

CITY OF KAMLOOPS

Annual Report 2022

For the year ended December 31, 2022



City of Kamloops  British Columbia, Canada

Canada's Tournament Capital



Canada's Tournament Capital

CITY OF KAMLOOPS, BRITISH COLUMBIA, CANADA

Annual Report 2022

For the year ended December 31, 2022

Prepared by: City of Kamloops
Communications and Community Engagement Division
and Corporate Services Department

📷 Front Cover: Yasuko Todd

📷 Inside Cover: BCLC



The City of Kamloops acknowledges that we are located on Tk'emlúps te Secwépemc territory, situated within the unceded ancestral lands of the Secwépemc Nation. We honour and respect the people, the territory, and the land that houses our community.

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Kamloops at a Glance

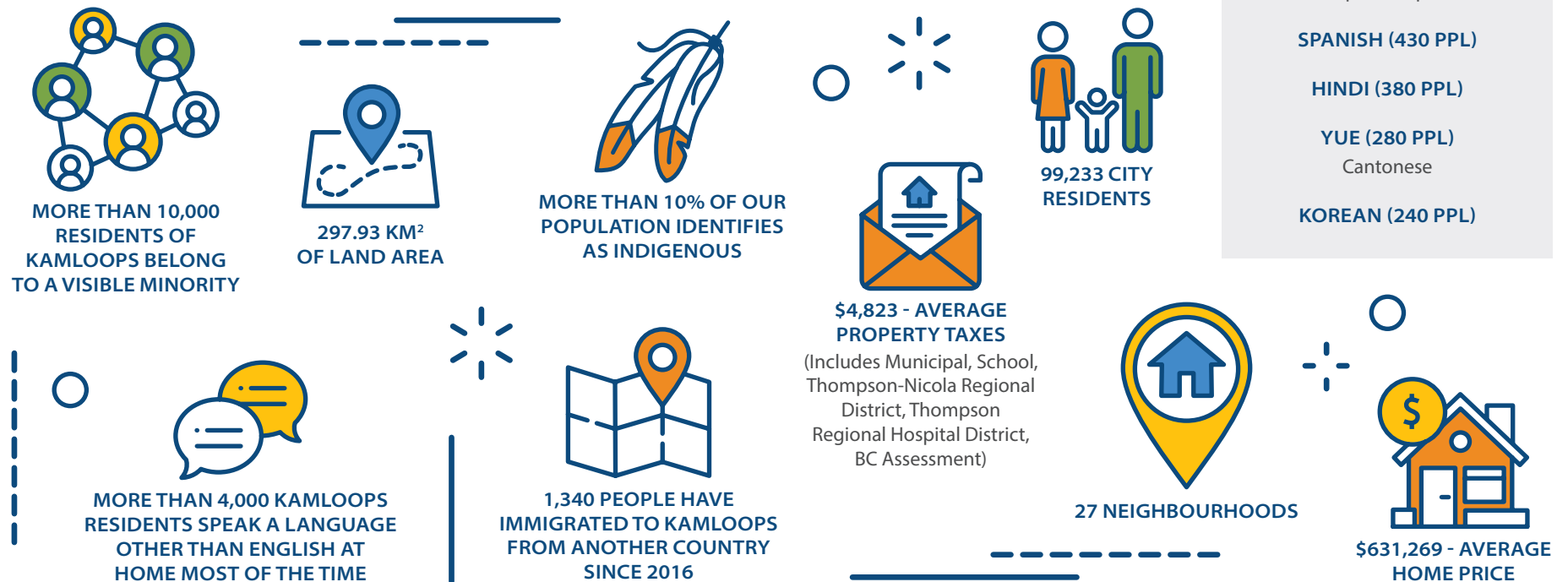
The City of Kamloops is a bustling community sitting at the confluence of the North and South Thompson Rivers in BC's Interior. The City employs a diverse team of dedicated employees working day in and day out to advance our mission: Making Kamloops Shine. Strong financial management allows us to provide core services to Kamloops citizens, to ensure sustainable community growth, to introduce new amenities, to improve our community's livability, and to maintain valuable infrastructure. In basic numbers, this is our city...

MOST COMMON MOTHER TONGUES SPOKEN OTHER THAN ENGLISH:

- PUNJABI (1,685 PPL)
- GERMANIC (1,235 PPL)
- FRENCH (900 PPL)
- ITALIAN (750 PPL)
- MANDARIN (510 PPL)
- TAGALOG (480 PPL)
Pilipino, Filipino
- SPANISH (430 PPL)
- HINDI (380 PPL)
- YUE (280 PPL)
Cantonese
- KOREAN (240 PPL)

A Population Growing More Diverse

As one of the fastest-growing large urban centres in Canada, Kamloops has welcomed a wealth of new immigrants in recent years, adding to the richness and diversity of our community. Here's the basic data from the 2021 census on living in Kamloops.





Adam Donnelly

Top 5 industries for Kamloops Residents

- HEALTH CARE AND SOCIAL ASSISTANCE (7,955)
- RETAIL TRADE (6,950)
- CONSTRUCTION (4,580)
- ACCOMMODATION AND FOOD SERVICES (3,750)
- EDUCATIONAL SERVICES (3,420)

City Amenities by the Number

The City proudly maintains a complex network of civic infrastructure along with first-class recreational facilities, courts, and fields. In 2022, the City added a new drinking water reservoir and nine new bus stops thanks to the school special bus service agreement, which was formalized in September.



Message from Mayor Reid Hamer-Jackson



What an honour and a privilege it has been to have been voted in as Mayor by my fellow Kamloops residents in 2022. It was a year of transition, not just for those of us campaigning in the municipal election, but for all Kamloops residents adjusting to the realities of a post-pandemic world. The Provincial Health Minister removed the remaining health and safety measures that were put in place for the pandemic. All City programming resumed regular schedules, and we gathered and celebrated once more. However, like most other communities, Kamloops faces new challenges. Inflation is high, many supply chains are still broken, the labour market is strained, and most of the pandemic financial supports for average Canadians have ended. Residents in our community continue to be impacted by the concurrent opioid and housing crises, leading many residents to feel insecure. These stresses have been felt more acutely by our most vulnerable residents. Finding solutions for these issues is what I campaigned on and what I hope to spend most of my time as Mayor addressing.

At the same time, given the enormity of the task ahead, it is vitally important that we take the time to acknowledge and reflect on all that we accomplished in 2022. We need to celebrate and build on our strengths in order to take

confident and bold action as we rebuild our community and prepare for the challenges the future holds. I want to thank Mayor Ken Christian and all of the outgoing Council members for their dedicated service to our community in 2022. Getting us through the pandemic was a huge undertaking, and our community owes you a debt of gratitude for your leadership.

We need to celebrate and build on our strengths in order to take confident and bold action as we rebuild our community and prepare for the challenges the future holds.

I was inspired to see Kamloops returning to its roots as Canada's Tournament Capital in 2022. We hosted events for a total of 197 days, bringing in close to 20,000 out-of-town participants and generating a \$10.5 million economic impact, which goes a long way in supporting local businesses. We also secured a major bid for the 2023 Memorial Cup and welcomed the highest calibre of baseball

Kamloops has ever seen as we became the home of the West Coast League's newest team, the Kamloops NorthPaws.

In the fall, we announced the City's support of Tk'emlúps te Secwépemc in their bid to host the 2027 North American Indigenous Games in Kamloops. I can't think of a better opportunity to showcase the calibre of our events and the quality of the relationship being fostered between our two communities. That relationship has grown in an exemplary fashion in recent years thanks to

a considerable investment of time and effort with a spirit of reconciliation and humility from so many individuals involved. I am proud to see those efforts recognized through multiple awards in 2022, including a British Columbia Reconciliation Award presented by the Office of the Lieutenant Governor.

The City also received the 2022 Excellence in Sustainability award from the Union of British Columbia Municipalities. It commends the quality of Kamloops' Community Climate Action Plan and Council's resolve to see the plan implemented through dedicated funding. It is that type of resolve that Kamloops City Council must continue to show as we innovate to tackle the problems of today and tomorrow, whether related to substance use, mental health, complex care, the climate crisis, housing, public safety, or challenges yet unseen.

We know the answers to many of the issues facing our community reside outside the scope of our jurisdiction. In 2022, Council demonstrated a strong commitment to advocacy on those issues, which I intend to build upon.

Thanks to our ongoing advocacy, Interior Health and the RCMP announced the expansion of the Car 40 program at the end of 2022. Now known as the Integrated Crisis Response Team, this program pairs a specially trained RCMP officer with a nurse to respond to mental-health related calls seven days a week, providing increased supports for people in crisis.

As I look forward to my first full year in office, I can't wait to build upon some of the exciting work taking place, to find opportunities for greater public participation and accountability, and to explore innovative solutions to our community's biggest challenges. There is no going back to the time before the pandemic, but we can build up a community that is safe, supportive, and thriving by leaning into our strengths in collaboration and advocacy and by acting decisively in the best interest of you, the people we serve.

Reid Hamer-Jackson

Mayor of Kamloops



Message from CAO David Trawin



Each year, the annual report provides the public with a window into the operations of the City of Kamloops as an organization of close to 900 public servants working passionately day in and day out to provide essential services for our 100,000 residents and our guests. We love our city and take pride in maintaining the facilities, infrastructure, green spaces, programs, events, systems, and relationships that provide Kamloops residents with a great quality of life. Making Kamloops Shine is our mission, and we take it personally.

I was excited to start 2022 with a brand new Corporate Strategic Plan to guide and inspire the culture of our organization as we work to implement the goals and objectives prescribed by Council and, ultimately, by our residents. The plan reinforces to all City employees our commitment to organizational excellence, focused stewardship, pride in service, strong collaboration, and employee well-being. The team building resulting from the implementation of this plan is timely given the current hiring challenges faced by our organization and companies and communities across North America. Finding and retaining skilled workers is going to be a critical focus of the organization moving forward, especially as our workforce ages.

I've been continually impressed with the resiliency of our staff as we find innovative ways to provide quality services, even when faced with staffing gaps and many other external market challenges. Our Aquatics team, as an example, was recognized for instructing the most

National Lifeguard courses and recertifications of any BC community with a population under 100,000 in an exemplary effort to increase staffing levels and meet community demand for programming.

In 2022, we worked smarter as we introduced a new Enterprise Risk Management Division, which will support each department in developing strategic risk mitigation plans. We are also piloting a new Strategic Capital Integration Division to provide greater strategic planning and prioritization of capital projects throughout the organization. The three-year Researcher-in-Residence pilot and partnership with Thompson Rivers University continues to yield great results, working to help us better understand complex local situations to drive informed decision making on issues like housing, climate, and other long-term plans.

In 2022 alone, over 800 city staff participated in Indigenous Awareness Training, with many opting to participate in additional Indigenous learning opportunities. Our new Equity, Diversity, and Inclusion Coordinator has begun developing further training programs for City leaders, managers, and staff to continue building an organization where diverse perspectives are valued and cultivated and where our diverse population can enjoy safe and inclusive access to programming and services.

Kamloops has evolved rapidly over the course of a few years, with much more change anticipated for the years

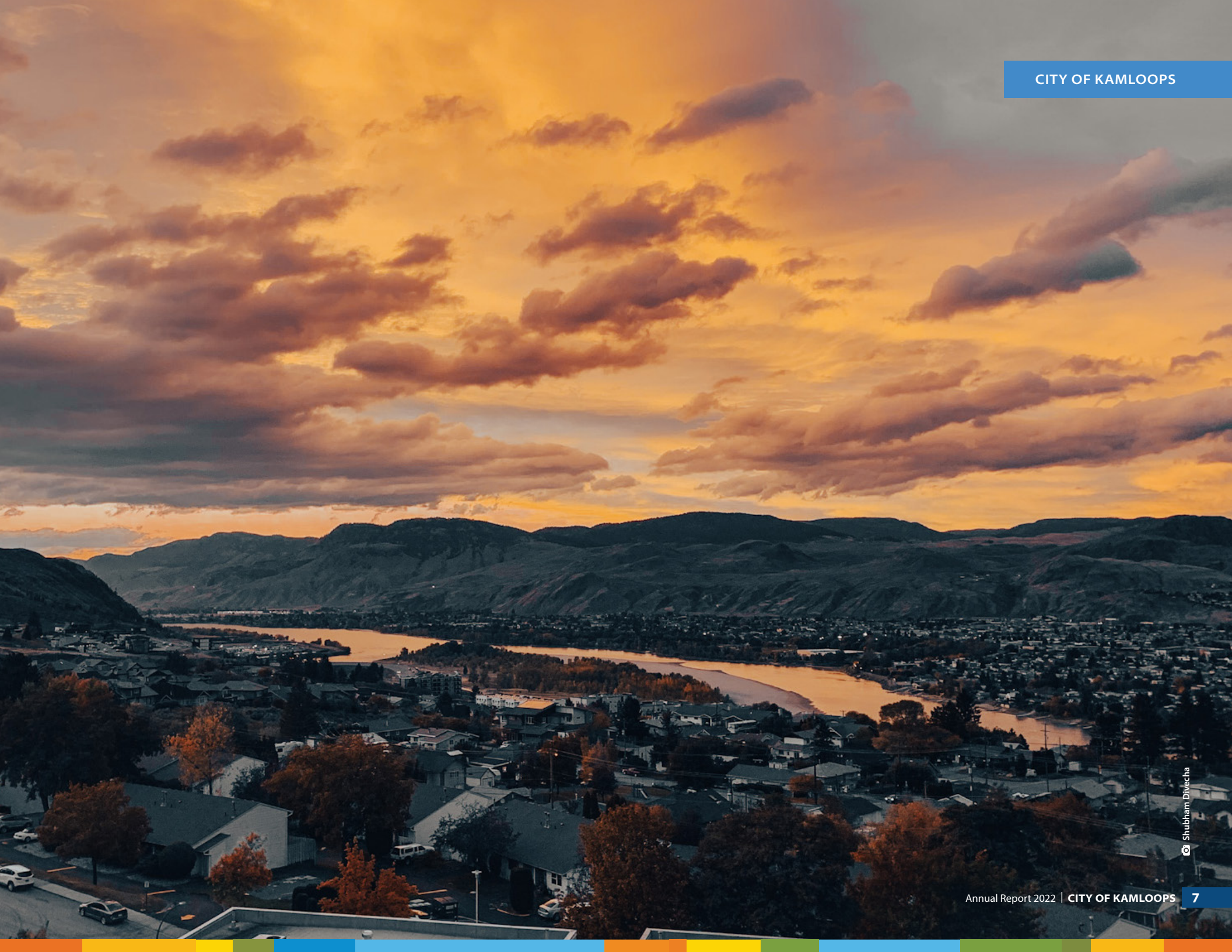
We are celebrating the changes that bring new opportunities and fresh perspectives, and we are learning, adapting, and planning for the challenges we can foresee.

to come. We are celebrating the changes that bring new opportunities and fresh perspectives, and we are learning, adapting, and planning for the challenges we can foresee. While our community avoided the worst of the climate crisis in 2022, we built extensively on what we learned from the fires and floods of 2021 and used the year to build plans, practise procedures, develop infrastructure, and train both staff and volunteers for future emergency situations.

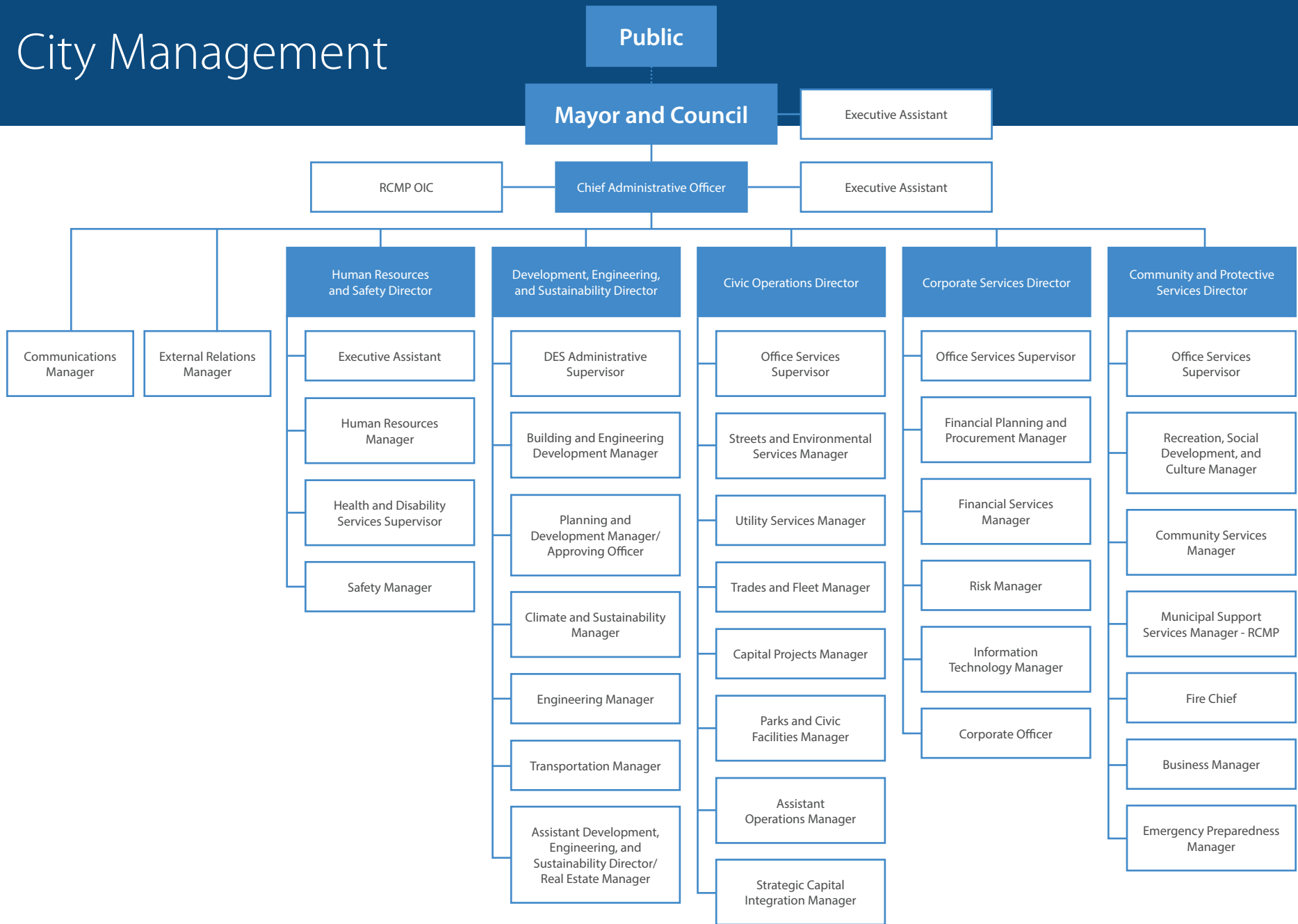
I am confident in our organization's ability to welcome 2023 and the years to come with energy and optimism. We will need to work hard, embrace change, and lean strongly into our strengths. Our biggest asset is and will continue to be the people making Kamloops shine and the relationships we have built with our neighbours and partners as we grow together. Jointly, we can turn any challenge into an opportunity to showcase what we are made of.

David Trawin

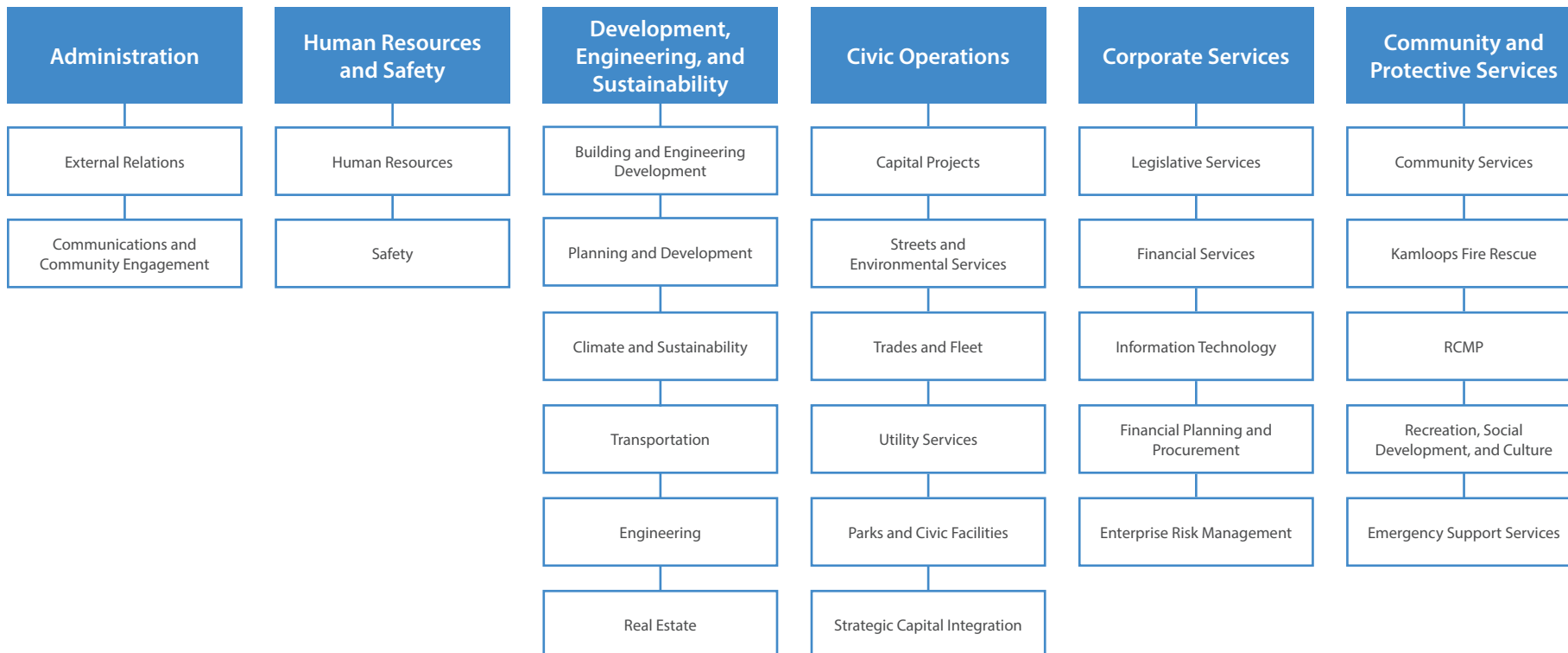
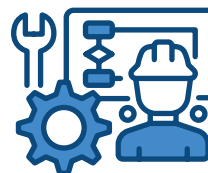
Chief Administrative Officer, City of Kamloops



City Management



City Administration and Departments



City Council (October 2018–2022)



Mayor Ken Christian



Councillor Dale Bass



Councillor Dieter Dudy



Councillor Sadie Hunter



Councillor Mike O'Reilly



Councillor Bill Sarai

COUNCIL VISION

Bold leadership for a strong, inclusive, and healthy community.



Councillor Kathy Sinclair



Councillor Arjun Singh



Councillor Denis Walsh

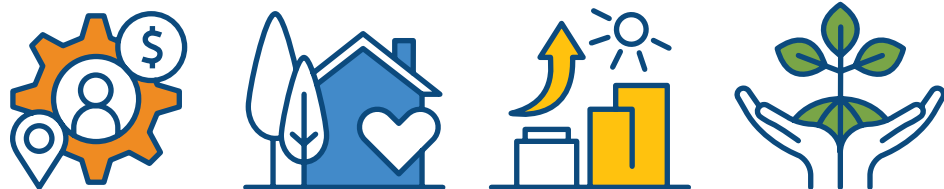
COUNCIL VALUES

We work together and lead by example by taking on important community issues and instilling confidence in our governance. Our values encompass:

Respect | Collaboration | Teamwork | Optimism
Trust | Accountability | Innovation

COUNCIL'S STRATEGIC PRIORITIES

Council's 2019–2022 Strategic Plan identifies pillars of Governance and Accountability, Livability, Vibrant Economy, and Environmental Leadership.



City Council (October 2022–2026)



Mayor Reid Hamer-Jackson



Councillor Dale Bass



Councillor Nancy Bepple



Councillor Kelly Hall



Councillor Stephen Karpuk



Councillor Margot Middleton



Councillor Katie Neustaeter



Councillor Mike O'Reilly



Councillor Bill Sarai



Council Committee Appointments

COUNCIL COMMITTEE	COUNCIL MEMBER APPOINTED	SOCIETY OR EXTERNAL AGENCY	COUNCIL MEMBER APPOINTED
Community Relations and Administration Committee	Councillor Dudy (<i>Chairperson</i>) Councillor O'Reilly Councillor Singh Mayor Christian (<i>Alternate</i>)	Fraser Basin Council	Councillor Singh
Civic Operations Committee	Councillor Sarai (<i>Chairperson</i>) Mayor Christian Councillor Sinclair Councillor Walsh (<i>Alternate</i>)	Kamloops Airport Authority Board of Directors	Mayor Christian (<i>President</i>) Councillor Sarai (<i>Vice-President</i>) Councillor Singh
Community Services Committee	Councillor Bass (<i>Chairperson</i>) Councillor Hunter Councillor Walsh Councillor Sinclair (<i>Alternate</i>)	Kamloops Airport Authority Society	Mayor Christian Councillor Sarai
Finance Committee	Councillor O'Reilly (<i>Chairperson</i>) Councillor Bass Councillor Dudy Councillor Singh (<i>Alternate</i>)	Kamloops Central Business Improvement Association	Councillor Sarai
Development and Sustainability Committee	Councillor Hunter (<i>Chairperson</i>) Councillor Sarai Councillor Sinclair Councillor O'Reilly (<i>Alternate</i>)	Kamloops Chamber of Commerce	Mayor Christian
		Kamloops & District Labour Council	Councillor Bass
		Kamloops Foundation	Councillor Walsh
		Junior Council	Deputy Mayor Councillor Hunter Councillor Singh (<i>Alternate</i>)
		Municipal Insurance Association	Councillor Dudy
		North Shore Business Improvement Association	Councillor O'Reilly
		Thompson-Nicola Regional District	Mayor Christian Councillor Singh Councillor Sinclair Councillor O'Reilly Councillor Dudy Councillor Bass

Newly elected Mayor Hamer-Jackson appointed new Committee membership in December 2022, with the first meetings taking place in early 2023.

SOCIETY OR EXTERNAL AGENCY	COUNCIL MEMBER APPOINTED
Tourism Kamloops	Councillor O'Reilly
Venture Kamloops Board	Councillor Dudy Councillor Walsh
Venture Kamloops Business Development Society	Councillor Dudy Councillor Walsh
Southern Interior Local Government Association Liaison	Councillor Sarai (<i>Board Member</i>)
Union of British Columbia Municipalities Liaison	Councillor Hunter (<i>Board Member</i>)
Federation of Canadian Municipalities Liaison	Councillor Singh (<i>Board Member</i>)
Tk'emlúps te Secwépemc - Cultural Heritage Working Group	Councillor Sinclair Councillor Hunter
Tk'emlúps te Secwépemc - Recreation Working Group	Councillor Sinclair Councillor Sarai
Human Resources Working Group	Mayor Christian Councillor O'Reilly Councillor Sinclair



2020–2023 Council Strategic Plan Priorities

Governance & Accountability

AREAS OF FOCUS	COUNCIL DIRECTION
<p>Asset Management We proactively plan for the repair and replacement of our infrastructure.</p>	<ul style="list-style-type: none"> • Create an asset management plan which reflects the needs of the community and long-term stewardship of our assets. • Continue to lobby higher levels of government for financial support. • Continue to explore efficiencies in existing municipal infrastructure to meet the needs of the community. • Develop a long-term funding plan to include a maintenance management strategy. • Develop cohesive strategies to mitigate and adapt to climate change impacts (e.g. storms, droughts, flooding, wildfires) in order to protect municipal infrastructure.
<p>Community Engagement We are committed to listening to and connecting with Kamloops residents and impacted parties.</p>	<ul style="list-style-type: none"> • Focus on public engagement by listening to, informing, and consulting with residents, impacted parties, and others. • Measure the effectiveness of community engagement. • Support neighbourhoods in engaging with the City and their residents. • Create diverse opportunities for engagement that reflect the variety of ways the community wants to engage.
<p>External Relationships We understand the importance of maintaining and improving key relationships.</p>	<ul style="list-style-type: none"> • Maintain and enhance relations with other levels of government. • Strengthen relationships with Indigenous communities. • Strengthen relationships with external organizations to share information and collaborate on projects and services. • Maintain and develop relationships through local service agreements.
<p>Fiscal Responsibility We are fiscally responsible and accountable.</p>	<ul style="list-style-type: none"> • Develop strategies to improve and realize efficiencies. • Consider opportunities to maximize revenue while balancing Council's priorities. • Find a balance between taxation and user fees. • Maintain transparency around financial reporting. • Be recognized for excellence in public service in local government.



Livability

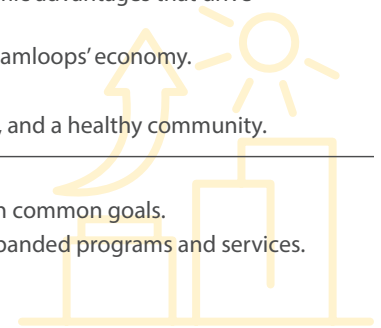
AREAS OF FOCUS	COUNCIL DIRECTION
<p>Arts, Culture, and Heritage</p> <p>We cultivate a vibrant and diverse arts, culture, and heritage environment throughout the city.</p>	<ul style="list-style-type: none"> • Explore options for community cultural facilities. • Support cultural place making through infrastructure and venue development, festivals, and programming. • Ensure continued stability of the cultural partnerships that the City of Kamloops has had historically. • Expand heritage awareness.
<p>Healthy Community</p> <p>We foster an environment that supports and promotes healthy living through recreation, community, and social connection.</p>	<ul style="list-style-type: none"> • Support the creation and implementation of plans that are inclusive of the health of the community and the needs of all demographics while respecting diversity and accessibility as core values. • Provide safe, clean, accessible, and affordable spaces, venues, and programs to support a healthy community. • Work with external agencies and advocate for improvements in the social determinants of health in the community. • Protect and enhance environmentally sensitive areas and urban green spaces. • Enhance the public realm to facilitate social connections and local identity.
<p>Housing</p> <p>We focus on improving diversity and access throughout the housing continuum.</p>	<ul style="list-style-type: none"> • Work as facilitators in the creation of affordable housing across the entire housing continuum. • Consider innovative land-use options that encourage housing diversity. • Implement the Affordable Housing Strategy and Official Community Plan goals for diverse housing choices.
<p>Inclusivity</p> <p>We are committed to supporting inclusivity, diversity, and accessibility in our community.</p>	<ul style="list-style-type: none"> • Improve accessibility to existing City facilities/infrastructure (retrofit). • Support the reduction of barriers in our community for all ages and abilities. • Ensure working groups and committees include diverse voices.
<p>Safety</p> <p>We recognize the importance of a safe and secure community.</p>	<ul style="list-style-type: none"> • Support a multidisciplinary approach to public safety. • Support the supply of affordable and emergency housing to ensure safe spaces for all residents. • Lobby appropriate levels of government to address community safety concerns. • Coordinate with appropriate levels of government to prepare for and respond to emergencies. • Expand partnerships that support wraparound services related to social and addiction issues.





Vibrant Economy

AREAS OF FOCUS	COUNCIL DIRECTION
<p>Business Health</p> <p>We cultivate a positive business environment and maintain a framework that facilitates jobs, economic sustainability, and growth.</p>	<ul style="list-style-type: none"> • Support infrastructure that accommodates commercial and industrial sectors. • Support new business opportunities by ensuring an adequate supply of land through land use and infrastructure planning. • Continue to develop and implement municipal best practices that support jobs and economic growth.
<p>Economic Strength</p> <p>We support initiatives that increase our competitive advantage, cultivate growth, and support our residents.</p>	<ul style="list-style-type: none"> • Support business partners in continuing to develop and communicate Kamloops' economic advantages that drive economic sustainability and growth. • Promote and proactively support the economic sectors that offer potential for growing Kamloops' economy. • Support vibrancy of all business hubs in the city. • Support our visitor economy through the continued focus on sports, culture, arts, events, and a healthy community.
<p>Partnerships</p> <p>We continue to nurture partnerships with key organizations and agencies.</p>	<ul style="list-style-type: none"> • Develop and strengthen healthy working relationships with all strategic partners through common goals. • Develop partnership strategies, protocols, and/or agreements to pursue research and expanded programs and services.



Environmental Leadership

AREAS OF FOCUS	COUNCIL DIRECTION
<p>Climate Action</p> <p>We enhance the City's resiliency and capacity for mitigating and adapting to the impacts of climate change.</p>	<ul style="list-style-type: none"> • Create and implement plans, policies, and regulations that focus on climate action. • Proactively plan for the impact of climate change in the community. • Strengthen initiatives to reduce community and corporate energy use. • Lobby all levels of government for support in addressing climate change and providing funding.
<p>Sustainability</p> <p>We implement strategies that reduce our impact on the environment.</p>	<ul style="list-style-type: none"> • Update the Sustainable Kamloops Plan. • Support the implementation of sustainable practices. • Incorporate sustainability in all of our decision making. • Ensure that event hosting, festivals, and celebrations embrace sustainable practices.
<p>Transportation</p> <p>We facilitate safe and sustainable transportation options and create community connectivity.</p>	<ul style="list-style-type: none"> • Expand our pedestrian- and cycling-friendly network that integrates with transit and other amenities to support residents in their travel choices. • Strive to reduce single-occupancy vehicle use. • Foster an efficient transit system that integrates with other transportation modes. • Ensure infrastructure provides safe use of alternative forms of transportation.



