

CITY OF KAMLOOPS

Financial Plan

2023–2027



City of Kamloops  British Columbia, Canada

Canada's Tournament Capital

Capital Projects Funding Breakdown

This section includes a detailed breakdown of the allocation of funding for the various capital items across the organization. In many cases, the funding must be accumulated and allocated over several years to ensure that there are sufficient funds to start the specific project in the specific year. Each program includes the funding broken down by program and then summarized at the end by funding source.



© Ryan Daburger

Capital Projects Funding Breakdown

The City's Capital Program is made up of two key components:

Major Capital Projects - Funding for these types of projects is traditionally an investment in civic infrastructure that occurs periodically over the life of existing or new assets.

For example, in 2022, the Riverside Park Upgrades Project will result in a considerable investment to the downtown area park located adjacent to the Sandman Centre. This project's scope of this project includes erosion protection along the riverbank to protect sewer infrastructure in the event of a major flood event as well as upgrades to civic park facilities and park playground equipment, including the spray park facilities.

Minor Capital Programs - Funding for these types of programs is traditionally on a smaller scale, with an ongoing investment in civic infrastructure. This work occurs annually over the life of civic assets and is supported by routine equipment maintenance. A common term associated with this form of capital funding is asset management.

For example, in 2022, the Traffic Signal/Pole Rehabilitation Program delivers on two key objectives within this funding:

- a rehabilitation program focused on the downtown core to replace traffic signal poles that have corroded along with traffic signals that are becoming obsolete and require replacement
- focus on other areas of the city and upgrading equipment that accommodates increases in capacity at intersections.

The goal of this program is to improve street capacity without major road improvements and reduce the downtime for signals.

Capital Funding Sources

Property Taxes - A real estate tax that is calculated by a local government and paid by the property owner. The tax is usually based on the value of the owned property, including land.

Water Levies - The municipal rate charged to cover water services provided to residents by the municipality. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of this service to city residents.

Sewer Levies - The municipal rate charged to cover sewer services provided to residents by the municipality. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of this service to city residents.

Solid Waste and Recycling Levies - The municipal rate charged to cover collection of solid waste, recycling, and organics from residents and commercial customers by the municipality as well as fees collected from land fill users. Funds are allocated for operating, improving, maintaining, and expanding the infrastructure that supports the delivery of these services.

Community Works Funds - A component of the federal Gas Tax Program, these funds are received semi-annually through the Union of BC Municipalities as a predictable source of funding that is provided to municipalities on a per capita basis. The link below details projects and forms of investment that are eligible for community works funding.

<https://www.ubcm.ca/assets/Funding~Programs/Renewed~Gas~Tax~Agreement/Community~Works~Fund/Examples-of-Eligible-Projects.pdf>

Gaming Reserve - The Province shares gaming revenue with local governments that host casinos and community gaming centres in BC. Host local governments receive 10% of the net casino gaming revenue from casinos and community gaming centres within their jurisdiction. These funds are used by the City of Kamloops to support initiatives and enhancements that improve the quality of life in Kamloops.

Grants - Grants are non-repayable funds given by one party—often the federal or provincial government, a corporation, a foundation, or a trust—to a municipality. In order to receive a grant, some form of application or proposal is required. Grants received by the municipal government are made to fund a specific project and require some level of compliance and reporting.

Debt - Used by the City to fund capital initiatives. Civic debt mirrors a mortgage, whereas a debt purchase provides long-term value to the community and the residents. The City's approach is that the decision to take on debt to fund projects should be seen as a preferred alternative over significant short-term increases in taxation (or levies).

Development Cost Charges (DCCs) - Monies that a municipality collects from land developers to offset some of the infrastructure expenditures incurred in order to service the needs of new development. DCCs are imposed by bylaw pursuant to the Community Charter. DCCs are intended to facilitate development by providing a method to finance capital projects related to roads, drainage, sewers, water, and parkland.

Contractors and Others - Funds received by the City to offset the costs of performing work undertaken on behalf of a contractor.

Field User Fees - Funds received by field user groups that are allocated towards enhancing and improving the playfields that they use.

Private Contributions - Funds or donations of products or services that are received from either a corporation or an individual in support of an initiative undertaken by the City.

Land Sales - Funds generated by the sale of civic lands. These funds are placed in a reserve to provide funding for future land sales to support civic operations and services.

Reserves - Funds that have been received and set aside for a future intended use. Reserves that are currently in use include, but are not limited to:

- solid waste
- other capital reserves
- parkland
- equipment
- parking
- future capital reserves



© Samantha Baker

BUDGETS INDEX

110 Water	122
120 Sewer	126
130 Solid Waste Collection and Disposal	130
150 Cemeteries	131
210 Police Protection	132
220 Fire Protection Services	133
260 Animal Control and Security	135
310 Roads	136
320 Public Works Admin	138
330 Capital Projects	139
340 On-Street Parking	142
360 Traffic Operations	143
370 Public Transit	144
380 Drainage	145
410 Sandman Centre	149
420 Arenas	150
430 Parks and Playfields	151
440 Recreation Programs	154
450 Parks and Rec Admin	155
457 City Facilities	156
460 Pools	157
470 Community Rec and Culture	158
490 Museum	159
510 Community Development	160
520 Administrative Services	161
530 Property Management	162
630 Financial Management	163
680 Human Resources	164
710 Central Office	165
720 Information Technology	166
740 Vehicles and Equipment	167
750 HVAC	169
761 Active Transportation	170
760 Engineering Services	177
780 Carpentry	174
790 Electrical	175
Corp & Community Services Admin	176
General Fund	177

PROGRAM: 110 Water

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Water					
911109 Oversizing					
Water Levies	40,395	2,000	2,000	2,000	2,000
Future Capital Reserve	3,933				
DCC Water	398,957	18,000	18,000	18,000	18,000
Total 911109 Oversizing	443,285	20,000	20,000	20,000	20,000
911114 River Street HLPs, S Sector					
Water Levies				8,400	
DCC Water				21,600	
Total 911114 River Street HLPs, S Sector				30,000	
911115 Distribution Capital Mntce					
Water Levies	150,000	650,000	300,000	300,000	300,000
Future Capital Reserve	272,000				
Total 911115 Distribution Capital Mntce	422,000	650,000	300,000	300,000	300,000
911150 River St Intake-Low Lift					
Water Levies					
Future Capital Reserve	15,000				
Total 911150 River St Intake-Low Lift	15,000				
911171 Membrane Replacement					
Equipment Reserve	430,000	430,000	430,000	430,000	430,000
Total 911171 Membrane Replacement	430,000	430,000	430,000	430,000	430,000
911204 Rehab Infrastruct-Local Rds					
Water Levies	160,000	250,000	250,000	350,000	250,000
Future Capital Reserve	191,000				
Total 911204 Rehab Infrastruct-Local Rds	351,000	250,000	250,000	350,000	250,000
911205 Rehab Infrastruct-Colctr Rds					
Water Levies	505,000	2,000,000	200,000	200,000	100,000
Future Capital Reserve	122,500				
Total 911205 Rehab Infrastruct-Colctr Rds	627,500	2,000,000	200,000	200,000	100,000
911206 Rehab Infrastruct-Arterl Rds					
Water Levies	98,900	100,000	100,000	100,000	100,000
Future Capital Reserve	723,000				
Total 911206 Rehab Infrastruct-Arterl Rds	821,900	100,000	100,000	100,000	100,000
911243 Vahalla Main Looping					
Water Levies					
Future Capital Reserve	45,000				
Total 911243 Vahalla Main Looping	45,000				
911245 Westsyde Rd Wtr Main Repl					
Water Levies		1,300,000			
Future Capital Reserve	60,800				
Total 911245 Westsyde Rd Wtr Main Repl	60,800	1,300,000			

Water Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Water					
911246 8th Ave + Front St Water Main					
Water Levies			55,000	550,000	
Total 911246 8th Ave + Front St Water Main			55,000	550,000	
911247 Ord Rd Watermain Connection					
Water Levies	600,000				
Future Capital Reserve	1,072,000				
Total 911247 Ord Rd Watermain Connection	1,672,000				
911299 Pratt Road Water Main					
Water Levies	50,000	1,300,000			
Total 911299 Pratt Road Water Main	50,000	1,300,000			
911306 Install Standby Power					
Water Levies	900,000	100,000	900,000	100,000	900,000
Future Capital Reserve	680,000				
Total 911306 Install Standby Power	1,580,000	100,000	900,000	100,000	900,000
911317 Pemberton Booster Upgrade					
Water Levies	2,463,283				
DCC Water	1,943,306				
Total 911317 Pemberton Booster Upgrade	4,406,589				
911331 Pump Upgrades at SWS # 4					
Water Levies			14,000	72,800	
DCC Water			36,000	187,200	
Total 911331 Pump Upgrades at SWS # 4			50,000	260,000	
911335 Add'l 1600 Reservoir Storage					
Water Levies	7,810,000				
Future Capital Reserve	786,000				
Total 911335 Add'l 1600 Reservoir Storage	8,596,000				
911346 Pineview Booster Upgrade					
Water Levies	19,371				
Future Capital Reserve	55,960				
DCC Water	193,708				
Total 911346 Pineview Booster Upgrade	269,039				
911349 Memorial Booster Upgrade					
Water Levies		54,120	419,430		2,796,200
DCC Water		65,880	510,570		3,403,800
Total 911349 Memorial Booster Upgrade		120,000	930,000		6,200,000
911353 Campbell Creek Booster Pump Up					
Water Levies		6,000	24,000	290,000	
DCC Water		54,000	216,000	2,610,000	
Total 911353 Campbell Creek Booster Pump Up		60,000	240,000	2,900,000	

Water Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Water					
911355 Upper Aberdeen Booster Stn					
Water Levies	41,944	251,663	1,142,970	629,157	
DCC Short Term	377,496	2,264,965	10,286,717	5,662,414	
Total 911355 Upper Aberdeen Booster Stn	419,440	2,516,628	11,429,687	6,291,571	
911356 Water Pumping Cap Mntce					
Water Levies	640,000	280,000	640,000	280,000	640,000
Future Capital Reserve	935,000				
Total 911356 Water Pumping Cap Mntce	1,575,000	280,000	640,000	280,000	640,000
911357 1935 & 2088 Water Storage Exp					
Water Levies	57,360	210,320		2,504,720	
DCC Water	62,640	229,680		2,735,280	
Total 911357 1935 & 2088 Water Storage Exp	120,000	440,000		5,240,000	
911359 1786 W. Servicing Upgrades					
Water Levies	21,750	175,000			
Future Capital Reserve	750				
DCC Water	202,500	1,575,000			
Total 911359 1786 W. Servicing Upgrades	225,000	1,750,000			
911406 SW Sector Industrial Ph1+Ph2A					
Water Levies	100,000	870,000			
DCC Water	900,000	7,830,000			
Total 911406 SW Sector Industrial Ph1+Ph2A	1,000,000	8,700,000			
911408 SW Sector Industrial Srv Ph 2B					
Water Levies				20,000	
DCC Water				180,000	
Total 911408 SW Sector Industrial Srv Ph 2B				200,000	
911607 Master Water Planning					
Water Levies	26,000	26,000	26,000	26,000	26,000
Future Capital Reserve					
DCC Water	54,000	54,000	54,000	54,000	54,000
Total 911607 Master Water Planning	80,000	80,000	80,000	80,000	80,000
911801 Purch Tools/Eqpt-Variou					
Water Levies	25,000	25,000	25,000	25,000	25,000
Future Capital Reserve	27,000				
Total 911801 Purch Tools/Eqpt-Variou	52,000	25,000	25,000	25,000	25,000
911806 Notre Dame Bstr Stn Pump Upg					
Water Levies			14,000		140,000
DCC Water			36,000		360,000
Total 911806 Notre Dame Bstr Stn Pump Upg			50,000		500,000
911811 Water Quality Monitoring Stn					
Water Levies	30,000			200,000	
Total 911811 Water Quality Monitoring Stn	30,000			200,000	

