



Canada's Tournament Capital

ANNUAL REPORT

CITY OF KAMLOOPS

2017

FOR THE YEAR ENDED
DECEMBER 31, 2017



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Canada's Tournament Capital

Prepared by: City of Kamloops
Communications and Community Engagement Division
Finance Department

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MAKING KAMLOOPS SHINE

Kamloops is ideally located in the heart of British Columbia's sunny Southern Interior. However, it is the hearts of Kamloops' citizens that really made **2017** a remarkable year in so many ways.

KAMLOOPS' RAPID RESPONSE TO 2017 FLOODS & FIRES

2017 was a challenging year for emergency management as the region dealt with flooding and wildfire events. The City's emergency management services, managed by Kamloops Fire Rescue, and City staff are to be commended for their rapid responses to these events. Flooding events from the quick melt of the winter's snow pack resulted in over \$1 million in damage to City infrastructure. Utility Services staff responded to a number of freshet-related events, helping to protect our residents and their properties. Kamloops' flood response plan was tested, and it proved to be very effective at ensuring the necessary precautions were in place well in advance of the water rising. New flood mapping tools on the City's Geographic Information System were able to predict the impact of rising waters and helped to guide preventative (protective) measures. This tool was critical in the decision not to install temporary berms at Riverside Park. This decision saved hundreds of thousands of dollars in installation and restoration costs.

Just weeks later, Kamloops again responded to Mother Nature, but this time as a result of wildfires. Over 10,000 people were evacuated to Kamloops. The community's response was all encompassing for evacuated British Columbians and their pets and livestock.

An Emergency Support Services Reception Centre at Sandman Centre became command central for helping evacuees through the incredibly emotional weeks. City staff and volunteers supported evacuees by providing food, shelter, dog walking and emotional support in addition to emergency support services. The City provided indoor recreation alternatives for citizens and evacuees to find a cool place with clean filtered air and respite from the smoke. These alternatives included:

- **The Kamloops Museum & Archives** opened its doors to evacuees to provide a free, cool place to sit or play out of the smoke.

- **The Canada Games Aquatics Centre** postponed its regular maintenance shutdown.
- **Sport groups and outdoor programming** were moved indoors.
- Active options included a **12-hour marathon skating session** on the BC Day holiday at the McArthur Island Sport and Event Centre (MISEC) to provide free public access to indoor recreation.
- **The Olynyk Klynyk basketball camp**, which attracts over 100 participants, was moved to the MISEC and was a huge success using portable basketball floors and nets.
- Over 300 swimmers from 10 communities participated in the **BC Summer Swimming Association (BCSSA) Okanagan Regional Swim Meet** at the Canada Games Aquatic Centre after being displaced from the outdoor Brock Pool due to the smoke. The BCSSA donated \$1,000 to the Red Cross in appreciation.
- Sandman Centre became an emergency shelter and command centre for evacuees and their pets.

"I applaud the efforts of the facilities staff. They have provided outstanding service to those of us who are looking after the evacuees who are living here. Every request has been met with courteous, concerned, and immediate action. Without your diligent staff, things in here would have been disastrous."

~ Ken Levert, Langford Emergency Support Services



KAMLOOPS TOURISM ECONOMY VALUED AT \$449 MILLION

Tourism continues to be a key economic driver for Kamloops. Although the unexpected effects of wildfires surrounding the Kamloops area and the resulting smoke were not favorable for traditional tourism visitation, local accommodation providers saw increased room stays and a resulting 6.3% rise in Municipal Regional District Tax revenue in 2017.

MAJOR MILESTONES INCLUDED:

- In early May, Tourism Kamloops launched its new brand “Boldly Unscripted”, followed by the execution of the Kamera Krew campaign in target markets in BC, Alberta and the Pacific Northwest.
- Significant shift to a digital-centric marketing approach.
- Launched the new Tourism Kamloops website.
- Launched 6 new experience guides: golf, flavours, outdoor adventure, arts and culture, family and touring.
- Released its first-ever Trail Guide in partnership with the local mountain bike groups.
- Transitioned to focus on off-peak marketing – Kamloops Cowboy Festival, Kamloops Film Festival, Tournament Capital Games, Brewloops, Endless Summer Campaign, and Spookloops Halloween Campaign.

Tourism in Kamloops



1.8 million visitors to the city



\$270 million annual direct visitor expenditure in Kamloops



\$449 million estimated tourism economic impact

Year	Direct Visitor Spend	% Change	Total Economic Impact	% Change	Visitation	% Change
2017	\$279 M	19%	\$449 M	32.4%	1.8 M Visitors	9.1%
2015	\$227 M		\$338 M		1.64 M Visitors	

With a 2016 population of **90,280**, Kamloops is expected to reach a population of **100,000** by 2025 and **120,000** by 2039.

MAJOR PROJECTS BUILDING PERMITS PROCESSED FOR BOTH COMMERCIAL AND MULTI-FAMILY DEVELOPMENTS INCLUDED:

• MAJOR COMMERCIAL PROJECTS:

- Thompson Rivers University (TRU) Trades Building
- 3200 Valleyview Drive - Pharmasave
- 280 Tranquille Road - Mixed-use development with 47 residential units
- 1663 Trans Canada Highway East - Ashley Furniture mixed-use development with 22 residential units
- 315 St. Paul Street - Mixed-use development with 45 residential units
- 945 Columbia Street West - Jump 360, Planet Fitness, and Value Village
- 1320 Trans Canada Highway West - Sport Chek and Lululemon
- 980 Camosun Crescent - Iron Road Brewing
- 755 McGill Road - Surgical Centre
- 1250 Trans Canada Highway West - Maverick Inn

Kamloops resides in the traditional and unceded territory of the Tk'emlúps te Secwépemc.

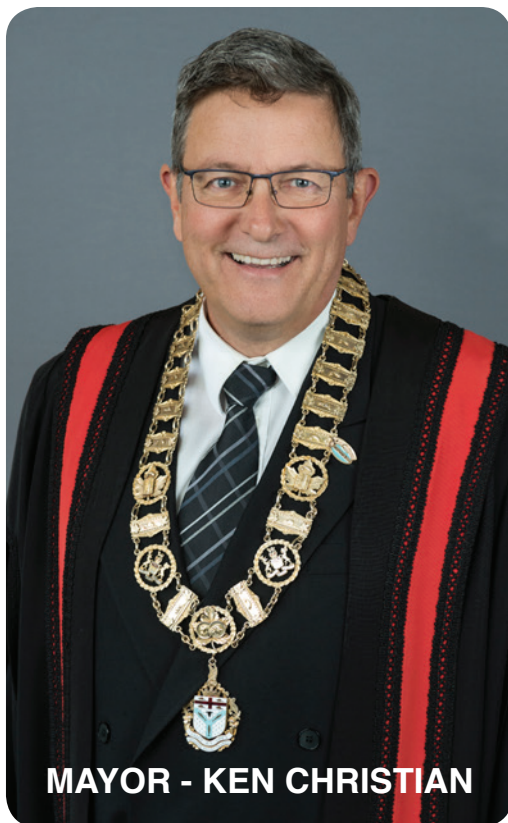
Kamloops is an Interior-Salish Secwépemc (Shuswap) word for “meeting place”.

• MAJOR MULTI-FAMILY PROJECTS:

- 2370 Pacific Way - 152 units
- 1880 Hugh Allan Drive - 60 units
- 1951 Qu'Appelle Boulevard - 25 units
- 227 Battle Street - 20 units
- 8800 Dallas Drive - 20 units
- 1850 Hugh Allan Drive - 18 units

“2017 was a record-setting year for Building Permit values with significant growth in the residential, commercial, and institutional sectors as compared to the previous year.”

*~ Marvin Kwiatkowski,
Development, Engineering, and
Sustainability Director*



MAYOR - KEN CHRISTIAN

Canada's Tournament Capital is rooted in community spirit and compassion. While Mother Nature dealt our community and neighbours in the Thompson Nicola Cariboo several challenges last year, Kamloops responded with efficiency and kind-heartedness. From floods to fires, City staff actioned out response plans with proficiency, preparedness and agility. Utility Services staff and Geographic Information Systems helped predict the impact of rising water to guide protective measures to residents and their property while saving thousands of dollars in installation and restorative costs. Parks and Recreation staff's quick response to smoke and poor air quality during most of July and August allowed events such as the Olynyk Klynyk basketball camp and the Okanagan Regional Swim Meet to relocate inside to clean, air-filtered facilities. Citizens and evacuees were also given free access to indoor

MESSAGE FROM THE MAYOR

clean air so they could escape both the heat and smoke.

The City's Emergency Support Services team proved formidable in Command Centre Operations at Sandman Centre, providing respite and safety for evacuees and animals. I experienced such pride when I saw Kamloops residents' compassion in response to the needs of others. Whether it be for flood and fire evacuees or Kamloops' most vulnerable, we have proved repeatedly that dignity, health and safety are a priority for all citizens.

Meanwhile, in response to a variety of needs in affordable housing and shelters, Kamloops actioned several strategies including the creation of 70 emergency winter shelter beds at the former Stuart Wood School. Partnerships in the community and at the provincial and federal level galvanized solutions to create infrastructure and services for low-income residents in our community.

Development in Kamloops was strong, showing record-setting Building Permit values with growth in residential, commercial and institutional sectors. This indicates a strong and stable economic climate with early indicators that are favourable for another year of growth in 2018.

KAMPLAN, the City's Official Community Plan (OCP) was adopted after several years and phases of community engagement activities including Council workshops, stakeholder meetings, and Community to Community forums with the Tk'emlúps te Secwépemc. I am confident in the processes and citizen engagement which helped define the future vision of Kamloops as a more sustainable, healthy and vibrant community.

Alongside the City's OCP stakeholder engagement, a Transportation Master Plan draft was completed to guide Kamloops planning, design, development and long-term maintenance of transportation facilities and infrastructure. The vision of Kamloops transportation is in alignment of existing plans such as the Bicycle Master Plan, the Pedestrian Master

Plan and the Transit Future Plan. The vision of transportation in Kamloops recognizes six goals that include sustainable transportation, walking, bicycling, transit, goods and emergency services and an integrated transportation system. The final draft can be [viewed here](#).

Reflecting on an internal Council shift, 2017 was a unique year for Kamloops City Council with a by-election in October, after then-Mayor Peter Milobar was elected to provincial politics. During Peter's absence, Councillor Arjun Singh stepped up to the plate to act as Deputy Mayor, upon Council appointment, and did an excellent job leading City Council during the wildfire crisis.

Around the same time, longtime Councillor Marg Spina took a leave. By fall, I entered the Mayor's seat and two new Councillors were elected. Sadly, a short time later, we said goodbye to Marg, who passed away in December.

Marg served on Council for 10 years and is missed as someone who always advocated for the less fortunate.

As a long-time citizen of Kamloops and a member of Council since 2011, I am continuously proud of the above-and-beyond attitude and approach of both citizens and City staff. The spirit of Kamloops continues as we support our corporate mission of Making Kamloops Shine and build upon economic growth and sustainable infrastructure. It is truly an honour to serve you as Mayor.

KEN CHRISTIAN
Mayor of Kamloops

While Mother Nature dealt our community and neighbours in the Thompson Nicola Cariboo several challenges last year, Kamloops responded with efficiency and kind-heartedness.



CAO - DAVID TRAWIN

City staff are to be commended for their thorough commitment to making Kamloops the type of community that enriches lives.

MESSAGE FROM THE CAO

2017 was a year of strong and steady growth in many sectors including residential, commercial and industrial building, especially in multi-family rental developments, and other accessible housing initiatives. The recent completion of Kamloops' Official Community Plan and the near completion of the Transportation Master Plan are the result of several years of in-depth public engagement, Council advisement and staff recommendations. These strategies oversee the growth plan of Kamloops policies and land use through to 120,000 citizens.

City staff are to be commended for their thorough commitment to making Kamloops the type of community that enriches lives. Emergency preparedness plans were rolled out with precision and provided a strong, stable footing for services to reach evacuees of wildfires and those affected by flooding. In addition to the added responsibilities of staff, municipal departments continued to play a role in protecting and building infrastructure; nurturing social wellness, livability and sustainability programs; and fostering economic growth.

With the vacancy created by the resignation of the Corporate Services and Community Safety Director and our ongoing endeavour to find greater efficiencies and collaboration between departments, we seized the opportunity to realign the City's organizational structure.

The move follows best practices in municipal organization and streamlines existing City departments into the following structure: Human Resources and Safety; Civic Operations; Community and Protective Services; Development, Engineering, and Sustainability; and Corporate Services. These five departments continue to be supported by Administration, and this reorganization will save the City up to \$150,000 in salary and benefits annually, starting in 2018. Setting a new path forward, the leadership team will continue to provide innovative, efficient and effective services.

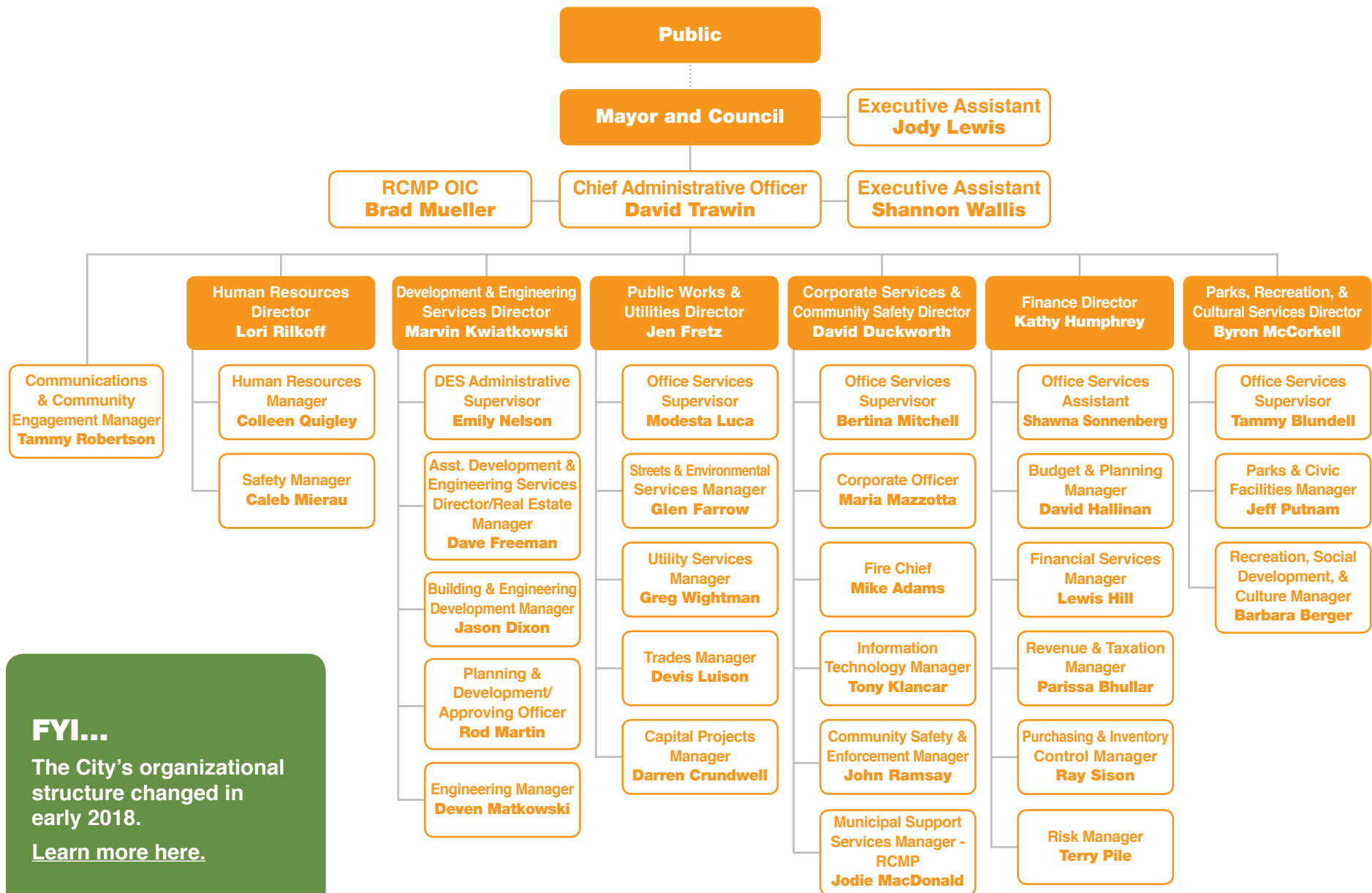
As a municipality, we are in a strong position to manage growth through our day-to-day operations. The continued direction and dependability of City staff and Council will provide steady management and governance in how Kamloops will be able to provide quality living for all citizens for the future.

DAVID TRAWIN

Chief Administrative Officer



CITY OF KAMLOOPS MANAGEMENT



FYI...

The City's organizational structure changed in early 2018.

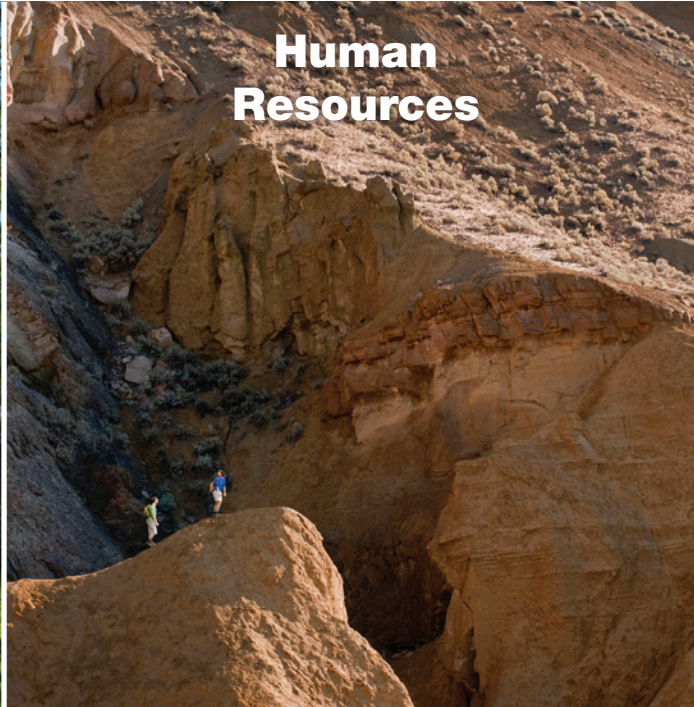
[Learn more here.](#)