Governance & Accountability

The City of Kamloops has strong, accountable governance and makes informed decisions. Residents are engaged in Council's strategic priorities.

AREAS OF FOCUS

Asset Management

We proactively plan for the repair and replacement of our infrastructure.

Community Engagement

We are committed to engaging and connecting with Kamloops residents and stakeholders.

External Relationships

We understand the importance of maintaining and improving key relationships.

Fiscal Responsibility

We are fiscally responsible and accountable.





DID YOU KNOW?

In 2022, the Province updated privacy legislation with several changes, including increased penalties for offences, new requirements for public bodies to have privacy management programs, and mandatory privacy breach reporting. The City's Information and Privacy Team prepares educational materials and conducts numerous internal training sessions to ensure City Staff understand privacy obligations.

FREEDOM OF INFORMATION REQUESTS					
FOI	2018	2019	2020	2021	2022
Requests Received	53	83	61	73	89
No. of Response Pages	7,005	3,558	8,361	7,933	7,640
Total Staff Hours*	725	314	551	227	244.5

* excluding Freedom of Information staff

Democracy in Action

The fair and democratic process of conducting a municipal election is a significant community undertaking. Over 180 residents answered the call to be trained as election officials and to serve at polling stations on October 15. The City sought to make the 2022 General Local Election as accessible as possible by adding a secondary advanced voting location at McArthur Island Sport and Event Centre. There was a 45% increase in advance voting over the 2018 General Local Election. The City also added a new polling station in Juniper Ridge, where 767 residents cast their vote in 2022. Polls were open for a total of 264 hours, and election officials managed 88 votes per hour throughout the course of the election. The new Mayor and Council were sworn in at an inaugural Council meeting on November 1.

2022 GENERAL LOCAL ELECTION



38 TOTAL CANDIDATES
ran for Mayor, Council,
and School Board Trustee



80,025
ELIGIBLE VOTERS
↑ **29%**
from 2018



23,218
BALLOTS CAST
↑ **12%**
from 2018



29%
VOTER TURNOUT
↓ **1.5%**
from 2018



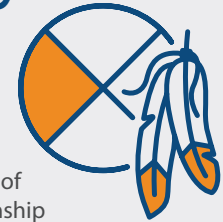
DID YOU KNOW?

In October 2022, the City of Kamloops announced its support of Tk'emlúps te Secwépemc in their bid to host the 2027 North American Indigenous Games in Kamloops. This support includes up to \$500,000 of in-kind support in the form of facilities and staff time and a potential cash contribution should the bid be successful.

The North American Indigenous Games is the largest multi-sport and cultural event hosted in Canada and the United States and specifically targets Indigenous populations. Historically, the North American Indigenous Games has brought together more than 5,000 athletes, coaches, and team staff from over 756 Indigenous Nations to celebrate, share, and reconnect through sport and culture.

Truth and Reconciliation Journey

The City of Kamloops permanently raised the Tk'emlúps te Secwépemc flag outside of City Hall on the National Day for Truth and Reconciliation in 2022 in recognition that Kamloops is located on Tk'emlúps te Secwépemc territory, situated within the unceded ancestral lands of the Secwépemc Nation. The flag flying side-by-side with the City of Kamloops flag is a visual representation of the strong relationship and joint responsibilities to the land and its people.



The City of Kamloops, in partnership with the Thompson-Nicola Regional District and Tk'emlúps te Secwépemc, unveiled a new crosswalk on May 20, in honour and respect of the anniversary of the confirmation of Le Estcwicwéy (The Missing). The crosswalk, located at the corner of 5th Avenue and Victoria Street, displays seven eagle feathers in a design that was adopted in consultation with the Tk'emlúps te Secwépemc Language and Culture Department and approved by the Tk'emlúps te Secwépemc Council. Tk'emlúps te Secwépemc installed the same crosswalk on reserve, once again demonstrating the close friendship of both governments. The crosswalk design has since been shared and used by several other municipalities and bands.

In June 2022, the City of Kamloops and the Tk'emlúps te Secwépemc were honored with a British Columbia Reconciliation Award recognizing individuals, groups, and organizations that demonstrate exceptional leadership, integrity, respect, and commitment to furthering the Calls to Action outlined in the Truth and Reconciliation Commission of Canada's report. Award recipients are selected by a committee that includes representation by Indigenous Elders and BC First Nations leadership. The award is presented by the Office of the Lieutenant Governor of British Columbia, in partnership with the BC Achievement Foundation. The award announcement states that Tk'emlúps te Secwépemc and the City of Kamloops share a vision and commitment toward reconciliation through relationship building that spans multiple fronts and that has become a recognized example for others to follow. Future leaders can look to this relationship as a model and will have the benefit of building on the systems, legacies, and precedents created.

The BC Reconciliation Award came less than a month after Kamloops Mayor Ken Christian and Kukpi7 (Chief) Rosanne Casimir formally accepted a national Collaboration Award of Excellence from the Canadian Association of Municipal Administrators, which also recognizes the achievements of our communities in building relationships towards reconciliation. It was the first-ever Collaboration Award for a partnership between a municipality and an external partner.

DID YOU KNOW?

City of Kamloops representatives, former Councillor Dudy and External Relations Manager Robertson, hosted Tk'emlúps te Secwépemc Tkwenem7íple7 (Councillors) Gottfriedson, Fraser, and Peters and the Executive Director Kreutzer for an active fire training experience. All enjoyed their learnings on fire response and the chance to practice their skills. Kamloops Fire Rescue provides fire protection and rescue services to Tk'emlúps te Secwépemc.



Prioritizing Staff Education and Awareness

In 2022, the City placed a strong focus on increased awareness of Indigenous history for all City staff. New course material was developed as mandatory curriculum for all staff in addition to optional nationally recognized programming in the KAIROS Blanket exercise. This exercise centers the stories of Indigenous Peoples to teach what most Canadians are never taught— Indigenous history, legacy and traditions, and the struggles, harm and injustices arising from colonization. In response to feedback on the courses provided so far, additional courses are being developed to provide more in-depth learning opportunities for City staff in 2023.



808

STAFF

participated in Indigenous Awareness Training



47

STAFF

participated in KAIROS sessions

Reorganization to Work More Strategically

At the end of 2022, the City introduced a new Enterprise Risk Management Division, which will continue to oversee the City's insurance and claims processes with an increased focus on strategic risk mitigation in all areas of City work. The City also introduced a Strategic Capital Integration Division in the Civic Operations Department, which will be responsible for ensuring comprehensive scoping and prioritizing of capital projects. The purpose of the Strategic Capital Integration Division is to help the City make efficient use of public funds and get better service, cost, and risk outcomes for the community through the prioritization of capital investments. This division will be re-evaluated after two years.



Practical Research Benefits City and Students Alike

The Researcher-in-Residence program continues to evolve and expand its efforts on City initiatives and projects. Through the Researcher-in-Residence program, the City of Kamloops benefits from access to Thompson Rivers University's (TRU) incredible research capacity and TRU benefits from research projects based on real-time City issues. In 2022, the Researcher-in-Residence program focused on:

- identifying and mapping housing and rental options, both market and subsidized, in Kamloops
- collecting data to support the City's Community Climate Action Plan
- engaging with neighbourhood associations
- assessing city park usage
- working on the City's Cultural Strategic Plan

To accomplish this work, the post-doctoral Researcher-in-Residence fellow worked with four student interns (two graduate and two undergraduate), three work-study students, 15 practicum students (social work and nursing programs), and 23 MBA students through an Experimental City course, for a total of 44 students engaged in the Researcher-in-Residence initiative since its inception. An additional 40 research questions or topics have been identified by the City and TRU faculty and students for potential research and analysis.

To date, the Researcher-in-Residence has generated unprecedented academic and community participation, including Indigenous community support, with extensive local, national, and social media coverage reaching over 60,000 readers and viewers. The Researcher-in-Residence team has given talks; keynote presentations; and workshops hosted by Simon Fraser University, the University of Regina, the Southern Interior Local Government Association, the University of Coimbra (Portugal), the Interior Universities Research Coalition, the Kamloops Museum and Archives, Livingmaps.org, and Mitacs, an organization that supports collaboration between private sector and post-secondary institutions.



DID YOU KNOW?

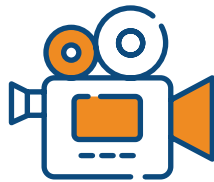
The City's Researcher-in-Residence received two honorary mentions from the academic community in 2022—one from the Community-Based Research Canada National Award for Emerging Community-Based Researcher and the other from the Canadian Association of University Business Officers Quality and Productivity Awards Program, which represents senior administrators at 106 Canadian universities and affiliated colleges and 38 community colleges.

Researcher-in-Residence Achievements



8

MEDIA STORIES
(14,000+ total views)



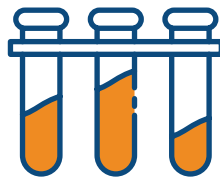
2

VIDEO PRODUCTIONS



9

**PUBLICATIONS AND
INVITED PRESENTATIONS**
(60,000 total viewers)



1

**EXHIBITION AND
COMMUNITY RESEARCH LAB**



DID YOU KNOW?

In 2022, the City partnered with the Kamloops and District Chamber of Commerce for the second time to host a free three-day session to help local businesses better respond to requests for proposals and tenders. In 2023, participants representing 10 different organizations will gain valuable knowledge about how to put their best face forward to win contracts with the City and other public bodies.



Increased Focus on Equity, Diversity, and Inclusion



One of the supplemental items City Council approved in the 2022 budget was funding to hire an Equity, Diversity, and Inclusion (EDI) Coordinator. The 18-month position was filled in fall 2022. The City now has an Equity, Diversity, and Inclusion Strategy with four priorities:

- reflect the community we serve
- build employee capacity—education and engagement
- improve accessibility
- incorporate an organizational diversity lens

In addition to high-level strategic planning and development, the EDI Coordinator is overseeing specific initiatives, including the development of an accessibility plan that fully aligns with the incoming *BC Accessible Act*.

In partnership with Thompson Rivers University, Indigenous groups, and community organizations, including Kamloops Immigrant Services and Kamloops Pride, the EDI Coordinator has begun developing an EDI training program for City leaders, managers, and staff, and has introduced processes, practices, and materials that expand EDI awareness, understanding, and capacity throughout the organization.



DID YOU KNOW?

Human Resources and Safety Director Colleen Quigley received a 2022 HR Spotlight award from the Chartered Professionals in Human Resources Association for her leadership in prioritizing Equity, Diversity, and Inclusion at the City.



Finding Solutions to the Challenges of Inflation

The past year has presented several unique challenges for procurement operations. Inflationary levels realized during 2022 have not been encountered since the early 2000s. These economic factors have placed several supply chain challenges on City operations and for many of our suppliers. The Procurement team, working in collaboration with the operating business units, have sourced alternative suppliers and introduced some solutions to help support the activities of the City.

In 2022, the City expanded co-operative purchasing by joining the membership of Canoe Procurement Group and the Kinetic Group Purchasing Organization. These co-operative buying groups have national partnerships through public sector agencies across Canada that provide member organizations access to preferential pricing on trade-compliant purchasing programs leveraging the collective buying power of all involved.

First Annual City Auction

During summer 2022, the City of Kamloops hosted its first auction to sell off surplus and obsolete goods. Working with Team Auctions, the City liquidated hundreds of items that were no longer required or that had no future value to the City. The auction provided a net profit of just over \$15,000 and raised awareness about available items that came to even better use:

- A resident was able to identify their stolen bike and have it returned to them after seeing it on display at the auction.
- The City was able to donate an audio-visual cart to the Royal Inland Hospital for use as a portable gaming system console in the pediatric ward.

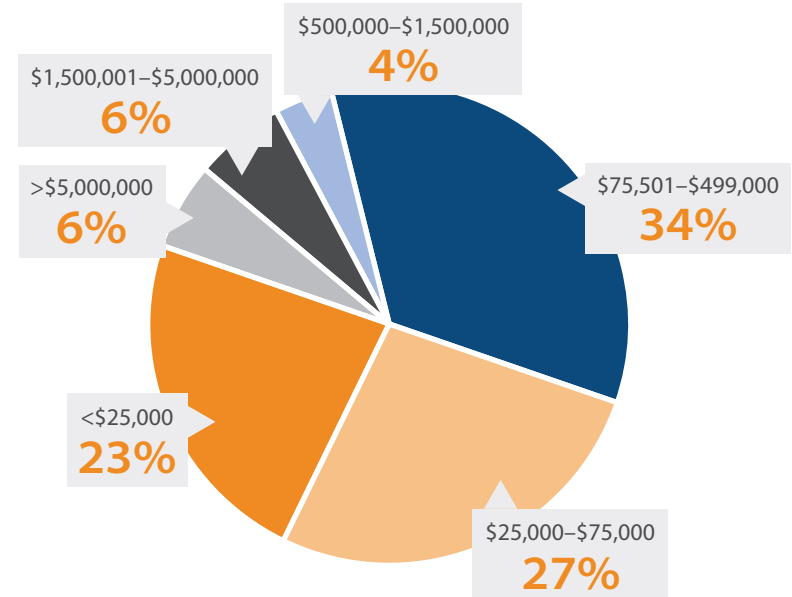


The auction was such a success that the City has decided to make it a annual occurrence.

2022 PROCUREMENT ACTIVITIES

Category	Count	Value
Requests for Proposal (RFP) and Negotiated RFP	24	\$168,000,000
Requests for Quote	7	\$2,800,000
Notices of Intent	7	\$6,450,000
Asset Disposal	455	\$287,150
Requests for Information	2	\$0
Contracts	73	\$129,400,000
Purchase Orders	2,564	\$93,500,000

Contracts by Value





Michael Alexander Kennedy

Keeping Residents Healthy and Safe During Bouts of Extreme Heat

After the extreme heat events of 2021, the provincial government began coordinating heat alert response throughout the province with the pilot implementation of a new two-tier heat alert and response system. The two tiers are heat warning and extreme heat emergency.

In alignment with this new system, the City of Kamloops developed a heat alert response protocol for 2022, which included activating indoor and outdoor cooling spaces, promoting neighbour health checks, and sharing the BC heat alert and response system messaging prior to, during, and after activations through City communication channels.

The City put out a call for volunteers to be stationed at various cooling centres around Kamloops in the event of a heat alert and response system activation. Several volunteers ended up receiving training and supporting City staff when the cooling centres were activated once in July and again in August, welcoming 527 guests and 7 pets.

The City was also awarded a \$30,000 grant through the Community Emergency Preparedness Fund to hire a consultant who will research and develop a final extreme heat response plan.



DID YOU KNOW?

In September, a delegation from the Government of Japan led by Health Canada's Heat Division, visited the City of Kamloops on a tour of BC communities to learn about our experiences and protocols for extreme heat response. The City, in partnership with Interior Health, provided the Japanese delegation with a presentation that included:

- an exploration of lived experiences by seniors during the 2021 heat dome
- an outline of the City's heat response actions during the heat dome and during heat events in 2022
- a tour of Sandman Centre setup as a cooling centre, which included a sign-in area; a pet area; and tables with activities, water, and cold compresses



Boom Business Solutions

DID YOU KNOW?

In 2022, the City started COVID-19 testing our wastewater influent at the Kamloops Sewage Treatment Centre. This data could help alert the community about future localized outbreaks. Some testing information is now publicly available through the BC Centre for Disease Control.

The Great Flood that Wasn't

In late spring 2022, the BC River Forecast Centre was predicting a significant seasonal flood risk. A historically high snowpack and cool spring delayed snow melt and resulted in a continued accumulation of snow, which left the North Thompson and South Thompson snow indices at 142% and 113% of seasonal average, respectively, that May.

The City's Freshet Departmental Operations Centre started meeting in February 2022, coordinating with the Province to develop a sophisticated flood response plan. The Departmental Operations Centre team was well prepared to execute a response in line with the BC Emergency Management response goals. The City has made continuous improvements to flood protection structures, including recent work in Riverside Park and on McArthur Island, which should now withstand an up to one in 20-year flood event. Thankfully, water levels did not break that threshold and the 2022 freshet season ended as a successful exercise in planning and preparedness. The City made additional improvements to its flood response plan after debriefing on the events of 2022.



© Pauline McKone



Superintendent Jeff Pelley and Chief Ken Uzeloc

Leadership Transitions for Kamloops RCMP and Kamloops Fire Rescue

In 2022, the City of Kamloops bid a fond farewell to Superintendent Syd Lecky of the Kamloops RCMP Detachment, who accepted a promotion to the rank of Chief Superintendent in the Northwest Territories. Superintendent Jeff Pelley was selected as the new Officer in Charge of the Kamloops RCMP detachment.

Superintendent Pelley has close to 23 years of policing experience with the RCMP and has worked in front-line operations and Serious Crime, has been a Watch Commander and an Advisory Non-Commissioned Officer, has worked with Indigenous communities, and has been a Detachment Commander twice before in New Hazelton and Williams Lake. During his career, he has been recognized for resolution skills, strategic planning, and enforcement strategies involving gang and offender violence.

With the retirement of Fire Chief Steve Robinson in 2022, the City of Kamloops also welcomed Ken Uzeloc as the new Fire Chief for Kamloops Fire Rescue. Chief Uzeloc has over 30 years of experience and was the Deputy Chief for the Calgary Fire Department for 15 years leading up to this appointment, where he oversaw portfolios in risk management, diversity and inclusion, operations and technical teams, planning and compliance, and administration.

Superintendent Pelley and Chief Uzeloc have been valuable additions to the leadership of our city, working hard to build thriving teams and ensure the health, safety, and security of our residents.

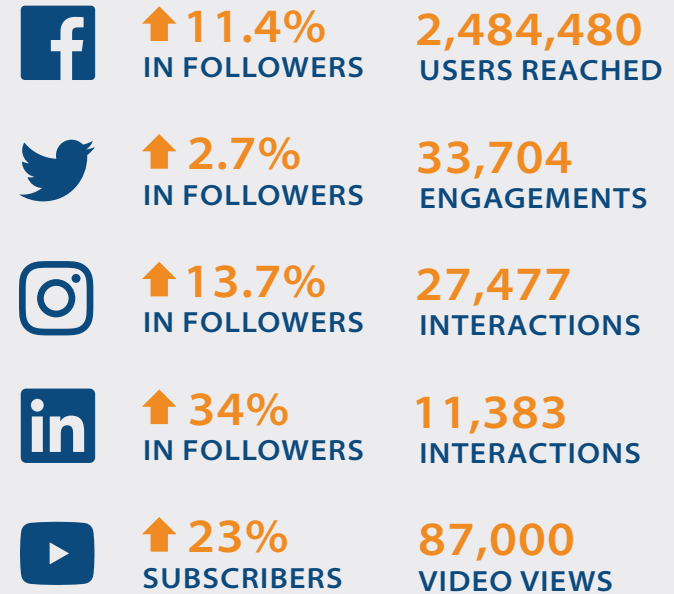


A constructive relationship between the City and its residents, built through strong engagement practices, leads to more equitable and sustainable public decisions that improve the livability of our community. In 2022, the Communication and Community Engagement Division hosted 21 engagement projects on the Let's Talk website, supported strategic communications for over 80 cyclical projects, and issued six alerts using Voyent Alert! in addition to supporting the 2022 municipal election and many other projects.



Social Media Engagement

The City continues to maintain and grow a strong social media presence through Facebook, Twitter, Instagram, and LinkedIn. In June 2022, the City decided to disable commenting on the City of Kamloops Municipal Government Facebook page due to the decline in civility on this platform and its negative impact. Since taking this step, overall visits increased as did the rate of new likes/followers. The City continues to engage with the community through Facebook direct messages and comments on all other social media platforms.



Citizen Satisfaction Survey

The City of Kamloops conducts a Citizen Satisfaction Survey every four years in conjunction with the election cycle. Information from this survey helps inform the Council Strategic Plan and other corporate strategic decisions. Overall, Kamloops residents expressed positive satisfaction with their quality of life as the majority of residents feel that their quality of life is good. However, like many communities across Canada, this number has dropped since 2019, when 95% of residents reported their quality of life as good.



KAMLOOPS.CA

Activity	2019	2020	2021	2022
Site Visits	1,110,195	982,675*	1,455,442	1,413,769
Page Views	2,199,789	1,868,759*	2,724,730	2,495,011

*Some metrics are lower due to the COVID-19 pandemic when regular activities were suspended and less traffic was directed to the website. In addition, all COVID-19 information was posted to the Lets Talk website.

LETSTALK.KAMLOOPS.CA

Activity	2019	2020	2021	2022
Site Visits	45,894	96,323	71,384	40,541
Page Views	109,109	177,333	160,971	157,678
Aware Visitors	22,371	62,143	27,509	37,104
Informed Visitors	8,834	13,866	12,750	16,464
Engaged Visitors	2,333	1,621*	7,289	7,681

*COVID-19 engagement was for information sharing only and was not designed for public to affect decisions/provide input into decisions.

19 PROJECTS WERE FEATURED ON LET’S TALK IN 2022, INCLUDING:

- 2022 Municipal Election
- Curbside Organic Waste Collection
- Vision Zero: Kamloops Road Safety Strategy
- Cultural Strategic Plan
- Capital Projects
- Riverside Park Improvements
- Parking Management Plan
- North Shore Neighbourhood Plan
- Budget Consultation 2022 and 2023
- Summit-Downtown Active Transportation Connection
- Highland Road Upgrades
- Go Electric Kamloops: EV-Ready Homes
- FireSmart
- Freshet 2022
- Fortune Drive Resurfacing (Phase 1)
- Safe and Secure Kamloops
- Revitalization Tax Exemption Review
- Staff Shout Outs
- Why Engage?



© Brock Nanson



© Mary Putnam

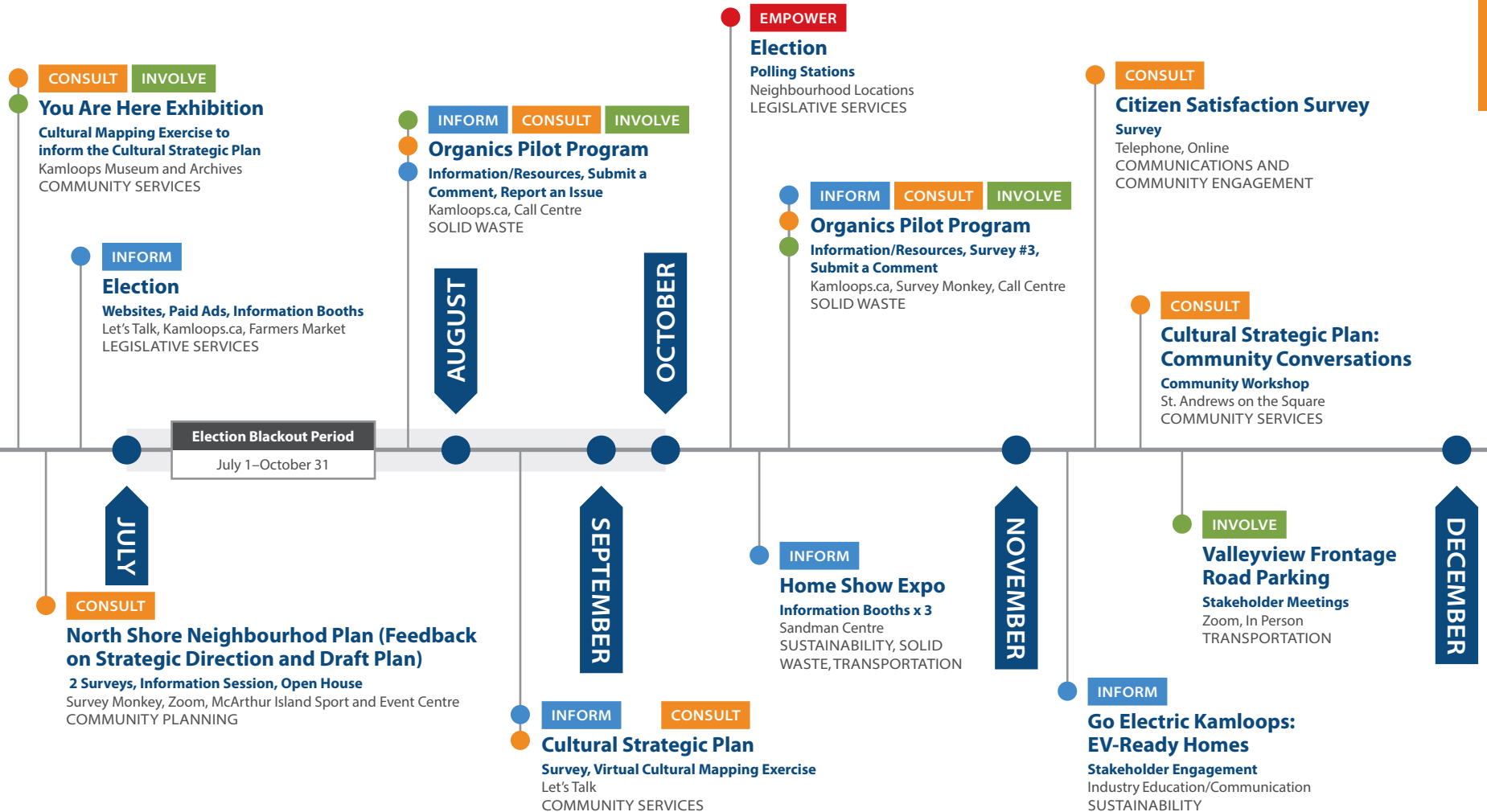
Public Engagement Timeline 2022

The Public Engagement timeline illustrates a selection of key engagement initiatives that took place from January to December 2022. Outlined below is the level of engagement, the project name, the engagement method, the location for each initiative/event, and the City Division responsible.





For more information on the latest engagement initiatives and events, visit:
LetsTalk.Kamloops.ca



DID YOU KNOW?

In 2022, The City's IT, Payroll, and HR teams collaborated to implement a new human resources information system. This system is key to reducing several risks with the City's legacy enterprise resource planning, which ran all payroll functions. When completed in 2023, the project will modernize payroll activities and integrate the human resources and payroll functions to provide better reporting and access to information.



THE IT DIVISION MANAGED AND ADMINISTERED



900+ USER ACCOUNTS



100 CORPORATE APPLICATIONS



8,000+ HELPDESK REQUESTS



250 SERVERS and 200+ network devices



1,500 END USER DEVICES including laptops, desktops and mobile devices



5.9 MILLION DATA ITEMS stored in the corporate geographic information systems

Youth Empowered to Help Lead City

Each year, high schools in Kamloops designate two students from grades 10–12 to serve on the City's Junior Council. The selection process is determined at the discretion of each individual school, and each delegate serves a one-year term from September to June in alignment with the school year. The 2021/22 Junior Council met six times throughout their term and presented to Council. They received presentations from City staff, including details of the 2022 supplemental budget. Their input was included in the information that Council used to shape and adopt the final budget.

On October 7, members of the 2022/23 Junior Council, along with the Kamloops Ambassadors, enjoyed tea with students from our Sister City, Uji, Japan, through a virtual party arranged to facilitate cross-cultural connection. Members selected a range of local teas and snacks to deliver to Japan and received a similar package of Japanese treats from the Uji students for the occasion. Junior Council members will continue to meet, vote on key City decisions, present to City Council, and represent the City in our relationship with delegates from Uji Japan. This is a highly valued program helping to build our community's future leaders and the City continues to invest time and resources to find ways to better engage and empower our Junior Council.





Investments in Grant Applications Proving Fruitful

Every year, the City dedicates resources to submit competitive applications for funding from various external grant providers, including the federal and provincial governments, Crown corporations, associations, and foundations. The City completed fewer applications in 2022, but for higher cash values, which paid off. Of the 22 grant applications submitted, 12 were successful and three were still pending adjudication at the time of this report. The value of the successful grant applications from 2022 is over \$17.6 million, which will support various initiatives, including research and strategic planning, new capital projects and infrastructure upgrades, and social programming. Highlights include:

Communicating Critical Information Through Voyent Alerts



In February 2022, the City of Kamloops launched its own Voyent Alert! emergency alert system account after piggy-backing off of a Thompson-Nicola Regional District account to communicate critical event information to City residents during the fires and floods of 2021. Thanks to that initial collaborative effort, the City's account launched with a substantial base of 16,839 residents who were already signed up to receive emergency alerts. Throughout 2022, account registrations grew to 19,723 users.

In its first year working with the new system, several City staff received training to send out alerts. The first city-wide test alert was issued on June 8, and on August 6, the City sent out its first real alert informing Barnhartvale residents of a water main break. The City was grateful for a year without significant critical events and used 2022 to educate residents about the alert system, gather feedback from users on system performance, and work through issues with the system vendor. The City is now in a strong position to communicate critical information to residents about future incidents. The Civic Operations Department is also preparing to use Voyent to alert residents of planned utility disruptions during maintenance or construction projects. This alert will supplement the physical notices currently issued to residents and allow for real time updates.



>\$2 M

PUBLIC SAFETY INITIATIVES



\$750,000

STRATEGIC PLAN FOR CITY FACILITIES



>\$1.5 M

INITIATIVES TO ADDRESS POVERTY AND HOMELESSNESS



>\$12 M

ENVIRONMENTALLY FRIENDLY SANITARY SEWER UPGRADES



\$500,000

EXPANSION OF ACTIVE TRANSPORTATION INFRASTRUCTURE



© Dawn Brauer

DID YOU KNOW?

The upgrades to Riverside Park in 2022 were not just about increasing accessibility and improving user experience. The beautiful new multi-use pathway winds its way along a new dike, which provides increased protection from major flood events and is strategically designed to mitigate climate change impacts.

Asset Management

The City of Kamloops proactively plans for the repair and replacement of infrastructure to meet current and future needs.

KEY INFRASTRUCTURE PROJECTS INCLUDED:



2,665 TONS OF ASPHALT USED FOR PAVING



9,134 POTHOLES FILLED



© Nihar Bakshi

● **STREET UPGRADES**

- 12th Street reconstruction (Tranquille Road to Kenora Road)
- Lorne Street reconstruction (River Street to Mount Paul Way)
- Highland Road and Flamingo Road reconstruction
- Lac Le Jeune Road repaving
- Fleetwood Avenue reconstruction (Desmond Street to Holt Street)
- Bebek Road reconstruction
- Highway 5A mill/overlay

● **UTILITIES UPGRADES**

- 4th Avenue sanitary upgrades
- Valhalla Drive water main extension



Livability

The City of Kamloops maintains a vibrant, high quality of life for an inclusive, healthy, and diverse community.



AREAS OF FOCUS

Arts, Culture, and Heritage

We cultivate a vibrant and diverse arts, culture, and heritage environment throughout the city.

Healthy Community

We foster an environment that supports and promotes healthy living through recreation, community, and social connection.

Housing

We focus on improving diversity and access throughout the housing continuum.

Inclusivity

We are committed to supporting inclusivity, diversity, and accessibility in our community.

Safety

We recognize the importance of a safe and secure community.



DID YOU KNOW?

Every December, the City partners with BC Transit to stuff a City bus full of non-perishable items for the Kamloops Food Bank. In 2022, City staff and community members volunteered their time at the Save-On-Food in Columbia Square and raised 1,128 lbs of donated food and \$5,530 in monetary donations.

Major Updates to Riverside Park

Riverside Park was busy with change in 2022, including the completion of a major flood protection project. A new private dike was completed in the summer, protecting infrastructure to a one in 20-year flood event. A newly paved and widened multi-use pathway with upgraded lighting winds along the top of the dike from Sandman Centre to Uji Gardens and increases accessibility for all users.

The spray park at the heart of the park was completely redeveloped in a project that will be complete in time for residents to enjoy in summer 2023. In fall 2022, the City broke ground on a new inclusive playground for Riverside Park. Several new inclusive amenities, including a "We-Go-Round", a "We-Saw", and a "ZipKrooz", will enhance the experience at the playground, allowing children of all abilities to enjoy the City's most cherished park. In addition, the entire playground surface will be upgraded to an accessible impact surface. A new public washroom facility will complete the updates to the park.