Water Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Water					
911813 Jameison Dams Decommissioning					
Water Levies					2,500,000
Total 911813 Jameison Dams Decommissioning					2,500,000
911815 Procr Easem'ts/Srvys-Various					
Water Levies	20,000	20,000	20,000	20,000	20,000
Total 911815 Procr Easem'ts/Srvys-Various	20,000	20,000	20,000	20,000	20,000
911825 Building Upgrades					
Water Levies	50,000	50,000	50,000	50,000	50,000
Future Capital Reserve					
Total 911825 Building Upgrades	50,000	50,000	50,000	50,000	50,000
911826 Pump Upgrades at SWS No. 3					
Water Levies	14,000	42,000	336,000		
DCC Water	36,000	108,000	864,000		
Total 911826 Pump Upgrades at SWS No. 3	50,000	150,000	1,200,000		
911836 Water Meter Installations					
Water Levies	120,000	120,000	120,000	120,000	80,000
Future Capital Reserve	44,000				
Total 911836 Water Meter Installations	164,000	120,000	120,000	120,000	80,000
911852 Repl Major Elec Eqpt-Various					
Water Levies	25,000				
Total 911852 Repl Major Elec Eqpt-Various	25,000				
911873 Wtr Treatment Cap Mntce					
Water Levies	1,250,000	250,000	250,000	250,000	250,000
Future Capital Reserve	214,000				
Total 911873 Wtr Treatment Cap Mntce	1,464,000	250,000	250,000	250,000	250,000
911876 WCB Upgrades					
Water Levies	20,000	20,000	20,000	20,000	20,000
Future Capital Reserve	14,500				
Total 911876 WCB Upgrades	34,500	20,000	20,000	20,000	20,000
911887 NCIS - Capital Works					
Water Levies	300,000				
Future Capital Reserve	1,620,000				
Total 911887 NCIS - Capital Works	1,920,000				
Water Levies	15,538,003	8,102,103	4,908,400	6,118,077	8,199,200
DCC Short Term	377,496	2,264,965	10,286,717	5,662,414	-
Future Capital Reserve	6,882,443	-	-	-	-
Equipment Reserve	430,000	430,000	430,000	430,000	430,000
DCC Water	3,791,111	9,934,560	1,734,570	5,806,080	3,835,800
Total Water	27,019,053	20,731,628	17,359,687	18,016,571	12,465,000

PROGRAM: 120 Sewer

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sewer					
912109 Oversizing					
Sewer Levies		900	900	900	900
Future Capital Reserve	1,750				
DCC Sewer	173,250	89,100	89,100	89,100	89,100
Total 912109 Oversizing	175,000	90,000	90,000	90,000	90,000
912115 Batchelor North Decommissionin					
Future Capital Reserve	230,000				
Total 912115 Batchelor North Decommissionin	230,000				
912121 SW Sector Industrial Sani Trnk					
Sewer Levies	7,250	110,624			
DCC Short Term	752,704	10,952,106			
Future Capital Reserve	34				
DCC Sewer	3,320				
Total 912121 SW Sector Industrial Sani Trnk	763,308	11,062,730			
912122 Summit Dr Sani Mn NDM-Springhi					
Sewer Levies		5,000	19,000		
DCC Sewer		495,000	1,881,000		
Total 912122 Summit Dr Sani Mn NDM-Springhi		500,000	1,900,000		
912124 Fernie Rd Sani Mn at Fernie Pl					
Sewer Levies	750	7,000			
DCC Sewer	74,250	693,000			
Total 912124 Fernie Rd Sani Mn at Fernie Pl	75,000	700,000			
912126 City Ctr Sani Upg-Lansdowne Tr					
Sewer Levies	10,382	52,430			
DCC Short Term	1,038,213	5,190,570			
DCC Sewer					
Total 912126 City Ctr Sani Upg-Lansdowne Tr	1,048,595	5,243,000			
912128 City Ctr Sani Upg-Battle+4th					
Sewer Levies			2,000	5,000	60,000
DCC Sewer			198,000	495,000	5,940,000
Total 912128 City Ctr Sani Upg-Battle+4th			200,000	500,000	6,000,000
912206 Rehab Sewer Mains - Local Rds					
Sewer Levies	30,000	70,000	70,000	70,000	70,000
Future Capital Reserve					
Total 912206 Rehab Sewer Mains - Local Rds	30,000	70,000	70,000	70,000	70,000
912207 Rehab Sewer Mains - Collectors					
Sewer Levies	110,000	140,000	75,000	50,000	50,000
Future Capital Reserve	189,000				
Total 912207 Rehab Sewer Mains - Collectors	299,000	140,000	75,000	50,000	50,000

Sewer Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sewer					
912208 Rehab Sewer Mains - Arterials					
Sewer Levies	8,100	50,000	50,000	50,000	50,000
Future Capital Reserve					
Total 912208 Rehab Sewer Mains - Arterials	8,100	50,000	50,000	50,000	50,000
912249 Monarch to Waddington Swr Upgr					
Sewer Levies		50,000	450,000		
Total 912249 Monarch to Waddington Swr Upgr		50,000	450,000		
912256 Gordonhorn Cr Sewer Upgrade					
Sewer Levies			30,000	300,000	
Total 912256 Gordonhorn Cr Sewer Upgrade			30,000	300,000	
912270 4th Ave Sewer Main Upgrade					
Sewer Levies					
Future Capital Reserve	100				
DCC Sewer	9,900				
Total 912270 4th Ave Sewer Main Upgrade	10,000				
912272 Sifton Lane Sewer Upgrades					
Sewer Levies	2,500	3,500	30,000		
DCC Sewer	247,500	346,500	2,970,000		
Total 912272 Sifton Lane Sewer Upgrades	250,000	350,000	3,000,000		
912275 Lorne Street Sewer Project					
Future Capital Reserve	1,517,325				
DCC Roads					
Other Capital Reserves					
Total 912275 Lorne Street Sewer Project	1,517,325				
912311 Sewer Pumping Cap Mntce					
Sewer Levies	210,000	210,000	210,000	210,000	210,000
Future Capital Reserve	2,900				
Total 912311 Sewer Pumping Cap Mntce	212,900	210,000	210,000	210,000	210,000
912327 McQueen Lift Station Upgrade					
Future Capital Reserve	245,000				
Total 912327 McQueen Lift Station Upgrade	245,000				
912348 Tranquille Rd Sani Mn Upg Ph3					
Sewer Levies	332,675	950,500	2,982,950		
Future Capital Reserve	59,799				
DCC Sewer	20,439	49,500	155,346		
Grants			12,661,704		
Contractors and Others					
Debt			9,000,000		
Total 912348 Tranquille Rd Sani Mn Upg Ph3	412,913	1,000,000	24,800,000		

Sewer Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sewer					
912503 Sewer Treatment Center					
Sewer Levies	3,700,000	3,500,000	12,661,704	7,600,000	6,000,000
Future Capital Reserve	1,495,000				
Total 912503 Sewer Treatment Center	5,195,000	3,500,000	12,661,704	7,600,000	6,000,000
912601 Master Sewer Planning					
Sewer Levies	18,025	18,025	18,025	18,025	18,025
DCC Sewer	51,975	51,975	51,975	51,975	51,975
Total 912601 Master Sewer Planning	70,000	70,000	70,000	70,000	70,000
912801 Tools & Equipment					
Sewer Levies	20,000	20,000	20,000	20,000	20,000
Future Capital Reserve	61,000				
Total 912801 Tools & Equipment	81,000	20,000	20,000	20,000	20,000
912804 Coll Capital Maintenance					
Sewer Levies	270,000	270,000	270,000	270,000	270,000
Future Capital Reserve	161,000				
Total 912804 Coll Capital Maintenance	431,000	270,000	270,000	270,000	270,000
912820 Easement / Legal Surveys					
Sewer Levies	20,000	20,000	20,000	20,000	20,000
Total 912820 Easement / Legal Surveys	20,000	20,000	20,000	20,000	20,000
912836 WCB Compliance Safety Equip					
Sewer Levies	30,000	30,000	30,000	30,000	30,000
Future Capital Reserve	77,000				
Total 912836 WCB Compliance Safety Equip	107,000	30,000	30,000	30,000	30,000
912848 Repl Major Elec Equipment					
Sewer Levies	25,000				
Future Capital Reserve	25,000				
Total 912848 Repl Major Elec Equipment	50,000				
912854 York Lift Stn Replacement					
Sewer Levies			32,872	123,270	1,199,828
DCC Sewer			7,128	26,730	260,172
Total 912854 York Lift Stn Replacement			40,000	150,000	1,460,000
912855 Mackenzie Lift Stn Pump Upgrad					
Sewer Levies			21,833	196,497	
DCC Sewer			13,167	118,503	
Total 912855 Mackenzie Lift Stn Pump Upgrad			35,000	315,000	
912856 Campbell Cr W Lift Stn Upgrade					
Sewer Levies		13,070	91,490		
DCC Sewer		6,930	48,510		
Total 912856 Campbell Cr W Lift Stn Upgrade		20,000	140,000		

Sewer Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sewer					
912857 O'Connor Lift Stn Pump Upgrade					
Sewer Levies			20,800		
DCC Sewer			79,200		
Total 912857 O'Connor Lift Stn Pump Upgrade			100,000		
912858 Riverside Park Lift Station					
Sewer Levies					12,870
DCC Sewer					12,130
Total 912858 Riverside Park Lift Station					25,000
912860 N Primary Lift Stn - Elec Bldg					
Sewer Levies	110,000	925,000			
Future Capital Reserve	25,000				
Total 912860 N Primary Lift Stn - Elec Bldg	135,000	925,000			
912861 Grit chamb & bypass-Riverside					
Sewer Levies					
Future Capital Reserve	1,506,000				
Total 912861 Grit chamb & bypass-Riverside	1,506,000				
Sewer Levies	4,904,682	6,446,049	17,106,574	8,963,692	8,011,623
DCC Short Term	1,790,917	16,142,676	-	-	-
Future Capital Reserve	5,595,908	-	-	-	-
DCC Sewer	580,634	1,732,005	5,493,426	781,308	6,353,377
Grants	-	-	12,661,704	-	-
Debt	-	-	9,000,000	-	-
Total Sewer	12,872,141	24,320,730	44,261,704	9,745,000	14,365,000