CITY ADMINISTRATION AND DEPARTMENTS

Administration

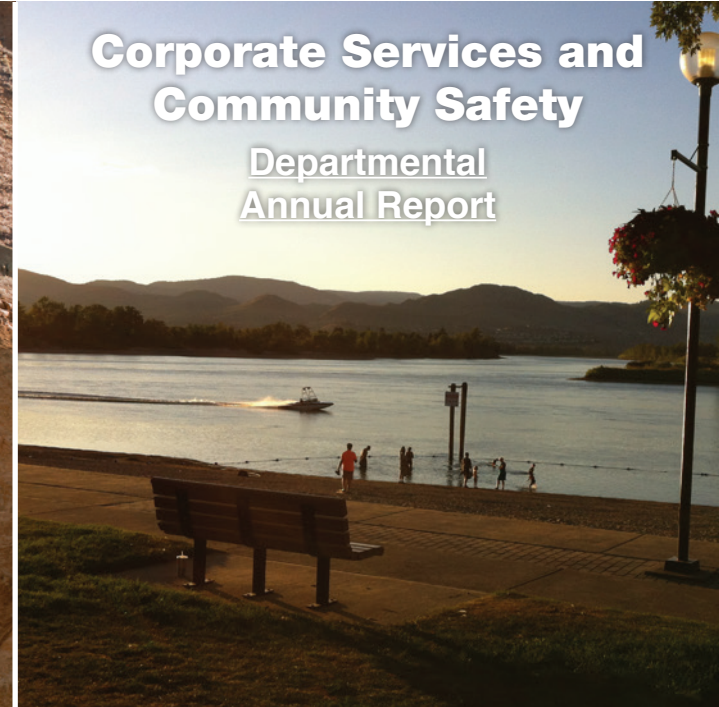


Human Resources



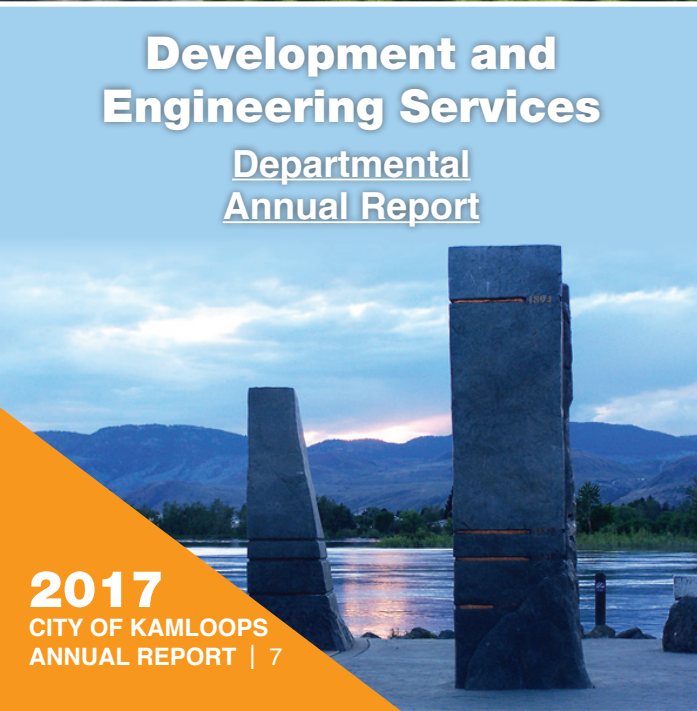
Corporate Services and Community Safety

Departmental Annual Report



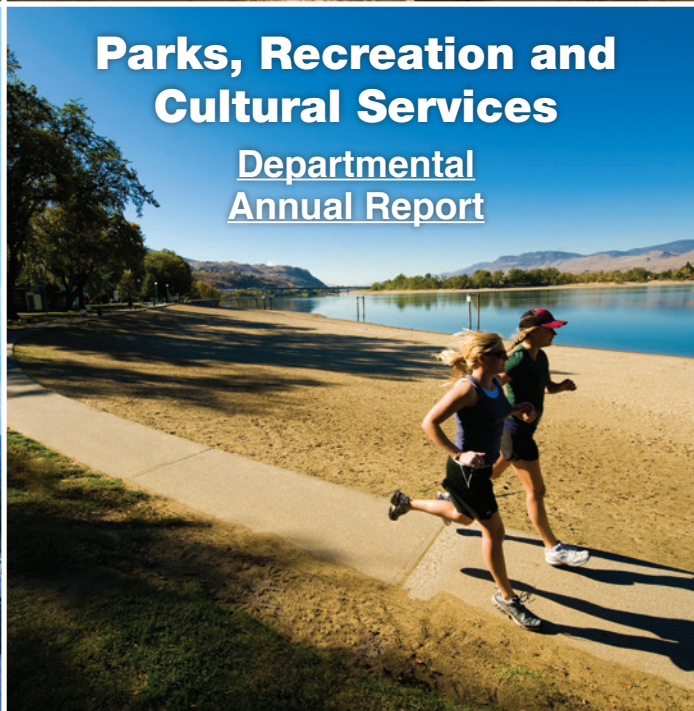
Development and Engineering Services

Departmental Annual Report



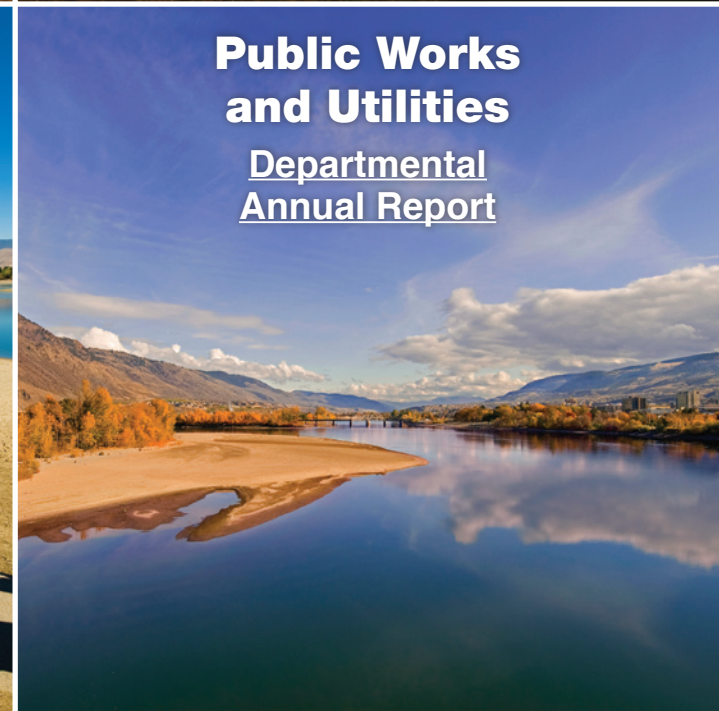
Parks, Recreation and Cultural Services

Departmental Annual Report



Public Works and Utilities

Departmental Annual Report



CITY COUNCIL - BEFORE BY-ELECTION January - September



Mayor
Peter Milobar



Councillor
Donovan Cavers



Councillor
Ken Christian



Councillor
Dieter Dudy



Councillor
Tina Lange



Councillor
Arjun Singh



Councillor
Marg Spina



Councillor
Pat Wallace



Councillor
Denis Walsh

CONGRATULATIONS TO PETER MILOBAR

*Elected MLA for the Kamloops-North
Thompson, May 2017*

Peter served two terms as a City Councillor followed by three terms as Mayor. Some of Peter's accomplishments included leading the development of KAMPLAN, Kamloops' Official Community Plan; spearheading the \$417 million patient-care tower and Royal Inland Hospital expansion; and leading Kamloops in the direction of sustainable development and healthy living.

Thank you, Peter.

REMEMBERING MARG SPINA

b. November 17, 1951 • d. December 15, 2017

Elected in 2008, Marg served on City Council until June 30, 2017. "Marg's service to Kamloops was multi-faceted and continuous," Mayor Ken Christian said, "from consumer affairs to the Food Bank, she advocated strongly for those in our city who were less fortunate." Councillor Spina was a director for the Thompson-Nicola Regional District and she worked with the Thompson Regional Hospital District, Southern Interior Local Government Association and the Union of BC Municipalities.

Marg will be sadly missed but not forgotten.

CITY COUNCIL - AFTER BY-ELECTION



Mayor
Ken Christian



Councillor
Donovan Cavers



Councillor
Ray Dhaliwal



Councillor
Dieter Dudy



Councillor
Tina Lange



Councillor
Kathy Sinclair



Councillor
Arjun Singh



Councillor
Pat Wallace



Councillor
Denis Walsh

THE SEPTEMBER 30, 2017,
BY-ELECTION
resulted in a new Mayor
and two new Councillors.

COUNCILLOR SINGH
served as Deputy Mayor
after the by-election was
announced and led two
City Councils through
the 2017 wildfires.

COUNCIL VISION

BOLD LEADERSHIP FOR A STRONG AND HEALTHY COMMUNITY

We are the elected municipal representatives of the people of Kamloops, placed in office to uphold our citizens' trust and to make responsible, progressive decisions in their best interests.

It is our responsibility to work on behalf of every citizen and to continually improve the way in which we carry out our duties.

We will act with integrity and responsiveness and in an open consultative manner and place the community's interest above our own.

Building on the community's strengths, diversity, and past successes, we want Kamloops to be a place where citizens can enjoy good health and feel safe and where there are abundant opportunities for work and play.

We want a community where citizens and civic government participate in the present and future direction of our City respectfully and collaboratively.



COMMITTEE APPOINTMENTS

Red Text - December 1, 2016-July 17, 2017

Blue Text - July 18, 2018-October 31, 2017

Black Text - November 1, 2017-December 31, 2017

COMMITTEE	COUNCIL MEMBER APPOINTED
Arts Commission	Councillor Walsh Councillor Singh (Alternate) Councillor Walsh Deputy Mayor Singh (Alternate) Councillor Walsh Councillor Singh (Alternate)
Audit Committee	Councillor Spina (Chair) Councillor Christian Councillor Walsh Councillor Walsh (Chair) Deputy Mayor Singh Councillor Lange Councillor Dhaliwal Councillor Lange (Chair) Councillor Wallace
City-School District Joint Use Committee	Mayor Milobar Deputy Mayor Singh Mayor Christian
Communities in Bloom	Councillor Lange Councillor Lange Councillor Lange
Community and Council Services Committee	Councillor Walsh (Chair) Councillor Cavers Councillor Dudy Councillor Spina Councillor Walsh (Chair) Councillor Cavers Councillor Dudy Councillor Lange Councillor Singh (Chair) Councillor Cavers Councillor Dudy Councillor Lange

COMMITTEE	COUNCIL MEMBER APPOINTED
Community Recognition Awards Committee	Mayor Milobar Councillor Singh Councillor Wallace Deputy Mayor Singh Councillor Lange Councillor Wallace Mayor Christian Councillor Lange Councillor Wallace
Coordinated Enforcement Task Force	Mayor Milobar Councillor Cavers Councillor Spina Deputy Mayor Singh Councillor Cavers Councillor Wallace
Community Safety Committee (Formed from the Coordinated Enforcement Task Force and Police Committee)	Mayor Christian (Chair) Councillor Sinclair Councillor Wallace Councillor Dudy (Alternate)
Fraser Basin Council	Councillor Dudy Councillor Dudy Councillor Dudy
Heritage Commission	Councillor Walsh Councillor Walsh Councillor Walsh
Industrial Tax Base Task Force	Councillor Christian Councillor Dudy Councillor Wallace Deputy Mayor Singh Councillor Dudy Councillor Wallace Mayor Christian Councillor Dudy Councillor Wallace (Chair)

COMMITTEE	COUNCIL MEMBER APPOINTED
Kamloops Airport Authority Board of Directors	Mayor Milobar Councillor Christian (President) Councillor Lange No change in July 2018 Mayor Christian (President) Councillor Lange (Vice-President) Councillor Sinclair
Kamloops Airport Authority Society	Mayor Milobar Councillor Christian No change in July 2018 Mayor Christian Councillor Lange
Kamloops Art Gallery Board Liaison	Councillor Spina Councillor Wallace Councillor Dhaliwal
Kamloops Chamber of Commerce Liaison	Councillor Walsh Councillor Walsh Councillor Dudy
Kamloops Foundation Liaison	Councillor Spina Councillor Dudy Councillor Walsh
KAMPLAN: 2015 Official Community Plan Advisory Committee	Councillor Dudy Councillor Singh Deputy Mayor Singh Councillor Dudy Councillor Dudy Councillor Singh
Municipal Insurance Association	Councillor Spina Councillor Christian (Alternate) Councillor Walsh Councillor Lange (Alternate) Councillor Walsh Councillor Lange (Alternate)
Parcel Tax Roll Review Panel	Councillor Wallace (Chair) Councillor Cavers Councillor Dudy Councillor Singh (Alternate) Councillor Wallace (Chair) Councillor Cavers Councillor Dudy Deputy Mayor Singh (Alternate) Councillor Cavers Councillor Dudy (Chair) Councillor Wallace Councillor Dhaliwal (Alternate)

COMMITTEE	COUNCIL MEMBER APPOINTED
Parks and Recreation Committee	Councillor Cavers Councillor Lange (Alternate) Councillor Cavers Councillor Lange (Alternate) Councillor Cavers Councillor Sinclair (Alternate)
Police Committee	Mayor Milobar (Chair) Councillor Christian Councillor Wallace Councillor Dudy (Alternate) Deputy Mayor Singh (Chair) Councillor Dudy Councillor Wallace Councillor Cavers (Alternate)
Service Agreement Negotiating Committee	Mayor Milobar Councillor Christian Councillor Lange Councillor Singh (Alternate) Deputy Mayor Singh Councillor Cavers Councillor Lange Councillor Dudy (Alternate) Mayor Christian Councillor Dhaliwal Councillor Lange (Chair) Councillor Cavers (Alternate)
Sister City Advisory Committee	Councillor Dudy (Chair) Councillor Dudy (Chair) Councillor Dudy (Chair)

DID YOU KNOW?

A dedicated team of Recreation Facilities Attendants, Crew Leaders, and Caretakers operate **1** curling rink, **6** ice sheets, **17** administrative and cultural buildings, and **70** other buildings and structures including:

83 parks • **70** sports fields • **82** km of trails
4 water parks • **1** wading pool • **41** hard surface courts
41 playgrounds

COMMITTEE	COUNCIL MEMBER APPOINTED	COMMITTEE	COUNCIL MEMBER APPOINTED
Social Planning Council	Councillor Lange Councillor Cavers (Alternate) Councillor Walsh (Alternate) Councillor Lange Councillor Cavers (Alternate) Councillor Walsh (Alternate) Councillor Lange Councillor Dhaliwal (Alternate) Councillor Sinclair (Alternate)	Tournament Capital Committee	Councillor Wallace (Chair) Mayor Milobar Councillor Cavers Councillor Christian Councillor Wallace (Chair) Deputy Mayor Singh Councillor Cavers Councillor Lange Councillor Cavers Councillor Lange Councillor Sinclair Councillor Singh (Chair)
Sustainability Advisory Committee	Mayor Milobar Councillor Lange (Chair) Councillor Singh Councillor Lange (Chair) Deputy Mayor Singh Councillor Cavers Councillor Cavers (Chair) Councillor Lange Councillor Singh	Venture Kamloops Board	Councillor Singh (Appointee) Councillor Wallace (Liaison) Deputy Mayor Singh (Appointee) Councillor Wallace (Liaison) Councillor Singh (Appointee) Councillor Wallace (Liaison)
Thompson-Nicola Regional District	Mayor Milobar Councillor Christian Councillor Lange Councillor Singh Councillor Spina Councillor Wallace Deputy Mayor Singh Councillor Cavers Councillor Dudy Councillor Lange Councillor Wallace Councillor Walsh Mayor Christian Councillor Dudy Councillor Lange Councillor Singh Councillor Wallace Councillor Walsh	Venture Kamloops Business Development Society	Mayor Milobar Councillor Singh Councillor Wallace No Change in July 2018 Councillor Singh Councillor Wallace
Tourism Kamloops Board	Councillor Walsh Mayor Milobar (Alternate) Councillor Walsh Deputy Mayor Singh (Alternate) Councillor Walsh Councillor Singh (Alternate)		

The three-year Dufferin Wetlands project to build, plant and educate was completely supported by grants and donations. The Valleyview Lions Club provided time and money to build a viewing platform. Dufferin Elementary School students have become stewards of the wetlands, helping to pull weeds and create signage.



Missing from picture: Councillor Donovan Cavers

2015-2018 COUNCIL GOALS & OBJECTIVES

COUNCIL VALUES

- RESPECT** - We respect the dignity and opinion of others.
- INTEGRITY** - We are fair, ethical, and honest.
- INCLUSIVITY** - We honour and celebrate our diversity.
- COMPASSION** - We are caring and treat each other with kindness.

COUNCIL PRINCIPLES OF SERVICE

- OPEN AND ACCOUNTABLE** - We listen, value open debate, and make decisions that provide the best results for the whole community.
- FUTURE ORIENTED** - We consider the needs of future generations and the long-term effects of the decisions we make today.
- RESPONSIVENESS** - We strive to make time-sensitive decisions as quickly as we can while considering the needs of all persons.
- LEADERSHIP** - We support the free expression of others, accept the decisions of the majority, and take responsibility for our actions.

COUNCIL STRATEGIC PLAN 2015-2018



ENVIRONMENT

Implement Strategies That Reduce Our Impact on the Environment

ENVIRONMENTAL PRIORITIES

- Continue to implement the Sustainable Kamloops Plan.
- Identify infrastructure readiness and hot spots related to climate change.
- Continue to densify and infill core commercial and residential zones.
- Increase landfill diversion to 45% by 2018.
- Develop greenhouse gas community action strategy.
- Overview of KGHM Ajax Mine proposal.

TRANSPORTATION

- Complete the development of a Comprehensive Transportation Plan.
- Complete a Transportation Demand Management Strategy.
- Identify project funding for initiatives and priorities contained in the Pedestrian, Bicycle, and Trail Master Plans.
- Develop a promotional marketing plan and map to encourage active transportation usage.



ECONOMY

Diversify, Strengthen, and Fortify our Economy Through Partnerships and Effective Land Use Planning

INDUSTRIAL LAND

- In collaboration with Venture Kamloops, research costs and benefits and prepare an options report regarding servicing additional industrial land in the southwest sector for Council consideration.

AIRPORT LANDS POTENTIAL

- Encourage the Kamloops Airport Authority Society to develop a comprehensive strategy for the development of airport lands.

BUSINESS DEVELOPMENT

- In collaboration with Venture Kamloops, identify ways in which the City can prepare for future growth and economic development.
- Continue to support and collaborate with Venture Kamloops and Tourism Kamloops for the retention of existing businesses, as well as the development of new industries that focus on high tech, manufacturing, and transportation sectors.
- Continue the Tournament Capital Project Marketing Strategy.
- Review of assessment class tax rates.

NORTH SHORE/DOWNTOWN

- Review Tax Revitalization Bylaws for the North Shore and the Downtown for Council approval.
- Review City Centre Plan and the North Shore Plan following the update of the Official Community Plan.



INFRASTRUCTURE

Invest in the Long-term Financial Stability of Our Assets and Improve the Overall Infrastructure Standards of the City

INFRASTRUCTURE PRIORITIES

- Support utilization of the Asset Management Program in corporate and Council decision making.
- Improve transportation management and parking in the downtown core.

FUNDING

- Inventory infrastructure and develop criteria to evaluate and identify gaps in maintenance and funding, with a particular emphasis on stormwater infrastructure.
- Continue to lobby higher levels of government for financial support and grants for municipal infrastructure.



LIVABILITY

Ensure Kamloops Maintains a High Quality of Life While Meeting the Challenge of a Growing Community

ACCESSIBILITY

- Develop policy that outlines the City's role in providing physical access and services.

CULTURAL ECONOMY

- Complete a business case that identifies concept, costs, benefits, funding sources, and budget impacts for the development of a cultural facility in the downtown core.

HEALTHCARE

- Meet with Interior Health to advocate for citizen access to locally based health services.
- Support the expansion and improvement of Royal Inland Hospital and Interior Health services.

PLANNING

- Complete the update of the Official Community Plan.
- Develop housing strategy across the continuum.

BUILD NEIGHBOURHOOD CAPACITY

- Build neighbourhood capacity through social planning, encouraging new neighbourhood associations, and revitalizing old neighbourhoods.



GOVERNANCE

Be Recognized for Excellence in Public Service in Local Government

PUBLIC ENGAGEMENT

- Review the corporate communications function.
- Continue to be recognized for great public engagement.
- Enhance the sense of safety/security in all areas of the City.

EXTERNAL RELATIONSHIPS

- Maintain and enhance relations and service agreements with government/governing bodies (Tk'emlúps te Secwépemc, Thompson Rivers University, and Interior Health).
- Continue to work with Ajax on a negotiated agreement.

SERVICE CAPACITY

- Inventory current City services and develop a strategy for those services that either exceed or do not meet Council-approved service levels or do not have a Council-approved service level.

FISCAL RESPONSIBILITY

- Continue a thorough review of City costs and fiscal accountability, keeping in mind the need to balance user fees and taxes.



ENVIRONMENT

FIRST BEE CITY IN BC In January, City Council unanimously approved a motion to designate Kamloops a Bee City. It was the first in BC to make the designation and the third Canadian city after Toronto and Chestermere, Alta., to commit businesses and community organizations to doing as much as they can to create healthy ecosystems for bees.

THE 2ND ANNUAL GREEN LIVING EXPO was held at Sandman Centre. Attracting over 2,000 visitors and featuring over 60 exhibitors, the Green Living Expo showcased sustainable products and services including educational speakers on healthy backyards, living with pests and pollinators, eco-baby basics, and square foot gardening.

THIS MAKES CENTS! In 2017 the City implemented virtual computing systems to replace individual computer servers. This avoided approximately \$193,000 in hardware costs while providing the same resources. More benefits included avoiding large cooling, power, and space costs that would have otherwise been needed by individual computing.