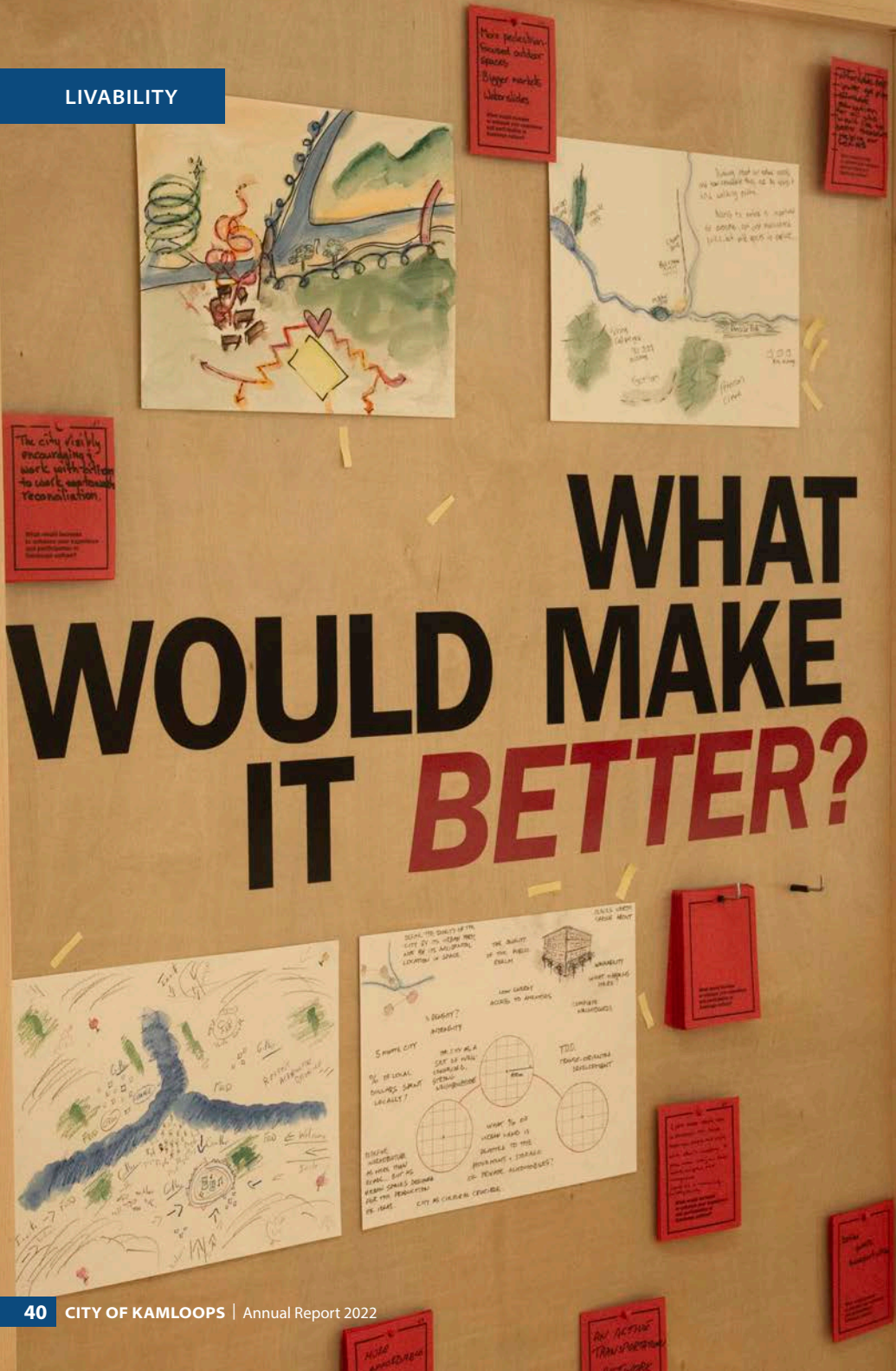


Bold New Plans for the North Shore

In September, after years of development and extensive community consultation, City Council unanimously adopted the North Shore Neighbourhood Plan, which sets out a 20-year framework to guide development and land use management for the North Shore. The plan includes a set of land use policies; a series of "big moves" that represents design concepts and ideas around key redevelopment areas, new housing opportunities, catalyst projects; and a list of discrete action items to help realize the plan's vision. The Official Community Plan and Zoning Bylaw were later amended to align with the North Shore Neighbourhood Plan and to provide the legal landscape to implement that vision. As an initial and central phase of the plan, major zoning amendments now allow for new infill housing opportunities to support revitalization, affordability, and a greater diversity of housing choice on the North Shore.



WHAT WOULD MAKE IT BETTER?



Planning the Future of Culture in Kamloops

The City's Cultural Strategic Plan, which was last updated in 2003, provides direction concerning the development of culture in the city. The plan provides a comprehensive strategy recognizing the diversity of the cultural sector in Kamloops, both professional and amateur, and informs programming, development, and funding decisions as the city grows.

In 2022, the City began consultation to update the Cultural Strategic Plan starting with a unique cultural mapping exercise initiated by the Kamloops Museum and Archives in collaboration with Thompson Rivers University and the City of Kamloops Researcher-in-Residence. Throughout the summer, the research project team invited community members to participate in an immersive *You Are Here: Mapping the Future of Culture in Kamloops* Museum exhibit, which captured data to understand how, where, and why people experience culture. The Museum's second floor was transformed into a cultural mapping research lab with a curated exhibition of historical images and texts to help put the Cultural Strategic Plan in context. Further community feedback on the Cultural Strategic Plan was gathered throughout the remainder of the year, informing an updated plan to be presented to City Council in 2023.

YOU ARE HERE PARTICIPATION



3,648
PEOPLE
participated
in person



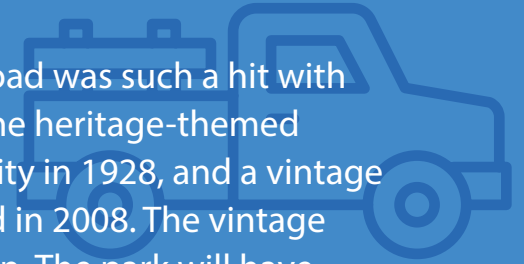
287
PEOPLE
participated in one
of 36 two-hour
immersive sessions



400
PEOPLE
participated in
the online survey

DID YOU KNOW?

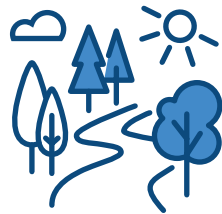
A floral display in a retired 1947 pickup truck at the corner of Bunker Road and McGill Road was such a hit with the public in 2021 that the City expanded the display into an entire new park in 2022. The heritage-themed Truck Chilling Park now includes a 1949 Federal truck, a road grader purchased by the City in 1928, and a vintage Sagebrush Sam neon sign removed from the Sagebrush Motel before it was demolished in 2008. The vintage equipment will be surrounded by a beautiful floral display that will change by the season. The park will have accessible parking and pathways as well as several trees, picnic tables, and historical signage.



Summit Multi-Use Pathway Connects Major Active Transportation Corridor

The City completed a \$2.5 million, grant-funded, 850 m multi-use pathway project in 2022 connecting dedicated bike lanes on Summit Drive at Whiteshield Crescent South with the Xget'tem' Trail multi-use pathway. This project completes the Summit-Downtown connection, which is a key connection in the Transportation Master Plan that supports a continuous north-south bicycle route from Aberdeen to Westsyde. Kamloops residents can now utilize a continuous network of safe and direct bicycle routes with dedicated bicycle lanes, separated bikeways, shared routes, and multi-use pathways between neighbourhood centres, major employment areas, schools, and amenities.

The Summit Multi-Use Pathway Project included a new major traffic signal at the intersection of Summit Drive and the Trans Canada Highway on-ramp between Springhill Drive and Notre Dame Drive. The new signal will enhance safety and capacity with two crosswalks at the on-ramp for pedestrians and cyclists.



Transportation and Safety Enhancements

Traffic modelling, grant funding, future growth projections, and the Active Transportation Master Plan all helped determine priority transportation and safety enhancements for the busy 2022 season.

● INTERSECTION CAPACITY IMPROVEMENTS

The Transportation Division led two intersection capacity improvement projects in 2022, which resulted in five traffic signals being retimed along the Hillside Drive corridor and travel lanes on the south approach to the Overlanders Bridge being reconfigured.

● NEW TRAFFIC SIGNALS

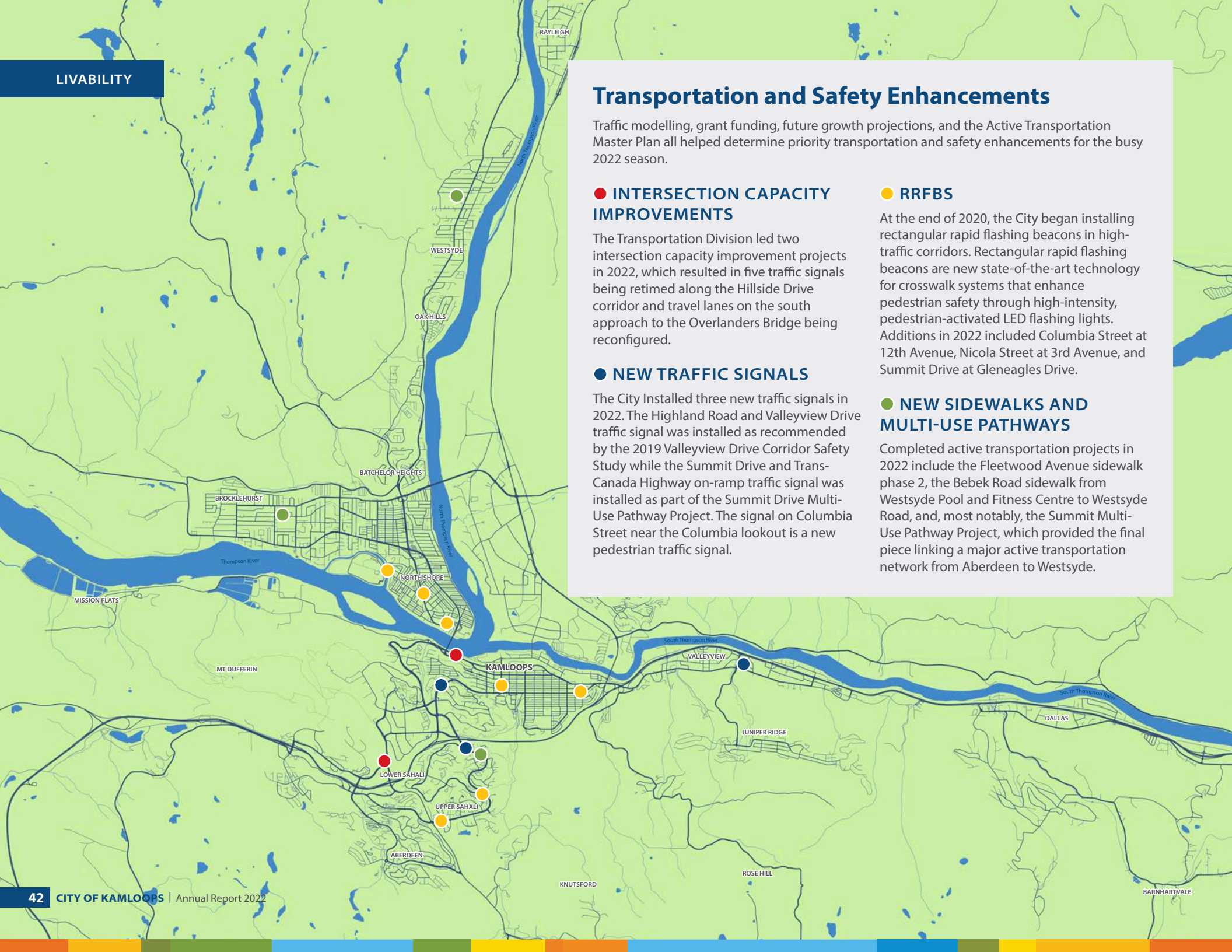
The City Installed three new traffic signals in 2022. The Highland Road and Valleyview Drive traffic signal was installed as recommended by the 2019 Valleyview Drive Corridor Safety Study while the Summit Drive and Trans-Canada Highway on-ramp traffic signal was installed as part of the Summit Drive Multi-Use Pathway Project. The signal on Columbia Street near the Columbia lookout is a new pedestrian traffic signal.

● RRFBS

At the end of 2020, the City began installing rectangular rapid flashing beacons in high-traffic corridors. Rectangular rapid flashing beacons are new state-of-the-art technology for crosswalk systems that enhance pedestrian safety through high-intensity, pedestrian-activated LED flashing lights. Additions in 2022 included Columbia Street at 12th Avenue, Nicola Street at 3rd Avenue, and Summit Drive at Gleneagles Drive.

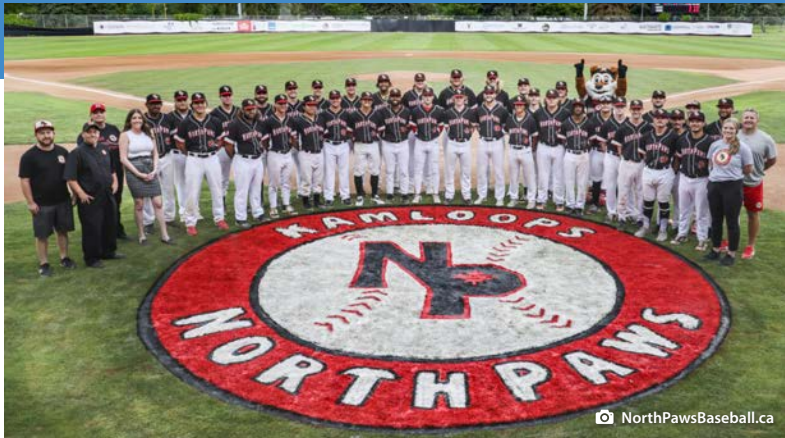
● NEW SIDEWALKS AND MULTI-USE PATHWAYS

Completed active transportation projects in 2022 include the Fleetwood Avenue sidewalk phase 2, the Bebek Road sidewalk from Westsyde Pool and Fitness Centre to Westsyde Road, and, most notably, the Summit Multi-Use Pathway Project, which provided the final piece linking a major active transportation network from Aberdeen to Westsyde.



DID YOU KNOW?

In 2022, the City secured \$146,825 in ICBC funding for various projects involving pedestrian crossings, traffic signals, intersection improvements, and active transportation projects.



Root, Root, Root for the Home Team!

Baseball enthusiasts were delighted to finally welcome the Kamloops NorthPaws to Norbrock Stadium as the newest team to join the West Coast League. The team included NCAA Division 1 and 2 players as well as local athletes. After several pandemic-related delays, summer 2022 was their inaugural season, playing 54 games. The team finished with an impressive 19-7 record and entertaining close to 20,000 fans over the span of 26 home games. The level of play in the West Coast League ranks among baseball's top summer collegiate leagues, making for the highest caliber of baseball Kamloops has ever seen.

In preparation to host such high-caliber baseball, Kamloops City Council approved \$80,000 worth of improvements to Norbrock Stadium, many of which help the stadium now conform to Major League Baseball standards.



The Joy of Gathering Again

2022 saw the return of several cherished, City-run or sponsored events where community members gathered to mark important occasions, celebrate life, and recognize each other's skills and community contributions.

- Mayor's Business Appreciation Dinner (March 15)
- Exemplary Service Awards (April 20)
- Volunteer Appreciation BBQ (April 22)
- Public Works Week Open House (May 28)
- Canada Day (July 1)
- Annual Seniors' Picnic (July 8)
- Music in the Park (July 1–August 31)
- Senior's Lights Tour (December 8)
- Emergency Support Services Volunteer Recognition Event (December)



© Peter Olsen

DID YOU KNOW?

Kamloops hosted the Canada 55+ Games in August 2022 after the Games had been postponed for two years by the pandemic. Over 2,700 athletes competed in 26 competitions at 28 venues. The economic impact for the city was over \$3.5 million.



Bringing the Sport of Biathlon to Kamloops

The City of Kamloops partnered with PacificSport Interior BC and a BC Biathlon board member to offer new programming in 2022, which provided opportunities for athletes, coaches, and officials across the Interior to engage in a sport that is new to the Kamloops community. Biathlon—a sport that combines cross-country skiing or other forms of endurance activity with target shooting—was one of the demo sports during the BC Winter Games held in Kamloops in 2018. New 2022 programming included a free session for coaches; two free sessions letting athletes try out the sport; an intensive, two-day workshop; and some recreational programming, like laser biathlon for adults.

Biathlon is traditionally a winter sport, but summer biathlon with running, roller skiing, or mountain biking is also gaining in popularity. Curious Kamloops residents of all skill levels now have several options to try it out, and athletes from throughout the Interior have more options as they train for elite competition.



DID YOU KNOW?

Despite working through Canada-wide lifeguard shortages requiring an extraordinary focus on training and recruitment, the City of Kamloops Aquatics Section managed to bring forth exciting new programming in 2022, including the launch of the WIBIT Aquatrack, a floating obstacle course at the Canada Games Aquatic Centre over spring break and a parent and baby Aquafit program at Westsyde pool.



Mary Putnam



Return to Pre-Pandemic Recreational Programming

In 2022, all recreational facilities, programs, services, and field and park bookings returned to regular operations. With the return of Memorial Arena to recreational use, the City was able to add more skating programs than what was offered pre-pandemic.

After years of restrictions and cancellations, residents have been hungry for organized activities of all kinds. Programs were in higher demand than they were prior to the pandemic. The City conducted a survey in partnership with local sports organizations to gain an understanding of the impacts of the pandemic. Several organizations reported their membership had increased significantly and, in some cases, had doubled pre-pandemic numbers. Many user groups expressed the need for more facility usage hours and expressed an inability to meet the demands of their current and growing membership. This feedback will be useful as the City determines short-, medium-, and long-term capital projects to build capacity for recreational programming.



14,000

SKATING PARTICIPANTS

↑ 1,000

from 2021



5,263

SWIMMING LESSON PARTICIPANTS

↑ 1,500

from 2021



80%

AVERAGE INCREASE

in pool admission across all City pools

DID YOU KNOW?

When Thompson Rivers University hosted the 2022 USPORT Men's National Soccer Championship, City staff were actively involved on the host committee and worked tirelessly to ensure a high-level field and spotless stadium were ready for the event. November brought frigid temperatures and the largest dump of snow of the winter season, but the fans and community overflowed the stands for the gold medal game. The Thompson Rivers University Wolfpack came in as the underdogs, but they took home gold in the national championship, which created an exceptional feeling of pride and unity.

Generous Donation Supports Flourishing of the Arts in Kamloops



On November 28, 2022, a newly renovated Kelson Hall officially opened as the official home of the Kamloops Symphony Orchestra and Western Canada Theatre. This 20,000 sq. ft. facility was officially donated to the City of Kamloops by philanthropists Ron and Rae Fawcett, who purchased the property for the specific purpose of creating additional rehearsal spaces to support community need and house arts groups.

The hall includes the 1,900 sq. ft., 134-seat Lori Marchand Theatre, named in honour of the former general manager of Western Canada Theatre, and the 1,800 sq. ft. Bruce Dunn Hall, named in honour of the recently retired Kamloops Symphony Orchestra's musical director. Kelson Hall will eventually welcome a variety of community arts organizations, individuals, and students once a community booking system has been put in place.

DID YOU KNOW?

Kamloops remains above average among Tier 1 transit systems in BC with public transit ridership levels at 85% of pre-pandemic levels as of December 2022. Tier 1 systems include mid-sized cities such as Kelowna, Prince George, Chilliwack, and Nanaimo.



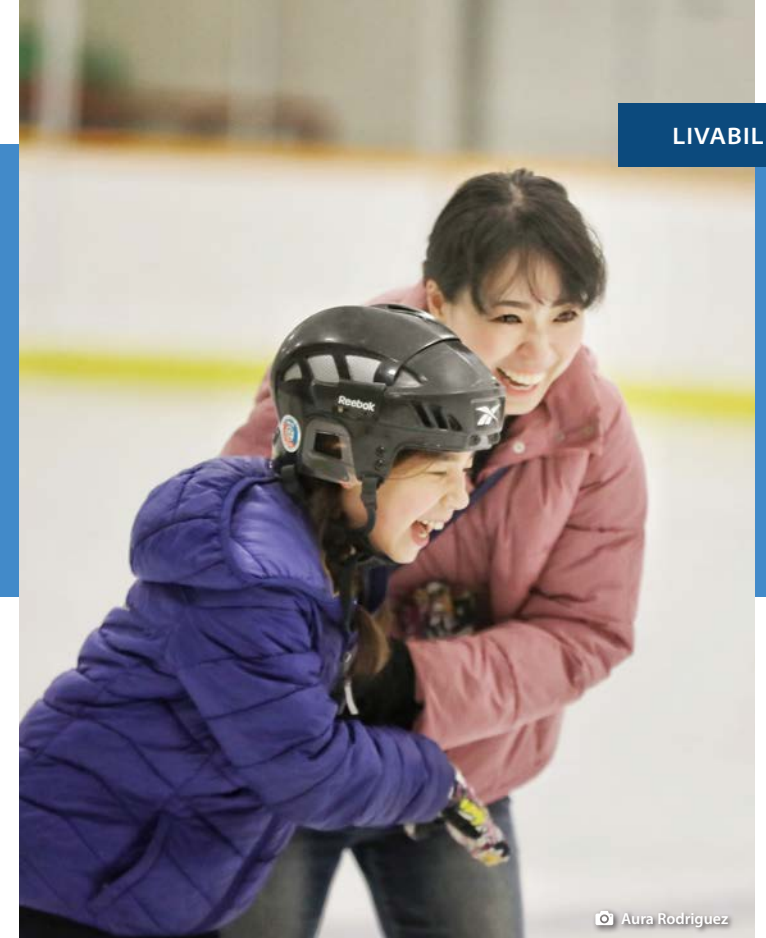
Nearing Pre-Pandemic Ridership for Kamloops Transit



Kamloops Transit saw between 60,000 and 90,000 weekly boardings during the 2022 calendar year on conventional services, with increased ridership growth across all transit routes compared to 2021. Fare product purchases increased in 2022 with more registrants for ProPASS, KamPASS cards, and the Class Rides Free program. BC Transit and City of Kamloops staff continued to focus on returning ridership to pre-pandemic levels while maintaining service levels, programming, and engagement opportunities. Staff continue to monitor transit data and ensure that transit remains dependable, efficient, and safe. Staffing is an issue that extends beyond the Kamloops transit network, with impacts to systems across the country. BC Transit and First Canada are actively recruiting and training drivers. Kamloops transit fulfilled approximately 96%–97% of scheduled service in 2022, a figure that is expected to improve in 2023 with current recruitment efforts. A major project was also set in motion in 2022 that will see significant improvements to transit shelters and benches throughout the city in 2023 and 2024.

KAMLOOPS TRANSIT (CONVENTIONAL) BOARDINGS PER MONTH

Month	2019	2020	2022	Recovery % (2022 vs. 2019 Boardings)
January	355,672	156,798	250,815	72%
February	308,024	132,178	244,258	84%
March	357,964	166,773	297,845	84%
April	344,921	159,333	271,426	86%
May	297,470	159,111	267,189	91%
June	256,830	161,320	264,510	101%
July	245,777	169,860	238,232	87%
August	243,064	169,585	251,412	87%
September	414,576	260,269	345,304	88%
October	422,434	268,353	354,743	87%
November	349,419	262,347	326,598	94%
December	273,267	232,004	249,843	92%



Aura Rodriguez

DID YOU KNOW?

In partnership with Kamloops Immigrant Services and PLAYKamloops, the City of Kamloops community wellness program helped Canadian newcomers experience Canadian culture while participating in sport and recreation. In 2022, almost 600 participants attended these programs and an additional 225 participants (75 families) participated in the tobogganing event.

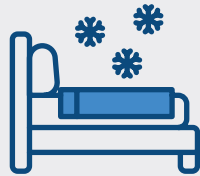
Supportive and Subsidized Housing

In April 2022, a memorandum of understanding between the City and BC Housing was established. The memorandum of understanding provides a coordinated framework to guide the planning, development, operations, and communications for future shelter, supportive housing, and subsidized affordable rental housing projects in Kamloops. In 2022, 12 new shelter and housing projects resulted in the opening of:



103

YEAR-ROUND
SHELTER BEDS



45

WINTER
SHELTER BEDS



30

EXTREME WEATHER
RESPONSE
SHELTER BEDS



59

SUPPORTIVE
HOUSING
UNITS

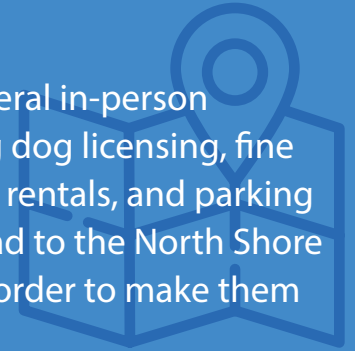


221

SUBSIDIZED
AFFORDABLE
RENTAL UNITS

DID YOU KNOW?

In 2022, the City relocated several in-person community services, including dog licensing, fine payment/disputes, bike locker rentals, and parking permits from Mission Flats Road to the North Shore Community Policing Office in order to make them more accessible for residents.



The Gathering Place

After a successful pilot program in 2021, the City authorized another short-term facility use permit to Kamloops Aboriginal Friendship Society and The Mustard Seed at 48 Victoria Street West to provide a day space for people experiencing homelessness. The Gathering Place operated 12:00 pm to 8:00 pm daily from April 1 to October 3.



14,500

UNIQUE VISITS



528

REFERRALS TO
SUPPORTS OR
ADVOCACY PROVIDED



14,636

MEALS SERVED



DID YOU KNOW?

As part of the 2022 budget, Council approved an increase to community grants to provide up to an additional \$33,000 for not-for-profit organizations. The City's Social and Community Development Grants are adjudicated and awarded each year by a committee of citizens. In 2022, nine non-profits received grants ranging in value from \$2,000 to \$30,000.

Partnering for Best Practice Outreach and Response



At the end of 2022, the City of Kamloops launched a new Community Services Officer Outreach and Response Program in close partnership with the ASK Wellness Society and the Canadian Mental Health Association Kamloops. The program pairs Community Services Officers with partner organization outreach workers to provide connections to shelter and support services for unsheltered people experiencing homelessness, operating 16 hours per day (8:00 am to midnight), seven days a week. The teams patrol by foot, bike, and vehicle in commercial corridors and areas around shelter sites utilizing a case management approach to identify and build a solid understanding of the health, housing, and support service needs of people experiencing homelessness in the community. They also liaise with the outreach teams that provide the Envision outreach shuttle to connect unsheltered individuals to shelter and services as and when required.

The program model offers additional benefits for the City's Community Services Officers as they gain valuable on-the-job training from their outreach worker teammates on communicating, connecting, and breaking down stigma and barriers when engaging unsheltered people. The Community Services Officer team has received training in mental health first aid, workplace mental health, responding with respect, and diversity and trauma.

This program is being funded through the Union of BC Municipalities Strengthening Communities' Services Program. Other Strengthening Communities' Services Grant funded programming for 2022 includes:

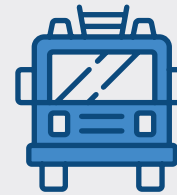
- Envision outreach shuttle
- Security services in commercial centres and corridors
- Sharps Recovery Peer Program and the North Shore Clean Team
- Safe and Secure Kamloops community meetings
- A video series that tells the stories of local individuals who have made the journey from homelessness to housing, from substance use disorder to recovery, and from poverty and joblessness to employment and possibility

Kamloops Fire Rescue Update

Kamloops Fire Rescue responded to an increased number of medical-related calls in 2022. This increase can be attributed both to an increase in the need for critical life-saving interventions and issues affecting the health care system resulting in increased occurrences where no ambulances are available. Overall, medical responses accounted for 63% (6,522) of all Kamloops Fire Rescue incident responses. A large number of medical responses were related to person down, unconscious, and overdose/poisoning calls for service. These saw a steady rise in 2022, with the growth of the vulnerable persons population in our community resulting from housing and addiction issues.



Kamloops Fire Rescue by the Numbers



10,325

**INCIDENTS
DISPATCHED**
in Kamloops

↑ 32%
from 2021



75%

**URBAN
SUCCESS RATE**
meeting first
response time within
7 minutes 30 seconds

↓ 2.6%
from 2021



48%

**RURAL/REMOTE
SUCCESS RATE**
meeting first
response time within
15 minutes 45 seconds

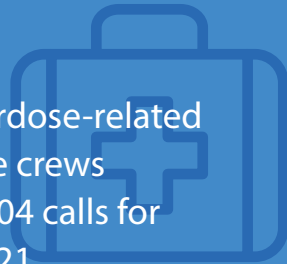
↓ 33.3%
from 2021

MAJOR INCIDENT CLASSIFICATION

Incident	2021	2022	% Change
Fire, Fire-related	1,770	2,140	20.90%
Medical	4,564	6,522	42.90%
Rescue	130	127	-2.31%
Hazmat	73	87	19.18%
Motor Vehicle Incidents	656	701	6.86%
Public Service	320	374	16.88%
Other	318	374	17.61%
Total	7,831	10,325	31.84%

DID YOU KNOW?

As a result of the increase in overdose-related responses, Kamloops Fire Rescue crews administered naloxone during 104 calls for service, a 167% increase over 2021.



Successful Sharps Recovery and Peer Program Expands Scope

Thanks to a Union of BC Municipalities Community Wellness and Harm Reduction Grant, the City was able to expand the Sharps Recovery and Peer Program in 2022, which originally launched in 2020. The initial program engaged 61 individuals with lived and living experience of substance use and offered supported employment to pick up improperly disposed needles along the North Shore business corridor. The program began as a harm reduction initiative and grew into an opportunity to enhance the community's resilience and capacity to address the challenges related to substance use.

The expansion of this program in 2022 increased the number of individuals who were able to participate and expanded the geographic scope of the project into additional areas of the community. The social value of the Sharps Recovery and Peer Program is proving to stretch far beyond public safety. Dignified employment is playing an important role in reducing stigma and poverty, providing a valuable opportunity to foster resilience for all members of our community.



Post-Pandemic FireSmart Education Reignited

In 2022, Kamloops Fire Rescue restarted a number of public education activities that increase resident awareness of the FireSmart program. In total, 784 private homes and 6 apartment buildings were equipped with the FireSmart tools, and their owners were provided with education on how their properties could be improved and protected.



2,089

PEOPLE ENGAGED
IN LIFE SAFETY
AND FIRE
EDUCATION



114

FIRESMART
INSPECTIONS
CONDUCTED



34

PUBLIC FIRE
EDUCATION
EVENTS



+9,000

HOURS OF
FIREFIGHTER
TRAINING



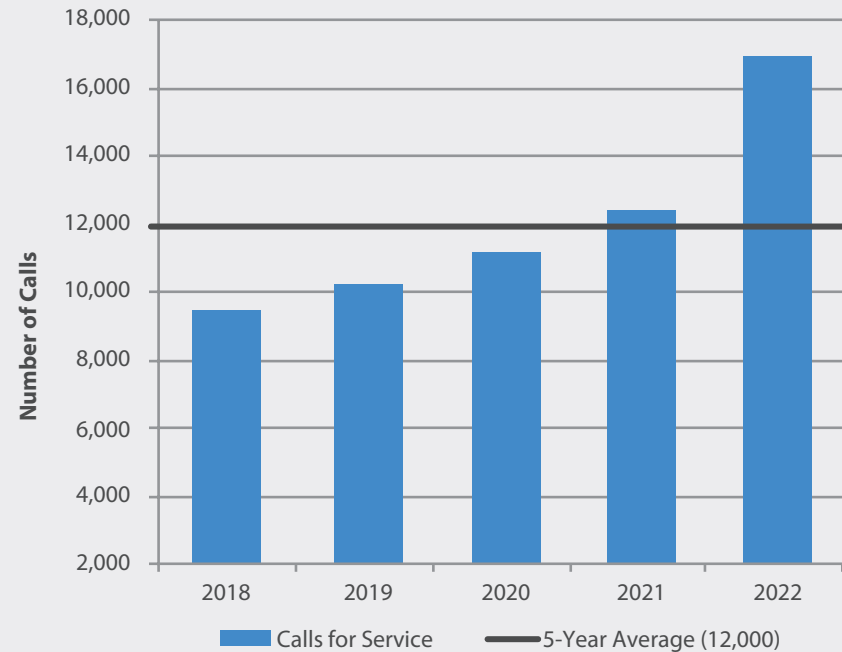
City Advocacy Leads to Expanded Community Mental Health Support



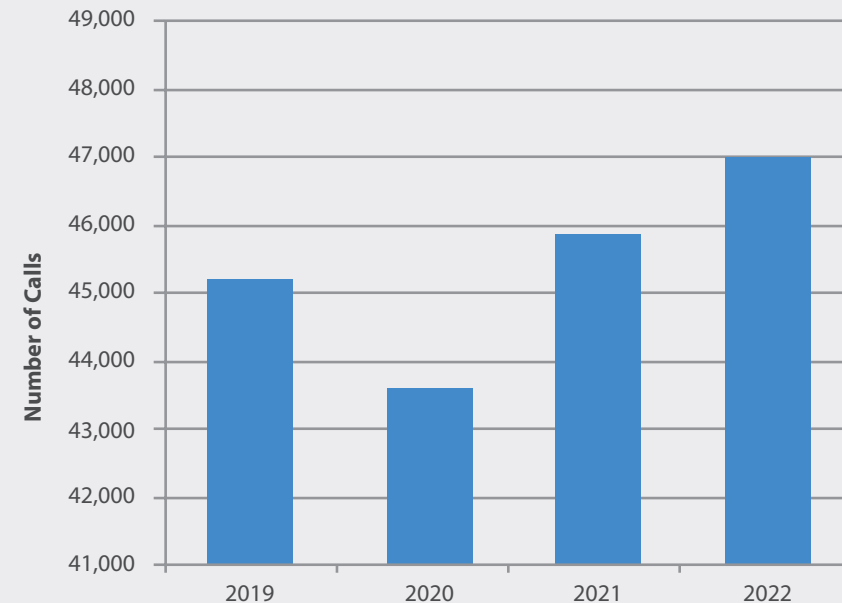
In 2022, City staff and Council continued to strongly and persistently advocate to increase mental health and substance use support services in Kamloops. At the end of 2022, Interior Health and the RCMP announced the expansion of the Car 40 Program, which pairs a nurse with an RCMP member as a team responding to mental health-related calls. It was announced that the expanded program, under the new name Integrated Crisis Response Team, was to begin operating 12 hours per day, seven days a week in January 2023 (up from just four days a week during the day in 2022). The program also expanded into Kelowna.