PROGRAM: 130 Solid Waste Collection and Disposal

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Solid Waste Collection & Disposal					
913208 Organics Carts					
Solid Waste Reserve	1,998,040				
Total 913208 Organics Carts	1,998,040				
913215 Barnhartvale Site Development					
Solid Waste Reserve	100,000			500,000	1,500,000
Total 913215 Barnhartvale Site Development	100,000			500,000	1,500,000
913216 MFL Progressive Closure					
Solid Waste Reserve	156,700			2,500,000	
Total 913216 MFL Progressive Closure	156,700			2,500,000	
913218 MFL Improvements					
Solid Waste Reserve	1,957,700	1,100,000	5,500,000	100,000	375,000
Total 913218 MFL Improvements	1,957,700	1,100,000	5,500,000	100,000	375,000
913222 M.F. L/F Leachate Collection					
Solid Waste Reserve					
Total 913222 M.F. L/F Leachate Collection					
913235 KRRC Improvements					
Solid Waste Reserve	3,261,000				
Total 913235 KRRC Improvements	3,261,000				
913245 KRRC Progressive Closure					
Solid Waste Reserve	1,262,000	1,500,000			
Total 913245 KRRC Progressive Closure	1,262,000	1,500,000			
Solid Waste Reserve	8,735,440	2,600,000	5,500,000	3,100,000	1,875,000
Total Program	8,735,440	2,600,000	5,500,000	3,100,000	1,875,000

PROGRAM: 150 Cemeteries

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Cemeteries					
915113 Tools & Equipment					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Total 915113 Tools & Equipment	5,000	5,000	5,000	5,000	5,000
915115 Cemetery Irrigation					
Property Taxes	6,000	6,000	6,000	6,000	6,000
Future Capital Reserve	6,000				
Total 915115 Cemetery Irrigation	12,000	6,000	6,000	6,000	6,000
915125 Cemetery Upgrades					
Gaming Reserve	176,700	100,000	100,000	100,000	100,000
Total 915125 Cemetery Upgrades	176,700	100,000	100,000	100,000	100,000
Property Taxes	11,000	11,000	11,000	11,000	11,000
Future Capital Reserve	6,000	-	-	-	-
Gaming Reserve	176,700	100,000	100,000	100,000	100,000
Total Cemetary	193,700	111,000	111,000	111,000	111,000

PROGRAM: 210 Police Protection

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Police Protection					
921101 City Employee Furniture					
Property Taxes	20,000	20,000	20,000	20,000	20,000
Future Capital Reserve	20,000				
Total 921101 City Employee Furniture	40,000	20,000	20,000	20,000	20,000
Property Taxes	20,000	20,000	20,000	20,000	20,000
Future Capital Reserve	20,000	-	-	-	-
Total Police Protection	40,000	20,000	20,000	20,000	20,000

PROGRAM: 220 Fire Protection Services

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Fire Protection Services					
922101 Tools & Equipment					
Property Taxes	40,000	40,000	45,000	45,000	50,000
Total 922101 Tools & Equipment	40,000	40,000	45,000	45,000	50,000
922108 Replace Portable Radios					
Equipment Reserve	524,200				
Total 922108 Replace Portable Radios	524,200				
922113 KFR Dispatch NG911 Upgrade					
Equipment Reserve	450,000	200,000	40,000		
Total 922113 KFR Dispatch NG911 Upgrade	450,000	200,000	40,000		
922117 BC23.02 Stn 4 Facility Upgrades					
Gaming Reserve	100,000				
Total 922117 BC23.02 Stn 4 Facility Upgrades	100,000				
922129 Communication Equip					
Property Taxes	10,500	10,500	10,500	10,500	10,500
Future Capital Reserve	39,300				
Total 922129 Communication Equip	49,800	10,500	10,500	10,500	10,500
922131 Breathing Apparatus Equipment					
Property Taxes	80,000	80,000	80,000	80,000	80,000
Total 922131 Breathing Apparatus Equipment	80,000	80,000	80,000	80,000	80,000
922139 Fire Station Furniture					
Property Taxes	15,000	15,000	15,000	15,000	15,000
Future Capital Reserve	6,000				
Total 922139 Fire Station Furniture	21,000	15,000	15,000	15,000	15,000
922505 Replace EOL Call Log					
Equipment Reserve			98,000		
Total 922505 Replace EOL Call Log			98,000		
922509 Replace 87033 Tender Truck					
Equipment Reserve					280,000
Total 922509 Replace 87033 Tender Truck					280,000
922511 Replace Nissan Titan #87117					
Equipment Reserve	55,000				
Total 922511 Replace Nissan Titan #87117	55,000				
922521 Replace 87123 PickUp					
Equipment Reserve	95,000				
Total 922521 Replace 87123 PickUp	95,000				
922523 Replace 87124 PickUp					
Equipment Reserve					55,000
Total 922523 Replace 87124 PickUp					55,000
922525 Replace 87125 PickUp					
Equipment Reserve					55,000
Total 922525 Replace 87125 PickUp					55,000
922527 Replace 87507 Jetboat					

Fire Protection Services Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Fire Protection Services					
Equipment Reserve			30,000		
Total 922527 Replace 87507 Jetboat			30,000		
922529 Replace 87506 Hazmat Trailer					
Equipment Reserve		30,000			
Total 922529 Replace 87506 Hazmat Trailer		30,000			
922533 Replace Unit#87126 - EVT					
Equipment Reserve			60,000		
Total 922533 Replace Unit#87126 - EVT			60,000		
922536 Repl of Support Truck #87030					
Equipment Reserve					270,000
Total 922536 Repl of Support Truck #87030					270,000
922537 Replace 87039 Bush Truck					
Equipment Reserve	260,000				
Total 922537 Replace 87039 Bush Truck	260,000				
922539 Purchase Snap on Modis					
Equipment Reserve	10,000				
Total 922539 Purchase Snap on Modis	10,000				
922541 Replace 87045 Engine					
Equipment Reserve			1,423,000		
Total 922541 Replace 87045 Engine			1,423,000		
922551 Replace 87037 Engine					
Equipment Reserve			1,423,000		
Total 922551 Replace 87037 Engine			1,423,000		
922553 Replace 87038 Aerial					
Equipment Reserve					2,500,000
Total 922553 Replace 87038 Aerial					2,500,000
922568 Replace Pumper #87036					
Equipment Reserve	1,359,800				
Total 922568 Replace Pumper #87036	1,359,800				
922605 Training Ctr Forklift					
Equipment Reserve		60,000			
Total 922605 Training Ctr Forklift		60,000			
Property Taxes	145,500	145,500	150,500	150,500	155,500
Future Capital Reserve	45,300	-	-	-	-
Gaming Reserve	100,000	-	-	-	-
Equipment Reserve	2,754,000	290,000	3,074,000	-	3,160,000
Total Fire Protection Services	3,044,800	435,500	3,224,500	150,500	3,315,500

PROGRAM: 260 Animal Control and Security

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Animal Control & Security					
926115 Patrol Bikes					
Property Taxes		6,000		6,300	
Total 926115 Patrol Bikes		6,000		6,300	
Property Taxes	-	6,000	-	6,300	-
Total Animal Control & Security	-	6,000	-	6,300	-

PROGRAM: 310 Roads

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Roads					
931102 Update Weather Stations					
Property Taxes			125,000		
Future Capital Reserve	25,000				
Total 931102 Update Weather Stations	25,000		125,000		
931106 Rural Road Upgrade					
Property Taxes	70,000	70,000	70,000	70,000	70,000
Total 931106 Rural Road Upgrade	70,000	70,000	70,000	70,000	70,000
931143 Land Acquisition - Roads					
Property Taxes					
Future Capital Reserve	35,000				
DCC Roads					
Total 931143 Land Acquisition - Roads	35,000				
931155 Arterial Overlays					
Property Taxes	430,300	2,300,000	2,300,000	2,300,000	2,300,000
Future Capital Reserve	10,000				
Other Capital Reserves		1,000,000	2,000,000	3,000,000	
Total 931155 Arterial Overlays	440,300	3,300,000	4,300,000	5,300,000	2,300,000
931190 Copperhead Drive Extension					
Property Taxes	15,000	382,500			
DCC Roads	135,000	3,442,500			
Total 931190 Copperhead Drive Extension	150,000	3,825,000			
931238 Collector Road Rehabilitation					
Property Taxes	1,075,000	1,400,000	1,400,000	1,400,000	1,400,000
Future Capital Reserve	5,000				
Total 931238 Collector Road Rehabilitation	1,080,000	1,400,000	1,400,000	1,400,000	1,400,000
931247 Railway Crossings					
Property Taxes	100,000	120,000	120,000	120,000	120,000
Future Capital Reserve	50,000				
Working Capital	150,000				
Total 931247 Railway Crossings	300,000	120,000	120,000	120,000	120,000
931318 Local Roads - Rehabilitation					
Property Taxes	445,000	1,000,000	1,000,000	1,000,000	1,000,000
Future Capital Reserve	81,000				
Total 931318 Local Roads - Rehabilitation	526,000	1,000,000	1,000,000	1,000,000	1,000,000
931354 Service Roads Rehabilitation					
Property Taxes		100,000	100,000	100,000	100,000
Future Capital Reserve	18,900				
Total 931354 Service Roads Rehabilitation	18,900	100,000	100,000	100,000	100,000

Roads Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Roads					
931356 Commercial Lanes Rehab					
Property Taxes	50,000	50,000	50,000	50,000	50,000
Total 931356 Commercial Lanes Rehab	50,000	50,000	50,000	50,000	50,000
931359 Residential Lane Paving					
Property Taxes	50,000	50,000	50,000	50,000	50,000
Total 931359 Residential Lane Paving	50,000	50,000	50,000	50,000	50,000
931802 Tools and Equipment					
Property Taxes	10,000	10,000	10,000	10,000	10,000
Future Capital Reserve	5,000				
Total 931802 Tools and Equipment	15,000	10,000	10,000	10,000	10,000
931812 Salt Storage					
Future Capital Reserve	150,000	365,000			
Total 931812 Salt Storage	150,000	365,000			
931815 Rock Face Stabilization					
Property Taxes	25,000	50,000	25,000	50,000	25,000
Total 931815 Rock Face Stabilization	25,000	50,000	25,000	50,000	25,000
931822 Pre Engineering					
Property Taxes	30,000	30,000	30,000	30,000	30,000
Total 931822 Pre Engineering	30,000	30,000	30,000	30,000	30,000
931823 Bridge Rehabilitation					
Property Taxes	340,000	4,040,000	340,000	340,000	340,000
Future Capital Reserve	344,000				
Total 931823 Bridge Rehabilitation	684,000	4,040,000	340,000	340,000	340,000
Property Taxes	2,640,300	9,602,500	5,620,000	5,520,000	5,495,000
Future Capital Reserve	723,900	365,000	-	-	-
Working Capital	150,000	-	-	-	-
DCC Roads	135,000	3,442,500	-	-	-
Other Capital Reserves	-	1,000,000	2,000,000	3,000,000	-
Total Roads	3,649,200	14,410,000	7,620,000	8,520,000	5,495,000