WAIT! THERE'S MORE... A program to assess the life of IT equipment is saving the City thousands of dollars and reduces the City's electronic waste and the greenhouse gases associated with manufacturing.

Partnering with School District No. 73 (SD73), a School-based **Idling Reduction Pilot Program** was delivered at Marion Schilling, Lloyd George, and Juniper Ridge Elementary Schools, based on the idea that kids drive change. Students observed and recorded idling habits around the school, compiled data, spoke about the impacts, and took a survey home to interview family members.

INNOVATIVE & LEADING

NEW Waste Wise App!

The City launched the **Waste Wise Kamloops** app in November. With over 8% of households using this tool, residents stay connected to the City's waste collection programs and overall waste management. The app currently includes two features:

- customizable reminders that provide curbside customers with notifications of their designated collection day.
- a waste wizard search engine that helps residents find details regarding how a material can be reused, recycled, or composted or if it needs to be disposed of as garbage.

5 Climate Action Fund (CAF) projects were implemented with the goal of reducing GHG emissions in municipal operations. The projects included:

- an idling reduction technology pilot project
- REALice at McArthur Island Sport and Event Centre
- car-bike ports
- an accounts payable electronic funds transfer system
- a sewage micro-hydro study

Legislative Services significantly reduced its use of paper by implementing electronic review processes for Council agendas, minutes, directives, PowerPoint presentations, and correspondence.

In 2017, the City and BC Transit converted the entire conventional transit fleet to compressed natural gas. Staff also participated in the first phase of BC Transit's Smart Bus program, which aims to bring information about bus locations to Kamloops' riders.



DID YOU KNOW?

- For the first time in its 23-year history, the Hot Nite in the City outdoor car show included an electric vehicle (EV) category and “Best in Class” EV award. Owners shared their driving and ownership experience with the many thousands of car buffs who attended the show.
- The City entered an agreement with Intercity Recycle Ltd. to recycle asphalt shingles collected at City sites. Shingles are now diverted at the Mission Flats Landfill and Kamloops Resource Recover Centre and then transported off site by Intercity to be processed and recycled into new asphalt for roads.

PERFORMANCE MEASURES

WASTE & RECYCLING STATISTICS

The following table provides a snapshot of the 2017 solid waste statistics compared to previous years.

Solid Waste Statistics	2017*	2016*	2015	2014	2013
Total annual waste material (tonnes)	91,820	87,710	68,975	65,000	69,000
Waste landfilled (tonnes)	63,951	58,680	46,400	44,000	48,000
Recycling at the landfill (tonnes)	16,339	15,530	10,275	10,000	10,200
Yard waste materials (tonnes)	11,530	13,500	12,300	11,000	10,900
Curbside recycling (tonnes)	6,144	6,259	5,579	6,130	6,057
Population estimate (BC Stats)	92,317	91,402	90,429	89,828	88,634
Per capita landfilled (tonnes/person)	0.693	0.642	0.513	0.490	0.542

*Figures include tonnage from the KRRC acquired in 2016, in addition to the Barnhartvale and Mission Flats Landfills.

Three of four phases of the **Transportation Master Plan** have been completed after various public engagement activities and stakeholder advisory group sessions. Adoption of the plan is anticipated in 2018.



2.1 tonnes of food waste (approximately 20 residential garbage carts) at Ribfest were diverted to a local farmer for use as livestock feed and compost.

160 kg of food waste, **150 kg** of mixed recycling, and **30 kg** of liquids were diverted during Canada Day in Riverside Park with help from the ECOSmart Team.



Summary of Cool It! Climate Leadership Challenge results in City of Kamloops



The “Cool It” Climate Leadership Training program encouraged **166** grade 4-7 students to chart energy conservation measures that affect climate change, resulting in an estimated reduction of **184.47 tonnes** of GHG emissions, equivalent to **40 passenger vehicles** being taken off the road for a year.



ECONOMY

In 2017, Kamloops played host to a number of major events, like the U Sports National Men's Soccer Championship and the BC Summer Swimming Association BCSSA Provincial Championships.

Tournament Capital Economic Impact . . . \$11,725,695

Total events 105

Out-of-town participants 26,838

Total participant days 86,857

2017 U Sports National Men's Soccer Championships, hosted by TRU, welcomed the top eight men's university soccer teams in Canada to vie for the national title at Hillside Stadium in November. Eight teams battled it out for the Sam Davidson Memorial Trophy, which went to the Cape Breton Capers, who won 3-2 over the Montreal Carabins.

On the Labour Day weekend, Kamloops welcomed 64 teams in the Slo Pitch Nationals and also hosted an International Dog Show.

INNOVATIVE & LEADING

Kamloops hosted the first annual Tournament Capital Games, welcoming 650 athletes in 7 events. This 3-day adult-oriented event plans to grow to over 2,000 athletes annually, adding sustainable economic impact in Kamloops.

The Tournament Capital engine came to the rescue when **the 2017 Special Olympics BC (SOBC) Summer Games** approached Kamloops to host the event with only nine months to plan. In partnership with School District No. 73, the Kamloops Sports Council (KSC), PacificSport, and Tourism Kamloops, we welcomed 1,200 athletes in 10 sports, generating \$300,000 for the local economy.

The City joined Recycle BC in April 2017 as a collector under the provincial packaging and printed paper stewardship program. Under the new stewardship program, new products were added to curbside collection, while glass and soft plastics were diverted to Recycle BC depots for proper handling, which will increase the percentage of recyclable material in our curbside bins. The Multi-Material BC (MMBC) packaging and printed paper recycling program will generate approximately \$1.1 million in revenue per year for the City. As part of the transition to the new program, the City's efforts to reduce contamination levels to the program target of 3% involved a robust education program through customer outreach and curbside recycling cart inspections.



PERFORMANCE MEASURES



Building Permit value for 2017 totaled **\$224.1 million**

UP from \$157.7 million in 2016. Permits included:

- \$25.3 million of institutional,
- \$37.8 million of commercial,
- \$1.6 million of industrial activity, and
- \$149.0 million residential **UP 19%** over 2016 (\$125.3 million).

New dwelling units were distributed throughout the city as follows:

- 202 (27%) North Shore, Brocklehurst, Batchelor Heights, and Westsyde
- 310 (41%) Aberdeen, Pineview Valley, Dufferin, Sahali, and City Centre
- 246 (32%) Barnhartvale, Dallas, Campbell Creek, Juniper Heights, Rose Hill, Valleyview, and Rayleigh



5,796 active Business Licences, **UP 5.2%** over the 2016 (5,510).

20% decrease (392 vs. 491)

in the number of businesses closing.

The increase in new businesses and the decrease in businesses closing continue the positive trend experienced over the past several years, which indicates a strong and stable business climate in Kamloops.

OPEN

14.1% increase in new Business Licences issued over last year: 654 vs. 573 in 2016

8.7% increase in total applications received over last year: 1,215 vs. 1,117 in 2016

16.8% increase in MyCity Business Licence accounts: 3,011 vs. 2,579 in 2016

6.8% increase in home-based businesses, which comprised 34.8% of all active Business Licences at the end of 2017: 2,022 vs. 1,894 in 2016





INFRASTRUCTURE

SOME OF THE MAJOR PROJECTS UNDERTAKEN BY THE ROADS AND DESIGN SECTION IN 2017:

Project	Total Project Value	Stage
North Thompson Emergency Water Intake	\$10 million	Construct/Commission
North Primary Sanitary Gravity Main (Phase 1)	\$4.3 million	Design/Construction
Peterson Creek Multi-use Path	\$3.2 million	Design/Construction
Local Road Program	\$1.5 million	Design/Construction
Active Transportation Improvements	\$0.7 million	Design/Construction
Comox Avenue LASI	\$1.2 million	Design/Construction
Daily News Demolition and Parking Lot	\$1.1 million	Design/Construction
Barnhartvale Balance Tank	\$0.4 million	Design/Construction
Victoria Street West Reconstruction	\$12 million	Design
Downtown/Parkade Beautification (Lansdowne Street from 3 rd Avenue to 4 th Avenue) and 8 th Street turn channel	\$1.1 million	Design
River Road Collector Reconstruction	\$1.1 million	Design
Transportation Master Plan Update	\$0.4 million	Preliminary/Engagement
Hillside Drive Extension	\$12 million	Preliminary

The BC Sheep Breeders Building located at 961 Lorne Street received upgrades including lighting, siding, paint, subfloor, and new Crime Prevention Through Environmental Design (CPTED) landscaping. The building provides storage and work areas for the Kamloops Museum & Archives, allowing staff to work on exhibits closer to the museum.

INNOVATIVE & LEADING

Business Licences issued are updated on the City's website monthly. A list of all **active Business Licences by trade name and category** can be found [here](#).

The **KAMPLAN Review and Update** and the 2010 Sustainable Kamloops Plan are defining a new vision for a sustainable Kamloops.

Updating the **Transportation Master Plan (TMP)** integrates and connects these planning initiatives.

DID YOU KNOW?

- The City's new recreation software, PerfectMind, will replace the Class software to provide greater efficiencies and analytics to improve our service delivery.
- The Building Inspection Section completed 1,237 framing inspections and 2,477 plumbing inspections in 2017.

Project: North Thompson Emergency Water Intake

Budget: \$10,000,000

Project Description: The new North Thompson Emergency Water Intake is located on Yates Road and will draw water from the North Thompson River. It will provide an alternative water source for the city if an emergency forces the shutdown of the primary water intake from the South Thompson River on River Street.

PERFORMANCE MEASURES



758 dwelling unit construction activity **UP** from 589 in 2016.

Total permits increased slightly from 1,633 in 2016 to **1,745** in 2017.

Activity	Measurement
Street travel lane (paved)	1,184 km
Street travel lane (gravel)	61 km
Signs maintained (approximately)	16,800
Tangent road lines painted	400 km
Road markings painted	13,300 m ²
Snowfall received (airport/Barnhartvale)	90 cm/182 cm
Snowfall occurrences (airport/Barnhartvale)	54/36
Labour hours for pothole repairs	3,618 hrs

A FEW ELECTRICAL, INSTRUMENTATION, CARPENTRY, MECHANICAL, MILLWRIGHT, AND HVAC PROJECTS COMPLETED IN 2017:

- Maintained 32,516 m² of buildings and offices.
- Conducted preventative maintenance on the 58,528 m² of recreational facilities (TCC, Sandman Centre, pools, arenas, etc.).
- Received 2,009 service requests and created 4,517 work orders on the new CityWorks work order system.
- Installed variable frequency drives on several large pieces of HVAC equipment to reduce energy costs and increase occupant comfort.
- Installed a solar irrigation service for Juniper West Park, which eliminated the need for hydro service.
- Replaced eight rooftop heating/cooling units with new, more energy-efficient equipment.
- Repaired or replaced approximately 250 m of sidewalk throughout the city.
- Replaced the concrete retaining wall on Connaught Street with new Redi-Rock blocks (an estimated cost saving of \$50,000 over a concrete replacement).
- Installed pressure-reducing valves to improve water quality in the Pineview area.
- Upgraded all pumps/motors and electrical components at the 509 Water Booster.

NEW DEVELOPMENT INFRASTRUCTURE

	2017	2016	2015
Road (lane m)	4,358	3,113	6,290
Sidewalk (m)	2,450	1,967	3,946
Multi-use Path (m)	177	752	808
Streetlights (unit)	54	57	84
Water main (m)	2,383	2,567	3,366
Sanitary main (m)	1,775	3,352	4,626
Storm main (m)	1,493	4,026	2,830

The number of new subdivision applications received in 2017 was

UP significantly over 2016.

There were **65 applications** in 2017 vs. 35 in 2016.

Major Subdivisions include:

- **PINEVIEW**
 - 1850 Hugh Allan Drive
 - 34 unit bare land strata
- **JUNIPER WEST**
 - Myra Place
 - 23 fee simple lots
- **JUNIPER WEST**
 - Qu'Appelle Boulevard extension
 - 24 fee simple lots
- **BROCKLEHURST**
 - 2355 Parkcrest Drive
 - eight fee simple duplex lots and two single-family
- **DALLAS**
 - Wing Place
 - 11 fee simple duplex lots
- **BATCHELOR HEIGHTS**
 - 2000 Saddleback Drive
 - 15 fee simple lots
- **DUFFERIN**
 - Prairie Rose Drive
 - 26 fee simple lots

2017

CITY OF KAMLOOPS
ANNUAL REPORT | 24

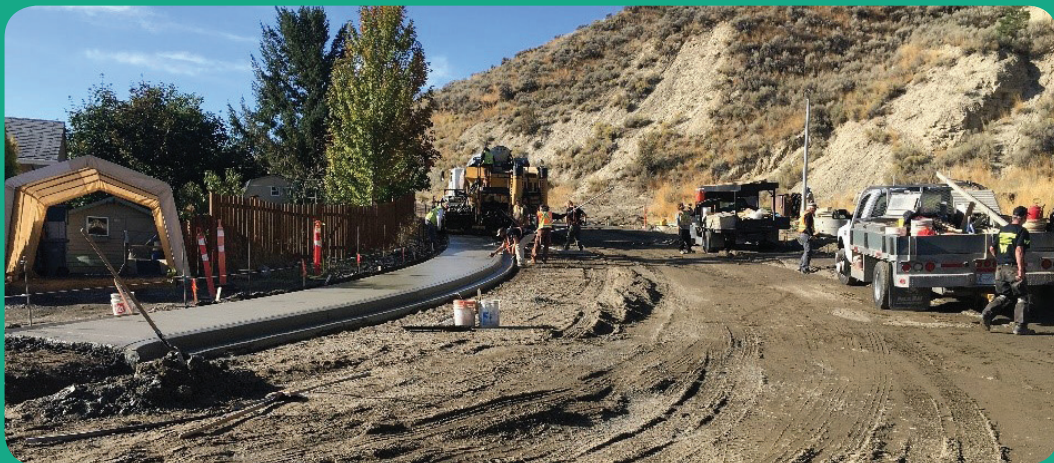
**APPROXIMATELY 55 CAPITAL PROJECTS WERE COMPLETED IN 2017.
SOME OF THE HIGHLIGHTS INCLUDED:**



Project: 2017 North Primary Gravity Main Upgrade

Budget: \$4.3 million

Project Description: This project included supply and installation of sanitary and storm main; multiple sanitary tie-ins, including one at the North Primary Lift Station; water main crossings; concrete curb and gutter; full road reconstruction; and pavement marking and signage.



Project: 2017 Grasslands Boulevard Extension Improvement Project

Budget: \$3 million • The project was paid for by Development Cost Charges (DCCs).

Project Description: Connected Grasslands Boulevard from Batchelor Heights and Westsyde neighbourhoods from Cantle Drive to Woodrush Drive with a wider paved surface, upgraded utilities, improved lighting for pedestrian facilities, and improved bicycle path connections.

- Installed 520 m of new asphalt and 520 m of new sidewalk to provide a pedestrian connection for the entire neighbourhood.
- Installed 340 m of 300 mm diameter PVC water main to allow for future development in a higher water pressure zone.
- Replaced an existing 200 mm diameter AC water main with a new 200 mm diameter PVC water main to provide services for seven new properties and replace services for seven existing properties.
- Repaired an existing 200 mm diameter AC sanitary sewer main on Alpine Terrace and installing 110m of new 200 mm diameter PVC sanitary sewer main to provide services for seven new properties.
- Installed 305 m of 300 mm diameter PVC storm main, complete with catch basins.
- Installed 258 m of 450 mm diameter PVC storm main.
- Installed a gabion wall to support the new road connection, approximately 90 m long and ranging in height from 1 m to 4 m.

DID YOU KNOW?

The relocation and construction of Kamloops Fire Rescue's Training Centre was completed in late 2017. The new centre offers a state-of-the-art, live-fire burn facility that utilizes clean-burning propane fires, eliminating the use of wood and the health and safety issues associated with Class "A" fires. Additionally, a new 3,500 sq. ft. training building was built to provide instructional space for up to 60 students and additional office space for KFR training officers.





Project: 2017 TCC Fieldhouse Floor Replacement

Budget: \$2 million

Project Description: The Tournament Capital Centre's (TCC) \$1.8 million Fieldhouse project reopened October 2 after flooring was replaced with Olympic-standard materials. The fieldhouse received a completely resurfaced indoor six-lane, 200 m premium Mondo Track surface, which is expected to last 20 years. The new blue, grey, and green lanes were widened to meet current international standards and two more 10x60m sprint lanes were added. Additionally, a third hardwood court now expands Tournament Capital opportunities for hosting volleyball, basketball and badminton events. Also, two new Schwinn Airdyne stationary bikes and an S-Drive Performance Trainer were a part of this project that was funded in part by a \$500,000 grant from Western Diversification Canada's Canada 150 Infrastructure Program.



Project: 2017 Kamloops Daily News Demolition and Parking Lot Construction

Budget: \$1.1 million

Project Description: Demolition of the former Kamloops Daily News building commenced in August and was completed in October. Reconstruction of a new asphalt surface parking lot, complete with 172 new parking stalls, landscaping, irrigation, and fencing, was completed in late fall by City crews and local contractors.

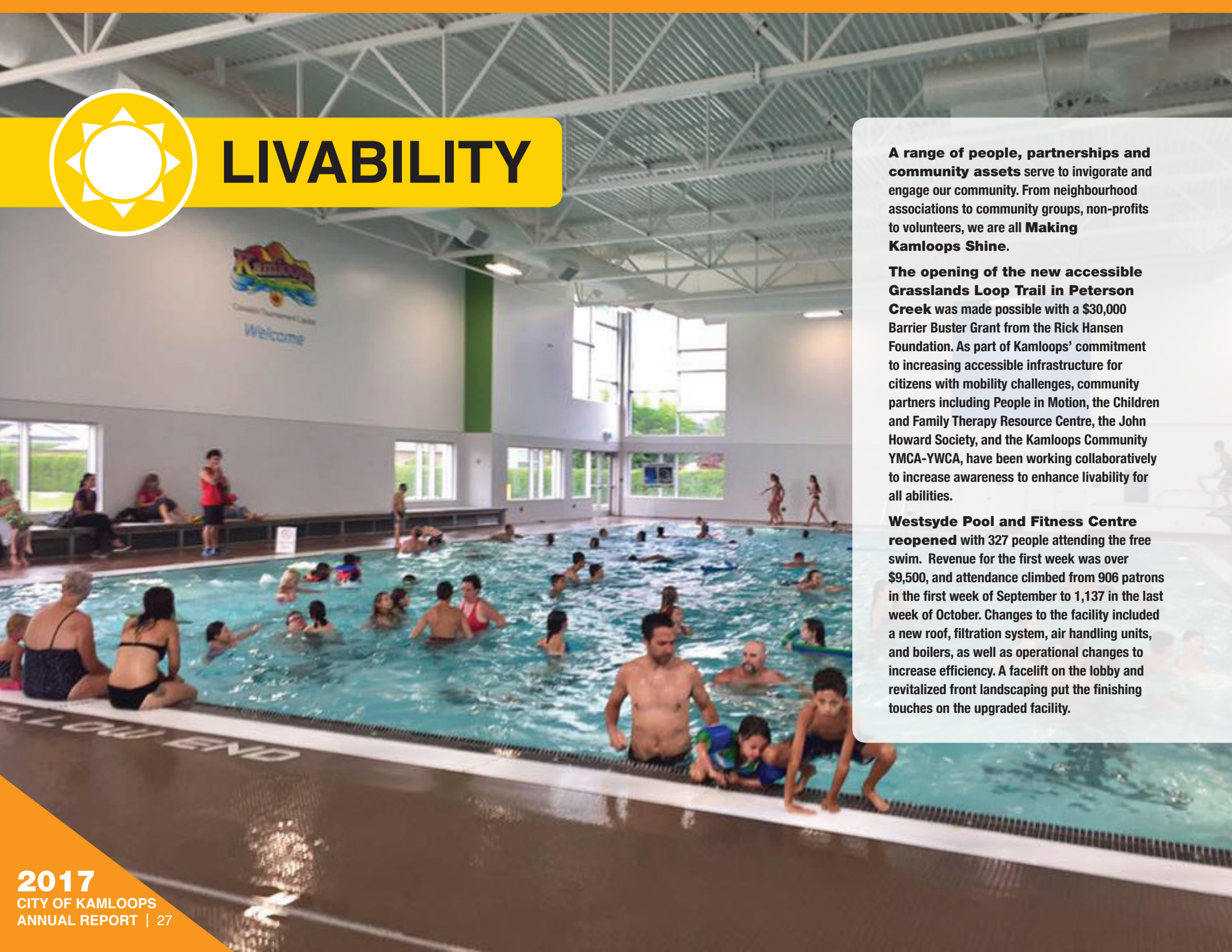
Other projects completed by the Capital Projects Division in 2017 included:

- Barnhartvale Road Full Depth Reclamation
- Qu'Appelle Boulevard Overlay
- Fraser Street Sidewalk
- Wood Street Pedestrian Upgrades
- New Sanitary Main at Howe Road/Balmoral Drive
- Hillside Drainage Improvements
- Public Works Yard Improvements
- Rayleigh Skate Park
- Campbell Creek Road
- Juniper Park West
- Simms Road
- Tranquille Road (Cinnamon Ridge to Criss Creek)





LIVABILITY



A range of people, partnerships and community assets serve to invigorate and engage our community. From neighbourhood associations to community groups, non-profits to volunteers, we are all **Making Kamloops Shine**.