Priorities that City staff and Council continue to advocate for include complex care housing and a sobering and assessment centre, both of which were discussed in frequent meetings with Interior Health and the Province in 2022.

CSO Annual Calls for Service



RCMP Annual Calls for Service





MAVERICK

1250

DID YOU KNOW?

In collaboration with Ask Wellness, the City piloted a six-month health and wellness program to accompany the recovery program at the Maverick Supported Recovery Centre. The program's goal was both about increased physical activity and community connection. Twenty participants met weekly with a City kinesiologist one-on-one to discuss ways to build upon healthy physical activity habits as an addition to their treatment. Throughout the program, participants were introduced to the Affordable Recreation for Community Health (ARCH) program, which provided greater access to community-based physical activity and recreation programs upon the completion of their treatment.

Vibrant Economy

The City of Kamloops supports a diverse, vibrant, and resilient economy.



AREAS OF FOCUS

Business Health

We cultivate a positive business environment and maintain a framework that facilitates jobs, economic sustainability, and growth.

Economic Strength

We support initiatives that increase our competitive advantage, cultivate growth, and support our residents.

Partnerships

We continue to nurture partnerships with key agencies and organizations.



DID YOU KNOW?

The City of Kamloops reduced the annual licensing fee for cannabis retail stores from \$5,000 to \$196.40 in 2022 to better align with the fees charged in comparable BC municipalities.



© Tourism Kamloops | Mary Putnam



Growth in Local Film Production

2022 was another busy year for the Kamloops film industry with a total of 103 days of filming for 12 projects between July and December. The projects varied from small documentaries and local projects to large productions from around the world. Staff from Civic Operations, Transportation, Parks, Arenas and Facilities, Business Licensing, Risk Management, and Events all worked to coordinate locations, open and close streets, and liaise with neighbourhoods to mitigate concerns, with our External Relations Division serving as the primary industry point of contact. Attracting and managing film production requires coordination and efficiency as a large amount of work is required on tight schedules. No matter how last minute the ask was, City staff were up to the challenge, making Kamloops shine on the big and small screens.

With a growing and changing industry came evolving processes. In collaboration with local film industry businesses, industry experts in other municipalities, and the BC and Thompson-Nicola Regional District Film Commissions, the City's Film Bylaw was revised in 2022 to provide a transparent permitting and costing process for film productions, striking a balance between support for smaller local businesses and ensuring cost recovery for work completed.



103

DAYS OF
FILMING



12

FILM
PROJECTS

BUILDING PERMIT BREAKDOWN - VALUE

Construction Value	2018	2019	2020	2021	2022
Residential	\$163,836,093	\$165,359,543	\$173,619,420	\$113,306,694	\$237,977,977
Commercial/Industrial/ Institutional	109,288,214	109,877,706	209,581,723	64,550,227	161,650,553
Miscellaneous	11,903,695	13,034,358	11,863,012	22,477,542	15,778,051
Total Construction Value	\$285,028,001	\$288,271,607	\$395,064,155	\$200,334,462	\$415,406,601

BUILDING PERMIT BREAKDOWN - UNITS

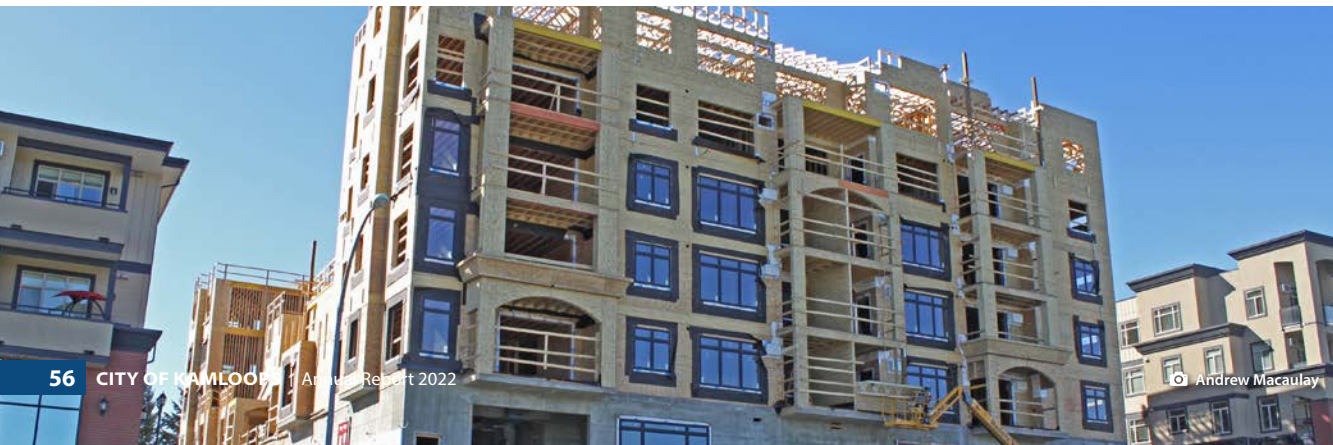
Dwelling Type	2018	2019	2020	2021	2022
Single-Family Dwelling	130	88	90	104	100
Mobile Home	10	7	9	2	2
Secondary Suite	29	31	42	54	35
Garden/Carriage Suites	-	-	-	4	3
Duplex Units	26	27	8	11	10
Multi-Family (Rental Specific)	-	-	572	76	558
Multi-Family (Single Units)	31	58	39	52	27
Multi-Family (Duplex Units)	14	16	42	70	26
Multi-Family (Three or More Units)	597	539	116	36	55
Total New Residential Units	837	766	918	409	816



816
DWELLING UNITS PERMITTED
↑ 50% from 2021

- **147 (18%)** - North Shore, Brocklehurst, Batchelor Heights, and Westsyde
- **309 (39%)** - Aberdeen, Pineview Valley, Dufferin, Sahali, and City Centre
- **343 (43%)** - Barnhartvale, Dallas, Campbell Creek, Juniper Heights, Rose Hill, Valleyview, and Raleigh

2022 saw a much-needed bump in rental-specific development permits.





DID YOU KNOW?

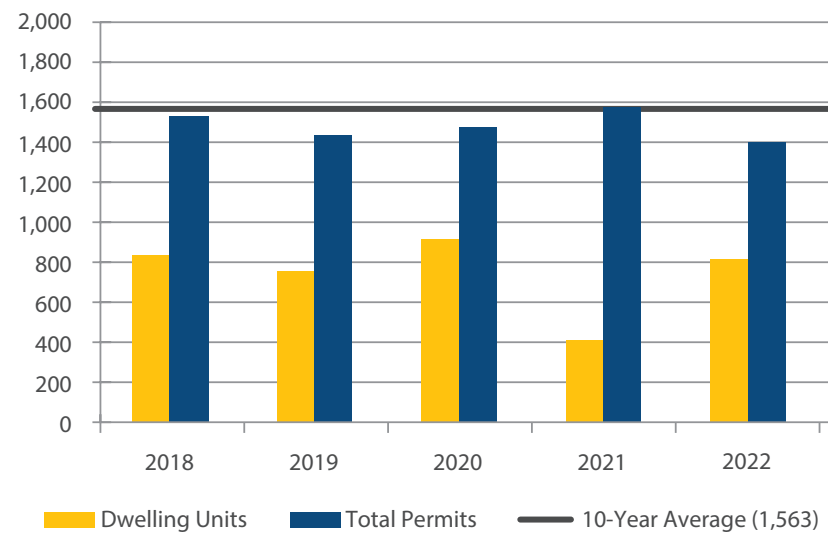
Most Kamloops residents spend less than 15 minutes commuting to work? Kamloops offers a stable and diverse economy with the lifestyle benefits of a small town!

(Source: Stats Canada 2021 Census data)

Total Construction Value



Construction Activity





© Andrew Macaulay

DEVELOPMENT COST CHARGES COLLECTED

Category	2018	2019	2020	2021	2022
Water	\$26,376	\$2,643	\$0	\$944,251	\$2,963,363
Sewer	2,963,416	2,204,880	1,861,042	544,316	3,305,632
Drainage	238,793	241,755	188,788	260,120	559,876
Roads	3,052,767	3,724,391	2,558,357	1,433,510	2,727,284
Parks	750,008	493,186	556,181	269,798	768,864
Southeast Sector Sewer	43,069	37,122	20,903	14,945	85,346
Westside Sewer	0	0	9,158	3,852	6,078
Social Housing	272,550	187,127	701,669	0	302,993
Total	\$7,346,979	\$6,891,104	\$5,896,128	\$3,470,792	\$10,719,436

APPLICATION SUMMARY - ANNUAL TOTALS

Activity	2018	2019	2020	2021	2022
Building Information Requests (BIRs)	2,058	2,052	2,077	2,336	1,949
Building Permits	1,528	1,439	1,479	1,565	1,383

Kamloops Business Community Strength



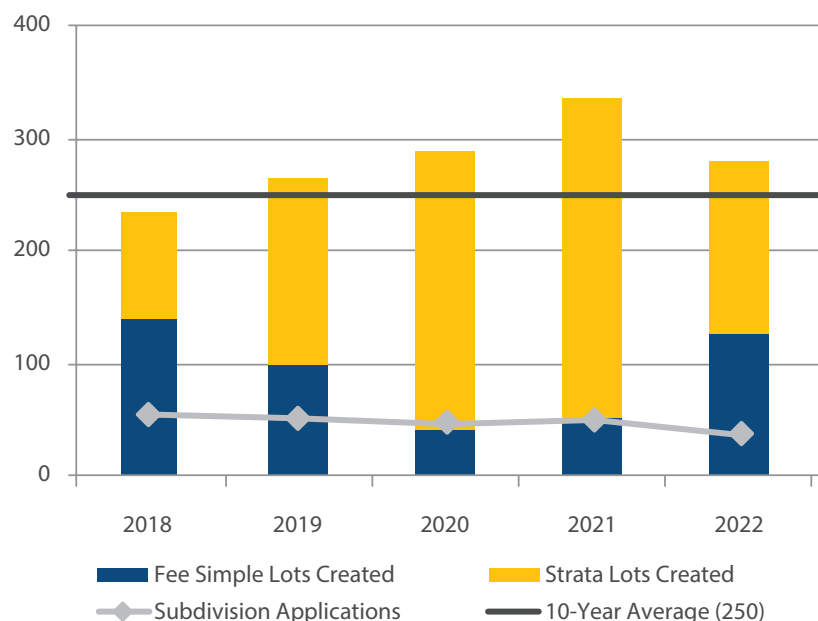
6,593
ACTIVE BUSINESS LICENCES
↑ 4.6% from 2021

552
BUSINESSES CLOSED
↓ 17% from 2021

718
NEW BUSINESS LICENCES ISSUED

1,150
ACTIVE MYCITY PROFILES

Residential Lots Created



Real Estate in Kamloops

After several years of record growth, inflation, and concerns over housing affordability, interest rates rose in 2022 and the housing market started to cool in Kamloops. On average, property values were higher in 2022 than in 2021 and remained strong but with a notable drop towards the end of the year.



\$1.5 B
RESIDENTIAL SALES
↓ 19.4% over 2021

\$833,000
AVERAGE SALE PRICE OF A SINGLE-FAMILY RESIDENTIAL HOME

\$403,000
AVERAGE SALE PRICE OF A STRATA CONDO

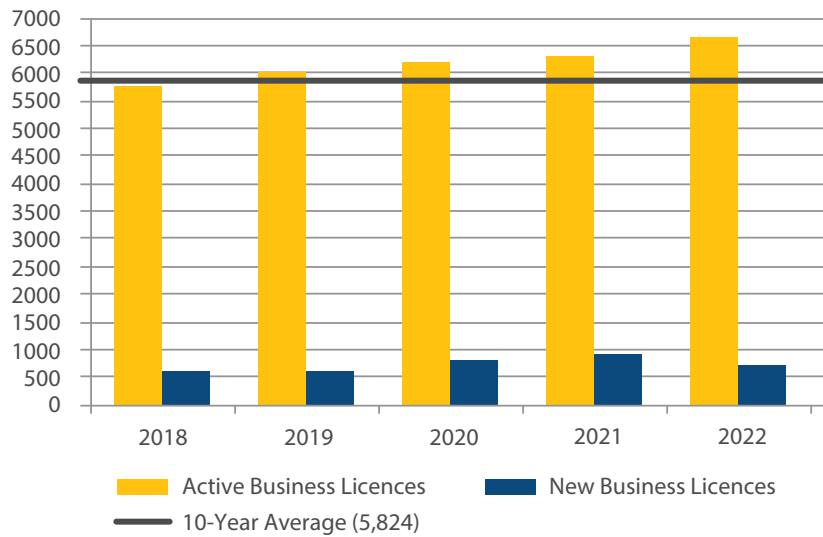
2,254
RESIDENTIAL UNITS SOLD
↓ 31.3% over 2021

99.23%
AVERAGE SOLD/ASKED PRICE RATIO
↓ 0.92% over 2021

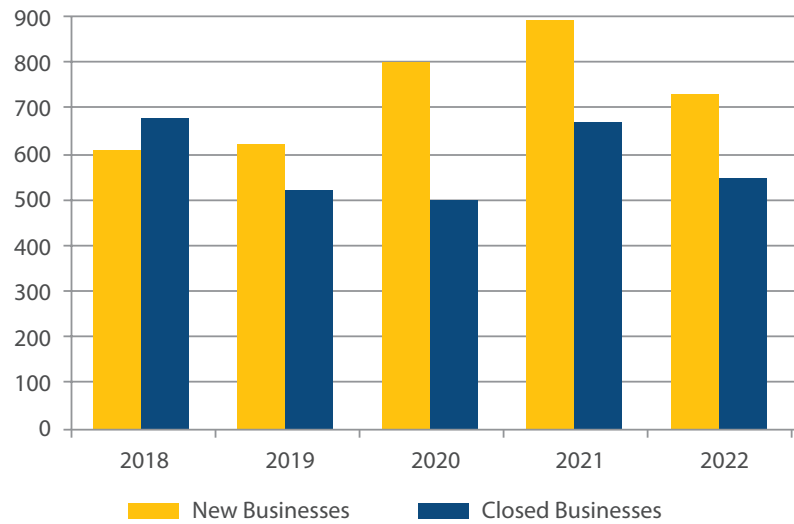




Business Licence Activity
Active Licences/New Business Licences



Business Licence Activity
New Businesses/Closed Businesses



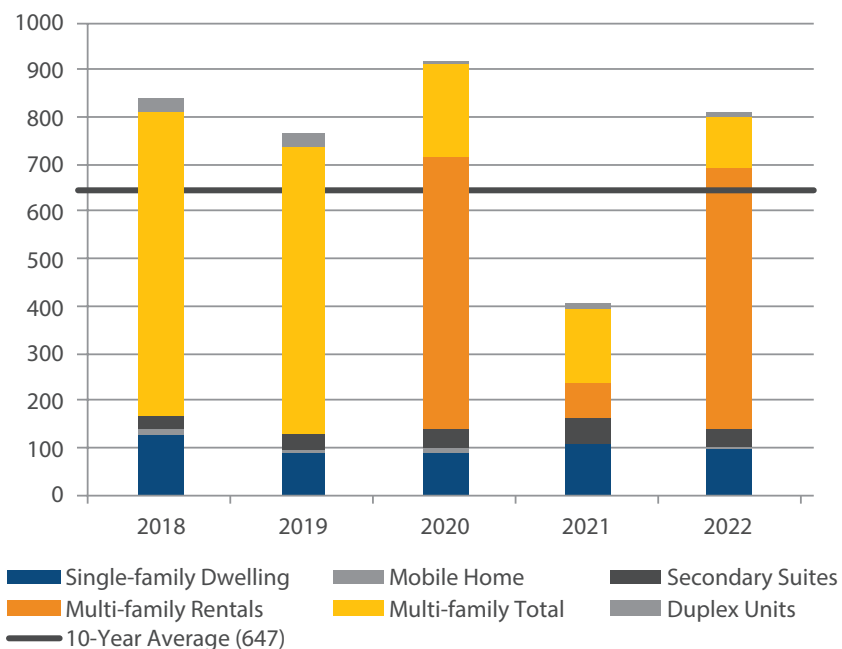
DID YOU KNOW?

In fall 2022, the City of Kamloops implemented business licence e-billing allowing business owners to conveniently receive business licence renewal notifications and invoices directly to their inbox. Digital business licence application submission is underway for implementation in 2023.



© Brandon Olds

Total Housing Starts by Dwelling Type



Updated Revitalization Tax Exemptions Encourage Strategic Development to Meet Community Needs



Revitalization tax exemptions are tools established in the Province’s Community Charter that municipalities can use to encourage targeted development to achieve an environmental, economic, or social objective. This targeted revitalization is incentivized through up to 10 years of exemptions on municipal property taxes related to the value of the land or property improvements. After the last Revitalization Tax Exemption update in 2020, the City struck an engagement group to explore opportunities to further expand the criteria for Revitalization Tax Exemption bylaws and to carry out a comprehensive review. That review was completed in July 2022 and resulted in two new Revitalization Tax Exemption Bylaws:

- The **Hotel and Motel Revitalization Tax Exemption Bylaw** was created to encourage the redevelopment of existing hotels/motels into new multi-family or mixed-use projects.
- The **Commercial Daycare Revitalization Tax Exemption Bylaw** was created to encourage the development of new commercial daycare facilities.

Both Revitalization Tax Exemption bylaws provide qualifying applicants with a 100% municipal tax exemption for 10 years on the value of the land or improvements completed. The pre-existing City Centre Revitalization Tax Exemption Bylaw was also updated to include properties within a larger geographical scope.



Tourism Kamloops | Mary Putnam



KAMLOOPS CHAMBER OF COMMERCE

YOUR BUSINESS CONNECTION



700
MEMBERS



32
EVENTS
HOSTED



17
ACTIVE POLICIES
AND POSITIONS

Updates from City Partners

The City of Kamloops works closely with many local organizations towards economic vibrancy, such as the Kamloops Central Business Improvement Association, the North Shore Business Improvement Association, the Kamloops Airport, the Kamloops and District Chamber of Commerce, the KamKamloops Indian Band Development Corporation, the Thompson-Nicola Film Commission, Thompson Rivers University, Tourism Kamloops, and Venture Kamloops.

In 2022, the City worked in partnership towards improved physician, health care, and workforce recruitment, developing business-sector related Safe and Secure Kamloops strategies, assisting with event hosting, tackling graffiti, piloting new projects, implementing City plans, liaising with film productions and the film industry, and numerous other projects. The City also partially sponsored local events, such as the Evening with Kukpi7 and the Mayor, the Santa Claus Parade, and the Business Excellence Awards. The City of Kamloops looks forward to identifying and working on opportunities that align the 2023–2026 Council Strategic Plan with those of local organizations to continue this vital work.



SUCCESSFULLY
COMPLETED THE
LAND TRUST TAX
POLICY CAMPAIGN



LAUNCHED THE
“HELLO KAMLOOPS”
RECRUITMENT
PUBLICATION



PARTICIPATED IN
THE “DAY ON THE
HILL” IN OTTAWA

kamloops
BOLDLY UNSCRIPTED

128,306
REFERRALS FROM
TOURISMKAMLOOPS.COM

3,238
PHOTOS ADDED TO
IMAGE DATABASE

>72%
ACCOMMODATION
OCCUPANCY RATE

>\$1M
IN DIRECT SALES FOR
GOLF KAMLOOPS



↑ 147%
PASSENGER
TRAFFIC

↓ 4%
AIRCRAFT
MOVEMENTS

Kamloops Airport

Heading into 2022, a sense of optimism prevailed as the widespread rollout of COVID-19 vaccinations and demand for travel signalled a return to pre-pandemic travel activity. However, the road to pandemic recovery was not without bumps with the emergence of new variants leading to new waves of disruptions. Despite early setbacks in 2022, the Kamloops Airport experienced an encouraging comeback and in the third and fourth quarters welcomed tremendous growth, even surpassing pre-pandemic levels in the month of November.

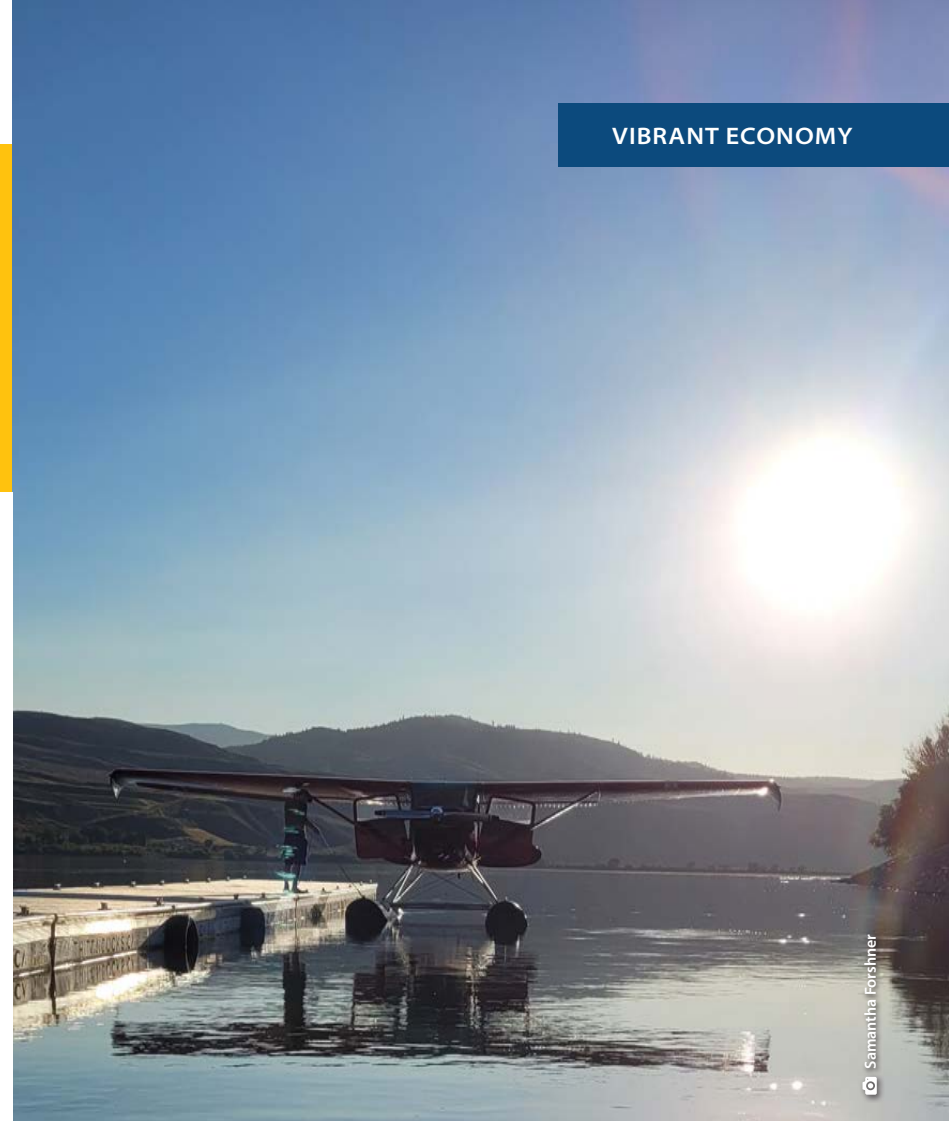
The devastating fires and floods of 2021 highlighted the Kamloops Airport's critical role in responding to impacts of climate change in the Central Interior. Strengthened

relationships with the Ministry of Forests and BC Wildfire Service are ensuring that critical infrastructure is available for emergency and commercial air traffic.

In 2022, the Kamloops Airport also actively pursued and secured more than 600,000 sq. ft. of new land leases as existing and new tenants prepare for both aviation and non-aviation developments.

BY THE NUMBERS

- YKA secured over \$5 million in federal grants to support airport infrastructure renewal and operational support.
- An additional 600,000 sq. ft. of land was leased for development.



© Samantha Forshner



385
BUSINESSES
ASSISTED

532
REFERRALS TO
PROFESSIONALS

78
NEW AND ACTIVE
INQUIRIES
vs. 53 in 2021

274
PARTNERSHIPS
with other organizations
sharing resources
vs. 252 in 2021

Environmental Leadership

The City of Kamloops leads by example by making sustainable choices to minimize our environmental footprint.



AREAS OF FOCUS

Climate Action

We enhance the City's resiliency and capacity for mitigating and adapting to the impacts of climate change.

Sustainability

We implement strategies that reduce our impact on the environment.

Transportation

We facilitate sustainable transportation options and create community connectivity.

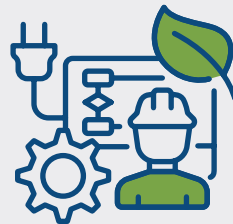


City Progress in Climate Action Provincially Recognized

In fall 2022, City Council received the first progress report on the Community Climate Action Plan (CCAP) which showed the City is on track with many action items for reducing community greenhouse gas emissions by 30% by 2030 and 80% by 2050. Sixty-three percent of the short-term action items have been initiated in the first year of implementation.

This strong start was recognized at the Union of British Columbia Municipalities' annual convention, where the City won the 2022 Community Excellence Award in the Sustainability category for the development of the CCAP and, importantly, for Council's decision to dedicate funding to implement it. City Council approved a CCAP funding strategy in the 2022–2026 Financial Plan, committing to incremental taxation increases over several years until \$4.4 million in annual funding is realized.

The Union of British Columbia Municipalities Community Excellence Awards recognize and celebrate member First Nations, regional districts, and municipalities that have implemented projects or programs that go above and beyond in meeting the purposes of local government in BC.



63%

SHORT-TERM ACTION ITEMS INITIATED IN YEAR ONE



Jared Putnam

DID YOU KNOW?

The City's ECOSmart Team engaged in in-person conversations with over 7,500 residents in 2022 regarding climate action and sustainable living. The ECOSmart Team distributed energy saving kits at home shows, delivered in-school programs, and attended community events, such as Electric Avenue at Hot Nite in the City.



Making Tomorrow's Homes More Sustainable

Kamloops saw exciting progress in 2022 related to the Community Climate Action Plan's Big Move 4, Zero-Carbon Homes and Buildings. At the beginning of the year, the BC Energy Step Code, which mandates higher standards for energy efficiency in new building developments, came into effect. The Energy Step Code groups efficiency targets into steps that represent increasing levels of energy efficiency performance with the goal that all new buildings will attain a net zero energy performance level by 2030. Implementation was a relatively smooth transition for local developers thanks to the City's significant lead-up work, which involved free industry training delivered in partnership with the Canadian Home Builders' Association and a financial incentives program that encouraged developers to adopt the higher standards years earlier when they were first announced.

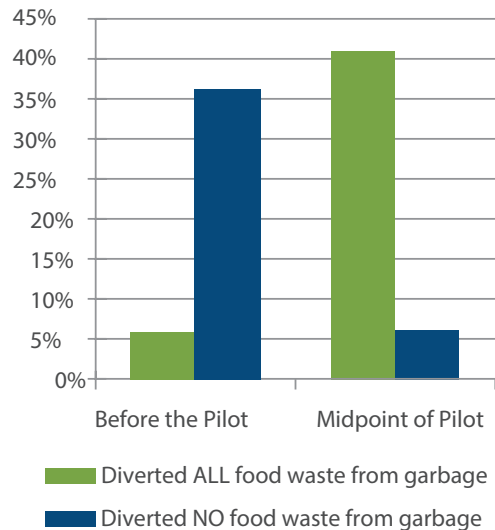
In September 2022, Council adopted Zoning Bylaw amendments that require developers to build electric vehicle charging infrastructure into all new single- and multi-family homes. Effective January 1, 2023, new homes must be equipped with the basic electrical infrastructure needed to enable cost-effective installation of electric vehicle charging. Access to home charging is a key indicator of electric vehicle ownership and a priority action in the Electric Vehicle and E-Bike Strategy (2020) and Community Climate Action Plan (2021).

The City was also able to take advantage of federal program funding to hire a temporary Climate Action Analyst intern who helped staff engage local contractors and builders on heat pump technologies. The intern identified key challenges with heat pump use in our region, how these may be overcome, and what support contractors and suppliers need for the anticipated increase in demand for heat pumps. The City actively promotes heat pumps as a high-efficiency, low-carbon space heating and cooling technology that has the ability to lower emissions in the building sector.



DID YOU KNOW?

Thanks to a generous donation by the Valleyview Overlanders Lions Club, the City was able to increase the amount of tree coupons available in 2022. A total of 1,000 coupons, with a value of either \$20 or \$50 depending on the tree, were made available to Kamloops residents.



Successful Pilot Program Leads to Vote for Full Implementation of Curbside Residential Organic Waste Collection

In summer 2022, City Council gave a big green light to a big green initiative—they voted to authorize the full implementation of a city-wide curbside residential organic waste collection program. The decision came ahead of the completion of a year-long pilot program, which continues to inform planning for the city-wide rollout. Decisions were fast tracked based on the success of the pilot so far in order to secure program materials, which were taking longer to acquire due to supply chain issues and to avoid likely cost increases due to rapid inflation throughout the course of the pilot project.

Research during the pilot program showed the majority of the public support the program. On average, 3.3 kg of organic waste, consisting of approximately 75% food scraps (and soiled paper waste) and 25% yard waste, was collected each week from each pilot household.

When the program is fully implemented in 2023, it will include all 27,000 residential homes in Kamloops that currently receive curbside garbage and recycling collection. Approximately 4,600 tonnes of organic waste will be diverted from the City's landfills annually, reducing the community's greenhouse gas emissions by nearly 9,500 tonnes per year (equivalent to removing 2,000 passenger vehicles from local roads for one year).

Spreading the Word on Sustainability



1,757
SUBSCRIBERS
 to the Climate and Sustainability e-newsletter



7,500
CONVERSATIONS
 about sustainable living with residents



32,000+
REACH
 on social media for Home Energy Hacks campaign

DID YOU KNOW?

In June 2022, the City added another 100% electric vehicle to its growing fleet of green equipment! A former propane-powered Zamboni has been retrofitted to be 100% electric. This electric Zamboni is located in Valleyview Arena. It is the second 100% electric vehicle in the City's Zamboni fleet. The City also purchased five hybrid side load garbage trucks.



DID YOU KNOW?

In June 2022, City Council authorized Kruger Inc. to build an enclosed overhead conveyor system to move wood chips over the roadway from the side of Mission Flats Road where they are produced to the chip yard located on the opposite side more efficiently. Kruger estimates that this seemingly small initiative will eliminate enough truck-based chip transportation to reduce greenhouse gas emissions by 400 tonnes each year.



The Arrow Group of Companies



DID YOU KNOW?

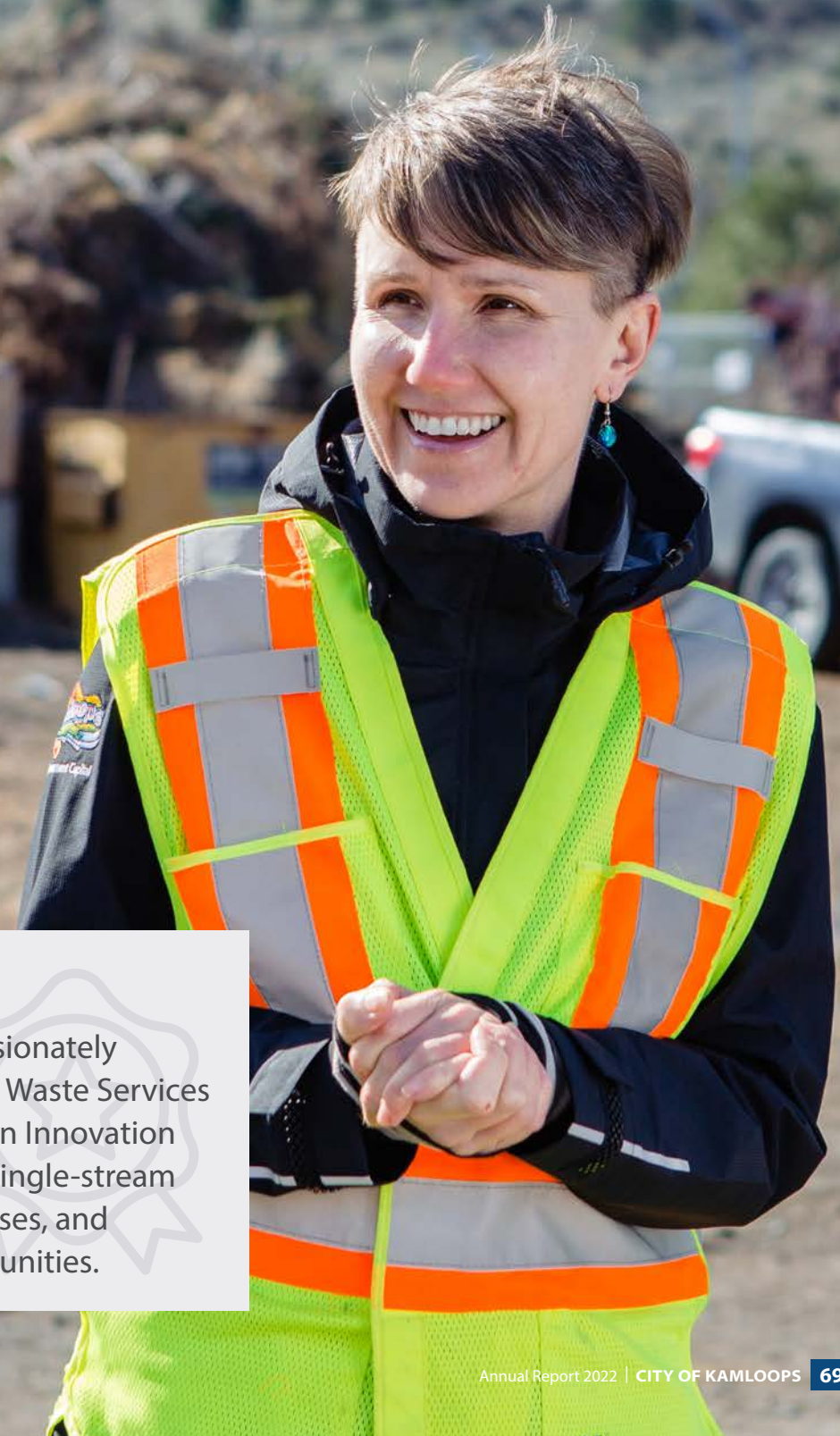
In 2022, the City produced 25,000 cubic meters of road base utilizing recycled products.