PROGRAM: 320 Public Works Admin

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Public Works Administration					
932101 Office Furniture & Equipment					
Property Taxes	6,000	6,000	6,000	6,000	6,000
Future Capital Reserve	10,000				
Total 932101 Office Furniture & Equipment	16,000	6,000	6,000	6,000	6,000
932111 Maintenance Mgmt Software					
Future Capital Reserve	50,062				
Tax Sale Reserve	38,500				
Total 932111 Maintenance Mgmt Software	88,562				
932115 Civic Facilities Master Plan					
Grants	750,000				
Total 932115 Civic Facilities Master Plan	750,000				
932120 CO Admin Parking Lot Paving					
Future Capital Reserve	50,000				
Total 932120 CO Admin Parking Lot Paving	50,000				
932130 Build Strategic Planning/Development					
Growing Communities Fund	350,000	650,000			
Total 932130 Build Strategic Planning/Development	350,000	650,000			
Property Taxes	6,000	6,000	6,000	6,000	6,000
Future Capital Reserve	110,062	-	-	-	-
Growing Communities Fund	350,000	650,000	-	-	-
Tax Sale Reserve	38,500	-	-	-	-
Grants	750,000	-	-	-	-
Total Public Works Administration	1,254,562	656,000	6,000	6,000	6,000

PROGRAM: 330 Capital Projects

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Capital Projects					
933628 Riverside Park Upgrades					
Property Taxes					
Community Works Fund					
Future Capital Reserve	98,800				
DCC Parks					
Contractors and Others					
Debt					
Total 933628 Riverside Park Upgrades	98,800				
933629 Tranquille Rd Beautification					
Property Taxes	75,000				
Gaming Reserve	175,000				
Grants	702,016				
Total 933629 Tranquille Rd Beautification	952,016				
933633 Tranquille Gateway Improvement					
Property Taxes	1,000,000				
Community Works Fund	2,227,500				
Contractors and Others	700,000				
Total 933633 Tranquille Gateway Improvement	3,927,500				
933634 Community EV Charging Network					
Other Capital Reserves	163,000				
Total 933634 Community EV Charging Network	163,000				
933635 BC22.02 Mausoleum					
Debt	1,793,000	3,500,000	650,000		
Total 933635 BC22.02 Mausoleum	1,793,000	3,500,000	650,000		
933636 7th Avenue Water Main					
Water Levies	85,000	400,000			
Sewer Levies		125,000			
Total 933636 7th Avenue Water Main	85,000	525,000			
933637 12th St Reconstruction-Kenora					
Future Capital Reserve	599,300				
DCC Roads					
Total 933637 12th St Reconstruction-Kenora	599,300				
933638 Moncton/Selkirk Rehab (13th-Va					
Property Taxes	620,000				
Water Levies	290,000				
Sewer Levies	290,000				
Total 933638 Moncton/Selkirk Rehab (13th-Va	1,200,000				

Capital Projects Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Capital Projects					
933640 BC22.12 Overlander Pk Washroom					
Community Works Fund	196,200				
Contractors and Others					
Total 933640 BC22.12 Overlander Pk Washroom	196,200				
933641 Battle St Rehab-2nd Av-3rd Av					
Property Taxes	480,000				
Water Levies	335,000				
Total 933641 Battle St Rehab-2nd Av-3rd Av	815,000				
933642 Highland Road Reconstruction					
Future Capital Reserve					
Other Capital Reserves	1,456,100				
Total 933642 Highland Road Reconstruction	1,456,100				
933644 Hwy 5A-Hwy 1 to Running Horse					
Property Taxes					
Future Capital Reserve	167,800				
Other Capital Reserves					
Total 933644 Hwy 5A-Hwy 1 to Running Horse	167,800				
933646 Fortune Dr Ph 2-Oak to Bridge					
Property Taxes	888,200				
Water Levies	1,100				
Sewer Levies	861,900				
Future Capital Reserve	181,300				
Total 933646 Fortune Dr Ph 2-Oak to Bridge	1,932,500				
933647 KTC Court Revitalization					
Contractors and Others	225,000				
Total 933647 KTC Court Revitalization	225,000				
933650 RCMP Battle St Detach Expans					
Working Capital					
Five Year Borrowing	3,166,200				
Total 933650 RCMP Battle St Detach Expans	3,166,200				
933653 V.V. Dr @ Cardinal Bus Stop					
Property Taxes	52,440				
DCC Roads	7,560				
Total 933653 V.V. Dr @ Cardinal Bus Stop	60,000				

Capital Projects Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Capital Projects					
Property Taxes	3,115,640	-	-	-	-
Water Levies	711,100	400,000	-	-	-
Sewer Levies	1,151,900	125,000	-	-	-
Community Works Fund	2,423,700	-	-	-	-
Future Capital Reserve	1,047,200	-	-	-	-
Gaming Reserve	175,000	-	-	-	-
DCC Roads	7,560	-	-	-	-
Grants	702,016	-	-	-	-
Contractors and Others	925,000	-	-	-	-
Five Year Borrowing	3,166,200	-	-	-	-
Debt	1,793,000	3,500,000	650,000	-	-
Other Capital Reserves	1,619,100	-	-	-	-
Total Capital projects	16,837,416	4,025,000	650,000	-	-

PROGRAM: 340 On-Street Parking

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
On-Street Parking					
934102 Replace Radio's					
Property Taxes					
Equipment Reserve	4,050	6,000		6,500	
Total 934102 Replace Radio's	4,050	6,000		6,500	
Property Taxes	-	-	-	-	-
Equipment Reserve	4,050	6,000	-	6,500	-
Parking Reserve	-	-	-	-	-
Total On Street Parking	4,050	6,000	-	6,500	-

PROGRAM: 360 Traffic Operations

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Traffic Operations					
936209 Oversized Street Sign Replacem					
Property Taxes	20,000	25,000	25,000	25,000	25,000
Future Capital Reserve	30,700				
Total 936209 Oversized Street Sign Replacem	50,700	25,000	25,000	25,000	25,000
936299 Tools & Equipment - Sign Shop					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Future Capital Reserve	15,000				
Total 936299 Tools & Equipment - Sign Shop	20,000	5,000	5,000	5,000	5,000
Property Taxes	25,000	30,000	30,000	30,000	30,000
Future Capital Reserve	45,700	-	-	-	-
Total Traffic Operations	70,700	30,000	30,000	30,000	30,000

PROGRAM: 370 Public Transit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Public Transit					
937101 Bus Stops					
Property Taxes	85,000	85,000	85,000	85,000	85,000
Future Capital Reserve	58,000				
Parking Reserve	15,000	15,000	15,000	15,000	15,000
Other Capital Reserves	250,000	210,000	195,000		
Total 937101 Bus Stops	408,000	310,000	295,000	100,000	100,000
937105 Valleyview Transit Exchange					
Community Works Fund	87,400	1,223,600			
DCC Roads	12,600	176,400			
Total 937105 Valleyview Transit Exchange	100,000	1,400,000			
937114 Transit Park & Ride					
Property Taxes			4,474	40,262	
Total 937114 Transit Park & Ride			4,474	40,262	
937118 City Wide Bus Stop/Transit Exc					
Property Taxes		611,800	1,748,000	874,000	1,311,000
DCC Roads		88,200	252,000	126,000	189,000
Total 937118 City Wide Bus Stop/Transit Exc		700,000	2,000,000	1,000,000	1,500,000
Property Taxes	85,000	696,800	1,837,474	999,262	1,396,000
Community Works Fund	87,400	1,223,600	-	-	-
Future Capital Reserve	58,000	-	-	-	-
Parking Reserve	15,000	15,000	15,000	15,000	15,000
DCC Roads	12,600	264,600	252,000	126,000	189,000
Other Capital Reserves	250,000	210,000	195,000	-	-
Total Public Transit	508,000	2,410,000	2,299,474	1,140,262	1,600,000

PROGRAM: 380 Drainage

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Drainage					
938130 Campbell Cr Culvert-Brnhrtv Rd					
Property Taxes	500,000				
Future Capital Reserve	167,000				
Total 938130 Campbell Cr Culvert-Brnhrtv Rd	667,000				
938135 Meadowland Cr Stormwater Upg					
Property Taxes			60,000	360,000	
Total 938135 Meadowland Cr Stormwater Upg			60,000	360,000	
938140 Barnhartvale Drainage Works					
Property Taxes		20,000	70,000	480,000	
Total 938140 Barnhartvale Drainage Works		20,000	70,000	480,000	
938453 Southgate Pond Upgrades					
Property Taxes			90,100		270,300
DCC Drainage			9,900		29,700
Total 938453 Southgate Pond Upgrades			100,000		300,000
938454 Guerin Cr below Summit					
Property Taxes			89,110		1,693,090
DCC Drainage			10,890		206,910
Total 938454 Guerin Cr below Summit			100,000		1,900,000
938602 Lower Springhill Cr Erosion					
Property Taxes					
Future Capital Reserve	905,231				
Tax Sale Reserve					
DCC Drainage	67,404				
Total 938602 Lower Springhill Cr Erosion	972,635				
938606 Upper Springhill Erosion Prot					
Property Taxes		87,130	1,742,600		
DCC Drainage		12,870	257,400		
Total 938606 Upper Springhill Erosion Prot		100,000	2,000,000		
938612 Peterson Cr Downtown Upgrade					
Property Taxes					
Future Capital Reserve	62,000				
Total 938612 Peterson Cr Downtown Upgrade	62,000				
938616 Bestwick Chnl Eros Protection					
Property Taxes	250,000				
Future Capital Reserve	338,000				
Total 938616 Bestwick Chnl Eros Protection	588,000				
938622 Channels-Aberdeen-Gamble Pond					
Property Taxes			298,060	425,800	425,800
DCC Drainage			401,940	574,200	574,200
Total 938622 Channels-Aberdeen-Gamble Pond			700,000	1,000,000	1,000,000