The opening of the new accessible Grasslands Loop Trail in Peterson Creek was made possible with a \$30,000 Barrier Buster Grant from the Rick Hansen Foundation. As part of Kamloops' commitment to increasing accessible infrastructure for citizens with mobility challenges, community partners including People in Motion, the Children and Family Therapy Resource Centre, the John Howard Society, and the Kamloops Community YMCA-YWCA, have been working collaboratively to increase awareness to enhance livability for all abilities.

Westsyde Pool and Fitness Centre reopened with 327 people attending the free swim. Revenue for the first week was over \$9,500, and attendance climbed from 906 patrons in the first week of September to 1,137 in the last week of October. Changes to the facility included a new roof, filtration system, air handling units, and boilers, as well as operational changes to increase efficiency. A facelift on the lobby and revitalized front landscaping put the finishing touches on the upgraded facility.



INNOVATIVE & LEADING

BIG IDEAS FROM 12-YEAR-OLD CITIZEN!

The Rayleigh Skateboard Park was completed this year. The seed was first planted several years ago by a 12-year-old boy who attended a Parks Master Plan with his vision.

The City's partnership in affordable housing initiatives will result in over \$35 million in construction activity in 2018 and \$3 million annually in new social services supports. Consultation with various community organizations identified and secured a number of sites for affordable housing projects.

The celebrations to commemorate Canada's Sesquicentennial, the 150th anniversary of Canadian Confederation included the Talking Walls Project, a series of pop-up displays featured artifacts and photographs reflecting Kamloops' history within the broader historical contexts of Canada.

The Corporate Services and Community Safety Department completed a core service review of the Community Safety and Enforcement Division and began implementing key recommendations to make bylaw services more efficient and highly effective. Broader public safety through park and foot patrols and compliance monitoring of public spaces, such as the transit exchanges, were areas of focus.

PERFORMANCE MEASURES



2017 marked the **20th annual CFJC-TV Boogie the Bridge** run, walk, or stroll at Riverside Park, welcoming 2,879 participants. The Boogie the Bridge Cultural Fund has awarded **\$49,000** to support youth in cultural programs and workshops over the past 10 years.

Kamloops Makerspace Society

opened a Clay Space Pottery Studio during Culture Days.



Choral Rhapsody of Christmas

celebrated its **20th anniversary** performance and featured a singalong with over 300 voices coming together unrehearsed. The free community concert accepted **\$720** and **650 lb** of food for the Kamloops Food Bank.

Kamloops Fire Rescue (KFR):

- 129 full-time staff
- 29 auxiliary staff
- 65 emergency support service volunteers
- 7 fire stations
- 6 divisions:
 - Suppression • Dispatch
 - Fire Prevention • Training
 - Mechanical • Emergency Management
- Tested 2,554 City-owned hydrants
- 222 investigations performed
- 8,000 incident responses

The KFR is responsible for 28 communities with the Thompson-Nicola Regional District and the City of Castlegar.

Incidents include emergency and non-emergency events ranging from structure fires to river rescues.

DID YOU KNOW?

Strong communication in the City's operational and capital work is one of the most important keys to success. For example, the Public Works and Utilities division works closely with the Communications and Community Engagement Division to consistently provide the public with transparent, honest, timely, and considerate messages regarding projects.



GOVERNANCE



In 2017, the Community Planning Section focused on completing the review and update of **KAMPLAN, the City's Official Community Plan (OCP)**. Based on community feedback in 2016 during OCP engagement activities, a draft of the OCP was completed. In spring and summer 2017, the draft OCP was presented to the community at three KAMPLAN Café open houses, at a Community to Community Forum with Tk'emlúps te Secwépemc, and at nearly a dozen key stakeholder meetings. In July 2017, the draft OCP and a summary of the community engagement results were presented at a Council Workshop where feedback from Council and the community was used to refine the draft OCP and prepare the document for final adoption.

Council unanimously approved first and second readings of the OCP in November, which set in motion a series of steps that resulted in the OCP's adoption in spring 2018.

Leading by Example

PLAYKamloops (Physical Literacy and You) was a partnership created between the City, Interior Health, School District No. 73 (SD73), and 11 other community agencies to provide education, training, and mentorship for physical literacy initiatives in Kamloops. We are one of only 10 communities across Canada selected by the Canadian Sport for Life Society to deliver the National Physical Literacy for Communities Initiative.

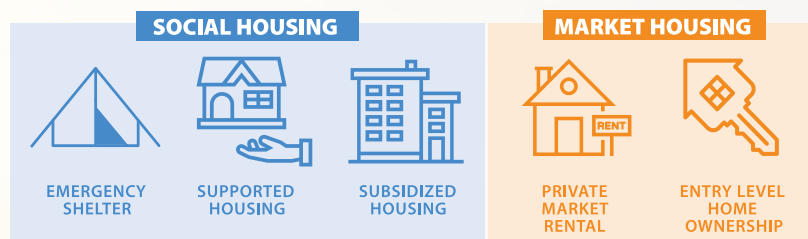
\$75,000 will be invested over five years, including \$34,500 in grants. PLAYKamloops' goal is to align all sectors in the community (health, education, sport, recreation, and media) to increase physical literacy at all levels.

Updates to the Development Cost Charges (DCC) Bylaw changed how Residential and Commercial DSSs are charged and provided reduced rates for multi-family development. The Building Inspection Section delivered seminars with the Canadian Home Builders' Association Central Interior (CHBACI) to help builders understand how the new DCC bylaw would affect them. The seminars were a success that led to additional topics of interest and tools to the industry.

After several years of community, First Nations and environmental consultation and conversation, Mayor and Council officially **opposed the 1,700-hectare Ajax mine proposed by KGHM** because of negative environmental risks. The provincial government rejected the environmental assessment certificate for the open pit copper and gold mine, located approximately 10 km outside the City of Kamloops and on the traditional territories of the Stk'emlupsemc te Secwépemc Nation (SSN), Ashcroft Indian Band, Lower Nicola Indian Band and Whispering Pines/Clinton Indian Band.

INNOVATIVE & LEADING

In partnership with BC Housing and the Canadian Mental Health Association, the west portion of the Stuart Wood building was opened as an emergency winter shelter from November 1, 2017, to March 31, 2018, ensuring the most vulnerable residents had a warm, safe place to stay at night.



OUR ROLES

STEWARD	FACILITATOR	INVESTOR	COMMUNICATOR
Build an affordable housing strategy Support preservation of existing housing stock	Get the Kamloops community building Improve the supply of housing across the continuum	Distinguish affordable housing as a priority for Kamloops Leverage City land	Strengthen intergovernmental partnerships both politically and administratively

Collaborative initiatives to end homelessness included:

- The City's partnership with BC Housing to continue working together towards increasing affordable housing units in Kamloops.
- Regular multi-stakeholder meetings focused on increasing knowledge and building solutions.
- RCMP, Bylaw Enforcement, ASK Wellness, and Interior Health regularly worked together to better understand street issues and coordinate a collective response.
- Mental Health First Aid training for City Bylaw Officers working to increase awareness and understanding of mental health issues to offer assistance when needed.
- In partnership with Interior Health, approximately 83 sharps bins were installed in public washrooms and civic spaces as part of a sharps (needle) disposal strategy.

The Zoning Bylaw and various land use bylaws/policies were updated to provide greater flexibility and governance. Some of these updates included:

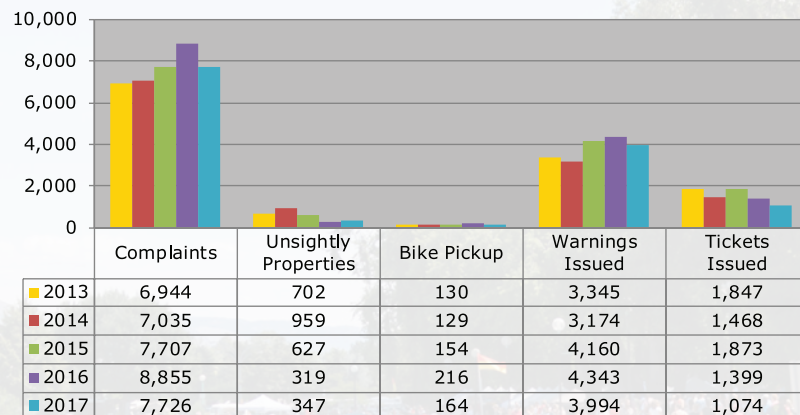
- Updated Zoning and Business Licence Bylaws for food trucks to provide greater flexibility and clarification on existing policies.
- Amended Zoning and Business Licence Bylaws to provide definition for retail cannabis sales and a Business Licence category for commercial landlords in light of the upcoming federal legalization of marijuana.
- Amended Zoning Bylaw to increase the payment for parking stall variances to \$6,000 per stall, increased the small car parking stall from 30% to 50% for structured parking, and removed the building height restriction in the CBD (Central Business District) zone.
- Amended the Revitalization Tax Exemption (RTE) Bylaw to include a 10-year municipal tax exemption for high tech sector developments.

PERFORMANCE MEASURES



\$830,000 was delivered by the Homelessness Partnering Strategy (HPS) to projects that end or prevent homelessness.

Bylaw Enforcement Activity



In 2017, Auxiliary Constables completed over 2,000 hours of volunteer service, including:

- Traffic control at Blazers hockey games
- Foot presence at various events like Canada Day, Hot Nite in the City Show & Shine, and the Kamloopa Pow Wow
- Bike presence to assist RCMP members at various events during the summer
- Foot presence at Sun Peaks to assist the Rural RCMP detachment
- Education sessions during CounterAttack roadside checks (summer and winter)
- Participation in the Blazers' EDGE program (educate students on good choices in life around addiction issues)
- Uniformed presence under direct supervision for the annual United Way Jail and Bail and the Stuff the Cruiser toy drive



Canada's Tournament Capital

STATISTICAL REPORTS

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CITY OF KAMLOOPS, BC, CANADA

2017

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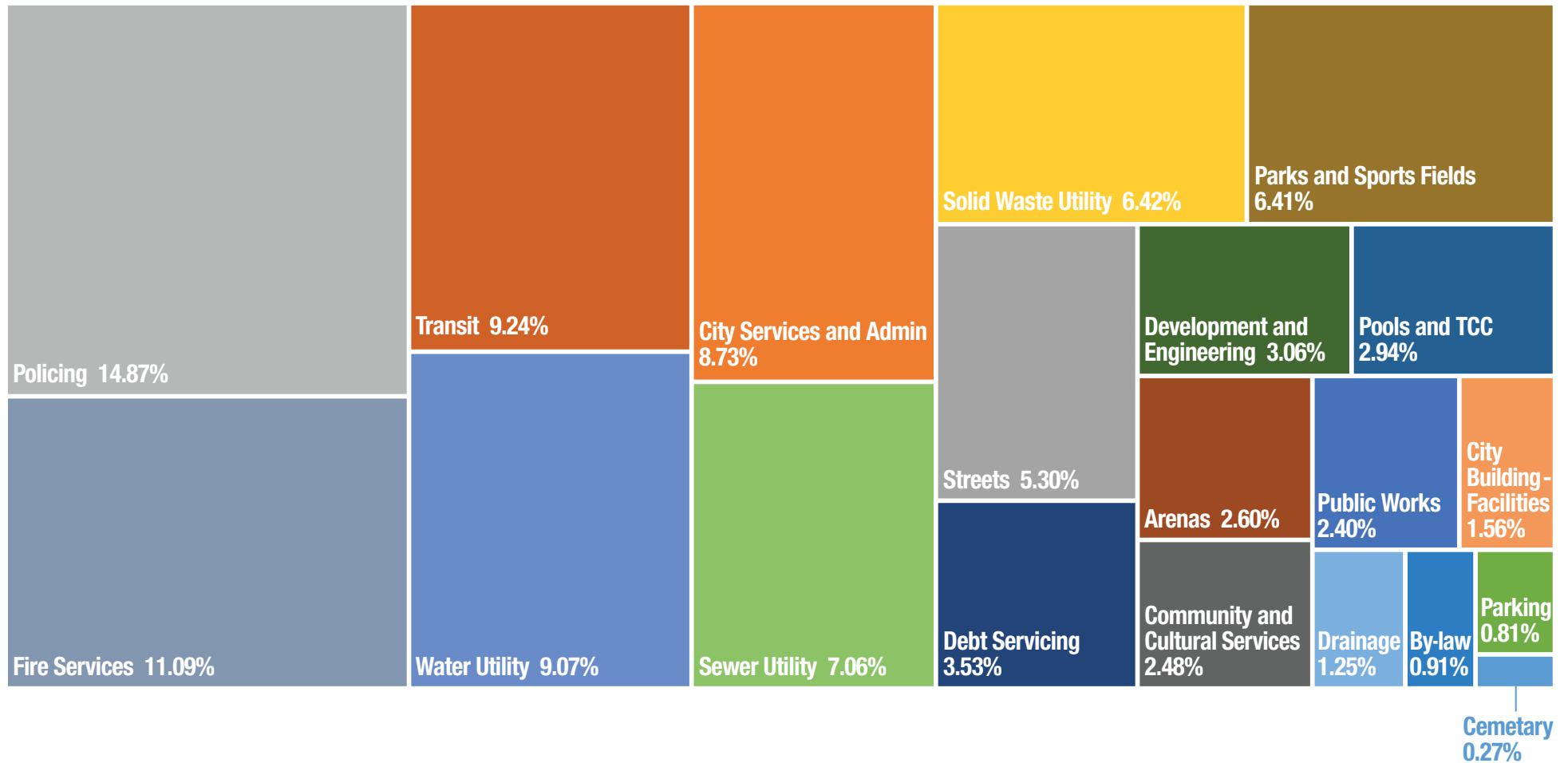
FOR THE YEAR ENDED
DECEMBER 31, 2017

PREPARED BY:
CITY OF KAMLOOPS
FINANCE DEPARTMENT

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WHERE THE MONEY GOES?

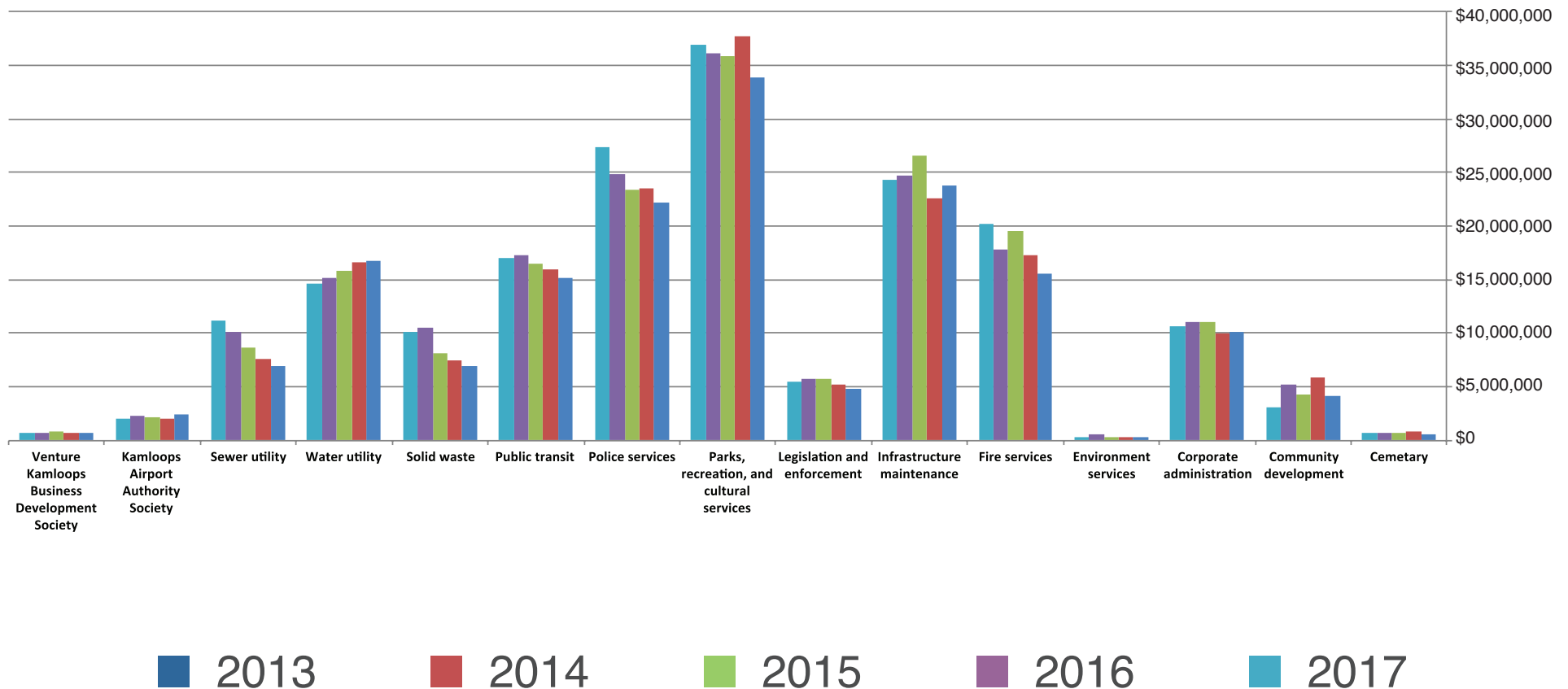


Source: City of Kamloops, Finance Division

**As the City grows,
so does our requirement
for services.**



FIVE-YEAR CONSOLIDATED EXPENSES BY FUNCTION



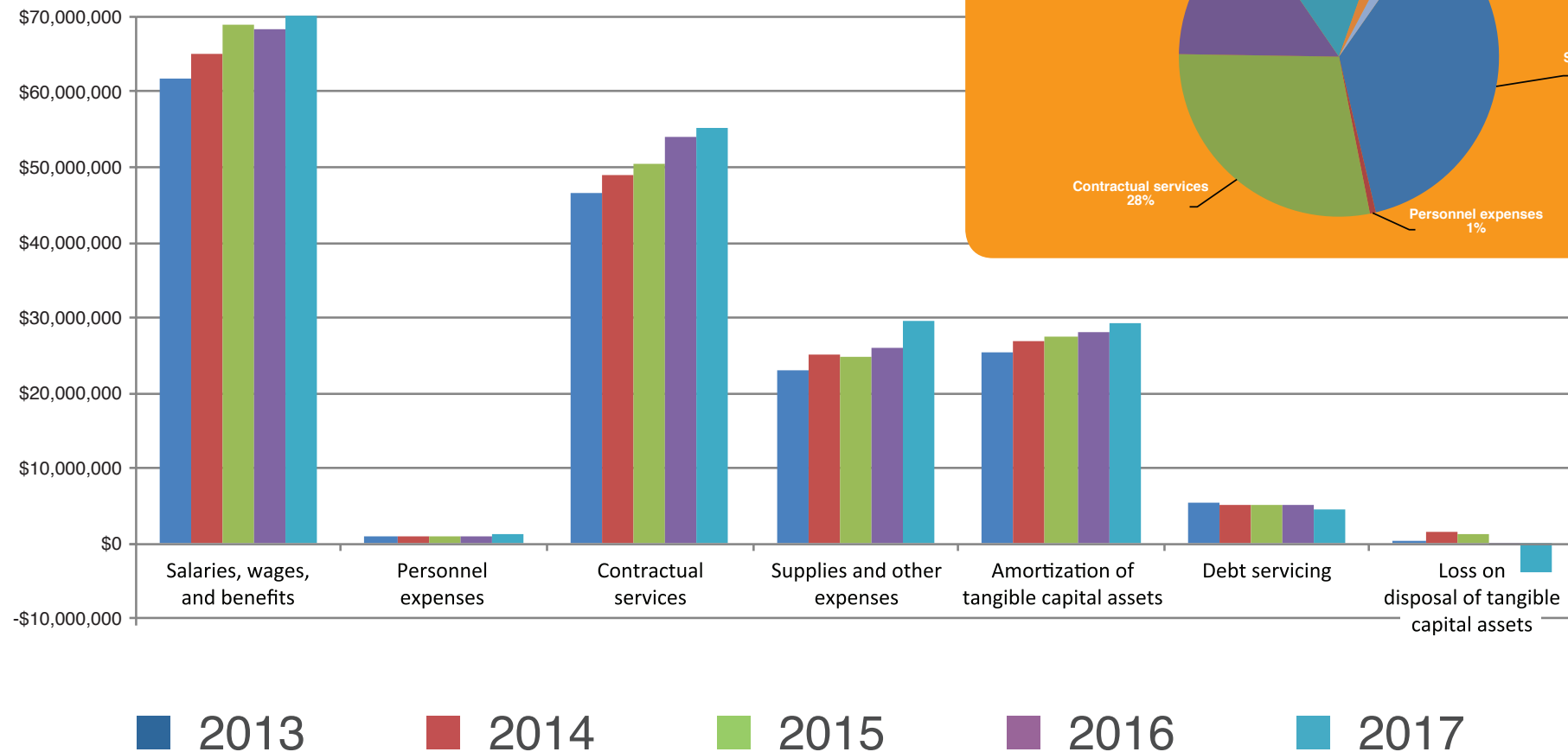
Source: City of Kamloops, Finance Division

IF THIS WAS YOUR HOUSEHOLD...

the biggest expenditures would be your yard and your fun money (Parks, Recreation, and Cultural Services), your house (Infrastructure Maintenance), and transportation (Public Transit).