DID YOU KNOW?

With in-person events returning to the community in 2022, the City launched waste diversion stations at some City-sponsored events supported by a City ECOSmart Team member and event volunteers. The waste stations included receptacles to separate garbage, recycling, liquids, and organic waste (i.e. food scraps, soiled paper plates, and napkins). During the Canada Day event in Riverside Park, 790 kg (60%) of waste was diverted from the landfill. At Ribfest, an impressive 16,200 kg (90%) of waste was diverted.

DID YOU KNOW?

The Kamloops Urban Tree Tour, the City's newest mapping project, launched in 2022. The self-guided tour showcases over 20 unique and remarkable trees throughout the city, like the Ginkgo tree on the Kamloops Law Courts property, which is considered a living fossil. Tour participants can learn the trees' histories, why they are remarkable, and which season is best to view them in. Trees are an important and amazing part of our community.



DID YOU KNOW?

The City of Kamloops is proud to employ staff who are passionately innovative and leaders in their fields of work. In 2022, Solid Waste Services Analyst Marcia Dick received Recycle BC's Blue Star Award in Innovation for her effort in developing a working group of municipal single-stream recycling collectors that collaborates to share ideas, successes, and challenges as recycling collectors in their respective communities.

Financial Statements

For the year ended December 31, 2022

City of Kamloops, British Columbia, Canada
Prepared by: City of Kamloops, Corporate Services Department



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Letter of Transmittal from Corporate Services Director David Hallinan



CORPORATE PLANNING PROCESS

The 2019–2022 Kamloops City Council Strategic Plan and the Council-approved service levels are the primary documents that support the direction and the priorities of the annual budget planning process. Objectives and priorities are focused under the strategic priorities of Governance and Accountability, Vibrant Economy, Livability, and Environmental Leadership.

The operating budget allocates resources to deliver services at existing levels and address issues or concerns raised through public consultation and changing administrative requirements.

The complementary capital plan is developed based on the ongoing need to provide a proactive asset management program of civic infrastructure, maintain services levels, and accommodate new amenities and projects related to city growth. The result is a five-year plan that outlines how projects will be funded and where renewal efforts will be focused.

FINANCIAL REPORTS

Financial reports are presented to City Council for its information and review. The annual financial report includes the consolidated financial statements presented by the City's appointed auditors. The consolidated statements include the general and utility funds, the Venture Kamloops Business Development Society, and the Kamloops Airport Authority Society.

FINANCIAL POLICIES

The City of Kamloops utilizes several financial policies. Some of these policies have received formal Council approval, while others are corporate policies that are based on financial responsibility, legislative requirements, and public accounting standards. The following lists several of these key policies.

Investment Policy - The purpose of the investment policy is to provide the City with an approved framework for managing its investment program that conforms with the Community Charter. The primary investment objectives for the City are the preservation of capital and high liquidity; therefore, a conservative approach to investment is taken. The City maintains a balanced portfolio of cash and investment to allow for a smooth flow of funds for the City's use.

Expense Reimbursement Policies - The purpose of this set of policies is to provide guidelines for employees and other authorized individuals concerning travel and expense reimbursements. It defines approval authorities, per diem and vehicle use rates, eligible and ineligible expenditures, and expense claim documentation requirements.

Procurement Policies - The purpose of these policies is to establish the principles and guidelines for governance and oversight in the procurement of goods, services, construction, and professional consulting services for the City of Kamloops. This series of policies establishes the need for the City to enter procurement activities in a fair, open, and

transparent manner in alignment with the regulatory requirements of regional, national, and international trade treaties.

General Reserves - The purpose of this policy is to provide guidance and direction for development, maintaining, and using the City's reserves in the General Fund. The policy provides guiding principles and objectives with a focus on the organization's overall long-term financial health. In addition to these principles and objectives, the intended purpose of each fund is defined along with desired value ranges, where appropriate, identifying the minimum and the maximum values for the specific reserve.

Permissive Tax Exemption Policies (Places of Worship and Not-For-Profit Organizations) - The purpose of these policies is to provide guidance to Council for processing applications for exemptions from property taxes.

Although the Community Charter states that exceptions are at the discretion of Council, these policies provide principles that serve as a guide in the evaluation of applications.

FINANCIAL OVERVIEW

Entering 2022, provincial health restrictions were still in place, and the overall feeling was that 2022 would be a repeat of 2021.. Early in the year, the provincial government removed the remaining restrictions related to social gathering with implementation of the final step of the BC Restart Plan to help reinvigorate the economy.

Unfavorable economic conditions continued from the last quarter of 2021 as the level of inflation continued to rise. Compounding the inflationary impacts, Russia's invasion of the Ukraine in February resulted in an immediate increase in the price of oil that rippled through many of goods and services that require oil and oil-based products. This was most directly felt in the delivery of all goods that are provided by truck to areas of the country and the City. This increase in delivery costs spurred inflation levels upward to levels that had not been seen for over 20 years.

The Bank of Canada responded to slow the economy and inflation by increasing interest rates. Over the course of the year, the City's supply chain felt the impact of the world economic challenges. Products needed in the delivery of services were in short supply, and inflation led to a dramatic increase in prices. These market conditions began to impact order times and the availability of replacement parts and equipment, which, at times, were being pushed out beyond normal time frames by 12-36 months.

Letter of Transmittal (continued)

FINANCIAL POSITION

CONSOLIDATED STATEMENT OF FINANCIAL POSITION			
(in thousands of dollars)	2021 Actual	2022 Actual	Change
Financial Assets	\$219,031	\$220,132	\$1,101
Liabilities	188,888	191,908	3,020
Net Financial Assets	30,143	28,224	(1,919)
Tangible Assets	1,277,515	1,329,052	51,537
Inventories of Supplies	1,851	2,428	577
Prepaid Expenses	6,134	2,496	(3,638)
Non-Financial Assets	1,285,500	1,333,976	48,476
Accumulated Surplus	\$1,315,643	\$1,362,200	\$46,557

For the year end December 31

The financial position is calculated as financial assets less liabilities and results in either a net financial asset or a net financial debt. A net financial asset position is an indicator of the funds available for future expenditures and a net financial debt position is an indicator of funds required to pay for past expenditures.

In 2022, the City's net financial asset position decreased by \$1.9 million to \$28.2 million. The net decrease came from an increase in accounts payable and deferred

development cost charges offset by a reduction in remaining term debt.

The City's non-financial assets increased by \$48.5 million, bringing the non-financial asset total in 2022 to \$1.33 billion. The increase was mainly the result of the addition of new capital assets offset by amortization and asset disposals, with a net additional value of \$51.5 million.

The result of the changes in net financial position and non-financial assets was an accumulated surplus increase in 2022 to \$1.36 billion, enhancing and strengthening the City's overall financial position.

CONSOLIDATED STATEMENT OF OPERATIONS			
(in thousands of dollars)	2021 Actual	2022 Actual	Change
Revenues	\$235,552	\$271,877	\$36,325
Expenses	212,527	225,320	12,793
Annual Surplus	\$23,025	\$46,557	\$23,532

For the year end December 31

The City's revenue in 2022 increased by \$36 million over 2021. The impact can be contributed to the donation of a building to support the City's arts community and other private contributions, and an increase in recreational activities being available to the public as indications that the provincial health authority's restrictions would be lifted and activities would begin to return to pre-pandemic levels. Total government transfers were lower by \$0.58 million; however, the reduction in pandemic assistance was offset by increased provincial gaming revenues when provincial casinos restarted with dramatically higher attendance than in previous years.

The building permit construction value for 2022 totalled \$415.4 million, which was greater than predictions for the year. This translated into an increase in permit values by \$1.2 million over the expected budget to an overall amount of \$2.5 million. Investment income increased \$0.35 million as higher interest rates were introduced when the Bank of Canada took steps to slow the economy in hopes of slowing inflation.

The City's expenses for 2022 were higher than 2021 by \$12.8 million. Major impacts affecting the costs side of the organization included the City's response to increased and enhanced security in the business sectors, increased support to address the homeless crisis and the RCMP unionization contract. Other cost impacts were related to the expansion of technology infrastructure to support employees working remotely and increased insurance premiums due to the impacts of global climate driven events.

LOOKING FORWARD

With the worst of the pandemic behind us, the lingering effects remain. Continuing supply chain issues and shortages of industrial products and world events continue to impact most businesses. Adding to the current issues is the challenge of securing skilled employees. High levels of inflation are predicted by the Bank of Canada to drop back towards the historical 2.0%–3.0% range by 2023's third quarter. All of these conditions will make 2023 challenging for the City's operations. Despite these challenges, the organization is focused on providing the best levels of service for the community.

Dave Hallinan

Corporate Services Director, City of Kamloops



Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the City of Kamloops (the "City") are the responsibility of management and have been approved by the Mayor and Council of the City.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The City maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the City's assets are appropriately accounted for and adequately safeguarded.

The City is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Finance Committee reviews the City's consolidated financial statements and recommends their approval to City Council. The Finance Committee meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Mayor and Council takes this information into consideration when approving the financial statements for issuance to the ratepayers. The Mayor and Council also appoint the engagement of the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. BDO Canada LLP has full access to the Council and management.



Reid Hamer-Jackson
Mayor



David Hallinan, FCPA, FCMA
Corporate Services Director



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BDO Canada LLP
300 - 275 Lansdowne Street
Kamloops BC V2C 6J3

Independent Auditor's Report

To the Members of Council, inhabitants and ratepayers of the City of Kamloops

Opinion

We have audited the consolidated financial statements of the City of Kamloops and its controlled entities (the "Consolidated Entity"), which comprise the consolidated statement of financial position as at December 31, 2022, and the consolidated statement of operations and accumulated surplus, the consolidated statement of change in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Consolidated Entity as at December 31, 2022, and its results of operations, its change in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Consolidated Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Consolidated Entity's financial reporting process.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Other Matter - Unaudited information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedule on page 27 of the Entity's consolidated financial statements.

BDO Canada LLP

Chartered Professional Accountants
Kamloops, British Columbia
April 18, 2023

**Consolidated Statement of Financial Position
as at December 31, 2022 (in thousands of dollars)**

	2022	2021
Financial Assets		
Cash (Note 4)	\$ 67,158	\$ 77,064
Investments (Note 4)	119,639	112,679
Accounts receivable (Note 5)	31,259	27,239
Long-term investments (Note 6)	2,076	2,049
	<u>220,132</u>	<u>219,031</u>
Liabilities		
Accounts payable (Note 7)	31,308	29,499
Payroll benefits payable	5,392	5,290
Post-employment benefits payable (Note 8)	7,650	8,774
Landfill post-closure costs (Note 9)	5,762	5,605
Restricted deposits	12,479	11,794
Deferred revenue (Note 11)	60,295	49,724
Long-term debt (Note 12)	69,022	78,202
	<u>191,908</u>	<u>188,888</u>
Net Financial Assets	<u>28,224</u>	<u>30,143</u>
Non-Financial Assets		
Inventory	2,428	1,851
Prepaid expenses	2,496	6,134
Tangible capital assets (Note 13)	1,329,052	1,277,515
	<u>1,333,976</u>	<u>1,285,500</u>
Accumulated Surplus (Note 14)	<u>\$ 1,362,200</u>	<u>\$ 1,315,643</u>

See commitments and contingencies (Note 19)


Reid Hamer-Jackson
Mayor


David Hallinan, FCPA, FCMA
Corporate Services Director

**Consolidated Statement of Operations and accumulated surplus
for the year ended December 31, 2022 (in thousands of dollars)**

	Financial Plan 2022 (Note 21)	2022	2021
Revenue (Note 15)			
Taxation (Note 16)	\$ 132,247	\$ 131,560	\$ 123,939
Fees, rates and sales of service	70,530	79,105	72,157
Developer cost charges	-	2,452	2,346
Private contributions (Note 17)	81	24,984	6,025
Government transfers (Note 18)	19,292	25,922	26,502
Investment income	4,566	5,217	4,870
Gain (loss) asset disposal	50	2,637	(287)
	<u>226,766</u>	<u>271,877</u>	<u>235,552</u>
Expenses (Note 15)			
Community & protective services	65,859	\$ 67,750	\$ 65,454
Civic operations	66,148	66,223	60,931
Development, engineering, sustainability & public transit	27,455	29,055	24,524
Corporate administration	19,311	18,495	18,966
Utilities	38,515	39,691	38,456
Cemeteries	489	919	847
Kamloops Airport	2,054	2,473	2,663
Venture Kamloops	766	714	686
	<u>220,597</u>	<u>225,320</u>	<u>212,527</u>
Annual Surplus	6,169	46,557	23,025
Accumulated Surplus, beginning of year		<u>1,315,643</u>	1,292,618
Accumulated Surplus, end of year		<u>\$ 1,362,200</u>	<u>\$ 1,315,643</u>

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Assets
For the year ended December 31, 2022 (in thousands of dollars)

	Financial Plan 2022 (Note 21)	2022	2021
Annual surplus	\$ 6,169	\$ 46,557	\$ 23,025
Acquisition of tangible capital assets (Note 13)	(58,266)	(87,025)	(51,657)
Amortization of tangible capital assets (Note 13)	35,092	35,233	36,045
Net book value of tangible capital assets disposed (Note 13)	-	255	27
Decr (Incr) in prepaid expenses	-	3,638	(1,645)
Decr (Incr) in inventory	-	(577)	48
Change in net financial assets (debt)	(17,005)	(1,919)	5,843
Net financial assets, beginning of year	30,143	30,143	24,300
Net financial assets, end of year	\$ 13,138	\$ 28,224	\$ 30,143

Consolidated Statement of Cash Flows
for the year ending December 31, 2022 (in thousands of dollars)

	2022	2021
Cash provided by (used for)		
Operating transactions		
Annual surplus	\$ 46,557	\$ 23,025
Non-cash items included in annual surplus		
Amortization expense	35,233	36,045
Post-employment benefits payable	(1,124)	(478)
Landfill post-closure costs	157	705
Gain on disposal of tangible capital assets	(2,637)	(287)
Private contributions	(17,647)	(5,738)
Changes in non-cash operating items:		
Accounts receivable	(4,020)	3,600
Inventory	(577)	48
Prepaid expenses	3,638	(1,645)
Accounts payable	1,846	5,339
Payroll benefits payable	102	298
Deferred revenue	10,571	3,480
Restricted deposits	685	3,127
	72,784	67,519
Capital transactions		
Acquisition of tangible capital assets	(69,415)	(45,651)
Proceeds from sale of tangible capital assets	2,892	315
	(66,523)	(45,336)
Investing transactions		
Increase in investments	(6,960)	(18,909)
Increase in long-term investments	(27)	(21)
	(6,987)	(18,930)
Financing transactions		
Proceeds from issuance of long-term debt	-	7,150
Principal repayments on long-term debt	(9,180)	(9,548)
	(9,180)	(2,398)
Increase in cash	(9,906)	855
Cash, beginning of year	77,064	76,209
Cash, end of year	\$ 67,158	\$ 77,064
Supplemental cash flow information:		
Purchases of tangible capital assets included in accounts payable	\$ 232	\$ 268

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

Notes to the Consolidated Financial Statements December 31, 2022

1. Significant accounting policies

The City of Kamloops (the "City") was incorporated in 1893 under statute of the Province of British Columbia. Its principal activities include the provision of local government services to residents of the incorporated area. These include cemetery; community development; corporate administration; environmental services; fire services; infrastructure maintenance; legislative and enforcement; parks, recreation and cultural services; police services; public transit; solid waste utility; water utility; and sewer utility. The City is also responsible for the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society.

(a) Basis of presentation

The consolidated financial statements of the City have been prepared, in all material respects, in accordance with Canadian public sector accounting standards ("PSAS") for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPAC").

(b) Basis of accounting

The basis of accounting followed in these consolidated financial statements is an accrual method and includes revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenses in the period the goods and services were acquired and a liability was incurred.

(c) Basis of consolidation

The consolidated financial statements include the accounts of the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society. Separate audited financial statements have also been prepared for the societies. Inter-fund balances and transactions have been eliminated.

The Kamloops Airport Authority Society and the Venture Kamloops Business Development Society are controlled by the City through its appointment of the Board of Directors of each society. The consolidated financial statements include all accounts of these societies.

(d) Revenue recognition

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues and the amounts to be received can be reasonably estimated and collection is reasonably assured.

Taxation for municipal purposes is recorded at estimated amounts when it meets the definition of an asset, has been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized.

User charges, fees, and other amounts collected for which the City has an obligation to perform or provide a future service are deferred until the service is provided.

Contributions or other funding received which has externally imposed restrictions are initially accounted for as deferred revenue and then recognized as revenue when used for the specific purpose.

Contributions received in-kind are recognized as revenue in the period received at the fair market value at the time of the contribution.

(e) Government transfers

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

**Notes to the Consolidated Financial Statements
December 31, 2022**

1. Significant accounting policies (continued)

(f) Inventory

Inventory is valued at the lower of cost and replacement cost with cost determined by the average cost method.

(g) Investments

Investments are recorded at cost, which approximates net realizable value.

(h) Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization. Costs include all costs directly attributable to the acquisition or construction of the tangible capital asset including transportation costs, design and engineering fees, legal fees and site preparation costs.

Assets were amortized using the straight line method. There are several different amortization periods used for each major category of assets, as follows:

Land	No amortization taken
Site improvements	5 to 50 years
Equipment	5 to 10 years
Buildings	15 to 50 years
Transportation network	10 to 75 years
Water network	10 to 75 years
Sanitary network	10 to 75 years
Drainage network	10 to 75 years
Communication network	20 years
Computing infrastructure	4 to 10 years

Amortization is not taken on tangible capital assets until they are ready for use. The City holds several works of art and historic treasures that have not been included in the tangible capital assets, including displays at the museum, statues located throughout the City and various works of art and decorations in the facilities.

(i) Non-financial assets

Non-financial assets are held for use in the provision of goods and services but are not available to discharge existing liabilities. These assets have a useful life extending beyond the current year and are not intended for sale in the ordinary course of operations.

(j) Long-term debt

Long-term debt is recorded net of any related sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period in which they occur.

(k) Reserves

Reserve funds are grouped into the following categories: Risk mitigation, Opportunity, Restricted, Planned capital, Utilities and Working capital. Amounts are reserved either internally or by statute for specific future purposes.

(l) Contaminated sites

A liability for remediation of a contaminated site is recognized when the site is no longer in productive use and the following criteria are satisfied: an environmental standard exists; contamination exceeds the standard; the City is either directly responsible or has accepted responsibility for remediation; it is expected that future economic benefits will be given up and a reasonable estimate of the liability can be made.

Notes to the Consolidated Financial Statements
December 31, 2022

1. Significant accounting policies (continued)

(m) Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that have an effect on the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates. Significant estimates in these financial statements include the post-employment benefit payable and the landfill post-closure costs.

(n) Collection of taxes on behalf of other taxation authorities

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of the Thompson Nicola Regional District, Hospital District and other government entities with which the City interacts are not reflected in these financial statements.

(o) Landfill closure and post-closure costs

The City is required to record a liability for the closure of its landfill sites and to provide for the post-closure care of the facilities. Closure and post-closure activities include the final cover, landscaping, surface and groundwater monitoring, leachate control and visual inspection. The requirement is being provided for over the estimated life of the landfill sites based on the respective usage of each facility. The estimated costs to close and maintain the closed solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.

(p) Retirement benefits and other employee benefit plans

The City's contributions due during the period to its multi-employer defined benefit plan are expensed as incurred. The costs of other retirement benefits that accumulate over the period of service provided by employees are actuarially determined using the projected benefit method prorated on services based on management's best estimate of retirement ages, inflation rates, investment returns, wage and salary escalation, insurance and health care costs trends, employee turnover and discount rates. Actuarial gains and losses are recognized into revenue in the period in which they arise.

(q) Deferred Revenue - Development Cost Charges

Development cost charges ("DCC's") collected to pay for capital costs due to development are recorded as deferred revenue. DCC's are recognized as revenue when the related development costs are incurred.

(r) Budget information

Budget information was included in the City's Five-year Financial plan (2022-2026) and was adopted through Bylaw No. 16-325 on December 21, 2021.

Notes to the Consolidated Financial Statements December 31, 2022

2. Significant future accounting standards

(a) PS 3280, Asset Retirement Obligations

PS 3280, Asset Retirement Obligations, establishes guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. Specifically, it defines which activities would be included in a liability for retirement of a tangible capital asset, establishes when to recognize and how to measure a liability for an asset retirement obligation and provides the related financial statement presentation and disclosure requirements. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. This standard is effective for fiscal years beginning on or after April 1, 2022. At the date of these financial statements, the full impact of this new standard is not yet known.

3. Segmented information

The City of Kamloops is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed. The nature of the segments and the activities they encompass are as follows; and quantitative data on these segments can be found in Note 15.

(a) Community & protective services

This segment includes all of the operating activities of the following:

- Parks, recreation and cultural services department. This includes the revenue and expenses to provide recreation and cultural programs throughout the City. Recreational facilities are maintained by the Civic operations department with costs allocated to the Community services department.
- Bylaw enforcement, parking and animal control.
- Kamloops Fire and Rescue Services Division including fire prevention, suppression and education. This function also includes maintenance of the fire department fleet, equipment and operation of the Fire Training Centre.
- Police Services Division. This includes the activities of the RCMP and the municipal staff who support these activities.

(b) Civic operations

This segment includes all of the operating activities of the Civic operations department that involve the repair and maintenance of the City's infrastructure assets including the road network, the storm water (drainage) network, buildings, parks and the City's vehicle fleet.

Notes to the Consolidated Financial Statements
December 31, 2022

3. Segmented information (continued)**(c) Development, engineering, sustainability & public transit**

This segment includes many of the activities of the Development, engineering, sustainability department including building permits, business licenses, zoning, development applications, engineering services, real estate and sustainability initiatives and programs. This segment also includes all of the planning and operating activities of the Public Transit Division to provide Public Transit services to the City.

(d) Corporate administration

This segment includes all of the internal support functions of the corporation. This includes Human Resources, Information Technology, Finance, Legislative services, Risk, Communications and the Chief Administration Officer's department.

(e) Utilities - Sewer, Solid waste, and Water

This segment includes all of the operating activities related to the collection and treatment of waste water (sewage) throughout the City, the collection and disposal of the resident's garbage and recycling products, and the treatment and distribution of water throughout the City.

(f) Cemetery

This segment captures all of the revenue and expenses associated with Cemetery operations including providing services to the public and maintenance of the cemetery infrastructure.

(g) Kamloops Airport Authority Society

This segment includes all of the operating activities of the Kamloops Airport Authority Society ("Kamloops Airport") whose mandate is to oversee the operation of the Kamloops Airport and the repair and maintenance of its assets.

(h) Venture Kamloops Business Development Society

This segment includes all of the operating activities of the Venture Kamloops Business Development Society ("Venture Kamloops").

4. Cash and Investments

	2022	2021
Consolidated cash	\$ 67,158	\$ 77,064
Consolidated investments	119,639	112,679
	\$ 186,797	\$ 189,743
Amounts Restricted for Specific Purposes:		
Restricted cash	\$ 47,116	\$ 51,162
Development cost charges (Note 11)	35,940	26,772
Kamloops Airport	3,039	2,295
Venture Kamloops	126	154
Total restricted cash and investments	86,221	80,383
Unrestricted cash and investments	100,576	109,360
	\$ 186,797	\$ 189,743

Restricted cash balances have been reallocated based on the updated reserve policy that was implemented during the year.

The maturity dates of the investments held directly by the City range from January 5, 2023 to December 1, 2036. The interest rates earned on these investments range from 0.91% to 5.75%. The market value of short-term investments is \$117 million (2021 - \$113 million).

Notes to the Consolidated Financial Statements
December 31, 2022

5. Accounts Receivable

	<u>2022</u>	<u>2021</u>
General fund		
Taxes	\$ 3,585	\$ 3,082
Utilities	2,058	1,920
Trade	10,852	7,330
Accrued interest	1,351	1,700
Province of British Columbia	3,465	2,881
Government of Canada	1,036	682
	<u>\$ 22,347</u>	<u>\$ 17,595</u>
Water fund		
Trade	\$ 3,692	\$ 3,695
Sewer fund		
Trade	\$ 4,236	\$ 4,090
Kamloops Airport Authority Society		
Accounts receivable	\$ 980	\$ 1,857
Venture Kamloops Business Development Society		
Accounts receivable	\$ 4	\$ 2
	<u>\$ 31,259</u>	<u>\$ 27,239</u>

6. Long-term Investments

The City's long-term investments are held by the British Columbia Interior Community Foundation in seven endowment funds; the City of Kamloops Centennial Fund "A", the City of Kamloops Centennial Fund "B", the 1979 Winter Games Legacy Fund, the 1993 Canada Summer Games Fund, the 2006 BC Summer Games Legacy Fund, the Art Gallery Reserve Fund and the Arts Legacy Fund.

All of the income earned in the City of Kamloops Centennial Fund "A" is re-invested in the fund. 90% of the income earned in the City of Kamloops Centennial Fund "B" is returned to the City to support the grant-in-aid program and the remaining 10% is re-invested in the fund. 75% of the income earned in the 1979 Winter Games Sports Legacy Fund is distributed to the City and the remaining 25% is re-invested in the fund. All of the income earned in the 1993 Canada Summer Games Legacy Fund is re-invested in the fund. 75% of the income earned in the 2006 BC Summer Games Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund. All of the income earned in the Art Gallery Reserve Fund is distributed to the City. 75% of the income earned in the Arts Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund.

7. Accounts Payable

	<u>2022</u>	<u>2021</u>
General fund		
Trade	\$ 11,827	\$ 8,458
Payroll and benefits	4,342	5,288
Province of British Columbia	312	1,031
Government of Canada	14,475	13,945
	<u>\$ 30,956</u>	<u>\$ 28,722</u>
Kamloops Airport Authority Society		
Accounts payable and accrued liabilities	\$ 285	\$ 707
Venture Kamloops Business Development Society		
Accounts payable and accrued liabilities	\$ 67	\$ 70
	<u>\$ 31,308</u>	<u>\$ 29,499</u>

Certain prior year balances have been reallocated between Trade and Payroll and benefits to align with current year financial presentation.

Notes to the Consolidated Financial Statements
December 31, 2022

8. Post-employment benefits payable

The City of Kamloops sponsors a defined benefit plan for retirement benefits other than pensions for certain employees. The plan provides for a payout of accumulated sick leave for CUPE local 900 employees; an early retirement incentive payment and deferred vacation payout for IAFF local 913 employees; and an early retirement incentive payment for Management employees.

Total benefit payments paid during the year were \$619 thousand (2021 - \$572 thousand). The plan does not require any contribution from employees. The retirement benefit liability at December 31, 2022 includes the following components:

	2022	2021
Accrued benefit obligation,	\$ 8,774	\$ 9,252
beginning of year		
Current service cost	752	784
Interest cost	211	167
Benefits paid	(619)	(572)
Actuarial (gain) loss - current	(1,468)	(857)
Accrued benefit obligation, end of year	\$ 7,650	\$ 8,774

Actuarial valuations for accounting purposes are performed using the projected benefit method prorated on services. The most recent actuarial report was prepared on January 18, 2023 using data as of December 31, 2022. The accrued benefit obligation shown for 2022 is based on amounts included in the 2023 valuation.

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases, and employee turnover and mortality. The assumptions used reflect the City's best estimates. The expected inflation rate is 4.61% (2021 - 2.54%). The discount rate used to determine the accrued benefit obligation is 4.40% (2021 - 2.30%).

The retirement benefit expense is included in the statement of operations and accumulated surplus as a component of program expenses. The retirement benefit interest expense is included in the public debt interest expense. The prior period cost of plan amendment is included in the current expenses for the year indicated.

9. Landfill closure and post-closure costs

The City of Kamloops operates three solid waste landfill sites in the Kamloops area and assumes certain obligations for the landfill sites including closure and post closure liabilities. The reported liabilities are based on estimates and assumptions with respect to events extending over the remaining life of each of the landfills. The estimates and assumptions are provided through independent assessments conducted in 2014 for the Mission Flats and Barnhartvale sites, and in 2017 for the Kamloops Resource Recovery Centre. The liability and annual expense is calculated based on the ratio of current usage to total capacity of the site and the estimated future cash flows associated with closure and post-closure activities stated in current (2022) dollars. The aggregate liability for closure and post-closure costs for the three landfills is \$5.762 million (2021 - \$5.605 million).

The main landfill at the Mission Flats site is expected to serve until 2044 with 25 years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 3.03 million cubic meters, which is 70% of the site's total capacity. Approximately 60% of landfill closure will be completed while the landfill is still in operation. The closure costs are estimated at \$13.3 million.

The City is currently evaluating the Barnhartvale site for future use and notes 25 years needed for post-closure. The closure costs are estimated at \$1.30 million.

The purchase of the Kamloops Resource Recovery Centre occurred in 2016 and is expected to serve until 2062 with 30 additional years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 692,091 cubic meters, which is 84% of the site's total capacity. The closure costs are estimated at \$4.60 million.

The estimated total expenses for closure and post-closure care, in current (2022) dollars, is \$21.942 million (2021 - \$21.942 million) with \$12.625 million (2021 - \$13.274 million) remaining to be recognized as a liability.

The City has not provided a reserve to fund future landfill capital expenses as at December 31, 2022. The funding required is provided through current operations.

Notes to the Consolidated Financial Statements
December 31, 2022

10. Liability for remediation of contaminated sites

The City of Kamloops has used the standards contained in Schedule 2 (Industrial and Commercial Purposes and Activities) of the Contaminated Sites Regulation of the British Columbia Environmental Management Act to determine whether a potential liability exists. None of the uses of the parcels identified under Canadian PSAS 3620.05 meet the criteria listed in Schedule 2 of the Contaminated Sites Regulation, and accordingly the City has not recognized any liabilities for remediation of contaminated sites.

11. Deferred Revenue

	Balance at December 31, 2021		Collected	Interest	Recognized	Balance at December 31, 2022
General fund						
Prepaid taxes	\$ 20,796	\$ 32,379	\$ -	\$ (31,075)	\$ 22,100	
Grants	-	290	-	(30)	260	
Business licenses	1,259	1,281	-	(1,259)	1,281	
Recreation programs	570	15,462	-	(15,448)	584	
Leases	27	-	-	(1)	26	
Other	300	93	-	(289)	104	
	<u>\$ 22,952</u>	<u>\$ 49,505</u>	<u>\$ -</u>	<u>\$ (48,102)</u>	<u>\$ 24,355</u>	
Development cost charges						
	26,772	11,263	357	(2,452)	35,940	
	<u>\$ 49,724</u>	<u>\$ 60,768</u>	<u>\$ 357</u>	<u>\$ (50,554)</u>	<u>\$ 60,295</u>	

Prior year balances related to Recreation programs have been separated from other to align with the current year financial presentation.

12. Long-term debt

(a) Long-term debt outstanding:

	General fund	Water fund	Sewer fund	Total
Balance at December 31, 2021	\$ 54,968	\$ 7,398	\$ 15,836	\$ 78,202
Principal repayments	(3,851)	(1,103)	(1,948)	(6,902)
Actuarial adjustments	(1,848)	(176)	(254)	(2,278)
Balance at December 31, 2022	<u>\$ 49,269</u>	<u>\$ 6,119</u>	<u>\$ 13,634</u>	<u>\$ 69,022</u>

Kamloops Airport Authority Society debt is included in the General Fund balance. The amount outstanding on December 31, 2022 was \$2.350 million (2021 - \$3.106 million).

(b) Future principal repayment and sinking fund earnings on outstanding borrowings over the next five years and thereafter are as follows:

	General fund	Water fund	Sewer fund	Total
Principal repayment:				
2023	\$ 7,434	\$ 1,043	\$ 1,948	\$ 10,425
2024	3,377	1,059	1,948	6,384
2025	3,377	1,076	1,948	6,401
2026	6,196	410	948	7,554
2027	1,992	335	948	3,275
Thereafter:	9,846	889	2,477	13,212
	<u>32,222</u>	<u>4,812</u>	<u>10,217</u>	<u>47,251</u>
Sinking fund	17,047	1,307	3,417	21,771
	<u>\$ 49,269</u>	<u>\$ 6,119</u>	<u>\$ 13,634</u>	<u>\$ 69,022</u>

Notes to the Consolidated Financial Statements
December 31, 2022

12. Long-term debt (continued)

Kamloops Airport Authority Society debt included in General fund - annual principal payment amount: \$521 thousand.