Drainage Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Drainage					
938624 Princeton Kamloops Hwy at Aber					
Property Taxes			1,038	10,486	17,826
DCC Short Term			103,821	1,038,114	1,764,774
Total 938624 Princeton Kamloops Hwy at Aber			104,859	1,048,600	1,782,600
938711 V.V Gully Upg near V.V. Reserv					
Property Taxes	60,000	375,000			
Total 938711 V.V Gully Upg near V.V. Reserv	60,000	375,000			
938713 Parkview Drive Upgrades					
Future Capital Reserve					
Gaming Reserve	1,330,000				
Total 938713 Parkview Drive Upgrades	1,330,000				
938802 Grasslands Pond					
Future Capital Reserve	131,000				
Total 938802 Grasslands Pond	131,000				
938901 Oversizing					
Property Taxes		500	500	500	500
Future Capital Reserve	3,100				
DCC Drainage	306,900	49,500	49,500	49,500	49,500
Total 938901 Oversizing	310,000	50,000	50,000	50,000	50,000
938902 Drainage Coll Cap Mntce					
Property Taxes					
Future Capital Reserve	318,000				
Total 938902 Drainage Coll Cap Mntce	318,000				
938911 Copperhead Storm Pond					
Property Taxes			5,606		10,486
DCC Short Term			560,635		1,038,114
Total 938911 Copperhead Storm Pond			566,241		1,048,600
938917 Upper Dufferin Stom Pond					
Property Taxes	5,600				
DCC Drainage	554,400				
Total 938917 Upper Dufferin Stom Pond	560,000				
938918 Dike Upgrades					
Property Taxes	100,000	200,000		200,000	200,000
Future Capital Reserve	341,000				
Total 938918 Dike Upgrades	441,000	200,000		200,000	200,000
938919 Pineview Valley Pond Upgr					
Property Taxes	44,250				
Future Capital Reserve	10,730				
DCC Drainage	5,443,020				
Total 938919 Pineview Valley Pond Upgr	5,498,000				

Drainage Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Drainage					
938923 Groundwater Wells					
Property Taxes	230,000	230,000	230,000	230,000	230,000
Future Capital Reserve					
Total 938923 Groundwater Wells	230,000	230,000	230,000	230,000	230,000
938924 Master Drainage Planning					
Property Taxes	25,750	25,750	25,750	25,750	25,750
Future Capital Reserve	9,065				
DCC Drainage	100,387	74,250	74,250	74,250	74,250
Total 938924 Master Drainage Planning	135,202	100,000	100,000	100,000	100,000
938925 Easement / Legal Surveys					
Property Taxes	20,000	20,000	20,000	20,000	20,000
Total 938925 Easement / Legal Surveys	20,000	20,000	20,000	20,000	20,000
938927 Rehab Storm Mains - Local Rds					
Property Taxes	455,000	90,000	50,000	200,000	200,000
Future Capital Reserve	474,000				
Total 938927 Rehab Storm Mains - Local Rds	929,000	90,000	50,000	200,000	200,000
938928 Rehab Storm Mains - Collectors					
Property Taxes	705,000	920,000	440,000	80,000	80,000
Future Capital Reserve	133,000				
Total 938928 Rehab Storm Mains - Collectors	838,000	920,000	440,000	80,000	80,000
938929 Rehab Storm Mains - Arterials					
Property Taxes	91,500	80,000	160,000	50,000	50,000
Future Capital Reserve	624,000				
Total 938929 Rehab Storm Mains - Arterials	715,500	80,000	160,000	50,000	50,000
938972 Cascade Storm Pond					
Property Taxes					
Future Capital Reserve	9,087				
DCC Drainage	899,668				
Total 938972 Cascade Storm Pond	908,755				
938989 Summit Dr Hairpin Pond Imp					
Property Taxes			2,000	2,200	10,000
DCC Drainage			198,000	217,800	990,000
Total 938989 Summit Dr Hairpin Pond Imp			200,000	220,000	1,000,000
938997 Drainage Pumping Cap Mntce					
Property Taxes	11,000	11,000	11,000	11,000	11,000
Future Capital Reserve	33,000				
Total 938997 Drainage Pumping Cap Mntce	44,000	11,000	11,000	11,000	11,000

Drainage Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Drainage					
Property Taxes	2,498,100	2,059,380	3,295,764	2,095,736	3,244,752
DCC Short Term	-	-	664,456	1,038,114	2,802,888
Future Capital Reserve	3,558,213	-	-	-	-
Gaming Reserve	1,330,000	-	-	-	-
Tax Sale Reserve	-	-	-	-	-
DCC Drainage	7,371,779	136,620	1,001,880	915,750	1,924,560
Total Drainage	14,758,092	2,196,000	4,962,100	4,049,600	7,972,200

PROGRAM: 410 Sandman Centre

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Sandman Centre					
941105 Pro Show Equipment					
Gaming Reserve	12,936				
Total 941105 Pro Show Equipment	12,936				
941125 Sandman Ctr-Tools + Equipment					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Total 941125 Sandman Ctr-Tools + Equipment	5,000	5,000	5,000	5,000	5,000
941129 Sandman Ctr Concession Equip					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Future Capital Reserve	49,900				
Total 941129 Sandman Ctr Concession Equip	74,900	25,000	25,000	25,000	25,000
941137 BC23.XX Sandman Center Roof					
Other Capital Reserves				2,000,000	3,000,000
Total 941137 BC23.XX Sandman Center Roof				2,000,000	3,000,000
941141 Sandman Ctr Broadcasting Upg					
Community Works Fund	272,900				
Future Capital Reserve	60,000				
Gaming Reserve	100,000				
Other Capital Reserves	350,000				
Total 941141 Sandman Ctr Broadcasting Upg	782,900				
941180 New Chairs					
Gaming Reserve	30,000	10,000	10,000	10,000	10,000
Total 941180 New Chairs	30,000	10,000	10,000	10,000	10,000
Property Taxes	30,000	30,000	30,000	30,000	30,000
Community Works Fund	272,900	-	-	-	-
Future Capital Reserve	109,900	-	-	-	-
Gaming Reserve	142,936	10,000	10,000	10,000	10,000
Other Capital Reserves	350,000	-	-	2,000,000	3,000,000
Total Sandman Center	905,736	40,000	40,000	2,040,000	3,040,000

PROGRAM: 420 Arenas

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Arenas					
942907 Exterior Upgrades-All Arenas					
Property Taxes	550,000	550,000	550,000	550,000	550,000
Future Capital Reserve	1,269,000				
Total 942907 Exterior Upgrades-All Arenas	1,819,000	550,000	550,000	550,000	550,000
942908 Tools and Equipment					
Property Taxes	30,000	30,000	30,000	30,000	30,000
Future Capital Reserve	19,000				
Total 942908 Tools and Equipment	49,000	30,000	30,000	30,000	30,000
942914 Ice Plant Equipment					
Property Taxes	125,000	125,000	125,000	125,000	125,000
Future Capital Reserve	265,520				
Total 942914 Ice Plant Equipment	390,520	125,000	125,000	125,000	125,000
942925 Riverside Park Skating Rink					
Growing Communities Fund	1,000,000	4,400,000			
Total 942925 Riverside Park Skating Rink	1,000,000	4,400,000	0	0	0
Property Taxes	705,000	705,000	705,000	705,000	705,000
Growing Communities Fund	1,000,000	4,400,000	-	-	-
Future Capital Reserve	1,553,520	-	-	-	-
Total Arenas	3,258,520	5,105,000	705,000	705,000	705,000

PROGRAM: 430 Parks and Playfields

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parks and Playfields					
943101 Riverfront Land Acquisition					
Gaming Reserve	450,500		225,250		225,250
Total 943101 Riverfront Land Acquisition	450,500		225,250		225,250
943117 Orchards Walk Park					
Property Taxes			800,000	4,683,050	
Future Capital Reserve					
DCC Parks				2,776,950	
Other Capital Reserves					
Total 943117 Orchards Walk Park			800,000	7,460,000	
943121 Albert McGowan Water Park Repl					
Gaming Reserve	500,000	500,000			
Other Capital Reserves		1,000,000			
Total 943121 Albert McGowan Water Park Repl	500,000	1,500,000			
943147 Playfield Development					
Property Taxes	250,000	250,000	250,000	250,000	250,000
DCC Short Term					
Total 943147 Playfield Development	250,000	250,000	250,000	250,000	250,000
943148 BC23.04 Blvd Streetscape Beaut					
Property Taxes	150,000	250,000	350,000	450,000	550,000
Other Capital Reserves	200,000	150,000	100,000	50,000	
Total 943148 BC23.04 Blvd Streetscape Beaut	350,000	400,000	450,000	500,000	550,000
943179 BC23.07 Kamloops Marquee Sign					
Property Taxes	10,000				
Gaming Reserve	90,000				
Contractors and Others	50,000				
Total 943179 BC23.07 Kamloops Marquee Sign	150,000				
943803 Hudsons Bay Park					
Property Taxes		50,500	328,250		
DCC Parks		49,500	321,750		
Total 943803 Hudsons Bay Park		100,000	650,000		
943804 Nature Parks Upgrades					
Property Taxes	37,875	37,875	37,875	37,875	37,875
Future Capital Reserve	52,015				
DCC Parks	88,110	37,125	37,125	37,125	37,125
Total 943804 Nature Parks Upgrades	178,000	75,000	75,000	75,000	75,000
943805 East Highland Park Development					
Property Taxes					252,500
DCC Parks					247,500
Total 943805 East Highland Park Development					500,000
943807 Parks Amneities					
Property Taxes	30,000	30,000	30,000	30,000	30,000
Total 943807 Parks Amneities	30,000	30,000	30,000	30,000	30,000

Parks and Playfields Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parks and Playfields					
943835 Multi Use Court Upgrades					
Property Taxes	150,000	250,000	250,000	250,000	250,000
Future Capital Reserve					
Total 943835 Multi Use Court Upgrades	150,000	250,000	250,000	250,000	250,000
943850 Boat Launch Upgrades					
Property Taxes	25,000				
Future Capital Reserve	83,300				
Total 943850 Boat Launch Upgrades	108,300				
943851 BC20.08 Boat Launch Improvemen					
Community Works Fund	625,900	75,000			
Total 943851 BC20.08 Boat Launch Improvemen	625,900	75,000			
943906 Hillside Stad Field/Track Upgr					
Community Works Fund	1,430,000				
Future Capital Reserve					
Gaming Reserve	671,400				
Total 943906 Hillside Stad Field/Track Upgr	2,101,400				
943909 Park Furniture					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Total 943909 Park Furniture	25,000	25,000	25,000	25,000	25,000
943910 BC19.02 TCR Derelict Bldg Demo					
Future Capital Reserve	234,500				
Total 943910 BC19.02 TCR Derelict Bldg Demo	234,500				
943911 Drinking Fountains					
Property Taxes		25,000	25,000	25,000	25,000
Total 943911 Drinking Fountains		25,000	25,000	25,000	25,000
943926 Park/Trail Connections					
Property Taxes	150,745	150,745	150,745	150,745	150,745
Future Capital Reserve	82,960				
Gaming Reserve	41,943				
DCC Parks	44,352	24,255	24,255	24,255	24,255
Total 943926 Park/Trail Connections	320,000	175,000	175,000	175,000	175,000
943932 Parks Planning					
Property Taxes	12,875	12,875	12,875	12,875	12,875
DCC Parks	37,125	37,125	37,125	37,125	37,125
Total 943932 Parks Planning	50,000	50,000	50,000	50,000	50,000
943942 Tools & Equipment					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Total 943942 Tools & Equipment	25,000	25,000	25,000	25,000	25,000