CONSOLIDATED EXPENSES BY OBJECT

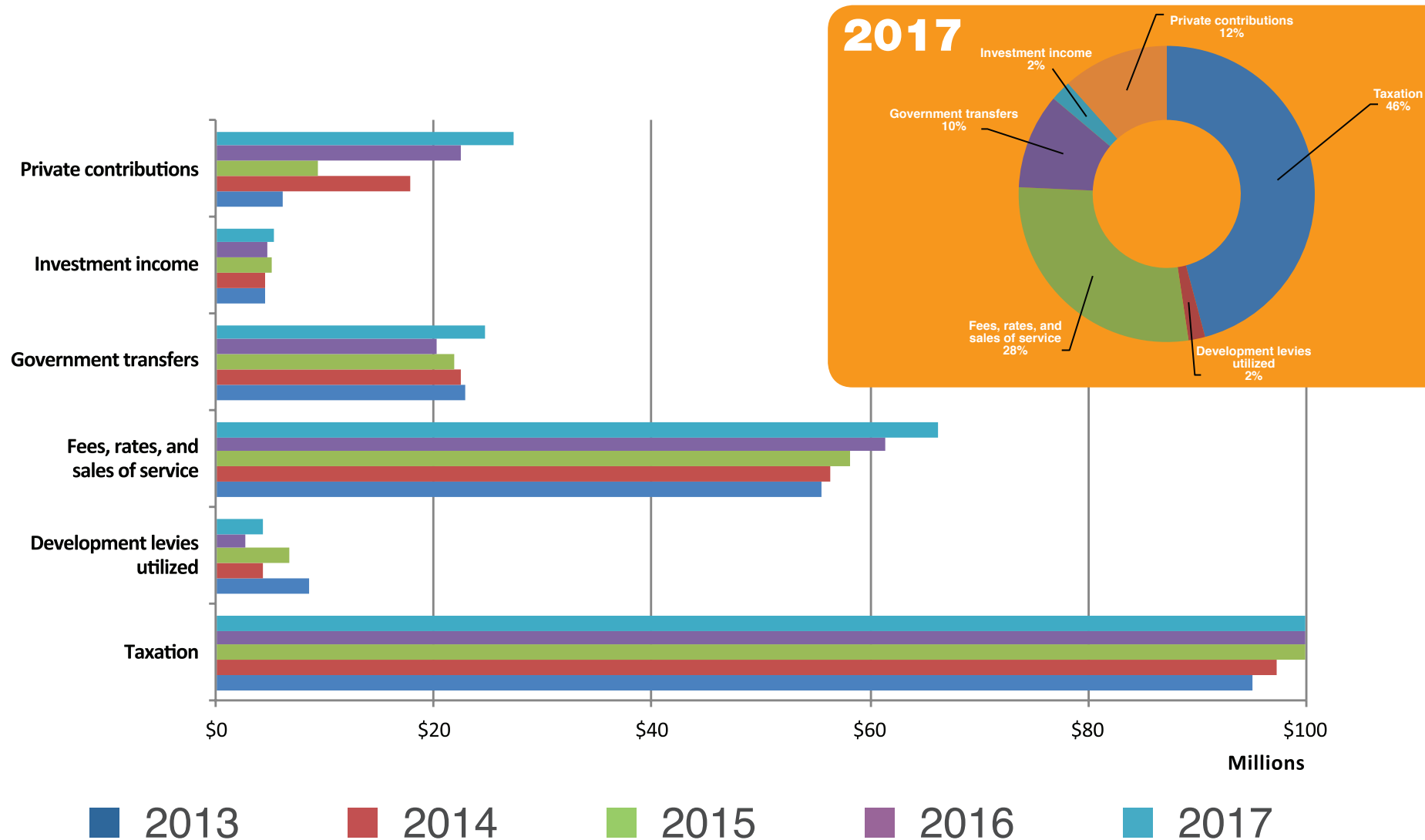


Source: City of Kamloops, Finance Division

Over 700 employees work hard to support the corporate mission of **Making Kamloops Shine.**



FIVE-YEAR CONSOLIDATED REVENUE BY SOURCE



Source: City of Kamloops, Finance Division

The City aims to balance taxation with other sources of revenue.



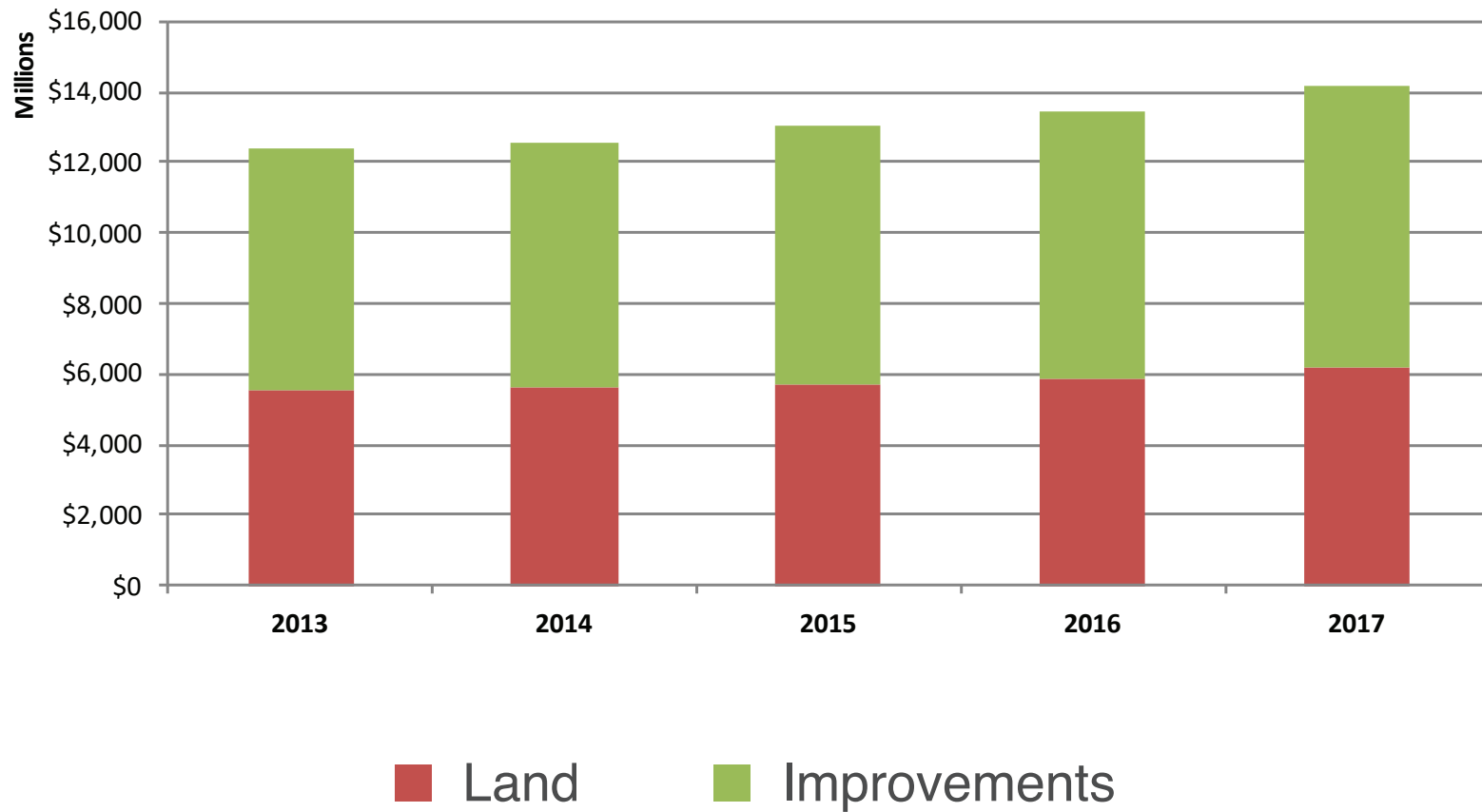
CONSOLIDATED REVENUE AND EXPENSES

	2013	2014	2015	2016	2017
REVENUE					
Taxation	\$95,216,313	\$97,394,963	\$100,774,085	\$104,363,436	\$108,211,000
Development levies utilized	8,508,939	4,290,421	6,781,829	2,666,964	4,281,000
Fees, rates, and sales of service	55,618,535	56,343,806	58,160,792	61,340,949	66,323,000
Government transfers	22,925,297	22,367,720	21,774,465	20,130,706	24,609,000
Investment income	4,557,052	4,524,962	5,049,603	4,659,065	5,340,000
Private contributions	6,033,633	17,819,210	9,294,326	22,382,725	27,376,000
	\$192,859,769	\$202,741,082	\$201,835,100	\$215,543,845	\$236,140,000
EXPENSES BY FUNCTION					
Cemetery	\$601,585	\$764,424	\$669,832	\$676,776	\$678,000
Community development	4,081,439	5,906,696	4,300,512	5,180,400	3,067,000
Corporate administration	10,072,952	9,943,429	11,008,500	11,071,601	10,633,000
Environmental services	220,129	259,390	233,140	595,456	312,000
Fire services	15,507,316	17,259,224	19,573,886	17,753,781	20,163,000
Infrastructure maintenance	23,717,603	22,556,170	26,543,538	24,768,172	24,272,000
Legislation and enforcement	4,731,887	5,240,498	5,688,962	5,739,587	5,437,000
Parks, recreation, and cultural services	33,850,676	37,769,086	35,854,004	36,128,740	36,878,000
Police services	22,128,355	23,475,807	23,340,339	24,790,451	27,421,000
Public transit	15,181,411	15,893,214	16,494,250	17,331,495	17,068,000
Solid waste	6,909,046	7,465,658	8,059,367	10,539,448	10,055,000
Water utility	16,702,811	16,622,902	15,862,633	15,169,459	14,590,000
Sewer utility	6,849,982	7,550,884	8,707,701	10,141,125	11,220,000
Kamloops Airport Authority Society	2,386,459	2,036,668	2,130,454	2,238,666	1,983,000
Venture Kamloops Business Development Society	719,327	629,062	767,611	649,999	639,000
	\$163,660,978	\$173,373,112	\$179,234,729	\$182,775,156	\$184,416,000
EXPENSES BY OBJECT					
Salaries, wages, and benefits	\$61,880,553	\$64,897,614	\$69,026,378	\$68,454,300	\$71,305,000
Personnel expenses	989,324	1,035,976	1,102,576	1,124,894	1,164,000
Contractual services	46,701,764	48,859,602	50,396,324	54,149,347	55,288,000
Supplies and other expenses	22,998,835	25,023,856	24,918,676	25,958,487	26,684,000
Amortization of tangible capital assets	25,466,555	26,761,379	27,364,414	28,005,710	29,200,000
Debt servicing	5,355,554	5,120,161	5,107,595	5,109,394	4,593,000
Loss on disposal of tangible capital assets	268,213	1,674,524	1,318,766	(26,976)	(3,818,000)
	\$163,660,798	\$173,373,112	\$179,234,729	\$182,775,156	\$184,416,000

Source: City of Kamloops, Finance Division



ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES



Source: City of Kamloops, Finance Division

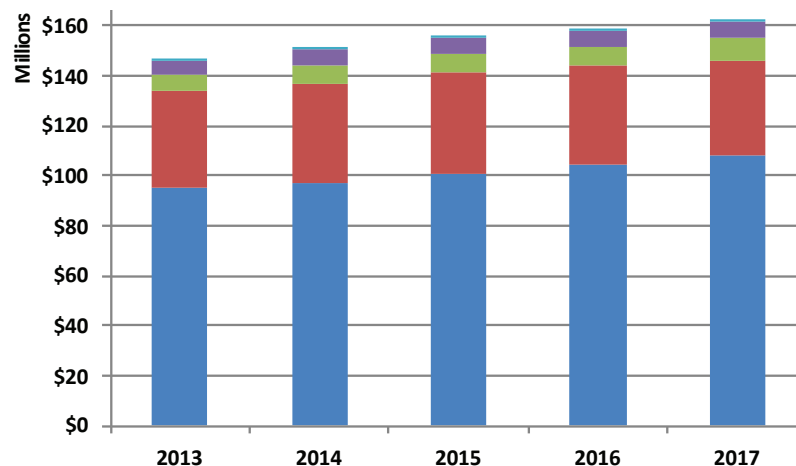


PROPERTY TAX COLLECTIONS

	2013	2014	2015	2016	2017
Current taxes levied *	\$144,245,161	\$149,091,545	\$153,379,779	\$156,702,763	\$160,222,552
Current taxes collected	\$141,490,187	\$146,530,196	\$150,115,886	\$153,342,449	157,825,234
Current taxes receivable as at December 31	\$2,754,974	\$2,561,349	\$3,263,893	\$3,360,314	2,397,318
% of current taxes collected	98.09%	98.28%	97.87%	97.86%	98.50%

*Includes collections for other authorities and penalties

PROPERTY TAX LEVIES

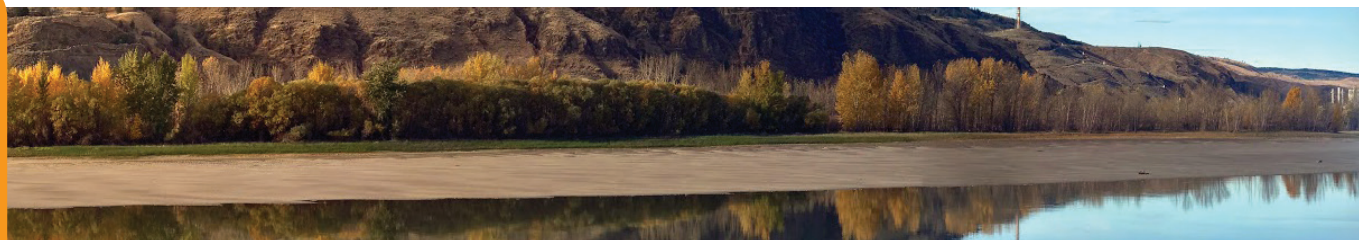


■ British Columbia Assessment Authority
 ■ Thompson-Nicola Regional District
■ Thompson Regional Hospital District
 ■ School Taxes
 ■ City of Kamloops

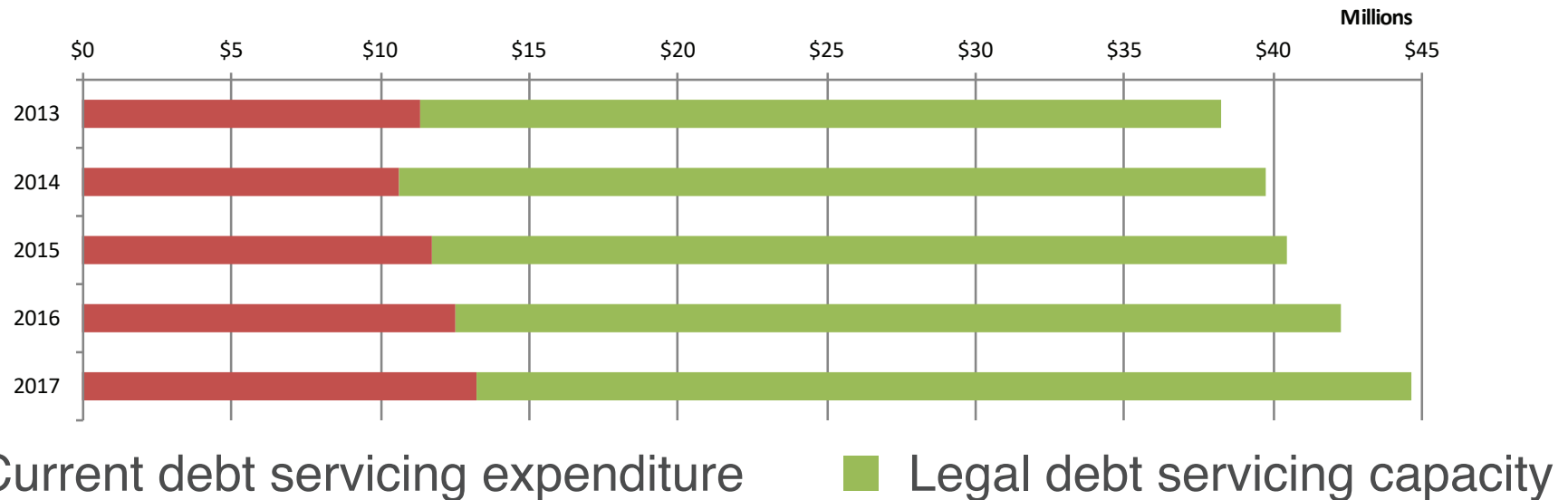
Aside from the City, your tax bill collects fees for a variety of entities: BC Assessment Authority, TNRD, for School Taxes, and the Hospital District.