The weighted average interest rate on long-term debt in 2022 was 1.81% (2021 - 1.99%). Consolidated interest expense on long-term debt was \$2.533 million (2021 - \$2.896 million).

Sinking fund assets, managed by the Municipal Finance Authority, are used to reduce long term debt to be repaid. In the event the City does not default under any of its obligations, the sinking fund earnings will be used to offset future principal repayments.

(c) Un-issued debt:

The City internally finances certain capital projects pending the issue of long-term debt and/or short-term debt. For budget and financial reporting purposes, borrowed funds received in the current year are applied to advances pending from prior year's. A summary of the current year's transactions and cumulative advances pending debenture issue are as follows:

	Balance at December 31, 2021	Capital assets purchased pending debt	Debt acquired	Balance at December 31, 2022
General fund	\$ 8,407	\$ 1,762	\$ -	\$ 10,169

(d) Unused credit facility:

Pursuant to Bylaw No. 16-306, the City was authorized to apply for a credit facility of \$6.000 million. The City has an unused demand overdraft facility agreement with TD Commercial Banking. When drawn upon, interest rates will be equal to the bank's prime rate.

Notes to the Consolidated Financial Statements
December 31, 2022

13. Tangible Capital Assets

(a) 2022	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
Cost									
Beginning of year	\$ 107,642	\$ 91,939	\$ 252,355	\$ 106,136	\$ 970,239	\$ 207,628	\$ 121,812	\$ 15,539	\$ 1,873,290
Additions	1,176	2,116	7,090	9,736	29,538	10,395	2,374	24,600	87,025
Disposals	(220)	-	-	(1,178)	(5)	-	-	-	(1,403)
End of year	108,598	94,055	259,445	114,694	999,772	218,023	124,186	40,139	1,958,912
Accumulated amortization									
Beginning of year	-	(60,181)	(123,071)	(73,132)	(219,847)	(84,436)	(35,108)	-	(595,775)
Amortization	-	(4,066)	(7,637)	(5,140)	(12,213)	(4,125)	(2,052)	-	(35,233)
Disposals	-	-	-	1,148	-	-	-	-	1,148
End of year	-	(64,247)	(130,708)	(77,124)	(232,060)	(88,561)	(37,160)	-	(629,860)
Net carrying amount, end of year	\$ 108,598	\$ 29,808	\$ 128,737	\$ 37,570	\$ 767,712	\$ 129,462	\$ 87,026	\$ 40,139	\$ 1,329,052

During the year the City received \$17.647 million (2021 - \$5.738 million) in land and infrastructure from developers and \$6.892 million (2021 - \$762 thousand) from other sources. These contributed tangible capital assets were recorded at fair value at the date of contribution. No interest was capitalized and no write-downs of capital assets occurred during the year.

(b) 2021	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
Cost									
Beginning of year	\$ 105,146	\$ 86,828	\$ 231,660	\$ 101,091	\$ 957,770	\$ 200,357	\$ 116,547	\$ 24,303	\$ 1,823,702
Additions	2,496	5,111	20,695	7,106	16,825	7,271	5,265	(13,112)	51,657
Disposals	-	-	-	(2,061)	(8)	-	-	-	(2,069)
Transfers	-	-	-	-	(4,348)	-	-	4,348	-
End of year	107,642	91,939	252,355	106,136	970,239	207,628	121,812	15,539	1,873,290
Accumulated amortization									
Beginning of year	-	(56,227)	(115,783)	(67,866)	(208,286)	(80,498)	(33,112)	-	(561,772)
Amortization	-	(3,954)	(7,288)	(7,308)	(11,561)	(3,938)	(1,996)	-	(36,045)
Disposals	-	-	-	2,042	-	-	-	-	2,042
End of year	-	(60,181)	(123,071)	(73,132)	(219,847)	(84,436)	(35,108)	-	(595,775)
Net carrying amount, end of year	\$ 107,642	\$ 31,758	\$ 129,284	\$ 33,004	\$ 750,392	\$ 123,192	\$ 86,704	\$ 15,539	\$ 1,277,515

Notes to the Consolidated Financial Statements
December 31, 2022

14. Accumulated surplus**(a) Risk mitigation reserves**

	Balance at December 31, 2021	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2022
Corporate risk	\$ 1,331	\$ 521	\$ (363)	\$ 1,489
Community safety	-	936	(684)	252
Asset management	2,332	1,650	(3,144)	838
Capital contingency	733	53	(246)	540
	4,396	3,160	(4,437)	3,119
Venture Kamloops	65	-	-	65
	\$ 4,461	\$ 3,160	\$ (4,437)	\$ 3,184

(b) Opportunity reserves

	Balance at December 31, 2021	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2022
Climate action	\$ 994	\$ 325	\$ -	\$ 1,319
Affordable housing Community engagement	1,508	315	(1,225)	598
Heritage	346	96	(300)	142
New capital assets	370	20	-	390
Community works	208	3	-	211
Gaming funds	12,136	4,196	(4,052)	12,280
1% debt	2,749	3,566	(749)	5,566
BC Safe Restart	1,107	81	(400)	788
BC Safe Restart Transit	2,832	-	(2,706)	126
	2,150	-	(1,153)	997
	\$ 24,400	\$ 8,602	\$ (10,585)	\$ 22,417

(c) Restricted reserves

	Balance at December 31, 2021	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2022
Legacy funds in trust	\$ 2,053	\$ 26	\$ -	\$ 2,079
Land sale	3,148	2,290	(756)	4,682
Parking facility reserve	304	297	(25)	576
Transportation and pedestrian upgrades	362	66	-	428
Downtown parking solutions infrastructure	260	65	-	325
Restricted operating funds	2,771	895	(2,771)	895
	8,898	3,639	(3,552)	8,985
Kamloops Airport	3,596	200	-	3,796
	\$ 12,494	\$ 3,839	\$ (3,552)	\$ 12,781

(d) Planned capital spend reserves

	Balance at December 31, 2021	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2022
Planned capital Equipment replacement	\$ 4,894	\$ 6,119	\$ (5,746)	\$ 5,267
	11,660	5,444	(9,097)	8,007
	\$ 16,554	\$ 11,563	\$ (14,843)	\$ 13,274

Notes to the Consolidated Financial Statements
December 31, 2022

14. Accumulated surplus (continued)**(e) Utilities reserves**

	Balance at December 31, 2021	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2022
Water	\$ 27,934	\$ 5,099	\$ (9,104)	\$ 23,929
Sewer	9,546	3,260	(3,849)	8,957
Solid Waste	11,623	3,378	(2,491)	12,510
	<u>\$ 49,103</u>	<u>\$ 11,737</u>	<u>\$ (15,444)</u>	<u>\$ 45,396</u>

(f) Working Capital

	General fund	Sewer fund	Water fund	Kamloops Airport	Venture Kamloops	Total
Balance at December 31, 2020	\$ 14,993	\$ 9,446	\$ 5,495	\$ 100	\$ 42	\$ 30,076
Operating (deficit) surplus for the year	(3,023)	3,136	(1,060)	-	(5)	(952)
Balance at December 31, 2021	\$ 11,970	\$ 12,582	\$ 4,435	\$ 100	\$ 37	\$ 29,124
Operating (deficit) surplus for the year	(3,284)	5,718	(3,310)	-	(23)	(899)
Balance at December 31, 2022	<u>\$ 8,686</u>	<u>\$ 18,300</u>	<u>\$ 1,125</u>	<u>\$ 100</u>	<u>\$ 14</u>	<u>\$ 28,225</u>

(g) Capital equity

	General fund	Sewer fund	Water fund	Kamloops Airport	Venture Kamloops	Total
Balance at December 31, 2020	\$ 893,787	\$ 97,068	\$ 113,531	\$ 58,507	\$ 8	\$ 1,162,901
Operating (deficit) surplus for the year	10,115	4,563	953	975	-	16,606
Balance at December 31, 2021	\$ 903,902	\$ 101,631	\$ 114,484	\$ 59,482	\$ 8	\$ 1,179,507
Operating (deficit) surplus for the year	48,248	4,162	3,261	1,746	(1)	57,416
Balance at December 31, 2022	<u>\$ 952,150</u>	<u>\$ 105,793</u>	<u>\$ 117,745</u>	<u>\$ 61,228</u>	<u>\$ 7</u>	<u>\$ 1,236,923</u>

Total Accumulated Surplus

	2022	2021
Risk mitigation reserves	\$ 3,119	\$ 4,396
Opportunity reserves	22,417	24,400
Restricted reserves	8,985	8,898
Planned capital spend reserves	13,274	16,554
Utilities reserves	45,396	49,103
Working capital	28,111	28,987
Capital equity	1,175,688	1,120,017
Kamloops Airport Authority Society	65,124	63,178
Venture Kamloops Business Development Society	86	110
	<u>\$ 1,362,200</u>	<u>\$ 1,315,643</u>

Notes to the Consolidated Financial Statements
December 31, 2022

15. Operating revenue and expense by segment. 2022 actual amounts with 2022 fiscal plan and 2021 actual comparables

Summary of departments and major categories

	Community & protective services	Civic operations	Development, engineering, sustainability & public transit	Corporate administration	Utilities	Cemeteries	Kamloops Airport	Venture Kamloops	2022 total	2022 Fiscal Plan	2021 total
Taxation	\$ 59,153	\$ 36,390	\$ 7,001	\$ 29,016	\$ -	\$ -	\$ -	\$ -	\$ 131,560	\$ 132,247	\$ 123,939
Fees, rates and sales of service	4,822	6,046	10,213	2,983	51,828	854	2,349	10	79,105	70,530	72,157
Developer cost charges	-	905	-	-	1,547	-	-	-	2,452	-	2,346
Private contributions	52	22,826	-	-	2,106	-	-	-	24,984	81	6,025
Government transfers	3,284	3,512	9,275	7,819	283	-	1,749	-	25,922	19,292	26,502
Investment income	96	-	-	4,323	449	24	325	-	5,217	4,566	4,870
Gain (loss) asset disposal	-	32	2,373	235	-	-	(3)	-	2,637	50	(287)
Total revenue	67,407	69,711	28,862	44,376	56,213	878	4,420	10	271,877	226,766	235,552
Salaries and wages	\$ 30,977	\$ 25,890	\$ 6,605	\$ 11,825	\$ 8,072	\$ 393	\$ -	\$ -	\$ 83,762	\$ 85,385	\$ 79,653
Personnel expenses	212	208	85	495	141	-	-	-	1,141	1,402	955
Supplies, contracts and other services	35,234	23,706	22,971	7,472	14,560	270	363	708	105,284	97,345	95,564
Cross functional services	430	(5,157)	39	(2,669)	6,697	188	-	-	(472)	23	(653)
Debt servicing and capital costs	277	(300)	(899)	(4)	1,173	-	125	-	372	1,350	453
Amortization	620	21,876	254	1,376	9,048	68	1,985	6	35,233	35,092	36,555
Total expenses	67,750	66,223	29,055	18,495	39,691	919	2,473	714	225,320	220,597	212,527
Excess (deficiency) of revenues over expenses	\$ (343)	\$ 3,488	\$ (193)	\$ 25,881	\$ 16,522	\$ (41)	\$ 1,947	\$ (704)	\$ 46,557	\$ 6,169	\$ 23,025

Notes to the Consolidated Financial Statements
December 31, 2022

16. Taxation

	Fiscal Plan	2022	2021
Taxation	\$ 126,828	\$ 126,004	\$ 118,491
Special assessments	720	825	784
Utilities	1,536	1,534	1,567
Government transfers in lieu of taxes	3,163	3,197	3,097
	<u>\$ 132,247</u>	<u>\$ 131,560</u>	<u>\$ 123,939</u>
Collections for other taxing authorities			
Province of British Columbia - school taxes	\$ 43,500	\$ 44,812	\$ 42,711
Thompson Regional Hospital District	9,970	9,900	9,782
Thompson-Nicola Regional District	6,710	6,832	6,670
British Columbia Assessment Authority	1,091	1,142	1,071
	<u>61,271</u>	<u>62,686</u>	<u>60,234</u>
Other taxing authorities	<u>(61,271)</u>	<u>(62,686)</u>	<u>(60,234)</u>
	<u>\$ 132,247</u>	<u>\$ 131,560</u>	<u>\$ 123,939</u>

17. Private contributions

	Fiscal Plan	2022	2021
Developer provided assets	\$ -	\$ 17,647	\$ 4,976
Contributed assets	-	6,892	762
Cash donations	81	445	287
	<u>\$ 81</u>	<u>\$ 24,984</u>	<u>\$ 6,025</u>

Developer provided assets are contributions of capital and utility infrastructure in new developments and are completed by the developer. Contributed assets are contributions of capital and utility infrastructure from additions in previously completed developments. In 2022, contributed assets contains \$6,025,000 related to the contribution of land and a building at 330 St. Paul Street.

18. Government transfers

	Fiscal Plan	2022	2021
General fund			
Federal government			
Community Works Fund	\$ 3,850	\$ 4,031	\$ 7,888
Provincial government			
Public transit	6,955	9,153	7,692
Gaming	1,900	3,447	1,534
Victim assistance	86	98	94
Traffic fines	1,250	1,005	1,271
Capital project management	-	3,346	1,926
Other	2,651	2,810	4,635
Federation of Canadian Municipalities			
Solid waste program	-	283	38
	<u>16,692</u>	<u>24,173</u>	<u>25,078</u>
Kamloops Airport Authority Society			
Federal government			
Other	2,600	1,749	1,424
	<u>\$ 19,292</u>	<u>\$ 25,922</u>	<u>\$ 26,502</u>

**Notes to the Consolidated Financial Statements
December 31, 2022**

19. Commitments and Contingencies

- (a) The City of Kamloops has entered into various agreements and contracts for services and construction for periods ranging from one to five years.
- (b) The City of Kamloops, as a member of the Thompson Nicola Regional District, is liable for its proportion of any operating deficits or long-term debt related to functions in which it participates.
- (c) The City of Kamloops is a participant in the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible the City, along with other participants, would be required to contribute towards the deficit.
- (d) The City of Kamloops and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As of December 31, 2022, the plan has about 227,000 active members and approximately 118,000 retired members. Active members include approximately 42,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of the plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2021 indicated a \$3,761 million funding surplus for basic pension benefits on a going concern basis.

The City of Kamloops paid \$6.595 million (2021 - \$6.565 million) for employer contributions while employees contributed \$5.725 million (2021 - \$5.463 million) to the plan in fiscal 2022.

The next valuation will be as at December 31, 2024 with results available in 2025.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

- (e) From time to time the City of Kamloops is brought forth as defendant in various lawsuits. The City reviews its exposure to any potential litigation for which it would not be covered by insurance and assesses whether a successful claim against the City would materially affect the consolidated financial statements of the City. The City reserves a portion of its operating surplus for future payment of insurance deductibles and payment of claims for which it would not be covered by insurance. The City is currently not aware of any claims brought against it that if not defended successfully would result in a material change to the consolidated financial statements of the City.
- (f) The City issues certain of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings and as required by legislation, a debt reserve fund is to be established in the amount of one-half the average instalment of principal and interest as set out in the agreement(s) entered into. The reserve is funded in part by cash, being the withholding of 1% of the total issue proceeds, and the remainder being funded by a demand note whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts of the City.

	Cash deposits	Contingent demand notes	2022	2021
General fund	\$ 1,162	\$ 2,218	\$ 3,380	\$ 3,570
Sewer fund	349	1,002	1,351	1,333
Water fund	358	552	910	912
	<u>\$ 1,869</u>	<u>\$ 3,772</u>	<u>\$ 5,641</u>	<u>\$ 5,815</u>

Notes to the Consolidated Financial Statements
December 31, 2022

19. Commitments and Contingencies (continued)

(g)

The Kamloops Airport Authority Society has entered into a lease agreement with Kamloops Airport Ltd. for a forty-five year term ending August 27, 2042. The lease provides for the option to extend the term for a further 20 years.

The lease agreement requires that Kamloops Airport Ltd. operate and maintain the Kamloops Airport in a manner consistent with good business practices and shall use their best efforts to generate optimum revenues and rent. The lease agreement also contains specific conditions for compliance with a series of requirements, including environmental standards, minimum insurance coverage, specific accounting and reporting requirements and various other matters that have a significant effect on the day to day operation of the airport.

20. Trust Funds

The City operates the cemeteries and maintains a cemetery perpetual care fund in accordance with the Cremation, Interment and Funeral Services Act. In accordance with PSAS guidelines, the Cemetery Perpetual Care Trust Fund is excluded from the City's consolidated financial statements.

	<u>2022</u>	<u>2021</u>
Financial assets		
Short-term investments	\$ 2,549	\$ 2,399
Accounts receivable	27	52
	<u>\$ 2,576</u>	<u>\$ 2,451</u>
Accumulated surplus		
Balance, beginning of the year	\$ 2,451	\$ 2,270
Care fund contributions	125	181
Interest earned	24	52
Contribution to cemetery operations	(24)	(52)
Balance, end of the year	<u>\$ 2,576</u>	<u>\$ 2,451</u>

Notes to the Consolidated Financial Statements
December 31, 2022

21. Fiscal Plan

The Financial Plan By-law adopted by Council at the time of adoption of the Annual Taxation By-law did not anticipate amortization expense. In addition, some expenses that were classified as capital expenses did not represent new assets or extend the life or service capacity or improve the quality of an existing asset and, therefore, must be added to the operating expenses. These expenses are added to the Financial Plan and presented as the fiscal plan in these Financial Statements as follows:

	Financial Plan Bylaw	Amortization and expenses not capitalized	Kamloops Airport & Venture Kamloops	Fiscal Plan		Financial Plan Bylaw	Amortization and expenses not capitalized	Kamloops Airport & Venture Kamloops	Fiscal Plan
Revenue					Annual surplus carry fwd	\$ 37,256	\$ (33,242)	\$ 2,155	\$ 6,169
Taxation	\$132,247	\$ -	\$ -	\$ 132,247	Debt principal repayment	(7,345)	-	-	(7,345)
Fees, rates and sales of service	68,399	-	2,131	70,530	Transf (to)/fr reserves	(279)	-	-	(279)
Private contributions	81	-	-	81	Transf (to)/fr current funds	-	-	(4,005)	(4,005)
Government transfers	16,692	-	2,600	19,292	Transf (to)/fr other funds	(2,229)	-	-	(2,229)
Investment income	4,322	-	244	4,566	Transf (to)/fr capital equity	(27,403)	33,242	1,850	7,689
Gain (loss) asset disposal	50	-	-	50					
	<u>221,791</u>	<u>-</u>	<u>4,975</u>	<u>226,766</u>		<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expenses									
Community & protective services	65,239	620	-	65,859					
Civic operations	44,272	21,876	-	66,148					
Development, engineering, sustainability & public transit	27,201	254	-	27,455					
Corporate administration	17,935	1,376	-	19,311					
Utilities	29,467	9,048	-	38,515					
Cemeteries	421	68	-	489					
Kamloops Airport	-	-	2,054	2,054					
Venture Kamloops	-	-	766	766					
	<u>184,535</u>	<u>33,242</u>	<u>2,820</u>	<u>220,597</u>					
Annual surplus	<u>\$ 37,256</u>	<u>\$ (33,242)</u>	<u>\$ 2,155</u>	<u>\$ 6,169</u>					

**Schedule 1:
Kamloops Airport Authority Society**

**Statement of Financial Position
As at December 31, 2022**

	2022	2021
Financial Assets		
Cash	\$ 3,039	\$ 2,295
Accounts Receivable	980	1,857
Deposits	135	132
	<u>4,154</u>	<u>4,284</u>
Liabilities		
Accounts payable	285	707
Deferred revenue	-	-
Long-term debt	2,350	3,106
	<u>2,635</u>	<u>3,813</u>
Net financial assets (debt)	<u>1,519</u>	<u>471</u>
Non-financial assets		
Tangible capital assets	63,606	62,707
	<u>63,606</u>	<u>62,707</u>
Accumulated surplus	<u>\$ 65,125</u>	<u>\$ 63,178</u>

**Consolidated Statement of Operations
For the year ended December 31, 2022**

	Financial Plan		
	2022	2022	2021
Revenue			
Kamloops Airport	\$ 1,451	\$ 2,349	\$ 1,512
Government transfers	2,600	1,749	1,424
Other income	244	322	259
	<u>4,295</u>	<u>4,420</u>	<u>3,195</u>
Expenses			
Kamloops Airport	2,054	2,473	2,663
Increase in accumulated surplus	<u>\$ 2,241</u>	<u>\$ 1,947</u>	<u>\$ 532</u>

**Schedule 2:
Venture Kamloops Business Development Society**

**Statement of Financial Position
As at December 31, 2022**

	2022	2021
Financial Assets		
Cash	\$ 126	\$ 154
Accounts receivable	4	2
	<u>130</u>	<u>156</u>
Liabilities		
Accounts payable	<u>67</u>	<u>70</u>
Net financial assets (debt)	<u>63</u>	<u>86</u>
Non-financial assets		
Prepaid expenses	16	16
Tangible capital assets	7	8
	<u>23</u>	<u>24</u>
Accumulated surplus	<u>\$ 86</u>	<u>\$ 110</u>

**Consolidated Statement of Operations
For the year ended December 31, 2022**

	Financial Plan		
	2022	2022	2021
Revenue			
City of Kamloops	\$ 640	\$ 640	\$ 640
Other income	40	50	43
	<u>680</u>	<u>690</u>	<u>683</u>
Expenses			
Venture Kamloops	766	714	686
	<u>766</u>	<u>714</u>	<u>686</u>
Increase in accumulated surplus	<u>\$ (86)</u>	<u>\$ (24)</u>	<u>\$ (3)</u>

Schedule 3:

(Unaudited)

Safe Restart Funding

	General	Transit
Balance, December 31, 2021	\$ 2,832	\$ 2,150
Eligible costs incurred		
Revenue shortfall	(2,631)	(1,153)
COVID-19 related increased costs	(75)	-
Total eligible costs incurred	(2,706)	(1,153)
Balance, December 31, 2022	\$ 126	\$ 997

Statistical Reports

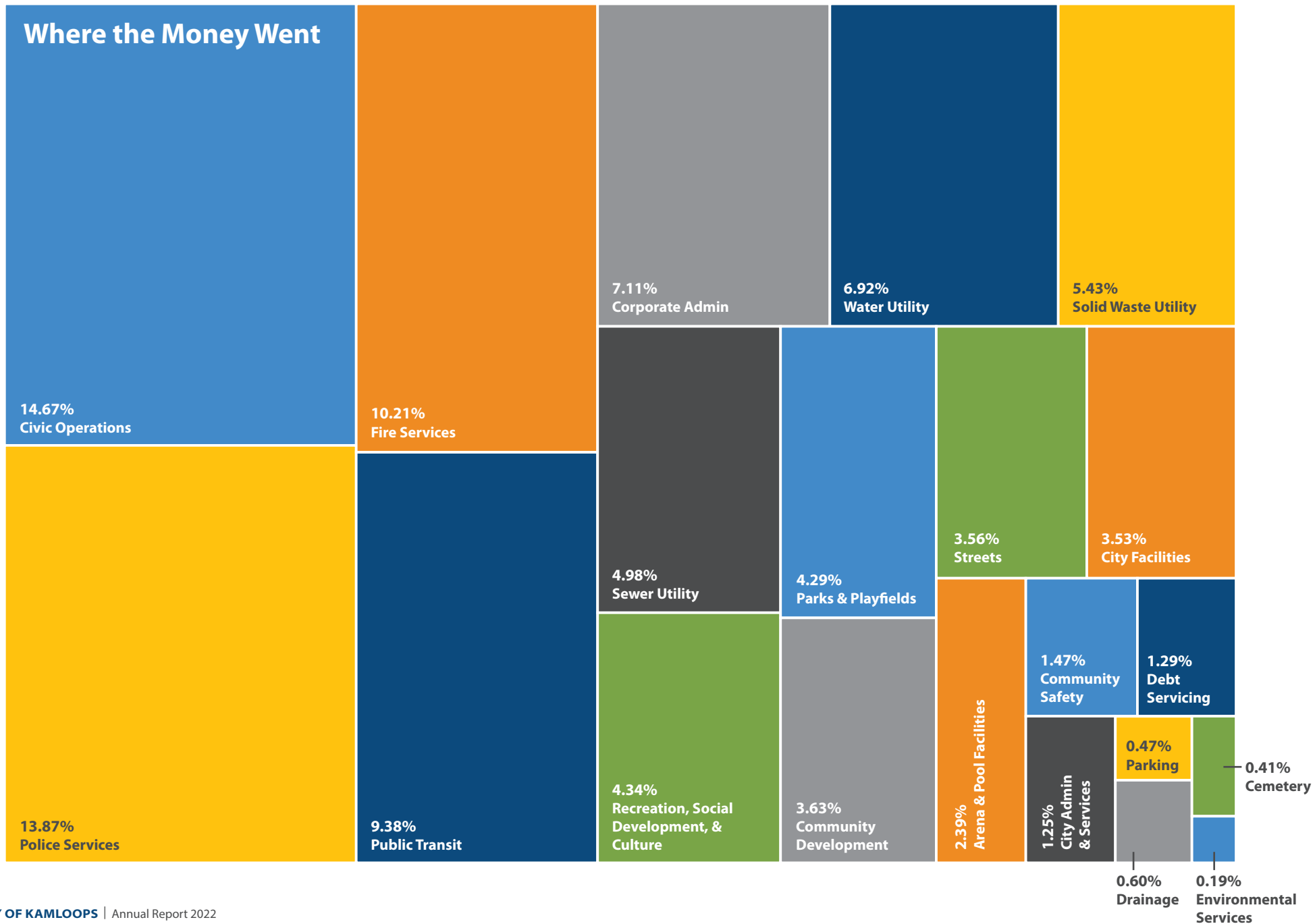
For the year ended December 31, 2022

City of Kamloops, British Columbia, Canada
Prepared by: City of Kamloops, Corporate Services Department



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CONSOLIDATED REVENUE AND EXPENSES

(in thousands of dollars)	2018	2019	2020	2021	2022
Revenue by Source					
Taxation	\$110,629	\$116,818	\$119,687	\$123,939	\$131,560
Fees, rates, and sales of service*	67,557	74,492	68,465	71,870	81,742
Government transfers	23,236	24,549	34,612	26,502	25,922
Private contributions	19,941	8,372	5,048	6,025	24,984
Developer cost charges	1,134	1,105	2,323	2,346	2,452
Investment income	5,877	6,084	7,385	4,870	5,217
	\$228,374	\$231,420	\$237,520	\$235,552	\$271,877
Expenses by Function					
Community & protective services	\$60,911	\$61,497	\$58,794	\$65,454	\$67,750
Civic operations	58,581	59,865	58,682	60,931	66,223
Development, engineering, sustainability & public transit	24,003	23,805	23,403	24,524	29,055
Corporate administration	13,771	17,466	16,814	18,966	18,495
Utilities	35,611	38,039	42,392	38,456	39,691
Cemetery	710	771	714	847	919
Kamloops Airport	2,244	2,285	2,286	2,663	2,473
Venture Kamloops	675	710	687	686	714
	\$196,506	\$204,438	\$203,772	\$212,527	\$225,320
Expenses by Source					
Supplies ,contracts, other services**	\$90,586	\$96,019	\$94,137	\$94,911	\$104,812
Salaries, wages, and benefits	73,080	75,591	75,262	79,653	83,762
Amortization	30,119	30,953	33,042	36,555	35,233
Debt servicing and capital costs	1,377	620	486	453	372
Personnel expenses	1,344	1,255	845	955	1,141
	\$196,506	\$204,438	\$203,772	\$212,527	\$225,320

* Note gain (loss) from capital asset disposal offset against fees, rates, and sales of services.

** Note cross functional services netted against supplies, contracts, and other services

Source: City of Kamloops, Financial Services Division

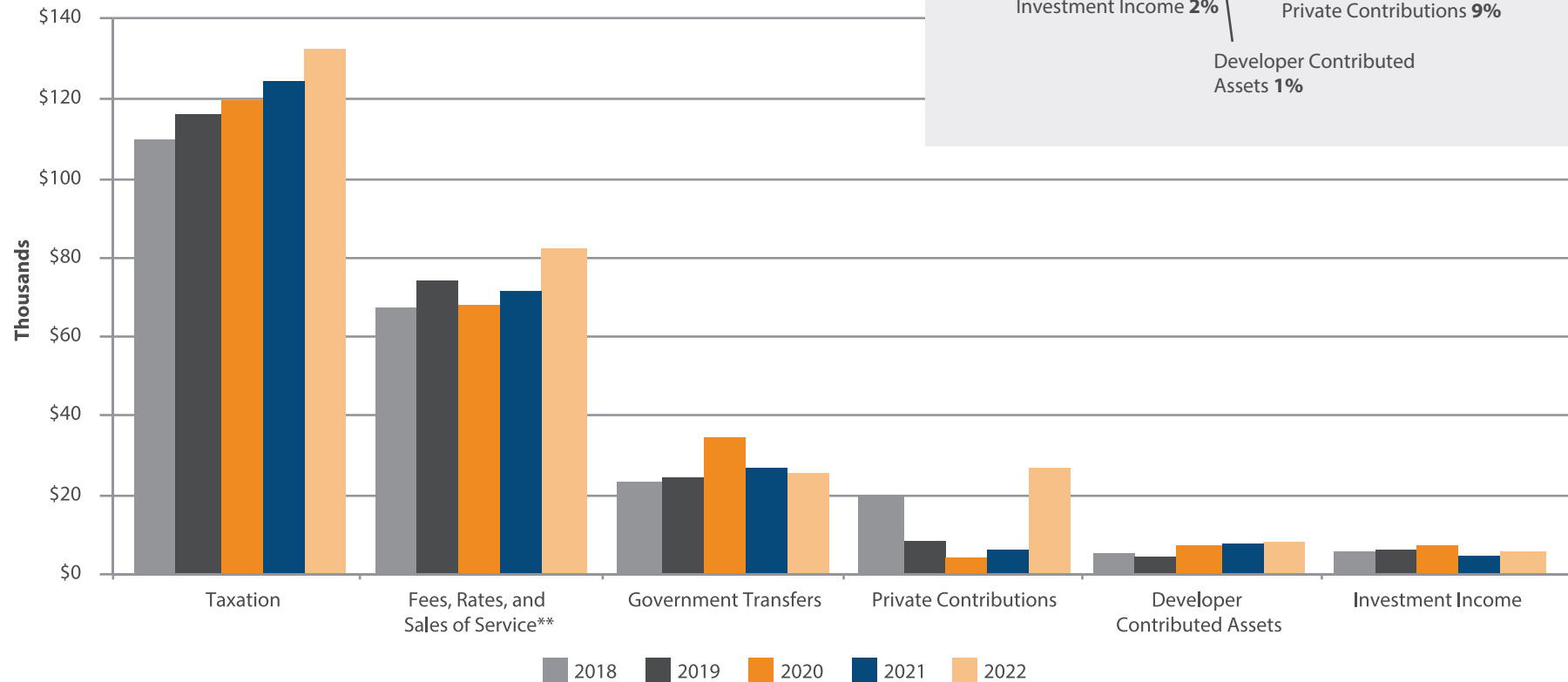


FIVE-YEAR CONSOLIDATED REVENUE BY SOURCE

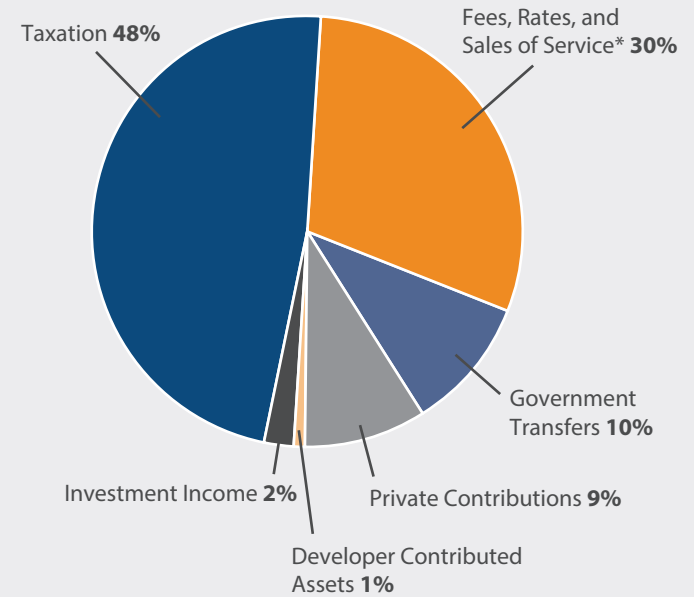
(in thousands of dollars)	2018	2019	2020	2021	2022
Taxation	\$110,629	\$116,818	\$119,687	\$123,939	\$131,560
Fees, rates, and sales of service *	67,557	74,492	68,465	71,870	81,742
Government transfers	23,236	24,549	34,612	26,502	25,922
Private contributions	19,941	8,372	5,048	6,025	24,984
Developer cost charges	1,134	1,105	2,323	2,346	2,452
Investment income	5,877	6,084	7,385	4,870	5,217
Total	\$228,374	\$231,420	\$237,520	\$235,552	\$271,877

*Note: Gain (loss) from capital asset disposal offset against fees, rates, and sales of services.