Parks and Playfields Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parks and Playfields					
943947 Playground Eq - CSA Guidelines					
Gaming Reserve	100,000	100,000	100,000	100,000	100,000
Contractors and Others					
Other Capital Reserves	460,500	250,000	250,000	250,000	250,000
Total 943947 Playground Eq - CSA Guidelines	560,500	350,000	350,000	350,000	350,000
943956 Tree Planting Program					
Property Taxes	150,000	150,000	150,000	150,000	150,000
Future Capital Reserve	29,000				
Contractors and Others					
Total 943956 Tree Planting Program	179,000	150,000	150,000	150,000	150,000
943966 Signage for Parks					
Future Capital Reserve					
Gaming Reserve	20,000	20,000	20,000	20,000	20,000
Total 943966 Signage for Parks	20,000	20,000	20,000	20,000	20,000
943986 Irrigation Upgrades					
Property Taxes					250,000
Total 943986 Irrigation Upgrades					250,000
943990 Dufferin E Park-1405 Pac Way					
Property Taxes			22,725	280,275	
DCC Parks			22,275	274,725	
Total 943990 Dufferin E Park-1405 Pac Way			45,000	555,000	
943991 Galor Park-1837 Qu'appelle Blv					
Property Taxes			22,725	280,275	
DCC Parks			22,275	274,725	
Total 943991 Galor Park-1837 Qu'appelle Blv			45,000	555,000	
Property Taxes	1,016,495	1,256,995	2,480,195	6,650,095	2,008,995
Community Works Fund	2,055,900	75,000	-	-	-
DCC Short Term	-	-	-	-	-
Future Capital Reserve	481,775	-	-	-	-
Gaming Reserve	1,873,843	620,000	345,250	120,000	345,250
DCC Parks	169,587	148,005	464,805	3,424,905	346,005
Contractors and Others	50,000	-	-	-	-
Other Capital Reserves	660,500	1,400,000	350,000	300,000	250,000
Total Parks and Playfields	6,308,100	3,500,000	3,640,250	10,495,000	2,950,250

PROGRAM: 440 Recreation Programs

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Recreation Programs					
944901 Fieldhouse Fitness Equipment					
Equipment Reserve	265,000	150,000	200,000	200,000	210,000
Total 944901 Fieldhouse Fitness Equipment	265,000	150,000	200,000	200,000	210,000
Equipment Reserve	265,000	150,000	200,000	200,000	210,000
Total Recreation Programs	265,000	150,000	200,000	200,000	210,000

PROGRAM: 450 Parks & Rec Administration

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Parks & Rec Administration					
945901 Office Furniture and Equipment					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Total 945901 Office Furniture and Equipment	5,000	5,000	5,000	5,000	5,000
Property Taxes	5,000	5,000	5,000	5,000	5,000
Total Parks & Rec Administration	5,000	5,000	5,000	5,000	5,000

PROGRAM: 457 City Facilities

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
City Facilities					
945302 Westsyde Cent Lot Paving/Path					
Property Taxes	180,000				
Future Capital Reserve	20,000				
Total 945302 Westsyde Cent Lot Paving/Path	200,000				
945303 Facility Maintenance					
Property Taxes	463,000	463,000	463,000	463,000	463,000
Future Capital Reserve	148,000				
Other Capital Reserves					
Total 945303 Facility Maintenance	611,000	463,000	463,000	463,000	463,000
945307 Parking Areas Rehabilitation					
Property Taxes	170,000	250,000	250,000	250,000	250,000
Future Capital Reserve					
Contractors and Others	100,000				
Total 945307 Parking Areas Rehabilitation	270,000	250,000	250,000	250,000	250,000
945310 BC23.XX Update Civic Roof Asse					
Other Capital Reserves	100,000				
Total 945310 BC23.XX Update Civic Roof Asse	100,000				
945315 Mission Flats Office-Gate/Fenc					
Future Capital Reserve	70,000				
Total 945315 Mission Flats Office-Gate/Fenc	70,000				
945399 Tools and Equipment-Buildings					
Property Taxes	10,000	10,000	10,000	10,000	10,000
Future Capital Reserve	23,000				
Total 945399 Tools and Equipment-Buildings	33,000	10,000	10,000	10,000	10,000
945401 Stn 3 Facility Renovation					
Other Capital Reserves	360,000				
Total 945401 Stn 3 Facility Renovation	360,000				
Property Taxes	823,000	723,000	723,000	723,000	723,000
Future Capital Reserve	261,000	-	-	-	-
Contractors and Others	100,000	-	-	-	-
Other Capital Reserves	460,000	-	-	-	-
Total City Facilities	1,644,000	723,000	723,000	723,000	723,000

PROGRAM: 460 Pools

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Pools					
946463 Tools and Equipment					
Property Taxes	90,000	90,000	90,000	90,000	90,000
Future Capital Reserve	20,000				
Total 946463 Tools and Equipment	110,000	90,000	90,000	90,000	90,000
946511 Pool/Bldg Envelope - General					
Property Taxes	225,000	225,000	225,000	225,000	225,000
Future Capital Reserve	451,000				
Total 946511 Pool/Bldg Envelope - General	676,000	225,000	225,000	225,000	225,000
946520 Pool Toys and Rides					
Gaming Reserve	32,000	19,500	19,500	19,500	19,500
Total 946520 Pool Toys and Rides	32,000	19,500	19,500	19,500	19,500
946521 TCC Upgr - Lions Training Camp					
Contractors and Others	49,000				
Total 946521 TCC Upgr - Lions Training Camp	49,000				
946528 Public Access AED Program					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Future Capital Reserve	19,000				
Total 946528 Public Access AED Program	24,000	5,000	5,000	5,000	5,000
946591 TCC Facility Repair/Retrofit					
Property Taxes	400,000	400,000	400,000	400,000	400,000
Future Capital Reserve	686,000				
Total 946591 TCC Facility Repair/Retrofit	1,086,000	400,000	400,000	400,000	400,000
Property Taxes	720,000	720,000	720,000	720,000	720,000
Future Capital Reserve	1,176,000	-	-	-	-
Gaming Reserve	32,000	19,500	19,500	19,500	19,500
Contractors and Others	49,000	-	-	-	-
Total Pools	1,977,000	739,500	739,500	739,500	739,500

PROGRAM: 470 Community Recreation & Culture

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Community Recreation & Culture					
947903 Tables and Chairs					
Property Taxes	5,000	5,000	5,000	5,000	5,500
Total 947903 Tables and Chairs	5,000	5,000	5,000	5,000	5,500
947905 Old Courthouse Boiler/HVAC					
Property Taxes	5,000	5,000	5,000	5,000	5,000
Total 947905 Old Courthouse Boiler/HVAC	5,000	5,000	5,000	5,000	5,000
947906 Old Courthouse Renos					
Future Capital Reserve	97,108				
Gaming Reserve	100,000	50,000	50,000	50,000	50,000
Total 947906 Old Courthouse Renos	197,108	50,000	50,000	50,000	50,000
947910 Public Art Acquisitions					
Gaming Reserve	150,000	50,000	50,000	50,000	50,000
Total 947910 Public Art Acquisitions	150,000	50,000	50,000	50,000	50,000
947911 BC20.04-Accessibility Mats					
Gaming Reserve	51,300	20,000	20,000		
Total 947911 BC20.04-Accessibility Mats	51,300	20,000	20,000		
947917 Old Courthouse Renovations					
Contractors and Others	297,655				
Total 947917 Old Courthouse Renovations	297,655				
Property Taxes	10,000	10,000	10,000	10,000	10,500
Future Capital Reserve	97,108	-	-	-	-
Gaming Reserve	301,300	120,000	120,000	100,000	100,000
Contractors and Others	297,655	-	-	-	-
Total Community Recreation & Culture	706,063	130,000	130,000	110,000	110,500

PROGRAM: 490 Museum

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Museum					
949313 Museum Restructuring					
Gaming Reserve	25,000	25,000	25,000	25,000	25,000
Total 949313 Museum Restructuring	25,000	25,000	25,000	25,000	25,000
Gaming Reserve	25,000	25,000	25,000	25,000	25,000
Total Museum	25,000	25,000	25,000	25,000	25,000

PROGRAM: 510 Community Development

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Community Development					
951401 Infrastructure Improvements					
Property Taxes	150,000	150,000	150,000	150,000	150,000
Future Capital Reserve	89,000				
Total 951401 Infrastructure Improvements	239,000	150,000	150,000	150,000	150,000
951405 Downtown Streetscape Improveme					
Gaming Reserve	825,000	500,000	500,000	500,000	500,000
Total 951405 Downtown Streetscape Improveme	825,000	500,000	500,000	500,000	500,000
951407 Juniper East Access Rd					
Working Capital	19,400				
Total 951407 Juniper East Access Rd	19,400				
Property Taxes	150,000	150,000	150,000	150,000	150,000
Future Capital Reserve	89,000	-	-	-	-
Gaming Reserve	825,000	500,000	500,000	500,000	500,000
Working Capital	19,400	-	-	-	-
Total Community Development	1,083,400	650,000	650,000	650,000	650,000



PROGRAM: 520 Administrative Services

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Administrative Services					
952901 Office Furniture and Equipment					
Property Taxes	6,500	6,500	6,500	6,500	6,500
Total 952901 Office Furniture and Equipment	6,500	6,500	6,500	6,500	6,500
952907 eApply Module Business Liscens					
Gaming Reserve	40,000				
Total 952907 eApply Module Business Liscens	40,000				
Property Taxes	6,500	6,500	6,500	6,500	6,500
Gaming Reserve	40,000	-	-	-	-
Total Administrative Services	46,500	6,500	6,500	6,500	6,500

PROGRAM: 530 Property Management

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Property Management					
953112 Tax Sale Land					
Land Sales	4,500	4,500	4,500	4,500	4,500
Total 953112 Tax Sale Land	4,500	4,500	4,500	4,500	4,500
953119 Crown Land Survey					
Land Sales	5,000	5,000	5,000	5,000	5,000
Total 953119 Crown Land Survey	5,000	5,000	5,000	5,000	5,000
953121 Equipment - Rental Properties					
Property Taxes	3,000	3,000	3,000	3,000	3,000
Total 953121 Equipment - Rental Properties	3,000	3,000	3,000	3,000	3,000
953127 Land Development					
Land Sales	40,000	40,000	40,000	40,000	40,000
Total 953127 Land Development	40,000	40,000	40,000	40,000	40,000
953163 Northbridge Hotel Demolition					
Land Sales	2,660,000				
Total 953163 Northbridge Hotel Demolition	2,660,000				
Property Taxes	3,000	3,000	3,000	3,000	3,000
Land Sales	2,709,500	49,500	49,500	49,500	49,500
Total Property Management	2,712,500	52,500	52,500	52,500	52,500