Source: City of Kamloops, Finance Division

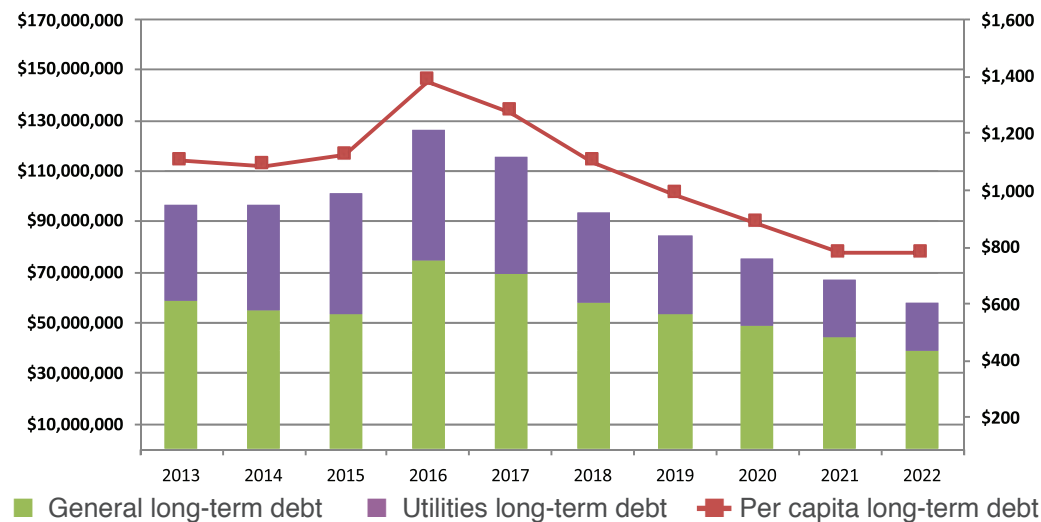
The average house assessment in 2017 was **\$377,000** and the average property tax amount was **\$2,958.**



LEGAL DEBT SERVICING LIMIT



LONG-TERM DEBT AND DEBT PER CAPITA



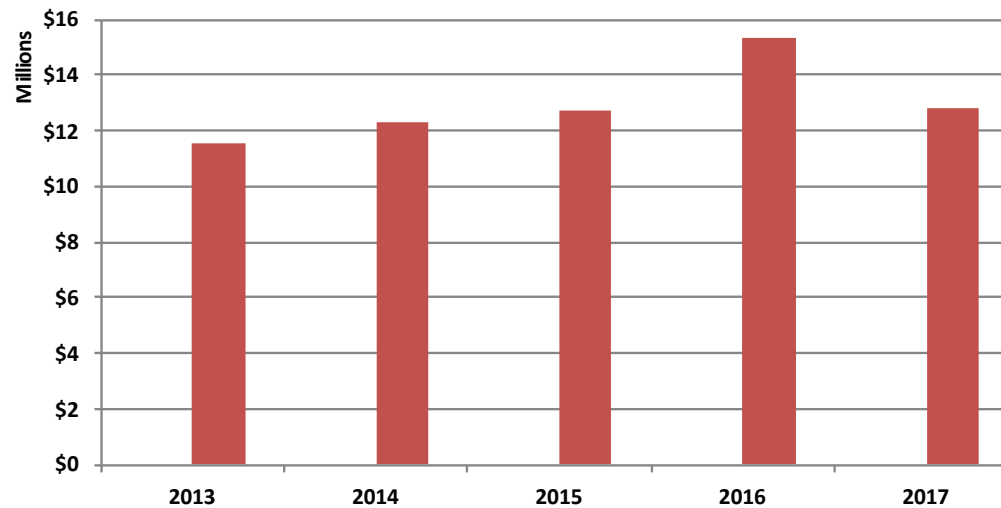
Source: City of Kamloops, Finance Division

IF THIS WAS YOUR HOUSEHOLD...

it would be like earning **\$75,000** per year, and only having a **\$75,000** mortgage with **\$750/month** payments (12% of income for debt).

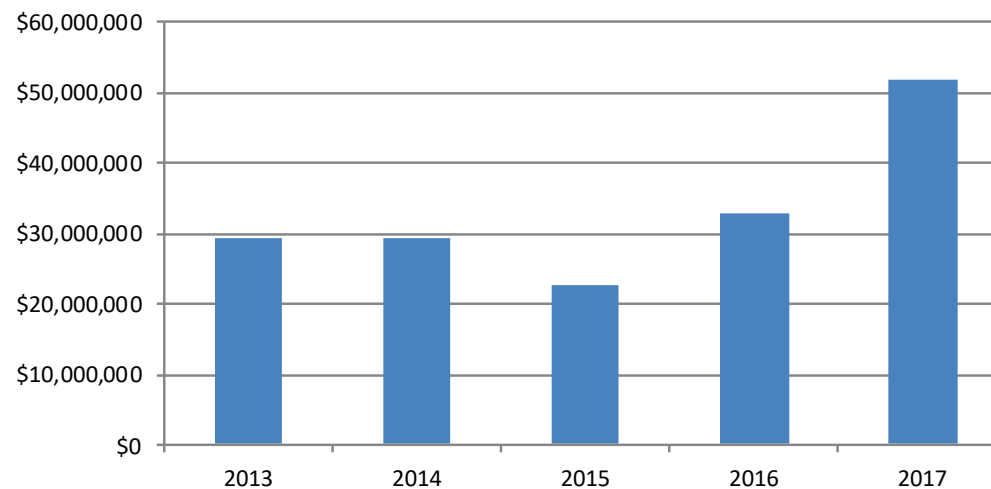


NET DEBT



Net debt is an indicator that provides a measure of the future revenues required to pay for past transactions and events. It is calculated as the difference between financial assets and liabilities. It provides an indication of the affordability of additional spending.

ANNUAL SURPLUS

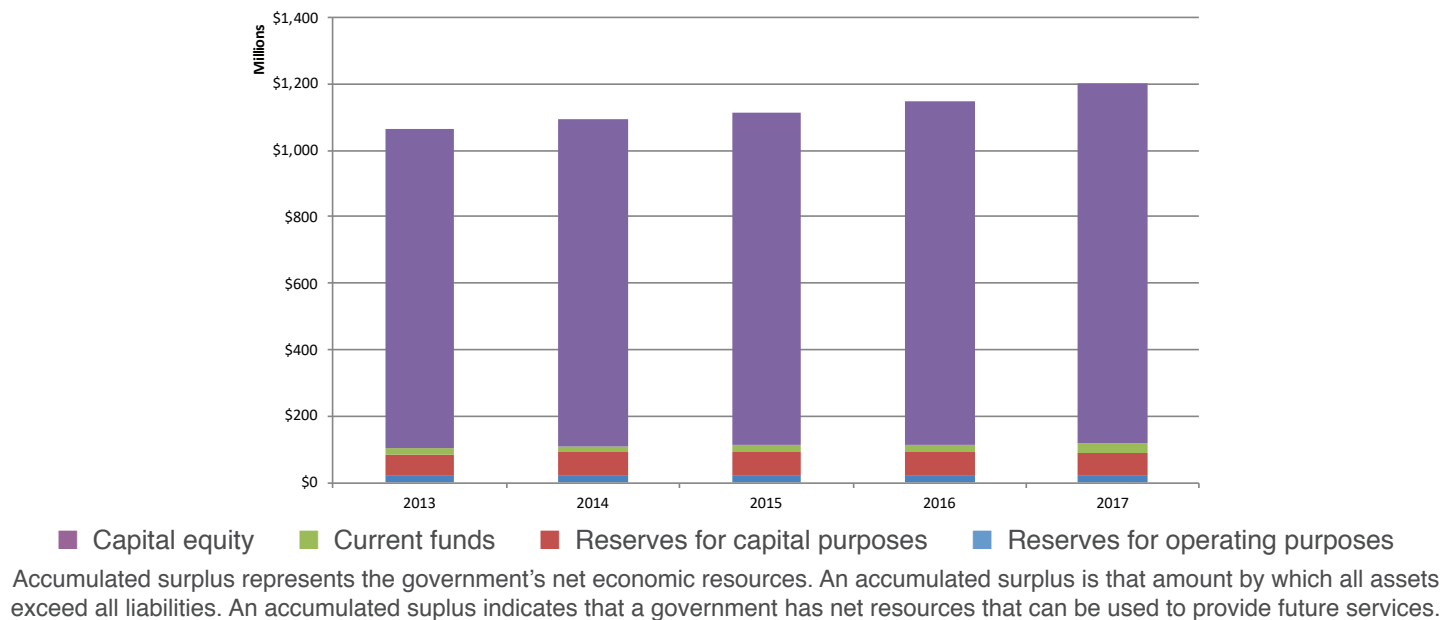


Annual surplus measures whether a government has maintained its net assets in a year. An annual surplus in the year shows that revenues raised in the year were sufficient to cover the year's cost.

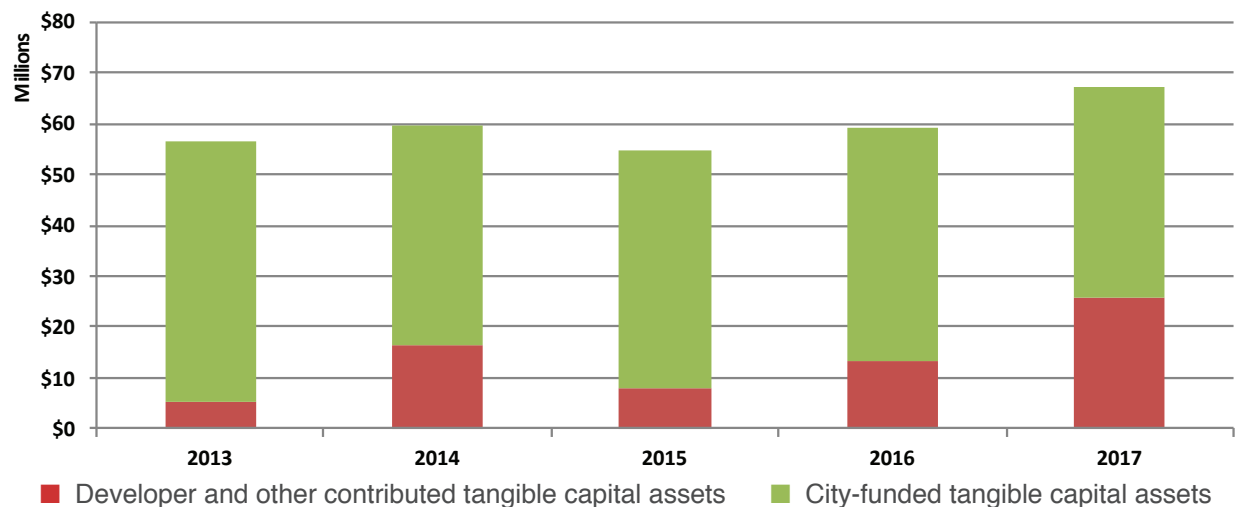
Source: City of Kamloops, Finance Division



ACCUMULATED SURPLUS



ACQUISITION OF TANGIBLE CAPITAL ASSETS

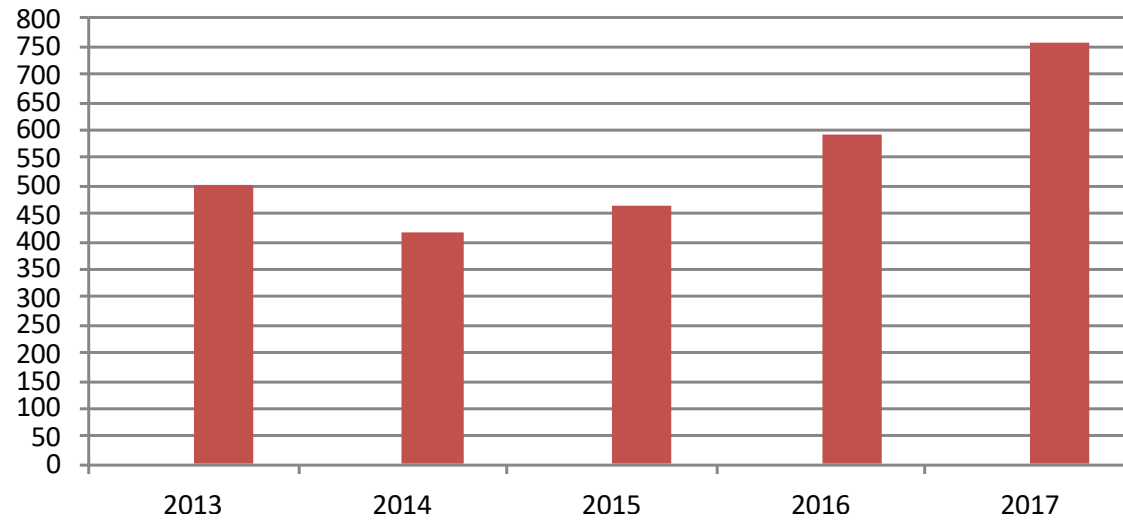


Source: City of Kamloops, Finance Division

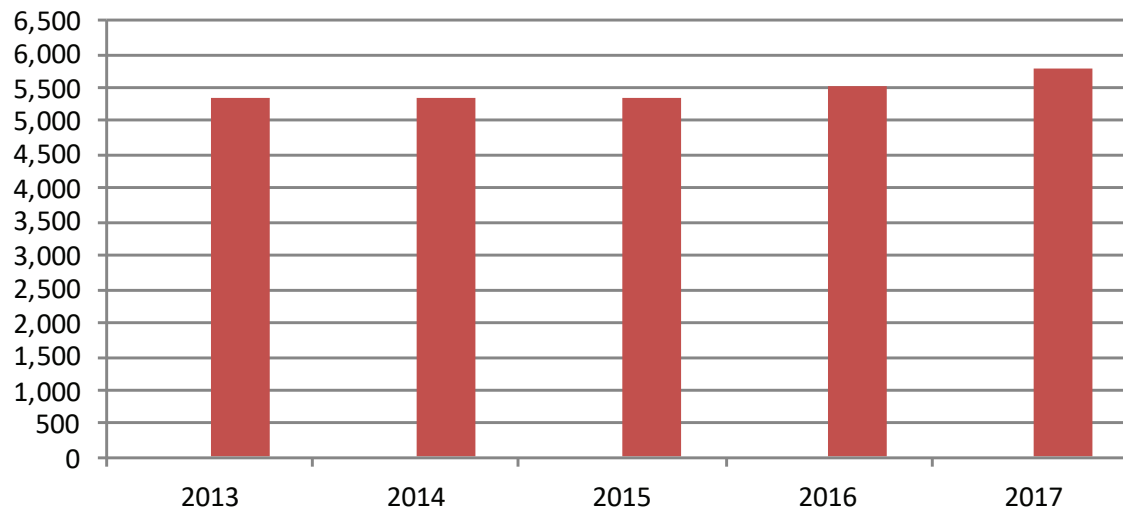
City assets include roads, buildings, pipes, parks and equipment.



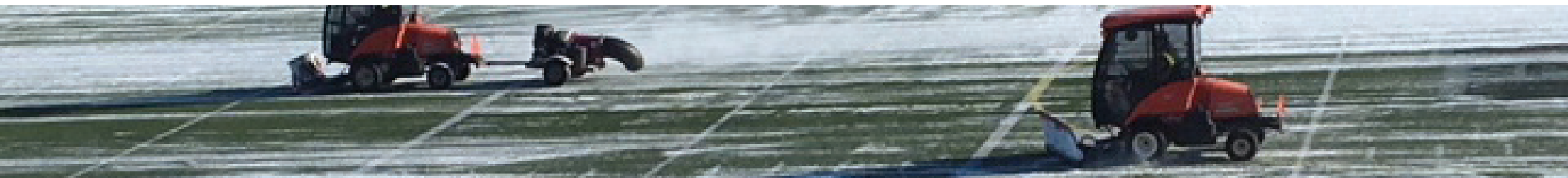
NEW HOUSING STARTS



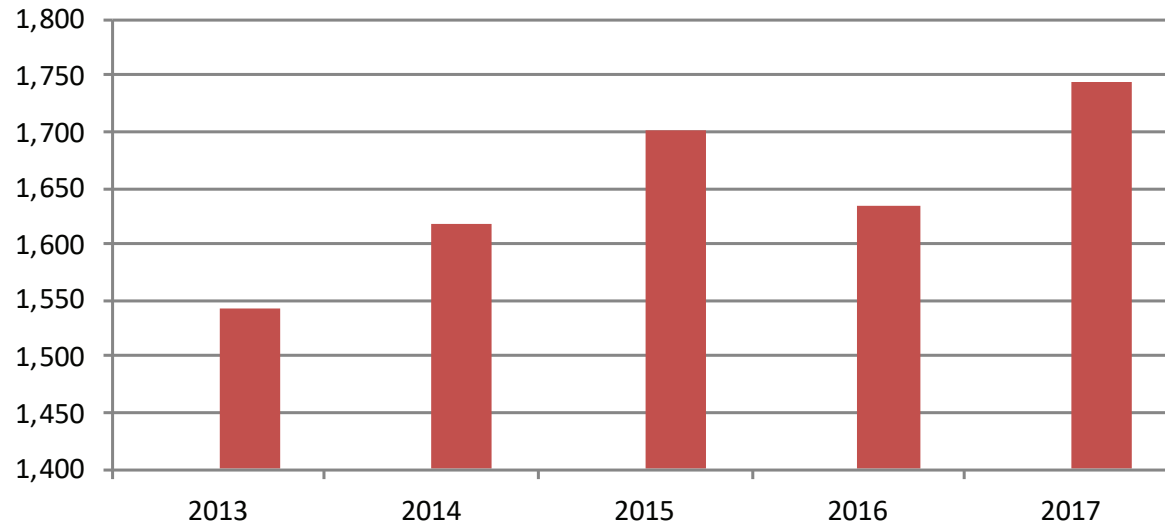
NUMBER OF BUSINESS LICENCES ISSUED



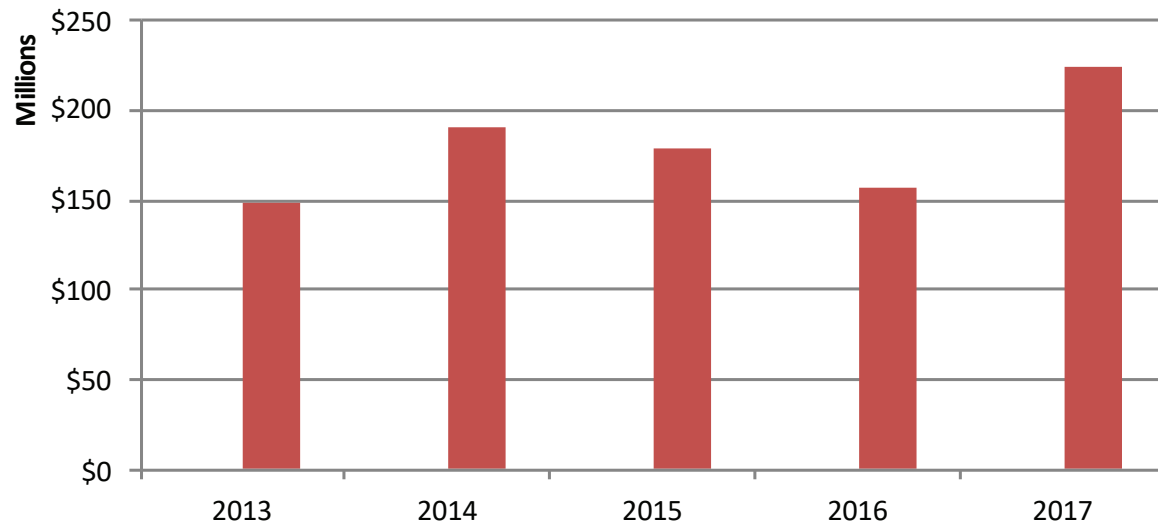
Source: City of Kamloops, Development and Engineering Services Department