Source: City of Kamloops, Financial Services Division



CONSOLIDATED REVENUE BY SOURCE

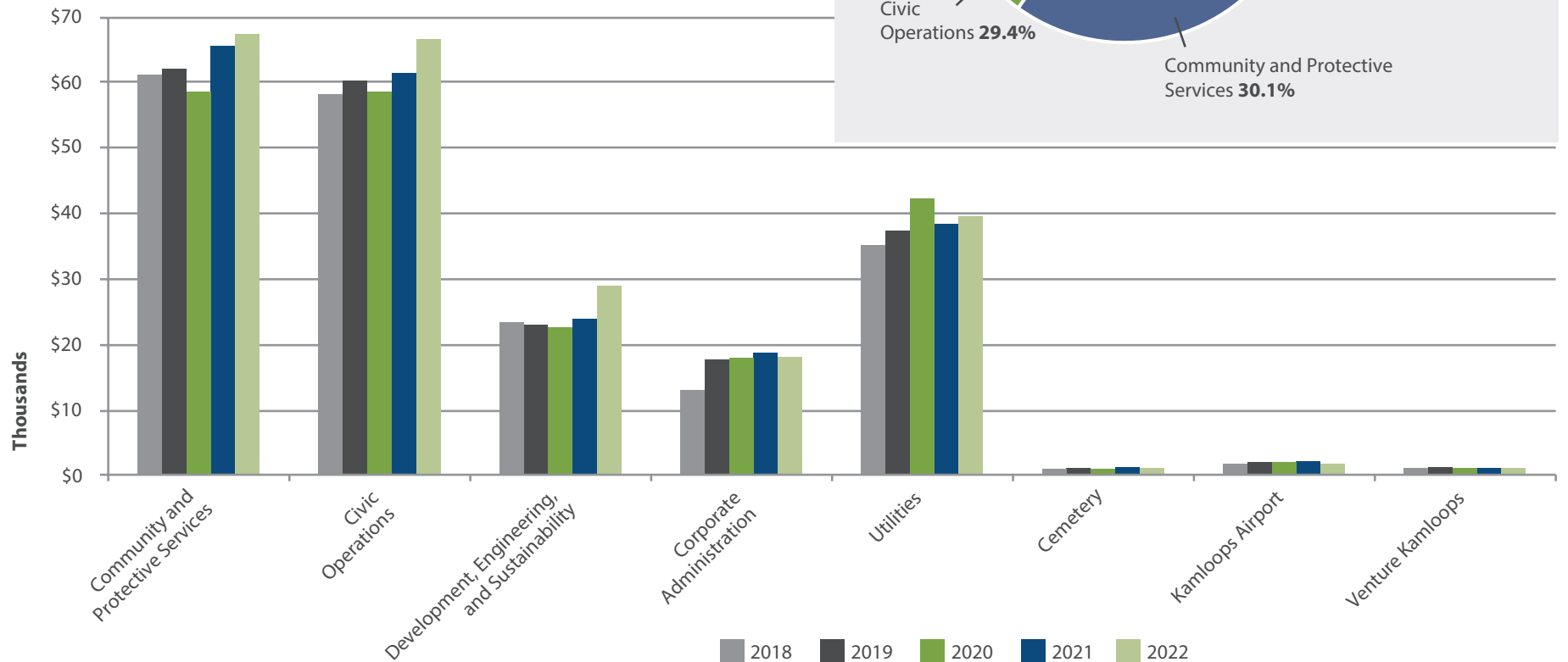
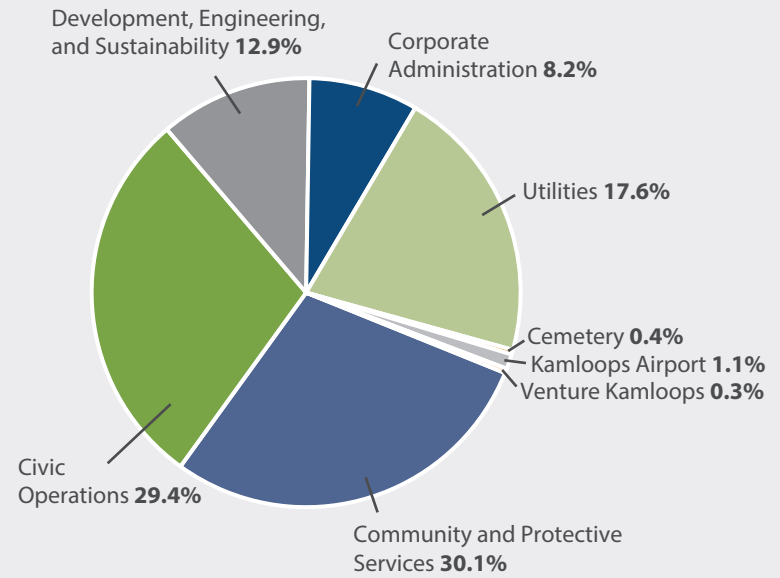


FIVE-YEAR CONSOLIDATED EXPENSES BY FUNCTION

(in thousands of dollars)	2018	2019	2020	2021	2022
Community & Protective Services	\$60,911	\$61,497	\$58,794	\$65,454	\$67,750
Civic Operations	58,581	59,865	58,682	60,931	66,223
Development, Engineering, Sustainability & Public Transit	24,003	23,805	23,403	24,524	29,055
Corporate Administration	13,771	17,466	16,814	18,966	18,495
Utilities	35,611	38,039	42,392	38,456	39,691
Cemetery	710	771	714	847	919
Kamloops Airport	2,244	2,285	2,286	2,663	2,473
Venture Kamloops	675	710	687	686	714
	\$196,506	\$204,438	\$203,772	\$212,527	\$225,320

Source: City of Kamloops, Financial Services Division

CONSOLIDATED EXPENSES BY FUNCTION



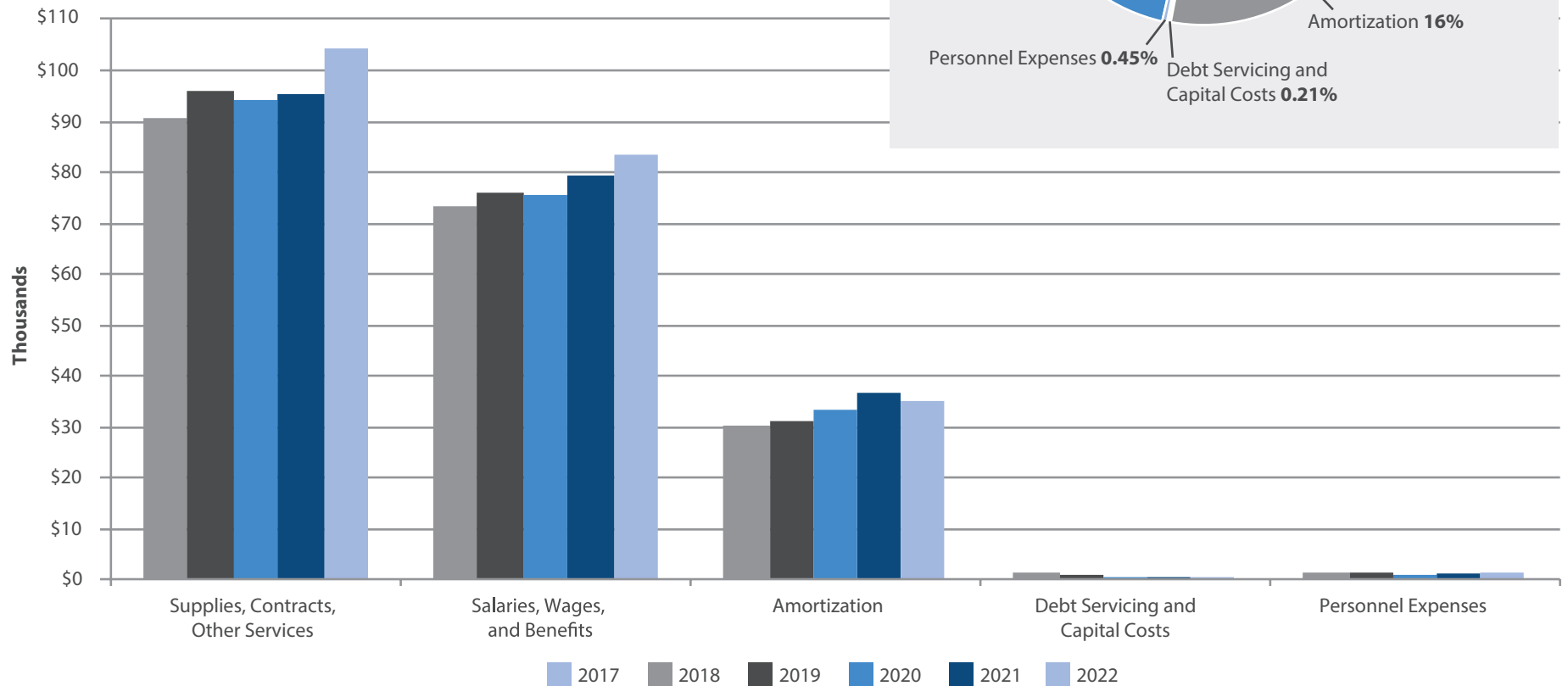
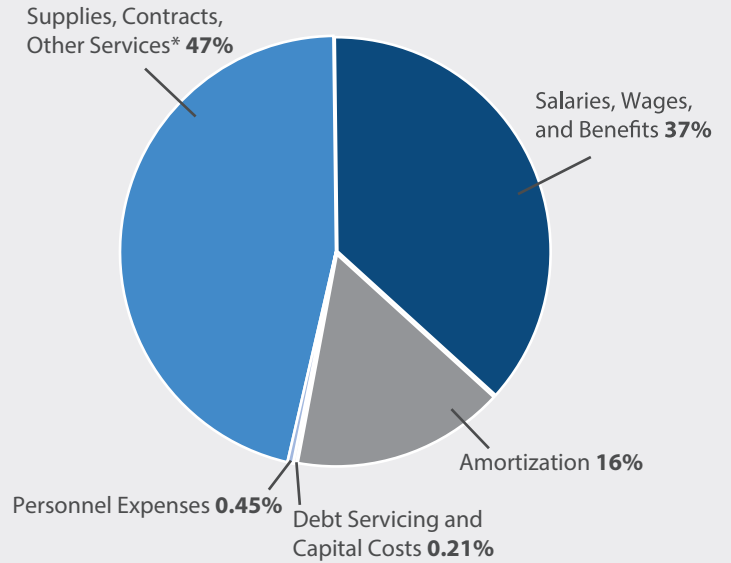
FIVE-YEAR CONSOLIDATED EXPENSES BY CATEGORY

(in thousands of dollars)	2018	2019	2020	2021	2022
Supplies ,contracts, other services*	\$90,586	\$96,019	\$94,137	\$94,911	\$104,812
Salaries, wages, and benefits	73,080	75,591	75,262	79,653	83,762
Amortization	30,119	30,953	33,042	36,555	35,233
Debt servicing and capital costs	1,377	620	486	453	372
Personnel expenses	1,344	1,255	845	955	1,141
	\$196,506	\$204,438	\$203,772	\$212,527	\$225,320

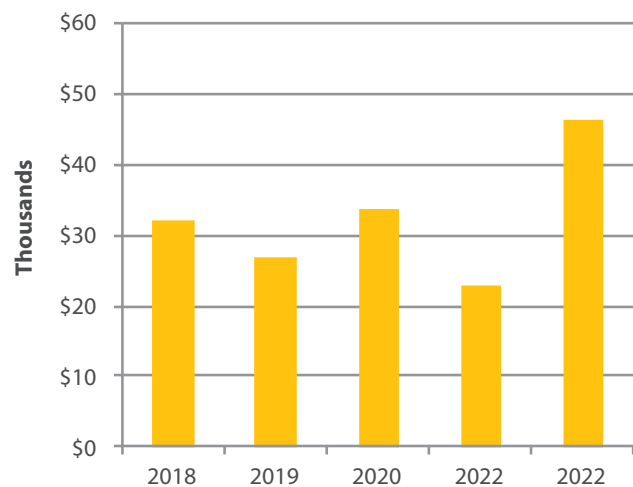
*Note cross functional services netted against supplies, contracts, and other services.

Source: City of Kamloops, Financial Services Division

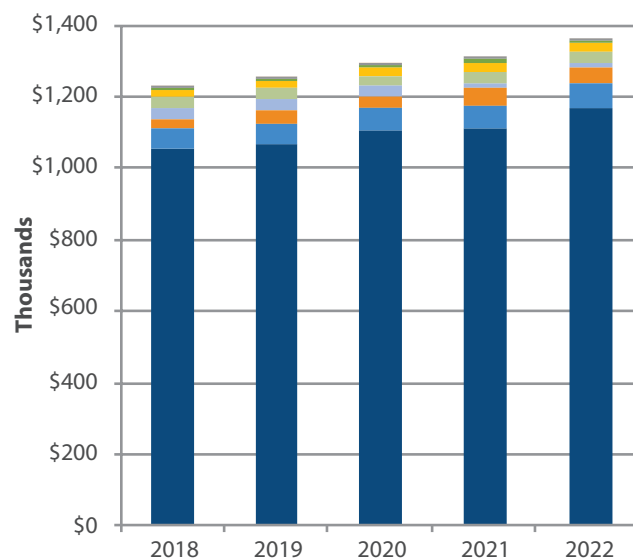
CONSOLIDATED EXPENSES BY CATEGORY



FIVE-YEAR ANNUAL SURPLUS



FIVE-YEAR ACCUMULATED SURPLUS



- Risk Mitigation Reserves
- Kamloops Airport
- Planned Capital Spend Reserves
- Restricted Reserves
- Capital Equity (City Only)
- Working Capital
- Opportunity Reserves
- Venture Kamloops
- Utility Reserves

FIVE-YEAR ANNUAL SURPLUS

(in thousands of dollars)	2018	2019	2020	2021	2022
Annual Surplus	\$31,868	\$26,983	\$33,748	\$23,025	\$46,557

FIVE-YEAR ACCUMULATED SURPLUS

(in thousands of dollars)	2018	2019	2020	2021	2022
Risk mitigation reserves	\$4,662	\$3,042	\$4,865	\$4,396	\$3,119
Opportunity reserves	15,057	17,270	22,963	24,400	22,417
Restricted reserves	9,003	8,426	9,319	8,898	8,985
Planned capital spend reserves	28,508	31,753	27,190	16,554	13,274
Utilities reserves	25,206	35,615	31,199	49,103	45,396
Working capital	34,551	29,863	29,935	28,987	28,111
Capital equity (City only)	1,054,428	1,071,507	1,104,386	1,120,017	1,175,688
Kamloops Airport	60,303	61,261	62,647	63,178	65,124
Venture Kamloops	169	133	114	110	86
Accumulated Surplus	\$1,231,887	\$1,258,870	\$1,292,618	\$1,315,643	\$1,362,200



DID YOU KNOW?

THE ANNUAL SURPLUS measures whether a City has maintained its net assets in a year. An annual surplus in the year shows that revenues raised in the year were sufficient to cover the year's cost.

THE ACCUMULATED SURPLUS represents the City's net economic resources. An accumulated surplus is that amount by which all assets exceed all liabilities. An accumulated surplus indicates that the City has net resources that can be used to provide future services.

PRINCIPAL CORPORATE TAXPAYERS

Registered Owner	Primary Property	% of Overall Municipal Taxes Levied
DKP Pulp ULC	Pulp/Paper Mill	2.98%
Trans Mountain Pipeline	Oil/Gas Transport Pipelines	1.29%
Aberdeen Kamloops Mall Ltd	Shopping Centre	0.89%
Whiterock 350-450 Lansdowne Street Kamloops Inc	Shopping Centre	0.59%
Calloway Reit (Kamloops) Inc	Shopping Centre	0.44%
S R V Developments Ltd	Shopping Centre	0.41%
Summit Shopping Centre Ltd	Shopping Centre	0.35%
Kamloops Airport Authority Society	Airport	0.31%
Trans Mountain Pipeline ULC	Oil/Gas Pumping & Compressor Station	0.31%
S R V Developments Ltd	Shopping Centre	0.28%

Includes general municipal property tax values; does not include special levies, utilities, or taxes levied by other taxing authorities. Based on largest individual corporate folio. Taxes levied based on a percentage of total municipal taxes.

Source: City of Kamloops, Financial Services Division

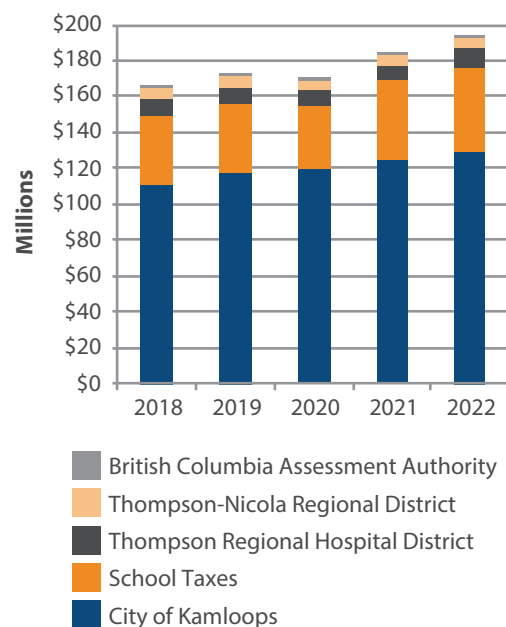


DID YOU KNOW?

The City of Kamloops only determines and receives the municipal portion of property taxes. Over a third of property taxes are set by and collected for other authorities.

Also, putting one's home value in another community's property tax calculator does not give an accurate estimate of what they would pay if they lived there because their home may have a different value in that community. Kamloops tax rates continue to be competitive with other BC municipalities of a similar size.

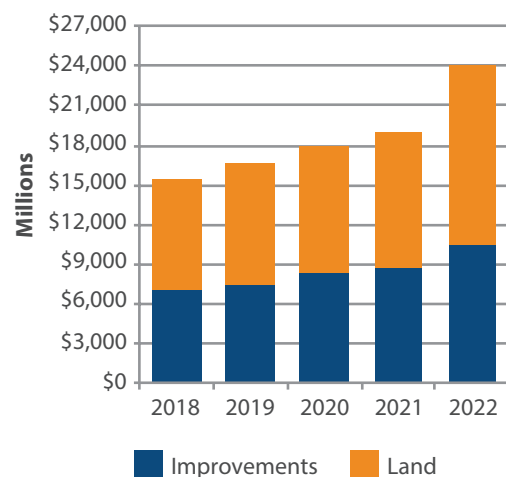
PROPERTY TAX LEVIES



PROPERTY TAX LEVIES					
	2018	2019	2020	2021	2022
City of Kamloops	\$110,629,123	\$116,818,139	\$119,686,794	\$123,939,331	\$131,559,883
School Taxes	38,235,657	38,624,823	34,890,917	42,710,743	44,812,424
Thompson Regional Hospital District	9,229,445	9,599,811	9,600,017	9,781,912	9,899,908
Thompson-Nicola Regional District	6,392,934	6,472,271	6,577,862	6,669,892	6,831,854
British Columbia Assessment Authority	910,483	909,832	1,039,276	1,070,685	1,141,893
	\$165,397,642	\$172,424,876	\$171,794,866	\$184,172,563	\$194,245,962

Source: City of Kamloops, Financial Services Division - FS Taxation Note

ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES



PROPERTY TAX COLLECTIONS					
	2018	2019	2020	2021	2022
Current Taxes Levied*	\$162,696,652	\$169,842,960	\$168,866,233	\$180,927,863	\$190,914,367
Current Taxes Collected	160,703,692	167,386,332	166,103,421	178,556,603	188,214,065
Current Taxes Receivable as at December 31	1,993,233	2,281,719	2,762,812	2,371,261	2,700,302
% of Current Taxes Collected	98.78%	98.55%	98.36%	98.69%	98.59%

*Includes collections for other authorities and penalties.

ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES					
	2018	2019	2020	2021	2022
Land	\$6,916,178,710	\$7,572,906,176	\$8,390,478,505	\$8,637,843,932	\$10,841,082,377
Improvements	8,648,833,558	9,268,216,416	9,788,566,575	10,503,477,048	13,051,105,044
	\$15,565,012,268	\$16,841,122,592	\$18,179,045,080	\$19,141,320,980	\$23,892,187,421

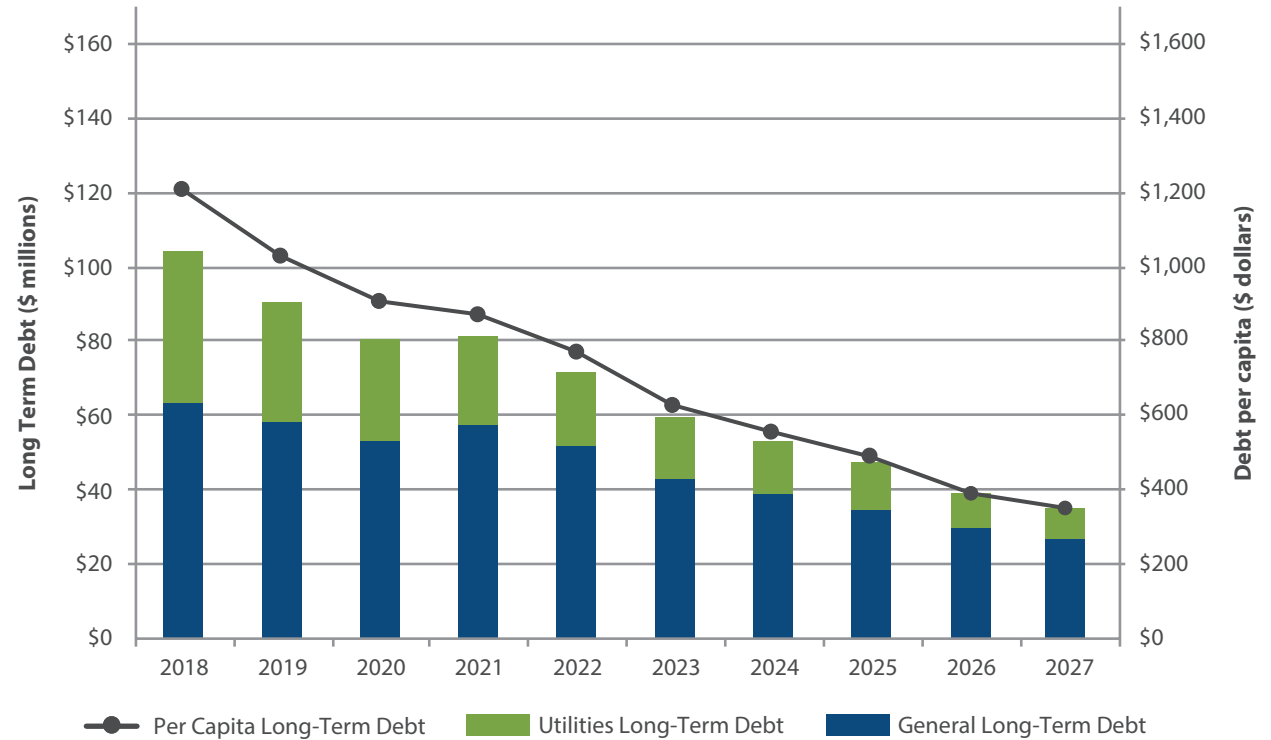
Source: City of Kamloops Financial Services Division and BC Assessment



DID YOU KNOW?

The per-capita debt for Kamloops is low even though the City has to provide services and infrastructure for all of its residents and some of the surrounding areas; unlike other municipalities that can share major infrastructure costs with neighbouring communities.

LONG-TERM DEBT AND DEBT PER CAPITA



LONG-TERM DEBT										
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
General Long-Term Debt	\$63,353,103	\$58,637,242	\$53,309,883	\$54,968,284	\$49,269,212	\$41,835,542	\$38,458,726	\$35,081,910	\$28,885,805	\$26,893,865
Utilities Long-Term Debt	41,183,141	31,665,931	27,289,624	23,233,781	19,752,469	16,760,973	13,753,324	10,729,109	9,371,082	8,087,966
Total	\$104,536,244	\$90,303,173	\$80,599,507	\$78,202,065	\$69,021,681	\$58,596,515	\$52,212,050	\$45,811,019	\$38,256,887	\$34,981,831

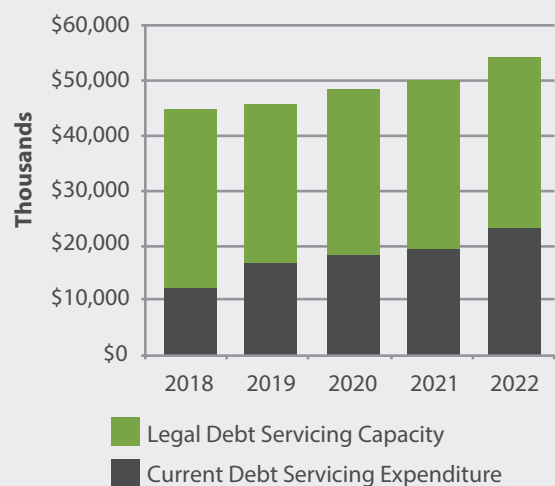
POPULATION AND PER CAPITA LONG-TERM DEBT CALCULATION										
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Population Estimates	92,242	93,428	94,629	97,902	99,233	100,583	101,951	103,338	104,743	106,167
Per Capita Long-Term Debt	1,133	967	852	799	696	583	512	443	365	329

LEGAL DEBT SERVICING LIMIT

	2018	2019	2020	2021	2022
Current Debt Servicing Expenditure	\$12,091,164	\$16,956,552	\$18,122,736	\$19,083,093	\$23,835,126
Legal Debt Servicing Capacity	32,499,601	28,656,853	29,861,027	30,671,009	30,301,802
Legal Debt Servicing Limit	\$44,590,765	\$45,613,405	\$47,983,763	\$49,754,102	\$54,136,928

Source: City of Kamloops, Financial Services Division and from the LGDE forms B3

LEGAL DEBT SERVINGS LIMITS



The City receives flow-through grant funding from other levels of government to support infrastructure and service priorities. These funds are not part of a competitive grant process.

GRANTS RECEIVED

General Fund		
Federal Government	2021	2022
Community Works Fund	\$7,888,275	\$4,031,280
Provincial Government		
Transit	7,691,685	9,152,817
Gaming Revenue	1,534,447	3,447,313
Victims Assistance	93,652	97,541
Traffic Fines	1,270,989	1,004,887
Capital Infrastructure	1,926,374	3,346,052
Other	4,633,877	2,810,716
Federation of Canadian Municipalities		
Solid waste program	38,400	282,500
Kamloops Airport Authority		
Federal Government		
Government Transfers	1,424,419	1,748,648
Totals	\$26,502,118	\$25,921,754



DID YOU KNOW?

Tangible capital assets include land, buildings, equipment, computer networks, roads, sidewalks, lighting, water, sewer and drainage infrastructure. The City's capital assets also include the Kamloops Airport facilities and equipment.

FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)

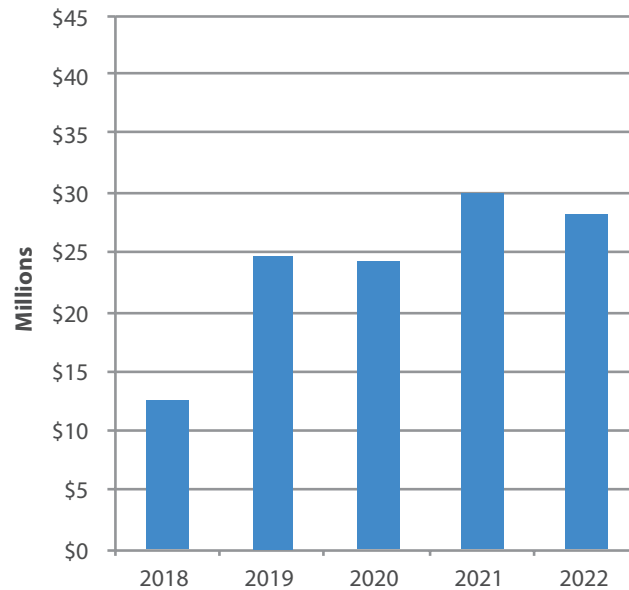
	2018	2019	2020	2021	2022
Net Financial Assets (Debt)	\$12,537,000	\$24,703,000	\$24,300,000	\$30,143,000	\$28,224,000

FIVE-YEAR ACQUISITION OF TANGIBLE CAPITAL ASSETS

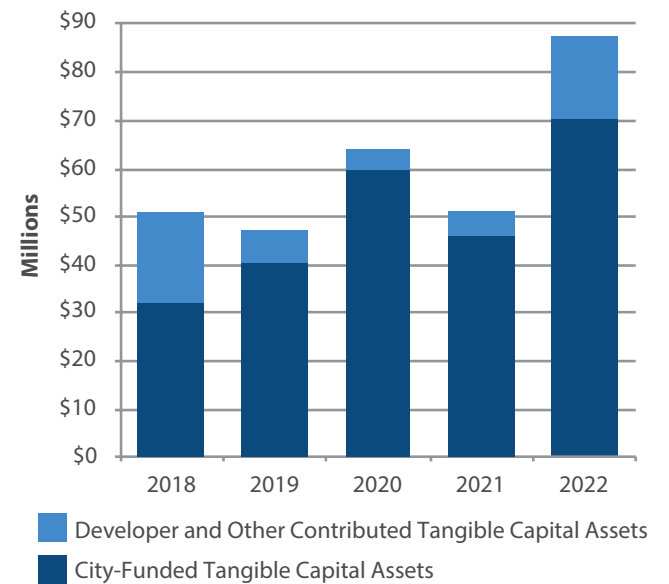
	2018	2019	2020	2021	2022
City-Funded Tangible Capital Assets	\$31,683,000	\$40,127,000	\$59,452,000	\$45,919,000	\$69,378,000
Developer and Other Contributed Tangible Capital Assets	18,889,000	6,594,000	4,235,000	5,738,000	17,647,000
	\$50,572,000	\$46,721,000	\$63,687,000	\$51,657,000	\$87,025,000

Source: City of Kamloops, Financial Services Division

FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)

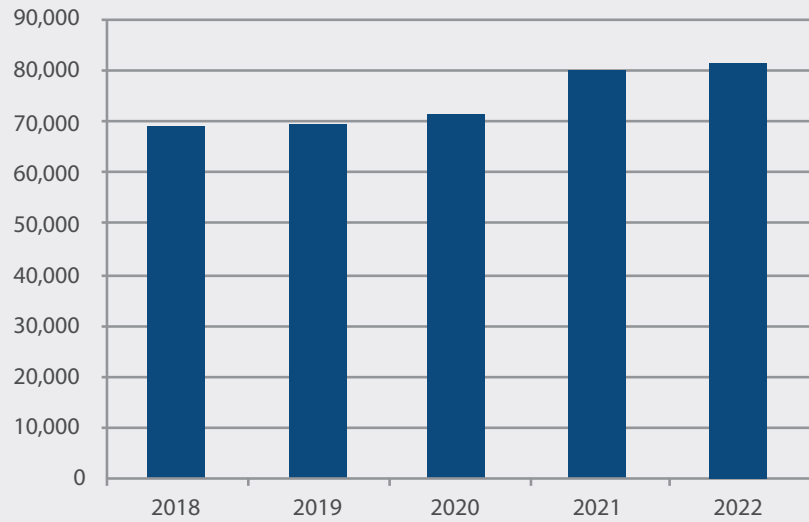


FIVE-YEAR SUMMARY- ACQUISITION OF TANGIBLE CAPITAL ASSETS





NUMBER OF ELIGIBLE VOTERS

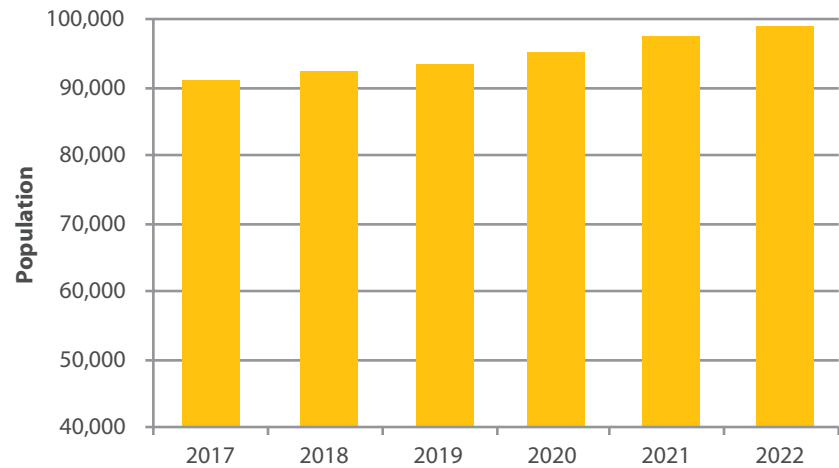


NUMBER OF VOTERS ON VOTERS LIST

2018	2019	2020	2021	2022
68,785	69,568	71,024	80,025	81,113

Source: City of Kamloops, Corporate Services Department

KAMLOOPS POPULATION ESTIMATES



KAMLOOPS POPULATION ESTIMATES

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027
Population Estimates	91,071	92,242	93,428	94,629	97,902	99,233	100,583	101,951	103,338	104,743	106,167