PROGRAM: 630 Financial Management

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Financial Management					
963101 Office Furniture and Equipment					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Future Capital Reserve	42,900				
Total 963101 Office Furniture and Equipment	67,900	25,000	25,000	25,000	25,000
Property Taxes	25,000	25,000	25,000	25,000	25,000
Future Capital Reserve	42,900	-	-	-	-
Total Financial Management	67,900	25,000	25,000	25,000	25,000

PROGRAM: 680 Human Resources

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Human Resources					
968101 Office Furniture and Equipment					
Property Taxes	2,000	2,000	2,000	2,000	2,000
Future Capital Reserve	8,500				
Total 968101 Office Furniture and Equipment	10,500	2,000	2,000	2,000	2,000
968107 BC22.04 EDI Accessibility Retr					
Gaming Reserve	80,000				
Total 968107 BC22.04 EDI Accessibility Retr	80,000				
Property Taxes	2,000	2,000	2,000	2,000	2,000
Future Capital Reserve	8,500	-	-	-	-
Gaming Reserve	80,000	-	-	-	-
Working Capital	-	-	-	-	-
Total Human Resources	90,500	2,000	2,000	2,000	2,000

PROGRAM: 710 Central Office

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Central Office					
971102 Office Furniture and Equipment					
Property Taxes	1,000	1,000	1,000	1,000	1,000
Future Capital Reserve					
Total 971102 Office Furniture and Equipment	1,000	1,000	1,000	1,000	1,000
971104 Office Services Equipment					
Equipment Reserve	202,500			50,000	47,000
Total 971104 Office Services Equipment	202,500			50,000	47,000
Property Taxes	1,000	1,000	1,000	1,000	1,000
Future Capital Reserve	-	-	-	-	-
Equipment Reserve	202,500	-	-	50,000	47,000
Total Central Office	203,500	1,000	1,000	51,000	48,000

PROGRAM: 720 Information Technology

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Information Technology					
972101 Office Furniture and Equipment					
Property Taxes	2,500	2,500	2,500	2,500	2,500
Total 972101 Office Furniture and Equipment	2,500	2,500	2,500	2,500	2,500
972102 IT Equipment Replacement					
Equipment Reserve	500,000				
Local Improvement	700,000				
Total 972102 IT Equipment Replacement	1,200,000				
972104 Data Center Equipment					
Property Taxes	300,000	300,000	300,000	300,000	300,000
Equipment Reserve					
Total 972104 Data Center Equipment	300,000	300,000	300,000	300,000	300,000
972108 New IT Equipment					
Future Capital Reserve					
Equipment Reserve	50,000	50,000	50,000	50,000	50,000
Total 972108 New IT Equipment	50,000	50,000	50,000	50,000	50,000
972114 Software					
Equipment Reserve	7,500	7,500	7,500	7,500	7,500
Total 972114 Software	7,500	7,500	7,500	7,500	7,500
972149 2021 - HRIS					
Tax Sale Reserve	831,977				
Total 972149 2021 - HRIS	831,977				
972151 Building Electronic App-GRANTS					
Gaming Reserve	126,600				
Grants	500,000				
Total 972151 Building Electronic App-GRANTS	626,600				
972602 Digital Orthophoto					
Equipment Reserve	100,000			100,000	
Total 972602 Digital Orthophoto	100,000			100,000	
Property Taxes	302,500	302,500	302,500	302,500	302,500
Future Capital Reserve	-	-	-	-	-
Gaming Reserve	126,600	-	-	-	-
Equipment Reserve	657,500	57,500	57,500	157,500	57,500
Local Improvement	700,000	-	-	-	-
Tax Sale Reserve	831,977	-	-	-	-
Grants	500,000	-	-	-	-
Total Information Technology	3,118,577	360,000	360,000	460,000	360,000

PROGRAM: 740 Vehicles & Equipment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Vehicles & Equipment					
974100 Equipment Replacement					
Equipment Reserve	5,178,425	4,620,250	5,153,474	3,017,380	76,367
Total 974100 Equipment Replacement	5,178,425	4,620,250	5,153,474	3,017,380	76,367
974155 Add - Access/Modifications					
Equipment Reserve	120,000	80,000	80,000	80,000	80,000
Total 974155 Add - Access/Modifications	120,000	80,000	80,000	80,000	80,000
974199 Tools + Equipment - Spec Equip					
Property Taxes	9,500	9,500	9,500	9,500	9,500
Total 974199 Tools + Equipment - Spec Equip	9,500	9,500	9,500	9,500	9,500
974280 Purchase New Shop Equipment					
Property Taxes	15,000	15,000	15,000	15,000	15,000
Future Capital Reserve	9,000				
Total 974280 Purchase New Shop Equipment	24,000	15,000	15,000	15,000	15,000
974575 New Solid Waste Collect.Trk(1)					
Solid Waste Reserve	500,000				
Total 974575 New Solid Waste Collect.Trk(1)	500,000				
974576 New Solid Waste Collect.Trk(2)					
Solid Waste Reserve	500,000				
Total 974576 New Solid Waste Collect.Trk(2)	500,000				
974577 New Solid Waste Collect.Trk(3)					
Solid Waste Reserve	500,000				
Total 974577 New Solid Waste Collect.Trk(3)	500,000				
974578 Environmental Services PU					
Solid Waste Reserve	50,000				
Total 974578 Environmental Services PU	50,000				
974579 Environmental Services SUV					
Solid Waste Reserve	50,000				
Total 974579 Environmental Services SUV	50,000				
974581 BC23.03 Add 1/2T Ext Cab 4X4					
Working Capital	50,000				
Total 974581 BC23.03 Add 1/2T Ext Cab 4X4	50,000				
974582 BC23.03 Add 3/4T w/T-Gate P+R					
Working Capital	75,000				
Total 974582 BC23.03 Add 3/4T w/T-Gate P+R	75,000				
974583 BC23.03 Add 3/4T Serv Trk P+R					
Working Capital	70,000				
Total 974583 BC23.03 Add 3/4T Serv Trk P+R	70,000				
974584 BC23.03 Add 1 Ton Serv Trk P+R					
Working Capital	100,000				
Total 974584 BC23.03 Add 1 Ton Serv Trk P+R	100,000				

Vehicles & Equipment Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Vehicles & Equipment					
974585 BC23.03 1/2T Trk w/Access CPS1					
Working Capital	75,000				
Total 974585 BC23.03 1/2T Trk w/Access CPS1	75,000				
974586 BC23.03 1/2T Trk w/Access CPS2					
Working Capital	75,000				
Total 974586 BC23.03 1/2T Trk w/Access CPS2	75,000				
974587 BC23.03 1/2T Trk w/Access CPS3					
Working Capital	75,000				
Total 974587 BC23.03 1/2T Trk w/Access CPS3	75,000				
974588 BC23.03 1/2T Trk w/Access CPS4					
Working Capital	75,000				
Total 974588 BC23.03 1/2T Trk w/Access CPS4	75,000				
974589 BC23.03 1/2T Trk w/Access CPS5					
Working Capital	75,000				
Total 974589 BC23.03 1/2T Trk w/Access CPS5	75,000				
974590 PBC23.06 CSO ATV Side by Side					
Future Capital Reserve	25,000				
Total 974590 PBC23.06 CSO ATV Side by Side	25,000				
Property Taxes	24,500	24,500	24,500	24,500	24,500
Future Capital Reserve	34,000	-	-	-	-
Working Capital	670,000	-	-	-	-
Equipment Reserve	5,298,425	4,700,250	5,233,474	3,097,380	156,367
Solid Waste Reserve	1,600,000	-	-	-	-
Total Vehicles and Equipment	7,626,925	4,724,750	5,257,974	3,121,880	180,867

PROGRAM: 750 HVAC

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
HVAC					
975218 Control System Upgrades					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Future Capital Reserve	33,000				
Total 975218 Control System Upgrades	58,000	25,000	25,000	25,000	25,000
975399 Tools & Equipment - HVAC					
Property Taxes	7,000	7,000	7,000	7,000	7,000
Total 975399 Tools & Equipment - HVAC	7,000	7,000	7,000	7,000	7,000
Property Taxes	32,000	32,000	32,000	32,000	32,000
Future Capital Reserve	33,000	-	-	-	-
Total HVAC	65,000	32,000	32,000	32,000	32,000

PROGRAM: 761 Active Transportation

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Active Transportation					
976102 Active Transportation-General					
Property Taxes	73,780	50,000	25,000	100,000	100,000
Community Works Fund	1,728,297	824,000	412,000	1,648,000	1,648,000
Future Capital Reserve	252,931				
DCC Roads	404,384	270,165	207,165	396,165	396,165
Grants					
Other Capital Reserves	750,000	1,000,000	1,000,000	1,000,000	1,000,000
Total 976102 Active Transportation-General	3,209,392	2,144,165	1,644,165	3,144,165	3,144,165
976103 Active Transportation-Major Pr					
Community Works Fund	2,692,218	437,000	437,000	437,000	437,000
Future Capital Reserve	15,434				
DCC Roads	390,348	63,000	63,000	63,000	63,000
Total 976103 Active Transportation-Major Pr	3,098,000	500,000	500,000	500,000	500,000
976106 6th Av Bike Lane 976102					
Community Works Fund	392,911				
DCC Roads	56,644				
Grants	822,748				
Total 976106 6th Av Bike Lane 976102	1,272,303				
976121 Singh St-Parkcrest to Ord					
Property Taxes					
Community Works Fund	362,543				
Future Capital Reserve	104,173				
DCC Roads	67,284				
Grants	100,069				
Total 976121 Singh St-Parkcrest to Ord	634,069				
976162 Westsyde Rd MUP-Batch-Westmt					
Community Works Fund	427,388				
DCC Roads	61,614				
Grants	346,699				
Total 976162 Westsyde Rd MUP-Batch-Westmt	835,701				
976166 Hwy 5A Multi Use Pathway					
Property Taxes		50,000	75,000		
Community Works Fund		824,000	1,236,000		
DCC Roads		126,000	189,000		
Total 976166 Hwy 5A Multi Use Pathway		1,000,000	1,500,000		
976168 BC23.05 Pac Way Off Ramp Upgr					
Debt		2,300,000			
Total 976168 BC23.05 Pac Way Off Ramp Upgr		2,300,000			