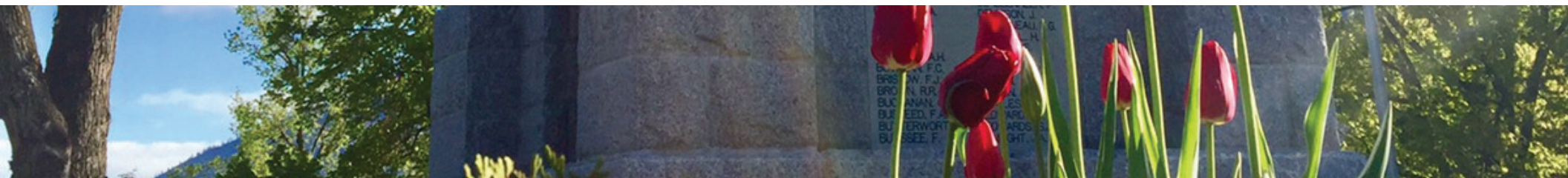
NUMBER OF BUILDING PERMITS ISSUED



VALUE OF BUILDING PERMITS ISSUED



Source: City of Kamloops, Development and Engineering Services Department



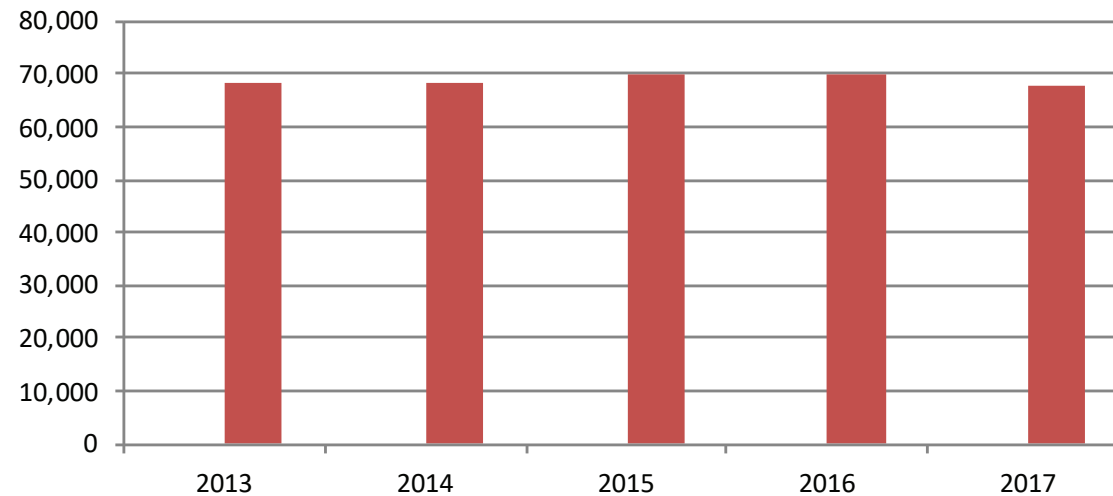
DEVELOPMENT AND ENGINEERING SERVICES APPLICATION SUMMARY

MAJOR ACTIVITY	2015	2016	2017
PLANNING AND DEVELOPMENT DIVISION			
Rezoning Applications	38	28	26
Development Variance Applications	20	33	20
Development Permit Applications	32	36	54
Board of Variance Applications	2	1	0
Preliminary Proposals	7	3	0
Inter-government Referrals	5	2	0
Liquor Licence Applications	13	3	14
ALR Applications	3	1	3
Temporary Use Permits	4	2	1
Land Use Contract Applications	0	0	0
Sign Permit Applications	65	80	77
SUBTOTAL	189	189	195
Zoning Information Requests	60	53	105
New Businesses	583	573	654
Total Business Licences	5,363	5,510	5,796
SUBDIVISION DEVELOPMENT DIVISION			
Subdivision Applications	46	35	65
Fee Simple Lots Created	89	243	128
Strata Lots Created	63	102	53
Total New Lots Created	152	345	181

Source: City of Kamloops, Development and Engineering Services and Principal Corporate Taxpayers

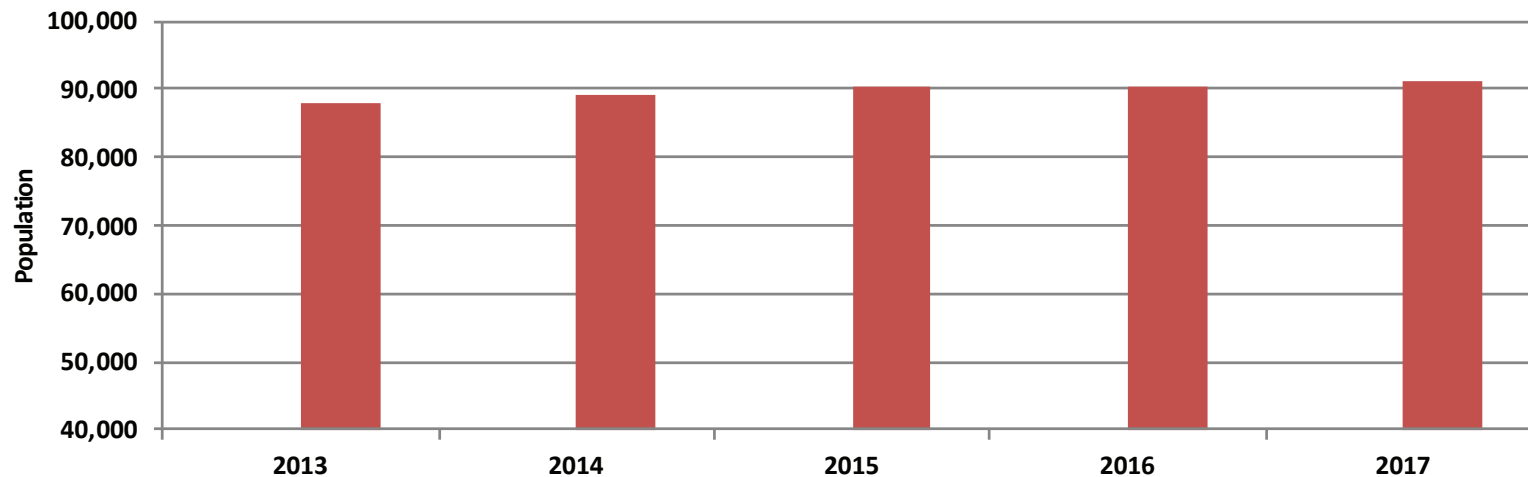


NUMBER OF VOTERS ON VOTERS LIST



Source: City of Kamloops, Corporate Services and Community Safety Department

POPULATION ESTIMATES



Source: City of Kamloops, Development and Engineering Services Department

Don't forget to vote!
The next Municipal Election
is coming up on
Saturday, October 20, 2018.



PRINCIPAL CORPORATE TAXPAYERS

REGISTERED OWNER	Primary Property	Taxes Levied
DOMTAR INC	Industrial	5.25%
ABERDEEN KAMLOOPS MALL	Shopping Centre	2.20%
TRANS MOUNTAIN PIPELINE	Utility	1.04%
CALLOWAY REIT KAMLOOPS(INC)	Shopping Centre	1.00%
KAMLOOPS HOLDINGS INC	Shopping Centre	0.77%
KAMLOOPS AIRPORT LTD	Airport	0.75%
SUMMIT SHOPPING CTR	Shopping Centre	0.75%
WHITEROCK 350-450 LANSLOWNE	Shopping Centre	0.66%
LOBLAW PROPERTIES WEST INC	Shopping Centre	0.62%
COSTCO WHOLESALE CORP	Shopping Centre	0.56%
NORTHILLS SHOPPING CTR	Shopping Centre	0.60%

Includes general municipal property value taxes, 1% utility taxes, and grants in lieu of taxes; does not include special levies, utilities, or taxes levied by other taxing authorities. Based on largest individual corporate folio. Taxes levied based on a percentage of total municipal taxes.

Source: City of Kamloops, Finance Division



PERMISSIVE TAX EXEMPTIONS - 2017

Every year, the City of Kamloops receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2017, the following non-profit organizations qualified:

Registered Owners	Civic Address	Exempt Amount Municipal Only
495862 BC Ltd & Desert Garden Senior Community Centre	#101-540 Seymour St	\$19,444
Ask Wellness Society	433 Tranquille Rd.	6,984
Barnhartvale Community Association Inc.	7390 Barnhartvale Rd.	2,469
BC Conservation Foundation	101A - 1445 McGill Road	2,911
BC Society for Prevention of Cruelty to Animals	1221 8th St.	2,101
BC Society for Prevention of Cruelty to Animals	1225 8th St.	1,042
BC Society for Prevention of Cruelty to Animals	1229 8th St	928
BC Society for Prevention of Cruelty to Animals	1233 8th St.	911
BC Society for Prevention of Cruelty to Animals	1239 8th St.	727
BC Society for Prevention of Cruelty to Animals	1209 8th St.	6,220
Big Brothers of Kamloops	821 Seymour St.	7,025
Canadian Mental Health Association	271 West Victoria St.	13,490
Canadian Mental Health Association	857 Seymour St.	6,370
Canadian Mental Health Association	768 Battle St.	1,925
Kamloops Heritage Railway Society	40 Mt Paul Way	7,689
Heffley Creek Community Assoc.	6995 Old Hwy 5	3,198
Interior Community Services	1286 River St.	4,395
Interior Community Services	396 Tranquille Rd	8,580
Interior Community Services	765 Tranquille Rd	7,461
Interior Community Services	290 Maple St	3,058
Interior Community Services	837 Crestline Ave	2,117
Interior Community Services	1695 Centennial Dr	1,375
Interior Community Services	500 Desmond St	2,139
Interior Indian Friendship Society	125 Palm St	11,812
Kamloops and District Elizabeth Fry Soc.	827 Seymour St	5,620
Kamloops and District Elizabeth Fry Soc.	871 Westminster Ave	3,800
Kamloops Cadet Society	169 Briar Ave	5,674
Kamloops Cariboo Regional Immigrant Society	448 Tranquille Rd.	7,925
Kamloops Community YMCA - YWCA	452 Battle St	2,701
Kamloops Community YMCA - YWCA	400 Battle St	54,616
Kamloops Community YMCA - YWCA		2,678
Kamloops Curling Club	700 Victoria St	17,991
Kamloops Elks Lodge No. 44 of the Benevolent and	784 Victoria St.	2,758
Kamloops Food Bank & Outreach Society	164 Wilson St	1,994
Kamloops Food Bank & Outreach Society	171 Wilson St	10,407
Kamloops Hospice Association	72 Whiteshield Cres South	6,028
Kamloops Lawn Bowling	100 Lorne St	8,185

Registered Owners	Civic Address	Exempt Amount Municipal Only
Inclusion Kamloops Society	449 St. Paul St	\$6,820
Inclusion Kamloops Society	521 Seymour St	5,647
Kamloops Symphony Society	#4 - 510 Lorne St	1,745
Kamloops Symphony Society	#5 - 510 Lorne St	3,089
Kamloops Symphony Society	#6 - 510 Lorne St	2,041
Kamloops Tourism Marketing Society	1290 Trans Canada Hwy W	19,260
Kamloops Wildlife Park Society	9077 Dallas Dr	60,446
Nature Conservancy of Canada	2680 Ord Rd	918
New Life Mission	197 West Victoria St	1,828
New Life Mission	181 West Victoria St	26,236
New Life Mission	346 Seymour St	3,211
Norkam Seniors Housing Co-op Assoc & North Shore Community Centre	#307 - 730 Cottonwood Ave	11,892
Oncore Seniors Society	328 Seymour St	6,312
Oncore Seniors Society	206-760 Mayfair St	135
Oncore Seniors Society	T219-401 760 Mayfair St	30,923
Pinetree Riding Club	1554 Todd Rd.	5,545
Provincial Rental Housing	T319-403 760 Mayfair St	18,528
Rosehill Farmers Institute	2560 Princeton Kamloops Hwy	5,329
St. John Society (BC & Yukon)	627 Victoria St	10,312
Kamloops Trap and Skeet Club	2100 Lac Le Jeune Rd	2,575
Thompson Nicola Family Resource Soc.	801 McGill Rd	17,896
Wildlife Park Society of BC	Trans Canada Hwy East	547
Canadian National Railway and used by Kamloops(City)	0 Lorne St	1,649
Canadian Pacific Railway and used by the Kamloops (City)	0 Victoria St	3
Canadian Pacific Railway and used by the Kamloops (City)		506
Canadian Pacific Railway and used by the Kamloops (City)	0 Mission Flats	40
Canadian Pacific Railway and used by the Kamloops (City)		52
John Howard Society of the Thompson Region	135 Fairview Ave	1,603
John Howard Society of the Thompson Region	380 Monmouth Dr	469
John Howard Society of the Thompson Region	382 Monmouth Dr	494
Pregnancy Care Centre Society of Kamloops	429 Tranquille Rd	2,395
Total Non-profit Tax Exemptions		\$503,194

Council adopted Permissive Tax bylaws to exempt the following heritage properties from property taxes in 2017:

Registered Owners	Civic Address	Exempt Amount Municipal Only
Roses Icecream Ltd	371 Victoria St	\$975
St. Andrews on the Square	159 Seymour St	16,908
Total Heritage Tax Exemptions		\$17,883

PERMISSIVE TAX EXEMPTIONS - 2017 (Continued)

Provincial Legislation (the Community Charter) statutorily exempts the building and the land on which the building stands, for places of worship, specific seniors' housing, hospitals, and private schools. Council may, by bylaw, permissively exempt the land surrounding the building. In 2017, Council adopted by-laws to exempt the following surrounding lands:

Places of Worship	Civic Address	Exempt Amount Municipal Only
Berean Baptist Church	453 Linden Ave	\$1,508
Bible Truth Society of Canada	1099 Fraser St	8,299
Catholic School of Kamloops	545 Tranquille Rd	1,296
Christian Science Society of Kamloops	1152 Nicola St	2,987
Church of Jesus Christ of Latter Day Saints	2165 Parkcrest Ave	11,413
Church of the Nazarene Canada	702 Columbia St	1,437
Cornerstone Baptist Church (aka Hillcrest Baptist)	805 Sherbrooke Ave	7,059
Dallas Barnhartvale Baptist Church	495 Todd Rd	4,467
First Baptist Church	454 Columbia St	12,935
Free Methodist Centennial Chapel	975 Windbreak Ave	2,381
Gateway City Church	163 Oriole Rd	10,849
Hills of Peace Lutheran Church	695 Robson Dr	5,580
Holy Trinity Ukrainian Catholic Church	109 Tranquille Rd	1,677
Holy Trinity Ukrainian Catholic Church	111 Tranquille Rd	5,241
Kamloops Alliance Church	200 Leigh Rd	39,614
Kamloops Buddhist Church	371 Poplar St	1,649
Kamloops Buddhist Church	374 Poplar St	1,663
Kamloops Buddhist Church	364 Poplar St	1,663
Kamloops Calvary Community Church	1205 Rogers Way	39,903
Kamloops Evangelical Free Church	1132 8th St	4,086
Kamloops Full Gospel Tabernacle	1550 Tranquille Rd	4,114
Kamloops Gospel Chapel	781 Lepine St	2,156
Kamloops Gospel Chapel	1365 Tranquille Rd	1,620
Kamloops Gurudwara Sahib Society	1345 Ord Rd	2,128
Kamloops River of Life Ministries Society	629 Battle St	3,114
Leigh Congregation of Jehovahs Witness	270 Leigh Rd	4,734
Lord of Life Luthern Church	2481 Sunset Dr	4,086
Mount Paul United Church	140 Laburnum St	3,818
New Apostolic Church Canada	2085 Parkcrest Ave	2,649
Plura Hills United Church	2090 Pacific Way	3,001
Roman Catholic Bishop of Kamloops	560 Third Ave	3,015
Roman Catholic Bishop of Kamloops	572 Third Ave	3,311
Roman Catholic Bishop of Kamloops	580 Third Ave	2,663
Roman Catholic Bishop of Kamloops	255 Nicola St	13,780
Roman Catholic Bishop of Kamloops	635 Tranquille Rd	6,186
Roman Catholic Bishop of Kamloops	2797 Sunset Dr	11,342
Roman Catholic Bishop of Kamloops	2826 Bank Rd	3,269
Roman Catholic Bishop of Kamloops	573 Tod Mt Rd	1,437
Sahali Fellowship	1565 Summit Dr.	10,243
Sahali Fellowship	1575 Summit Dr	\$888
Salvation Army	344 Poplar St	1,634
Sant Nirankari Mission Canada Inc.	1805 Tranquille Rd	8,623
Seventh Day Adventist	364 Fortune Dr	7,834

Places of Worship	Civic Address	Exempt Amount Municipal Only
Sikh Cultural Society	700 Cambridge Ave	\$9,440
South Thompson Congregation of Jehovah Witness	1985 Curlew Rd	6,721
Southwest Community Baptist Church	700 Hugh Allan Dr	9,356
St Andrews Presbyterian Church	1136 6th Ave	2,874
St Georges Anglican Church (Fraser Basin Society)	308 Royal Ave	1,959
St Georges Anglican Church (Fraser Basin Society)	320 Royal Ave	1,141
St Paul's Catherderal Fraser Basin Society)	360 Nicola St	3,269
Summit Drive Baptist Church	1975 Summit Dr	8,891
Ukrainian Orthodox Church 1044	8th St	5,439
United Pentacostal Church of BC	3587 Westsyde Rd	2,325
Valleyview Bible Mennonite Brethern Church	2386 ETC Hwy	9,666
Westsyde Christian Assembly Church	849 Wawn Rd	2,578
Westsyde Fellowship Church	2833 Westsyde Rd	3,987
Westsyde Kingdom Hall of Jehovah Witness	779 Franklin Rd	1,733
Total Places of Worship Exemptions		\$340,731

Seniors' Housing	Civic Address	Exempt Amount Municipal Only
PA and JM Gaglardi Senior Housing Society	174 St. Paul St.	\$3,019

Private Hospitals	Civic Address	Exempt Amount Municipal Only
Kamloops Soc Alcohol and Drug Service		\$6,484

Total Permissive Tax Exemptions Surrounding Statutory Land Exemptions	\$350,234
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Council adopted Permissive Tax bylaw cited as Transit Exchange Partnering Property Tax Exemption:

Transit Exchange	Civic Address	Exempt Amount Municipal Only
Whiterock 350-450 Lansdowne Street Kamloops Inc.	450 Lansdowne St	\$19,426

Total Permissive Tax Exemptions	\$890,736.82
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PERMISSIVE TAX EXEMPTIONS - 2017 *(Continued)*

Revitalization tax exemptions are limited to municipal property taxes (Sec 197(1)a of the Community Charter) and do not extend to school and other property taxes. Council adopted said bylaws to exempt the following properties:

Downtown Revitalization Program	Civic Address	Exempt Amount Municipal Only
Kamvan Holdings Ltd.	150 Victoria St	\$11,362
Allan and Jean Harrison	246 Victoria St	1,593
Maxine Tsai and Fu-Chih Tu	256 Victoria St	692
Mosaic Building (30 Units)	460 5th Avenue	27,293
Northland Property Corporation	225 Lorne St	268,803
0801947 BC Ltd.	540 Victoria St	88,114
Blue Light Hotels Ltd.	339 St. Paul St.	50,386
Nazca Management Ltd and R	1850 Holdings Ltd 272 Lansdowne St	2,060
Greystone Holdings Ltd	519 Victoria St	1,395
Total Downtown Revitalization Program		\$451,699

North Shore Revitalization Program	Civic Address	Exempt Amount Municipal Only
ASP 3 Holdings Ltd	707 Tranquille Rd	\$13,531
Mayfair (101 Units)	755 Mayfair St	52,505
Rivers Bend (99 Units)	760 Mayfair St	40,530
Golden Vista Suites (46 Units)	375 Cherry Ave.	16,265
ASP 3 Holdings Ltd	685 Tranquille Rd.	16,641
Library Square (151 Units)	689 Tranquille Rd	186,183
Trophy Enterprises Ltd. (53 Units)	154 Vernon Ave	11,096
MAIA Enterprises Ltd.	376 Tranquille Rd.	25,942
Total North Shore Revitalization Program		\$362,693

Total Tax Revitalization Program	\$814,392
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Total Property Tax Exemptions	\$1,705,129
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TOURNAMENT CAPITAL GRANTS - 2017

	Grant \$	Month	Participants Out of Town	Participants in Town	Total Participants	No. of Days	Participation Days	Economic Impact
PROVINCIAL								
KGTC BC Provincial Gymnaestrada	\$940	May	470	30	500	2	940	\$126,900
Canadian Martial Arts Federation Grand Prix - Viani's	300	May	60	25	85	1	60	8,100
Kamloops Synchro Jean Peters Provincial Meet	500	May	228	8	236	3	684	92,340
Special Olympics BC Summer Games	0	July	1,200	0	1200	3	3,600	486,000
Kamloops Canoe & Kayak BC Cup Championships	500	July	170	20	190	2	340	45,900
Kamloops Aquatics Swim BC AAA Championships	952	July	476	49	525	3	1,428	192,780
BC Summer Swim Assoc. 2017 Provincial Championships	1,500	August	1,450	50	1500	7	10,150	1,370,250
2017 Provincial Disc Golf Championships	500	September	110	40	150	2	220	29,700
Greater Kamloops BMX Provincial Championship Final	500	September	217	33	250	1	217	29,295
BC Rugby Union Kamloops Sevens	750	October	375	75	450	3	1,125	151,875
St. Ann's Sr. Boys A Volleyball Prov. Championships	500	November	110	10	120	3	330	44,550
TOTAL PROVINCIAL GRANTS	\$6,942							
WESTERN CANADIAN								
Highland Dance Western Canada Open Championship	\$0	March	175	50	225	3	525	\$70,875
Western Off - Road Racing Championships	900	June	90	10	100	3	270	36,450
KMBA Mosquito Western Canadian Championships	850	August	85	9	94	4	340	45,900
KMBA Pee Wee AA Western Canadian Championships	850	August	85	9	94	4	340	45,900
KMBA Pee Wee A Western Canadian Championships	850	August	85	9	94	4	340	45,900
KMBA Bantam Western Canadian Championships	850	August	85	9	94	4	340	45,900
KMBA Midget Western Canadian Championships	850	August	85	9	94	4	340	45,900
TOTAL WESTERN CANADIAN GRANTS	\$5,150							
NATIONAL								
KIBT 2017	\$1,500	July	175	25	200	4	700	\$94,500
CMRC Grand National Amateur Championship	0	August	175	25	200	4	700	94,500
U Sports Men's National Soccer Championships	1,500	November	175	25	200	4	700	94,500
TOTAL NATIONAL GRANTS	\$3,000							