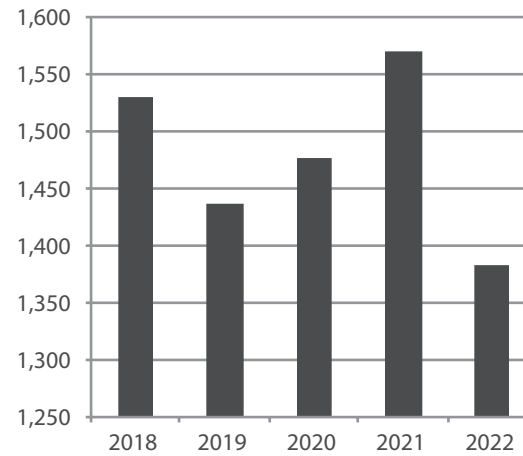
Source: City of Kamloops, Development, Engineering, and Sustainability Department and 2016 and 2021 Canada Census

NEW CONSTRUCTION AND BUSINESS LICENCES

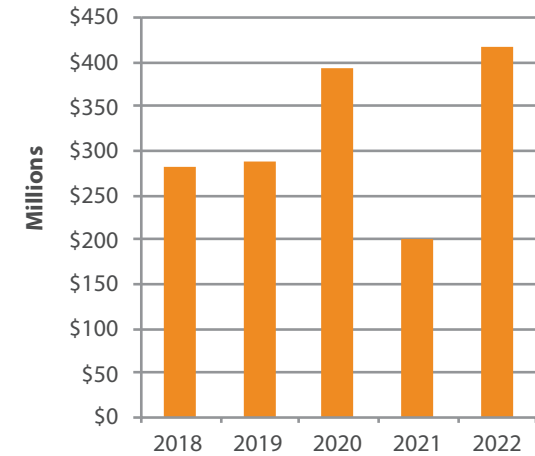
	2018	2019	2020	2021	2022
New Housing Starts	837	766	918	409	816
Number of Building Permits Issued	1,527	1,439	1,479	1,565	1,383
Value of Building Permits Issued	\$285,028,001	\$288,271,607	\$395,064,155	\$200,334,462	\$415,406,601
Number of Business Licences Issued	5,750	5,983	6,211	6,303	6,593

Source: City of Kamloops, Development, Engineering, and Sustainability Department

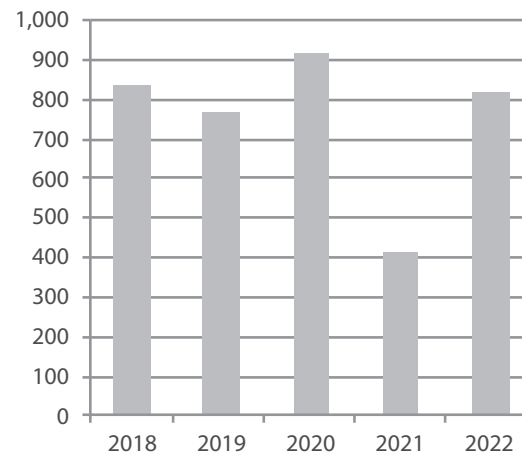
NUMBER OF BUILDING PERMITS ISSUED



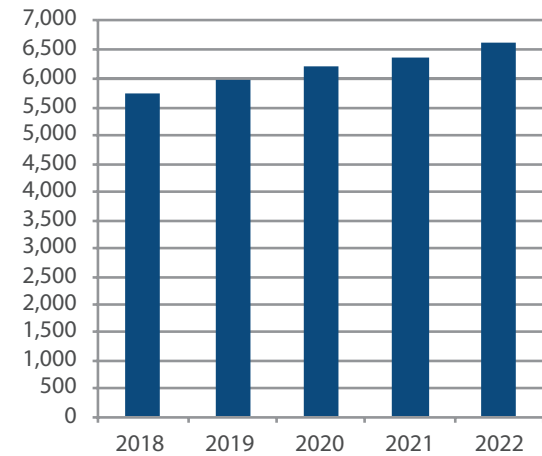
VALUE OF BUILDING PERMITS ISSUED



NEW HOUSING STARTS



NUMBER OF BUSINESS LICENCES ISSUED



DEVELOPMENT AND ENGINEERING SERVICES APPLICATION SUMMARY

APPLICATION PROCESSING TIMES						
		2018	2019	2020	2021	2022
Activity	Target	Annual Average				
Building Permits						
Residential Building Permit	3.4 weeks	4.2 weeks	5.3 weeks	4.6 weeks	5.6 weeks	3.8 weeks
Commercial/Multi-Family Building Permit	5.2 weeks	7.5 weeks	9.5 weeks	8.5 weeks	7.5 weeks	9.5 weeks
Engineering Development Referrals						
Planning Permit Review	3.2 weeks	2.4 weeks	3.2 weeks	3.0 weeks	3.6 weeks	5.0 weeks
Commercial Building Permit Review	3.2 weeks	3.4 weeks	3 weeks	2.8 weeks	5 weeks	4.8 weeks
Engineering Drawing Review (Subdivision/Development)	3 weeks	5.6 weeks	5.7 weeks	4.0 weeks	13.2 weeks	12.2 weeks
Subdivision Preliminary	4.4 weeks	3.2 weeks	4.2 weeks	4.6 weeks	5 weeks	7.6 weeks
Subdivision Final	1.2 week	1.2 weeks	1.4 weeks	0.6 weeks	1.2 weeks	1.2 weeks

APPLICATION SUMMARY - ANNUAL TOTALS										
Activity	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Rezoning Applications	20	23	38	28	26	33	38	26	17	20
Development Variance Applications	13	15	20	33	20	24	32	28	26	18
Development Permit Applications	42	42	32	36	54	41	59	53	61	68
Board of Variance Applications	3	4	2	1	0	2	0	0	0	0
Preliminary Proposals	4	1	7	3	0	0	0	0	0	0
Inter-Government Referrals	2	1	5	2	0	1	1	1	0	1
Liquor/Cannabis Licence Applications	4	4	13	3	14	7	22	0	9	6
ALR Application	3	2	3	1	3	1	1	1	0	2
Temporary Use Permits	1	1	4	2	1	2	0	1	1	0
Sign Permit Applications	126	95	65	80	77	75	93	51	101	63
Subtotal	219	188	189	189	195	186	246	161	215	178
Zoning Information Requests	85	81	60	53	105	47	45	51	47	57
New Businesses	657	598	583	573	654	609	619	803	892	718
Total Business Licences	5,343	5,363	5,363	5,510	5,796	5,750	5,999	6,211	6,303	6,593
Subdivision Applications	43	39	46	35	65	53	51	47	50	36
Fee Simple Lots Created	82	168	89	243	128	140	99	42	50	123
Strata Lots Created	129	38	63	102	53	95	165	248	279	157
Total New Lots Created	211	206	152	345	181	235	264	290	329	280

Source: City of Kamloops, Development, Engineering, and Sustainability Department

PERMISSIVE TAX EXEMPTIONS

Every year, the City of Kamloops receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2022, the following non-profit organizations qualified:

REGISTERED OWNERS	EXEMPT AMOUNT Municipal Only	REGISTERED OWNERS	EXEMPT AMOUNT Municipal Only
ASK Wellness Society	\$7,725	Kamloops Cadet Society	8,164
Barnhartvale Community Association Inc	4,067	Kamloops Community YMCA-YWCA	2,889
BC Conservation Foundation	4,866	Kamloops Community YMCA-YWCA	61,331
BC Society for Prev Cruelty to Animals	5,029	Kamloops Community YMCA-YWCA	5,869
Blue House Recovery Society	1,596	Kamloops Film Society	8,600
Canadian Mental Health Association	2,224	Kamloops Food Bank Society	4,191
Canadian Mental Health Association	7,662	Kamloops Food Bank Society	15,600
Canadian Mental Health Association/Provincial Rental Housing Corp	7,487	Kamloops Heritage Railway Society	6,884
Canadian National Railway Co and used by Kamloops (City)	2,611	Kamloops Hospice Association	5,270
Canadian Pacific Railway Co and used by Kamloops (City)	4,952	Kamloops Lawn Bowling Association	8,942
Canadian Pacific Railway Co and used by Kamloops (City)	3	Kamloops Society for Community Inclusion	7,098
Canadian Pacific Railway Co and used by Kamloops (City)	799	Kamloops Symphony Society	2,781
Canadian Pacific Railway Co and used by Kamloops (City)	50	Kamloops Symphony Society	5,029
Centre for Seniors Information Kamloops	6,483	Kamloops Symphony Society	3,284
Connective Support Society Kamloops	2,362	Kamloops Therapeutic Riding Association	904
Connective Support Society Kamloops	4,854	Kamloops Wildlife Park Society	736
Connective Support Society Kamloops	1,674	Kamloops Wildlife Park Society	66,855
Connective Support Society Kamloops	1,784	Kamloops-Cariboo Regional Immigrants Society	9,874
Connective Support Society Kamloops	3,364	Mustard Seed Foundation	27,827
Desert Gardens Community Centre	22,304	Mustard Seed Foundation	2,621
Heffley Creek Community Recreation Association	4,838	Mustard Seed Foundation	3,812
Hopewell Clinic & Pregnancy Centre Society	8,653	Nature Conservancy of Canada	876
Interior Community Services	10,136	Norkam Seniors Housing Co-op Association	14,199
Interior Community Services	2,480	Oncore Seniors Society	42,863
Interior Community Services	4,479	Pine Tree Riding Club	9,759
Interior Community Services	12,603	Rosehill Farmers Institute	4,367
Interior Community Services	3,565	St John Society (BC & Yukon)	13,543
Interior Community Services	10,965	Thompson Nicola Cariboo United Way	1,985
Interior Community Services	2,535	Thompson Nicola Cariboo United Way	1,397
Kamloops & District Elizabeth Fry Society	7,574	Thompson Nicola Family Resource Society	25,832
Kamloops & District Elizabeth Fry Society	3,867	Tourism Kamloops	25,770
Kamloops Aboriginal Friendship Society	15,274	Total Non-profit Tax Exemptions	\$578,017



Provincial Legislation (the *Community Charter*) statutorily exempts the building and the land on which the building stands, for places of worship, specific seniors' housing, hospitals, and private schools. Council may, by bylaw, permissively exempt the land surrounding the building. In 2021, Council adopted bylaws to exempt the following surrounding lands:

PLACES OF WORSHIP	EXEMPT AMOUNT Municipal Only
Berean Baptist Church	\$2,654
Bible Truth Society of Canada	11,930
Bible Truth Society of Canada	44
Christ Community Church	9,076
Christian Science Society - Kamloops	4,852
Church of Jesus Christ of Latter-day Saints in Canada	16,796
Cornerstone Baptist Church	11,445
Dallas-Barnhartvale Baptist Church	6,436
First Baptist Church	18,922
Free Methodist Centennial Chapel	4,352
Gateway City Church	16,996
Hills of Peace Lutheran Church	9,761
Holy Trinity Ukrainian Catholic Church	3,368
Holy Trinity Ukrainian Catholic Church	11,316
Kamloops Alliance Church of the Christian and Missionary Alliance of Canada	32,634
Kamloops Buddhist Church	3,839
Kamloops Buddhist Church	3,867
Kamloops Buddhist Church	3,839
Kamloops Full Gospel Tabernacle Society	5,851
Kamloops Gospel Chapel	2,825
Kamloops Gospel Chapel	3,510
Kamloops Gurudwara Sahib Society	4,852
Kamloops River of Life Ministries	5,137
Kamloops United Church	2,997
Leigh Congregation of Jehovah's Witnesses	10,232
Lighthouse Christian Fellowship Church of the Nazarene	2,269
Lord of Life Lutheran Church	7,349
New Apostolic Church Canada	5,294
Oasis Pentecostal Church	72,249
Plura Hills United Church	5,580
Roman Catholic Bishop of Kamloops	20,164
Roman Catholic Bishop of Kamloops	20,406
Roman Catholic Bishop of Kamloops	4,709
Roman Catholic Bishop of Kamloops	4,409
Roman Catholic Bishop of Kamloops	4,852

PLACES OF WORSHIP	EXEMPT AMOUNT Municipal Only
Roman Catholic Bishop of Kamloops	3,767
Roman Catholic Bishop of Kamloops	3,910
Roman Catholic Bishop of Kamloops	10,859
Sahali Fellowship	12,743
Sahali Fellowship	1,327
Saint George's Anglican Parish	4,067
Saint George's Anglican Parish	2,383
Sant Nirankari Mission Canada Incorporated	12,329
Seventh-day Adventist Church	16,981
Sikh Cultural Society	12,001
South Thompson Congregation of Jehovah's Witnesses	9,276
Southwest Community Baptist Church	9,689
St. Andrews Lutheran Church	7,506
St. Andrew's Presbyterian Church	4,138
St. Pauls Cathedral (Anglican), Kamloops	9,975
Summit Drive Baptist Church	12,643
The Salvation Army Kamloops Community Church	3,981
Ukrainian Orthodox Church of All Saints	9,989
Valleyview Bible Church	17,395
Westsyde Christian Assembly Church	6,364
Westsyde Fellowship Baptist Church	7,517
Word of Life United Pentecostal Church	4,252
Total Places of Worship Exemptions	\$537,904
SENIORS' HOUSING	
PA & JM Gaglardi Senior Citizens Society	\$70,681
PRIVATE HOSPITALS	
Kamloops Society for Alcohol & Drug Services	\$8,265
Kamloops Society for Alcohol & Drug Services	5,405
Total Permissive Tax Exemptions Surrounding Statutory Land Exemptions	\$622,255

Council adopted Permissive Tax bylaw cited as Transit Exchange Partnering Property Tax Exemption:

TRANSIT EXCHANGE	
Whiterock 350-450 Lansdowne Street Kamloops Inc.	\$24,952
Total Permissive Tax Exemptions	\$672,977

Revitalization tax exemptions are limited to municipal property taxes (Sec 197(1)a of the *Community Charter*) and do not extend to school and other property taxes. Council adopted said bylaws to exempt or partially exempt the following properties.

DOWNTOWN REVITALIZATION PROGRAM	EXEMPT AMOUNT Municipal Only
225 Lorne Street	\$247,126
315 St. Paul Street	32,493
540 Victoria Street	81,008
339 St. Paul Street	46,323
272 Lansdowne Street	1,894
519 Victoria Street	1,266
Total Downtown Revitalization Program	\$410,110

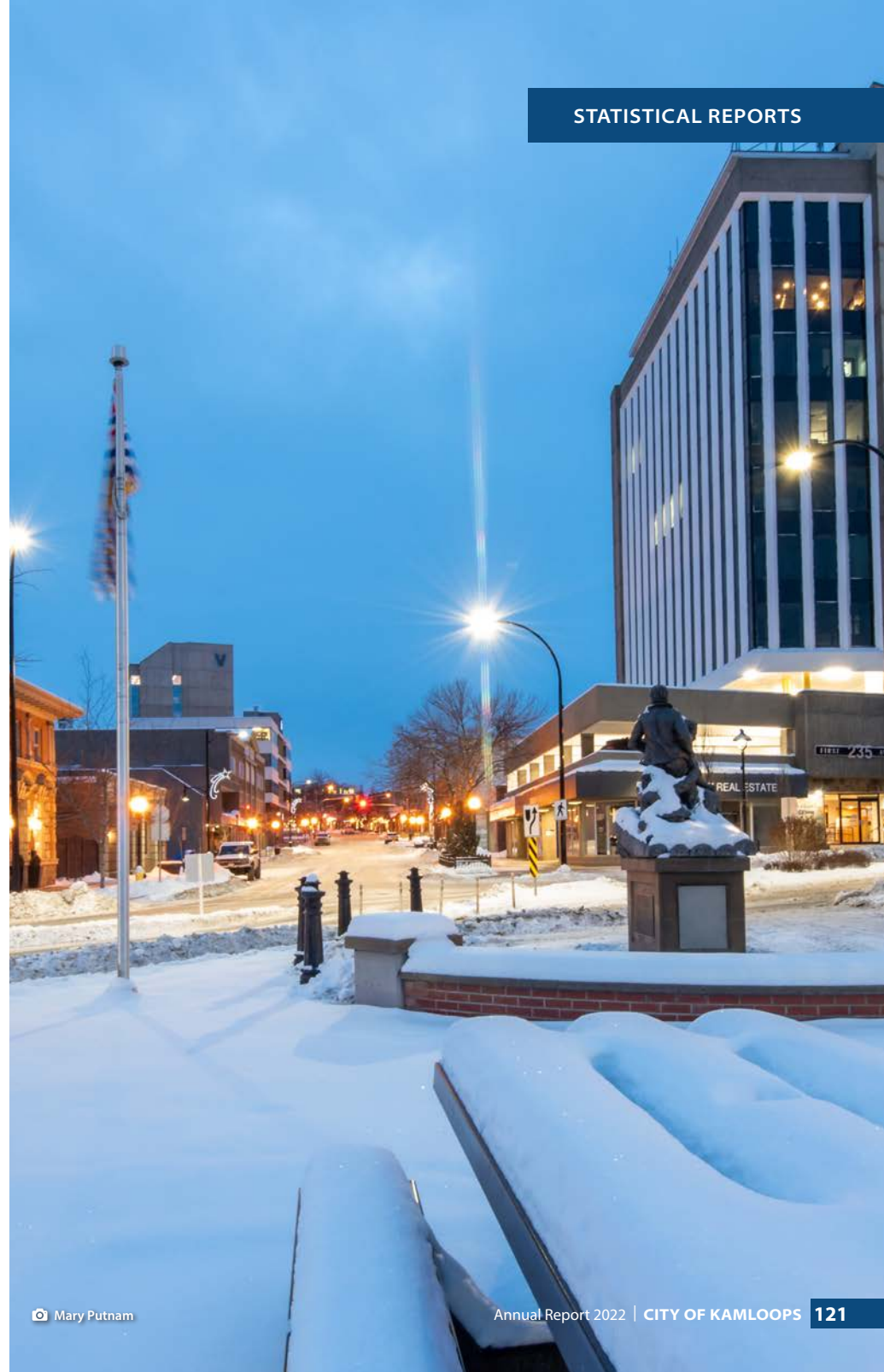
NORTH SHORE REVITALIZATION PROGRAM	EXEMPT AMOUNT Municipal Only
707 Tranquille Road	\$12,440
755 Mayfair Street	37,281
280 Tranquille Road	16,655
154 Vernon Avenue	7,871
376 Tranquille Road	22,437
Total North Shore Revitalization Program	\$96,684

Total Tax Revitalization Program	\$506,794
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Total ALL Permissive Tax Exemptions	\$1,225,224
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Total Property Tax Exemptions	\$1,732,018
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Source: City of Kamloops, Financial Services Division



RECREATION SERVICE AGREEMENTS

Organization	Program	Grant \$
British Columbia Wildlife Park Society	Operating funds	\$376,662
British Columbia Wildlife Park Society	Capital funds	101,000
Kamloops Performance Cycling	Operating funds for Bike Ranch in Juniper	27,066
Kamloops Performance Cycling	Capital funds for Bike Ranch in Juniper	27,066
Kamloops Sport Council	Operating Funds - includes maintenance of sports hall of fame	26,276
Kamloops YMCA	Capital for maintenance at John Todd Centre	3,030
Kamloops YMCA	Operating funds	55,766
Kamloops YMCA	Swimming pool operating grant	163,955
Pacific Sport Interior BC	Operating funds	24,173

SOCIAL SERVICE AGREEMENTS

Organization	Program	Grant \$
ASK Wellness Society	SHOP program supporting women and sex trade workers	\$76,594
BGC Kamloops	Capital for maintenance at John Todd Centre	3,030
BGC Kamloops	Operating funds	47,820
BGC Kamloops	Afterschool/evening programming	79,241
Graffiti Task Force Society	Graffiti removal on City properties	145,000
Interior Community Services	Yard waste pick up service for 65 years and older	10,100
Interior Community Services	Operating funds to maintain and operate Community Gardens	36,785
Interior Community Services	Capital to maintain and operate Community Gardens	5,254
Kamloops and District Crime Stoppers	Operating funds	12,000
Kamloops Food Bank	Food recovery program reducing landfill waste	30,300
Strata Plan KAS2174 (Park Place)	Landscape Service Agreement	4,386
Volunteer Kamloops	Snow Angels Program	5,000

ECONOMIC SERVICE AGREEMENTS

Organization	Program	Grant \$
Kamloops Central Business Improvement Association	CAP Team funding (partly funded from parking fund)	\$60,000
Tourism Kamloops	Operating funds	250,000
Tourism Kamloops	Operation of Tourist info centre	113,500
Venture Kamloops - Operating	Operating funds	639,733
Western Canada Theatre Company	Operating funds	176,363

CULTURAL SERVICE AGREEMENTS

Organization	Program	Grant \$
BC SPCA	Operating funds	\$34,116
Kamloops Ambassador Society	Ambassador Grant	7,102
Kamloops Arts Council	Operating Funds	39,398
Kamloops Arts Council	Children's Festival	13,635
Kamloops Arts Council	Canada Day Art in the Park	1,010
Kamloops Art Gallery	Operating funds	355,081
Kamloops Art Gallery	Capital funds	24,240
Kamloops Heritage Railway Society	Operating funds	210,202
Kamloops Multicultural Society	Operating funds	12,500
Kamloops Mounted Patrol	Ambassador Grant	8,080
Kamloops Pipe Band	Ambassador Grant	5,000
Kamloops Rube Band	Ambassador Grant	5,000
Kamloops Symphony Orchestra Society	Operating funds	104,050
Total Community Service Agreements		\$3,319,515
2022 Additional Service Agreement Funding		
Kamloops Food Policy Council	Butler Urban Farm	\$28,129
Kamloops Naturalist Club	Sustainability Stories	5,000





PROVINCIAL

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
Curl BC Men's 2022 Championship	\$500	January	94	7	658	\$88,830	100	6	\$43,425
Curl BC Women's 2022 Championship	500	January	106	7	742	100,170	118	12	43,425
BC School Sport 2022 'A' Golf Provincial Championship	300	May	60	3	180	24,300	60	0	96,000
Kamloops Little Britches Annual Rodeo	250	July	50	3	150	20,250	100	50	14,000
Les Sinnott Memorial Boys Provincial Cup	500	July	840	4	3,360	453,600	960	120	15,000
Rogers Rookie Tennis Tour	125	June	25	1	25	3,375	50	25	1,000
KTFC - BC Track and Field Championships	500	July	490	3	1,470	198,450	510	20	19,232
KTFC - Van Ryswyk & BC Indoor Master Championships	500	Feb	136	1	136	18,360	178	42	3,901
KTFC - Okanagan Championships	250	May	50	1	50	6,750	200	150	1,700
2022 BC Swimming Provincial Championships	500	August	2,280	7	15,960	2,154,600	2,400	120	78,000
2022 Belairdirect BC/YT Autumn Leaves Skating Super Series	500	October	250	5	1,250	168,750	700	50	50,000
Walk in the Park 14k-25k-50k	250	September	50	1	50	6,750	100	50	2,100
Total Provincial Grants	\$4,675					\$3,244,185			

WESTERN CANADIAN

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
Old Time Fiddle Competition	\$250	September	25	2	50	\$6,750	50	25	\$6,000
KTFC - Battle of the Borders	1,000	April	124	1	124	16,740	184	60	1,095
Kamloops Summer Classic R/C Race	420	September	50	1	50	2,500	100	50	2,365
Total Western Canadian Grants	\$1,670					\$25,990			

NATIONAL

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
Rope Skipping Canada 2022 National Championships	\$1,500	May	210	4	840	\$113,400	210	0	\$28,000
2022 Canadian Mountain Bike Enduro Series	1,000	May	100	1	100	13,500	200	100	50,000
USPORT Men's Soccer Nationals	1,500	November	175	4	700	94,500	200	25	130,000
Total Western Canadian Grants	\$4,000					\$221,400			

INTERNATIONAL

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
International World Junior Federation Tennis Tournament	\$975	June	65	8	520	\$70,200	80	15	\$9,000
Total International Grants	\$975					\$70,200			

INVITATIONAL

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
Kamloops Rec Hockey	\$400	March	200	3	600	\$81,000	410	210	\$25,957
Pratts Invitational Swim Meet	200	April	100	1	100	13,500	200	100	3,500
Best of the West Spring Baseball Championship 1	800	April	400	4	1,600	216,000	450	50	12,000
Best of the West Spring Baseball Championship 2	640	April	320	4	1,280	172,800	350	20	10,500
KTFC - Garry Reed	148	February	74	2	148	19,980	117	43	1,015.35
KTFC - Dylan Armstrong Track Classic	286	May	143	2	286	38,610	200	57	1,662.59
Best of the West Baseball "Premier Showcase"	840	May	420	5	2,100	283,500	425	30	13,500
KYSA Slurpee Cup	1,000	May	1,200	3	3,600	486,000	1,500	40	50,000
Kamloops Fastball Spring Knockout	570	May	285	3	855	115,425	360	75	3,875
ITF BC Cup Taekwon-Do Tournament	500	May	200	1	200	27,000	250	50	8,900
Big O Memorial Slo-Pitch Tournament	1,400	May	700	3	2,100	283,500	800	100	25,000

INVITATIONAL (CONTINUED)									
Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
Jean Peters Artistic Swimming	\$580	June	50	3	150	\$20,250	250	200	\$14,000
BC Men's and Ladies Slo-Pitch Championships	800	June	400	2	800	108,000	525	125	14,750
Sussex Minor Baseball Tournament	1,000	June	500	4	2,000	270,000	880	380	1,500
WolfPack Aquatic Invitational	950	June	475	3	1,425	192,375	550	75	14,000
NSA Canada Co-Ed Softball Tournament	900	July	450	4	1,800	243,000	525	75	14,000
30th Annual Kamloops Invitational Soccer Tournament	1,500	July/Aug	800	4	3,200	432,000	1,000	200	15,000
2022 Belairdirect BC/YT Autumn Leaves Skating Super Series	900	October	650	5	3,250	438,750	700	50	50,000
NSA Co-Ed World Series	1,500	September	1,600	5	8,000	1,080,000	1,800	200	90,000
Punjab Sports Club Soccer Tournament	1,000	August	500	1	500	67,500	600	100	20,000
KMHA - U13 T1 Darcy Robinson Memorial	238	October	119	3	357	48,195	136	17	7,225.99
KMHA - U13 T2	238	October	119	3	357	48,195	136	17	7,225.91
KMHA - U15 Rec	480	November	240	3	720	97,200	408	168	17,005.14
KMHA - U11 Rec Div	714	November	357	3	1,071	144,585	408	51	11,295.22
KMHA - U11 Female Rec	238	December	119	3	357	48,195	136	17	4,888.66
KMHA - U11 Atom Blast	480	December	240	3	720	97,200	408	168	14,805.15
Kamloops Beach Volleyball Club Tournaments	716	May-Sep	358	10	3,580	483,300	598	240	350
BC Hydro Friends & Family Slo-Pitch Tournament	264	September	132	3	396	53,460	144	12	10,000
October-Fest Slo-Pitch Tournament	880	October	440	3	1,320	178,200	500	60	24,714
Royal Rumble Slo-Pitch Tournament	550	October	275	2	550	74,250	250	200	10,000
Kamloops Pickleball Open 2022	900	May	150	3	450	60,750	250	100	15,000
Tournament Capital Disc Golf Open	1,500	May	300	3	900	121,500	360	60	20,000
KTFC - North West Zone	500	May	124	1	124	16,740	186	62	1,520
BC Premier Soccer League University Showcase	1,500	May	675	3	2,025	273,375	700	25	8,500
MJB Law Invitational Swim Meet	900	December	450	3	1,350	182,250	550	100	24,000
Total Invitational Grants	\$26,012					\$6,516,585			

TRAINING CAMPS

Tournament Capital Grants	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days Provincial	Economic Impact	Total Partic.	In Town	Host \$
BC Lions Training Camp	-	May-June	100	22	2,200	\$450,000	100		\$300,000
Total International Grants	-					\$450,000			
Total Tournament Capital Grants	\$37,332		18,845	197	76,886	\$10,528,360	23,662	4,397	\$1,459,935



TRANSFER OF FEDERAL REACHING HOME GRANTS

Organization	Sub Project Name	2022-2023
ASK Wellness	Tenancy Development Program (TDP)	\$85,387.50
	Seniors Tenancy Development Program (STDP)	81,874
A Way Home Kamloops	Youth Housing Program (YHP)	55,799.33
	Scattered Sites Case Manager (SSCM)	32,329.41
Blue House Recovery Society	Support Worker (SW)	27,734.50
Connective Support Society	Mental Health & Substance Worker (MH&S)	92,940
	Family Stepping Stones (FSS)	46,310
Elizabeth Fry Society	Women's Housing Support (WHS)	20,000
	Housing Resources Services (HRS)	30,349
Interior Community Services	Youth Street Outreach (YSO)	89,342
Kamloops Aboriginal Friendship Society	KAFS - Street Outreach (Street)	71,544.59
	KAFS - Gathering Place (GP)	69,506.63
	TMS - Street Advocacy (SA)	71,280
The Mustard Seed	TMS - Women's Shelter Platform Lift (Lift)	10,762.46
	TMS - Gathering Place (GP)	79,240

SOCIAL AND COMMUNITY DEVELOPMENT GRANTS

Organization	Program	Funds Approved
ASK - ASK Wellness Society	Refurbished Wood Project	\$20,586
AWHK - A Way Home Kamloops	Youth Led Philosophy	5,790
KMC - Kamloops Music Collective	Music Matters for Mental Wellness	2,000
PIM - People In Motion	Memories in Motion	30,000
SCI - Spinal Cord Injury BC	Peer Support/Information Services	5,000
TMS - The Mustard Seed	Health and Wellness Program	15,000
TRU - Thompson Rivers University	Consent Café	11,651

Source: City of Kamloops, Recreation, Social Development, and Culture Division

STRENGTHENING COMMUNITY SERVICES GRANT

Organization	Program	Funds Approved
Canadian Mental Health Association	Envision Outreach Shuttle (Aug 22-Jul 23)	\$138,000
Canadian Mental Health Association	Community Services Officer -	161,000
ASK Wellness Society	Outreach and Response Program (Jul 22- Jun 23)	79,400
Canadian Mental Health Association		96,000
ASK Wellness Society	Sharps Recovery Peer Program (Aug 22 - Jul 23)	20,040
The Mustard Seed		27,360
Total Community Services Grants		\$1,509,400

Source: City of Kamloops, Recreation, Social Development, and Culture Division

COMMUNITY ART GRANTS

Organization	Project	Grant \$
Chamber Musicians of Kamloops	2022/23 Chamber Music Concert Series	\$4,000
Chimera Theatre Society	Fall 2022 Freudian Slip Production	3,500
Kamloops Central Business Improvement Association	Artisans Alive Program	2,000
Kamloops International Buskers Festival	2022 Kamloops International Buskers Festival	5,000
Kamloops Music Collective	Connecting for Community	3,500
McDonald Park Neighbourhood Association	Community Garden	2,500
North Shore Business Improvement Association	2022 Summer Performance Program	2,000
Project X Theatre	Theatre Under the Trees	5,000
The Laughing Stock Theatre Society	British Panto, Alice in Wonderland	2,000
Vivace Choral Society	Dylan Thomas "A Child's Christmas in Wales"	1,500
Westsyde Community Development Society	Community mural in Westsyde Centennial Park	3,000

BC FESTIVAL OF THE ARTS LEGACY FUND

Organization	Project	Grant \$
Kamloops Centre for the Arts Society	In support of the development of a Kamloops Centre for the Arts	\$333
Kamloops Film Society	Hosting a panel discussion as part of the Kamloops Film Festival 2022	60
Kamloops Old Time Fiddlers	Hosting a free community concert for 55+	600
Volunteer Kamloops	Kamloops Timeraiser at The Old Courthouse	600
North Shore Business Improvement Association	Tapestry Festival Multicultural event at McDonald Park	600
South Kamloops Secondary School, Art Department	Art Calendar and exhibition	600



Important Contact Information

City of Kamloops

City Hall: 7 Victoria Street West, Kamloops, BC, V2C 1A2
250-828-3311 | info@kamloops.ca
Kamloops.ca | LetsTalk.Kamloops.ca

Report an Issue

8:00 am–4:00 pm: 250-828-3461
For emergencies, press "1" for an after-hours contact

Hours of Operation at City Offices

September long weekend to May long weekend: 9:00 am–4:00 pm
May long weekend to September long weekend: 8:30 am–3:30 pm

Mayor's Office

250-828-3494
Kamloops.ca/Council

City Department List Kamloops.ca/Departments

Chief Administrative Officer's Office 250-828-3498

Communications and Community Engagement 250-828-3445

Development, Engineering, and Sustainability 250-828-3561

Corporate Services 250-828-3811

Community and Protective Services 250-828-3400

Civic Operations 250-828-3461

Human Resources and Safety 250-828-3439

Community Services (Bylaws) 250-828-3409
Kamloops.ca/CommunityServices

Landfill Kamloops.ca/Landfills

Tournament Capital Centre Kamloops.ca/TCC

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560 Battle Street
250-828-3000

Royal Inland Hospital
311 Columbia Street
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Canada's Tournament Capital

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