Active Transportation Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Active Transportation					
976170 BC23.06 Summit Dr On Ramp Upgr					
Gaming Reserve					600,000
Total 976170 BC23.06 Summit Dr On Ramp Upgr					600,000
976180 Summit Drive - MUP Overpass					
Growing Communities Fund	500,000	0	4,000,000	500,000	0
Total 976170 Summit Drive - MUP Overpass	500,000	0	4,000,000	500,000	0
Property Taxes	73,780	100,000	100,000	100,000	100,000
Community Works Fund	5,603,357	2,085,000	2,085,000	2,085,000	2,085,000
Future Capital Reserve	372,538	-	-	-	-
Gaming Reserve	-	-	-	-	600,000
Growing Communities Fund	500,000	-	4,000,000	500,000	-
DCC Roads	980,274	459,165	459,165	459,165	459,165
Grants	1,269,516	-	-	-	-
Debt	-	2,300,000	-	-	-
Other Capital Reserves	750,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Active Transportation	9,549,465	5,944,165	7,644,165	4,144,165	4,244,165

PROGRAM: 760 Engineering Services

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Engineering Services					
976611 Intersection Capacity Improvem					
Property Taxes	100,000	100,000	100,000	100,000	100,000
Future Capital Reserve	86,387				
DCC Roads	1,677,496	900,000	900,000	900,000	900,000
Grants					
Total 976611 Intersection Capacity Improvem	1,863,883	1,000,000	1,000,000	1,000,000	1,000,000
976613 Transportation Safety Program					
Property Taxes	227,240	253,460	253,460	253,460	253,460
Future Capital Reserve	68,911				
DCC Roads	42,930	36,540	36,540	36,540	36,540
Grants					
Total 976613 Transportation Safety Program	339,081	290,000	290,000	290,000	290,000
976629 Transportation Planning					
Property Taxes	24,375	24,375	24,375	24,375	24,375
DCC Roads	50,625	50,625	50,625	50,625	50,625
Total 976629 Transportation Planning	75,000	75,000	75,000	75,000	75,000
976632 BC20.07-Pedestrian Crossings					
Property Taxes	250,000	250,000	250,000	250,000	250,000
Community Works Fund	250,000	250,000	250,000	250,000	250,000
Future Capital Reserve	490,000				
Grants					
Total 976632 BC20.07-Pedestrian Crossings	990,000	500,000	500,000	500,000	500,000
976634 8th @ Fortune-S bound Dbl Left					
Property Taxes	55,000	100,000	100,000		
DCC Roads	495,000	900,000	900,000		
Total 976634 8th @ Fortune-S bound Dbl Left	550,000	1,000,000	1,000,000		
976635 Qu'Appelle Blvd Ext-Rosehill R					
Property Taxes	200,000				
Future Capital Reserve	44,746				
DCC Roads	2,202,715				
Debt					
Total 976635 Qu'Appelle Blvd Ext-Rosehill R	2,447,461				
976636 7th St at Fortune Upgrades					
Property Taxes		50,000		300,000	
DCC Roads		450,000		2,700,000	
Total 976636 7th St at Fortune Upgrades		500,000		3,000,000	
976638 Summit Dr Dbl Left @ Ebound #1					
Property Taxes		50,000		310,000	
DCC Roads		450,000		2,790,000	
Total 976638 Summit Dr Dbl Left @ Ebound #1		500,000		3,100,000	

Engineering Services Continued

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Engineering Services					
976644 Speed Display Trailers x 2					
Gaming Reserve	40,000				
Total 976644 Speed Display Trailers x 2	40,000				
976670 Copperhead Rd Emergency Access					
Debt	200,000	1,600,000			
Total 976670 Copperhead Rd Emergency Access	200,000	1,600,000			
976675 Hugh Allan Intersection Imp.					
Property Taxes		15,000	30,000	395,000	
DCC Roads		135,000	270,000	3,555,000	
Total 976675 Hugh Allan Intersection Imp.		150,000	300,000	3,950,000	
Property Taxes	856,615	842,835	757,835	1,632,835	627,835
Community Works Fund	250,000	250,000	250,000	250,000	250,000
Future Capital Reserve	690,044	-	-	-	-
Gaming Reserve	40,000	-	-	-	-
Working Capital	-	-	-	-	-
DCC Roads	4,468,766	2,922,165	2,157,165	10,032,165	987,165
Grants	-	-	-	-	-
Debt	200,000	1,600,000	-	-	-
Total Engineering Services	6,505,425	5,615,000	3,165,000	11,915,000	1,865,000

PROGRAM: 780 Carpentry

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Carpentry					
978101 Guard Rails					
Property Taxes	50,000	50,000	50,000	50,000	50,000
Future Capital Reserve	18,000				
Total 978101 Guard Rails	68,000	50,000	50,000	50,000	50,000
978103 Wheelchair Ramps					
Property Taxes	20,000	20,000	20,000	20,000	20,000
Total 978103 Wheelchair Ramps	20,000	20,000	20,000	20,000	20,000
978105 Retaining Wall Replacement					
Property Taxes	100,000	100,000	100,000	100,000	100,000
Future Capital Reserve					
Total 978105 Retaining Wall Replacement	100,000	100,000	100,000	100,000	100,000
978109 Parkades					
Parking Reserve	289,000	90,000	100,000	90,000	100,000
Total 978109 Parkades	289,000	90,000	100,000	90,000	100,000
978110 Sidewalk Extension Program					
Other Capital Reserves	212,000				
Total 978110 Sidewalk Extension Program	212,000				
978199 Tools & Equipment - Carpentry					
Property Taxes	15,000	15,000	15,000	15,000	15,000
Total 978199 Tools & Equipment - Carpentry	15,000	15,000	15,000	15,000	15,000
Property Taxes	185,000	185,000	185,000	185,000	185,000
Future Capital Reserve	18,000	-	-	-	-
Parking Reserve	289,000	90,000	100,000	90,000	100,000
Other Capital Reserves	212,000	-	-	-	-
Total Carpentry	704,000	275,000	285,000	275,000	285,000

PROGRAM: 790 Electrical

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Electrical					
979103 Electrical Safety Improvements					
Property Taxes	50,000	50,000	50,000	50,000	50,000
Future Capital Reserve	16,000				
Total 979103 Electrical Safety Improvements	66,000	50,000	50,000	50,000	50,000
979117 Street Lighting Improvements					
Property Taxes	165,000	165,000	165,000	165,000	165,000
Future Capital Reserve	192,000				
Total 979117 Street Lighting Improvements	357,000	165,000	165,000	165,000	165,000
979119 Traffic Signal/Pole Rehab					
Property Taxes	215,000	215,000	215,000	215,000	215,000
Future Capital Reserve	174,000				
Total 979119 Traffic Signal/Pole Rehab	389,000	215,000	215,000	215,000	215,000
979123 Signal Pre-Emption					
Property Taxes	60,000	60,000	60,000	60,000	60,000
Total 979123 Signal Pre-Emption	60,000	60,000	60,000	60,000	60,000
979128 Infrast. protection-Overland B					
Other Capital Reserves	165,000				
Total 979128 Infrast. protection-Overland B	165,000				
979129 Pre-Signalization					
Property Taxes	25,000	25,000	25,000	25,000	25,000
Total 979129 Pre-Signalization	25,000	25,000	25,000	25,000	25,000
979199 Tools & Equipment - Electrical					
Property Taxes	9,400	9,400	9,400	9,400	9,400
Total 979199 Tools & Equipment - Electrical	9,400	9,400	9,400	9,400	9,400
Property Taxes	524,400	524,400	524,400	524,400	524,400
Future Capital Reserve	382,000	-	-	-	-
Other Capital Reserves	165,000	-	-	-	-
Total Electrical	1,071,400	524,400	524,400	524,400	524,400

Corp & Community Services Admin

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
Corp & Community Services Admin					
988105 Intranet					
Future Capital Reserve	30,000				
Total 988105 Intranet	30,000				
988107 BC23.08 NS Public Realm Imp					
Gaming Reserve	250,000	250,000	250,000	250,000	250,000
Total 988107 BC23.08 NS Public Realm Imp	250,000	250,000	250,000	250,000	250,000
988110 BC23.XX Parkcrest School Gym					
Community Works Fund	2,500,000				
Total 988110 BC23.XX Parkcrest School Gym	2,500,000				
Community Works Fund	2,500,000	-	-	-	-
Future Capital Reserve	30,000	-	-	-	-
Gaming Reserve	250,000	250,000	250,000	250,000	250,000
Total Corp & Community Services Admin	2,780,000	250,000	250,000	250,000	250,000

General Fund

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
General Fund					
Property Taxes	14,042,330	18,225,910	17,757,668	20,670,628	16,544,482
Water Levies	711,100	400,000	-	-	-
Sewer Levies	1,151,900	125,000	-	-	-
Community Works Fund	13,193,257	3,633,600	2,335,000	2,335,000	2,335,000
Field User Fees	-	-	-	-	-
Future Capital Reserve	10,993,660	365,000	-	-	-
Other Capital Reserves	4,466,600	3,610,000	3,545,000	6,300,000	4,250,000
Gaming Reserve	5,518,379	1,644,500	1,369,750	1,124,500	1,949,750
Growing Communities Fund	1,850,000	5,050,000	4,000,000	500,000	-
Working Capital	839,400	-	-	-	-
Equipment Reserve	9,181,475	5,203,750	8,564,974	3,511,380	3,630,867
Land Sales	2,709,500	49,500	49,500	49,500	49,500
Local Improvement	700,000	-	-	-	-
Parking Reserve	304,000	105,000	115,000	105,000	115,000
Tax Sale Reserve	870,477	-	-	-	-
DCC Short term	-	-	664,456	1,038,114	2,802,888
DCC Drainage	7,371,779	136,620	1,001,880	915,750	1,924,560
DCC Parks	169,587	148,005	464,805	3,424,905	346,005
DCC Roads	5,604,200	7,088,430	2,868,330	10,617,330	1,635,330
Grants	3,221,532	-	-	-	-
Contractors and Others	1,421,655	-	-	-	-
Five Year Borrowing	3,166,200	-	-	-	-
Solid Waste Reserve	10,335,440	2,600,000	5,500,000	3,100,000	1,875,000
Debt	1,993,000	7,400,000	650,000	-	-
Total General Fund	99,815,471	55,785,315	48,886,363	53,692,107	37,458,382
FMW Report	99,815,471	55,785,315	48,886,363	53,692,107	37,458,382
Variance - report to Fmw	-	-	-	-	-
Total Water Fund	27,019,053	20,731,628	17,359,687	18,016,571	12,465,000
Total Sewer Fund	12,872,141	24,320,730	44,261,704	9,745,000	14,365,000
Total General Fund	99,815,471	55,785,315	48,886,363	53,692,107	37,458,382
Grand Total - All Funds	139,706,665	100,837,673	110,507,754	81,453,678	64,288,382



Canada's Tournament Capital

City of Kamloops  British Columbia, Canada

City Hall: 7 Victoria Street West, Kamloops, BC, V2C 1A2
250-828-3311 | info@kamloops.ca

Stay Connected @CityofKamloops     

Kamloops.ca | [LetsTalk.Kamloops.ca](https://www.lets-talk.com)