TOURNAMENT CAPITAL GRANTS - 2017 (Continued)

	Grant \$	Month	Participants Out of Town	Participants in Town	Total Participants	No. of Days	Participation Days	Economic Impact
INVITATIONAL (CONTINUED)								
KIBIHT	\$0	January	510	60	570	5	2,550	\$344,250
KMHA PeeWee Tier 3	360	January	180	20	200	3	540	72,900
KMHA Atom Rec	600	January	300	180	480	3	900	121,500
KMHA Midget Tier 2	280	January	140	20	160	3	420	56,700
KMHA Midget Rec	480	January	240	240	480	3	720	97,200
Kamloops Long Blades Coyote Cup	0	January	88	32	120	1	88	11,880
Kamloops Long Blades Speedtacular Western T2 Circuit	224	January	112	36	148	2	224	30,240
Thompson Nicola Triathlon Club 4X Mixed Relay	0	January	8	42	50	1	8	1,080
KTFC Gary Reed Classic	748	February	374	100	474	2	748	100,980
KMHA Tim Bit Jamboree	0	February	0	500		2	0	0
KGTC Invitational Gymnastics	702	March	351	73	424	3	1,053	142,155
Kamloops Rec Hockey Tournament	360	March	180	240	420	3	540	72,900
HUB International Ski Festival	0	March	412	77	489	2	824	111,240
Dirt 4 Life Trail Race #1	400	March	200	200	400	1	200	27,000
"A" Interior Bowling Tournament	410	March	210	42	252	3	630	85,050
Highland Dance Competition	0	March	275	25	300	2	550	74,250
Kamloops Aquatic Club 2017 Spring Madness	270	April	135	65	200	1	135	18,225
DFO Pacific Challenge Hockey/Golf Tournament	300	April	150	50	200	3	450	60,750
KDM Bat for the Cure Easter Slo Pitch Icebreaker	1,000	April	500	100	600	3	1,500	202,500
Battle of the Borders	120	April	60	308	368	2	120	16,200
Kamloopa Invitational All Native Basketball Tourn.	460	April	230	20	250	4	920	124,200
Kamloops Invit'l 2017 Icebreaker Soccer Tournament	0	April	20	380	400	2	40	5,400
KTFC Battle of the Borders	840	April	420	54	474	2	840	113,400
Kamloops Legacy Performance Games	0	April	800	150	950	3	2,400	324,000
Kamloops Minor Lacrosse Karsten Huth Memorial	880	April	440	40	480	3	1,320	178,200
KMHA Jr. Blazers Tournament	400	April	200	40	240	3	600	81,000
KMHA Jr. Blazers Tournament	200	April	100	20	120	3	300	40,500
KMHA Jr. Blazers Tournament	200	April	100	20	120	3	300	40,500
KMHA Jr. Blazers Tournament	280	April	140	20	160	3	420	56,700
KMHA Jr. Blazers Tournament	120	April	60	20	80	3	180	24,300

TOURNAMENT CAPITAL GRANTS - 2017 *(Continued)*

	Grant \$	Month	Participants Out of Town	Participants in Town	Total Participants	No. of Days	Participation Days	Economic Impact
INVITATIONAL <i>(Continued)</i>								
KYSA May Slurpee Cup	\$1,500	May	3,000	1,000	4000	3	9,000	\$1,215,000
Kamloops Minor Lacrosse Alan Price Memorial	880	May	440	40	480	3	1,320	178,200
NSA Big O Memorial Slo Pitch Tournament	1,500	May	750	150	900	4	3,000	405,000
Kamloops Pickleball Open	170	May	85	70	155	2	170	22,950
KMBA River City Classic	1,008	May	504	132	636	4	2,016	272,160
KMHA Jr. Blazers Tournament	160	May	80	20	100	3	240	32,400
KTFC, North & West Zone High School Track	408	May	204	110	314	1	204	27,540
Kamloops Minor Fastball Spring Knockout	810	May	405	75	480	2	810	109,350
KTFC Dylan Armstrong Classic Track Meet	282	May	141	41	182	2	282	38,070
KTFC Okanagan Zone Track Meet	690	May	345	80	425	1	345	46,575
Sage Orienteering Club Sage Stomp	180	May	90	10	100	3	270	36,450
Kamloops Horseshoe Club Kamloops Open	0	May	15	10	25	1	15	2,025
Riptech Diving Invitational Dive Meet	0	May	100	10	110	2	200	27,000
KMBA Sussex Invitational Baseball Tournament	850	June	425	80	505	4	1,700	229,500
KAC TRU WolfPack Invitational Swim Meet	850	June	425	75	500	3	1,275	172,125
Thompson Shuswap Slo Pitch Tailgate	90	June	45	105	150	1	45	6,075
Kids of Steel	0	June	110	60	170	2	220	29,700
KYSA Errol Wild Soccer Tournament	0	June	0	500	500	2	0	0
Greater Kamloops BMX Provincial Qualifier	248	June	124	124	248	1	124	16,740
KMBA Canada Day Classic	360	July	180	16	196	4	720	97,200
Kamloops Summer Basketball Shootout	0	July	300	250	550	3	900	121,500
Kamloops International Baseball Tournament	0	July	140	20	160	4	560	75,600
Thompson Shuswap Slo Pitch Wind Up	90	July	45	105	150	1	45	6,075
Kamloops Summer Swim Club	900	August	450	50	500	2	900	121,500
27th Annual Kamloops Invitational Soccer Tournament	1,500	August	1,000	200	1200	4	4,000	540,000
Sweatfest / Crossfit	0	August	100	50	150	3	300	40,500
Kamloops Walk in the Park	0	September	15	23	38	1	15	2,025
2017 Tournament Capital Games	0	September	112	538	650	3	336	45,360
BC Hydro Slo Pitch Tournament	364	September	182	74	256	3	546	73,710

TOURNAMENT CAPITAL GRANTS - 2017 *(Continued)*

	Grant \$	Month	Participants Out of Town	Participants in Town	Total Participants	No. of Days	Participation Days	Economic Impact
INVITATIONAL <i>(Continued)</i>								
KMHA Midget Tier 1	\$360	October	180	20	200	4	720	\$97,200
KMHA PeeWee Tier 1	280	October	140	20	160	3	420	56,700
Octoberfest Slo Pitch	1,500	October	880	120	1000	3	2,640	356,400
42nd Annual Crown of Curling	0	October	70	5	75	5	350	47,250
Kamloops Aquatic Club Jamboree	0	October		200	200	1	0	0
KMHA Female Bantam / PW Rec	1,160	November	580	140	720	3	1,740	234,900
KMHA Bantam Tier 3	280	November	140	20	160	3	420	56,700
KMHA Atom Development	400	November	200	120	320	3	600	81,000
KMHA Bantam Rec	520	November	260	220	480	3	780	105,300
Kamloops Long Blades Classic Chill	160	November	80	20	100	1	80	10,800
Kamloops Skating Club	600	November	300	100	400	3	900	121,500
9 Man Community Football	0	November	100	15	115	2	200	27,000
KMHA PeeWee Tier 2	360	December	180	20	200	3	540	72,900
KMHA PeeWee Rec	800	December	400	60	460	3	1,200	162,000
Kamloops Aquatic Club MJB Law Ice Classic	800	December	400	50	450	3	1,200	162,000
Fulton Cup High School Basketball	0	December	0	220	220	3	0	0
TOTAL INVITATIONAL GRANTS	\$29,694							
TRAINING CAMPS								
BC Lions Training Camp		June	100		100	23	2,300	\$310,500
TOTAL TRAINING CAMPS			100				2,300	\$310,500
TOTALS	\$44,786		26,838	9,062	35,400		86,857	\$11,725,695





Canada's Tournament Capital

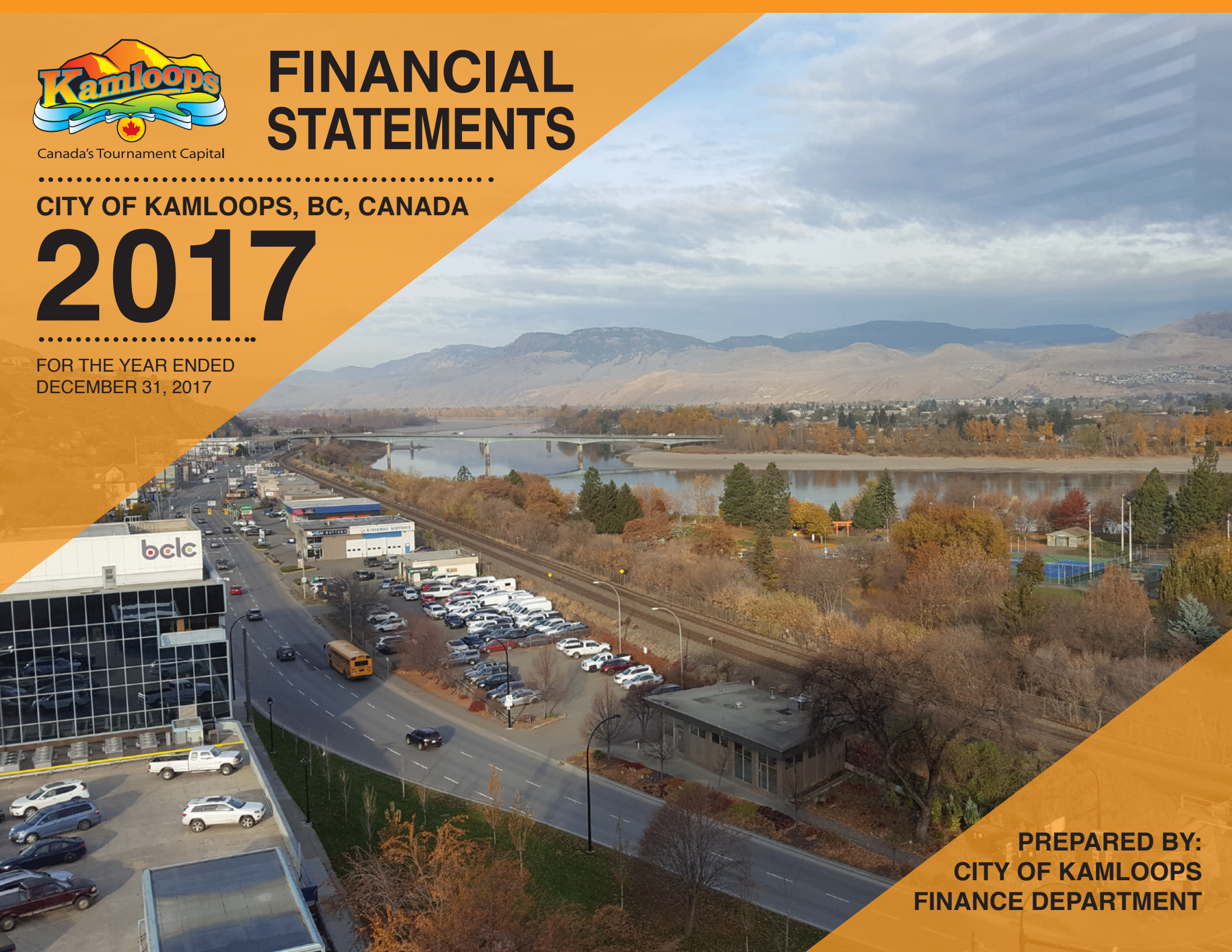
FINANCIAL STATEMENTS

.....
CITY OF KAMLOOPS, BC, CANADA

2017

.....

FOR THE YEAR ENDED
DECEMBER 31, 2017



**PREPARED BY:
CITY OF KAMLOOPS
FINANCE DEPARTMENT**

CANADIAN AWARD FOR NATIONAL REPORTING

AND THE AWARD GOES TO ... THE CITY OF KAMLOOPS ... YET AGAIN!

Sixth Consecutive Year

For the sixth consecutive year, the Canadian Award for Financial Reporting by the Government Finance Officers Association of the United States and Canada has been awarded to the City of Kamloops for the annual financial report for the fiscal year ended December 31, 2016.

THE CANADIAN AWARD FOR FINANCIAL REPORTING WAS ESTABLISHED TO:

- Encourage municipal governments throughout Canada to publish high-quality financial reports
- Provide peer recognition and technical guidance for officials preparing these reports
- Recognize top-quality financial reporting
- Urge governments to be fully accountable to their citizens and to others with an interest in the government's finances

CRITERIA FOR THE CANADIAN AWARD FOR FINANCIAL REPORTING:

- An easily readable and efficiently organized annual financial report that goes beyond the minimum requirements of generally accepted accounting principles.
- The municipality must demonstrate an effort to clearly:
 - communicate its financial picture
 - enhance understanding of its financial reporting
 - address user needs

**BRAVO
KAMLOOPS!!**



Report from the Financial Services Division

May 30, 2018

Your Worship and Members of Council:

I am pleased to submit the 2017 Annual Report for the City of Kamloops for the year ended December 31, 2017, in accordance with Sections 98 and 167 of the *Community Charter*. The Annual Report includes an introductory section that provides an organization overview and a summary of the goals and accomplishments in the Council Strategic Plan. The Financial Reports section includes audited consolidated financial statements and statistical information.

The consolidated financial statements for the year ended December 31, 2017, were prepared by the City's Financial Services Division, in accordance with Canadian public sector accounting standards. The City maintains systems of internal controls to provide reasonable assurance that the financial information is relevant, reliable, and accurate. The Audit Committee reviews the City's consolidated financial statements and recommends its approval to Council. The consolidated financial statements were audited by the City's external auditor, BDO Canada LLP, which expressed an unqualified opinion in its report dated May 15, 2018. Council is responsible for the appointment of the external auditor.

The City improved its financial position and ended the year with an accumulated surplus of \$51.7 million. The annual operating surplus in the general fund for the year was \$4.7 million as a result of better than expected economic conditions and the retirement of long-term debt early in the year. The City's net financial position has shifted from a net debt of \$12.8 million in 2016 to a net asset position of \$1.2 million in 2017, primarily as a result of the repayment of long-term debt. Total revenues for 2017 were \$236.1 million, an increase of \$20.6 million from the prior year. The increase of \$21.5 million over budgeted revenues is due primarily to the recording of significant developer contributions in the form of land and infrastructure from completed subdivision developments. Property tax revenue and fees rates increased by \$3.8 million, as planned in the 2017-2021 Five-year Financial Plan. The increase in the development levies utilized and in fees, rates, and sales of service reflects the significant increase in large developer-funded capital projects completed in 2017 and a growing development environment compared to the prior year. For the year ended December 31, 2017, the expenses were \$668,000 under budget (less than 0.5 %). The overall small variance from budget in expenses is made up of several offsetting changes across the categories. The largest variance is in supplies and other services, which exceeded budget by \$6.7 million, resulting primarily from the increased development and infrastructure maintenance activity in the community in 2017. This overage is offset by a \$2.7 million reduction in contracted services and a \$3.8 million gain on disposal of assets. Salaries, wages, and benefits increased slightly from both budget and the prior year due to emergency response activities as well as additional service requirements.

The City acquired \$67.1 million of tangible capital assets and recognized \$29.2 million in amortization of tangible capital assets over the 2017 year. Overall, the net book value of the City's tangible capital assets is \$1.2 billion. On behalf of the Corporate Services Department, I would like to express my appreciation to Council and staff for their efforts in achieving positive results in 2017.

Respectfully submitted,



Kathy Humphrey, CPA, CA
Corporate Services Director



Tel: 250 372 9505
Fax: 250 374 6323
www.bdo.ca

BDO Canada LLP
300 - 275 Lansdowne Street
Kamloops BC V2C 6J3

Report of the Independent Auditor on the Summarized Consolidated Financial Statements

To the Members of Council, inhabitants and ratepayers of the City of Kamloops:

The accompanying summarized consolidated financial statements, which comprise the summarized consolidated statement of financial position as at December 31, 2017 and the summarized consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, are derived from the audited consolidated financial statements of City of Kamloops. We expressed an unmodified audit opinion on those consolidated financial statements in our report dated May 15, 2018. Those consolidated financial statements, and the consolidated summarized financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summarized consolidated financial statements do not contain all the disclosures required by Canadian public sector accounting standards. Reading the summarized consolidated financial statements, therefore, is not a substitute for reading the audited consolidated financial statements of City of Kamloops.

Management's Responsibility for the Summarized Consolidated Financial Statements

Management is responsible for the preparation of the summarized consolidated financial statements in accordance with the basis described in Note 1.

Auditor's Responsibility

Our responsibility is to express an opinion on the summary consolidated financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard 810, "Engagements to Report on Summary Financial Statements."

Opinion

In our opinion, the summarized consolidated financial statements derived from the audited consolidated financial statements of City of Kamloops as at December 31, 2017 and for the year then ended, are a fair summary of those consolidated financial statements, in accordance with the basis described in Note 1.

BDO Canada LLP

Chartered Professional Accountants
Kamloops, British Columbia
May 15, 2018

**Summarized Consolidated Statement of Financial Position
as at December 31, 2017 (in thousands of dollars)**

	2017	2016
Assets		
Cash	\$ 24,646	\$ 42,627
Short term investments	131,226	110,910
Accounts receivable	25,189	22,574
Long-term investments (Note 2)	1,966	1,948
	<u>183,027</u>	<u>178,059</u>
Liabilities		
Accounts payable	20,190	21,281
Payroll benefits payable	4,388	4,568
Post-employment benefits payable	7,973	7,659
Landfill post-closure costs (Note 3)	3,336	2,977
Deferred revenue	29,904	28,038
Long-term debt (Note 5)	115,989	126,339
	<u>181,780</u>	<u>190,862</u>
Net Financial Assets (Debt)	<u>1,247</u>	<u>(12,803)</u>
Non-Financial Assets		
Inventory	1,362	1,350
Prepaid expenses	1,781	1,189
Tangible capital assets (Note 6)	1,195,633	1,158,563
	<u>1,198,776</u>	<u>1,161,102</u>
Accumulated Surplus (Note 7)	<u>\$ 1,200,023</u>	<u>\$ 1,148,299</u>

See commitments and contingencies (Note 8)

**Summarized Consolidated Statement of Operations
for the year ended December 31, 2017 (in thousands of dollars)**

	Financial Plan 2017	2017	2016
Revenue			
Taxation	\$ 108,712	\$ 108,211	\$ 104,437
Development levies utilized	-	4,281	2,667
Fees, rates and sales of service	60,745	66,323	61,268
Government transfers	19,784	24,609	20,131
Investment income	4,744	5,340	4,659
Private contributions	88	27,376	22,381
	<u>\$ 194,073</u>	<u>\$ 236,140</u>	<u>\$ 215,543</u>
Expenses			
Cemetery	\$ 668	\$ 678	\$ 677
Community development	6,877	3,067	5,180
Corporate administration	16,438	10,633	11,072
Environmental services	466	312	595
Fire services	17,506	20,163	17,754
Infrastructure	16,432	24,272	24,768
Legislative and enforcement	5,355	5,437	5,740
Parks, recreation and cultural services	36,104	36,878	36,129
Police services	29,415	27,421	24,790
Public transit	17,618	17,068	17,331
Solid waste utility	10,280	10,055	10,539
Water utility	14,988	14,590	15,169
Sewer utility	10,195	11,220	10,141
Kamloops Airport Authority Society	2,135	1,983	2,239
Venture Kamloops Business Development Society	607	639	650
	<u>185,084</u>	<u>184,416</u>	<u>182,774</u>
Annual Surplus	8,989	51,724	32,769
Accumulated Surplus, beginning of year		1,148,299	1,115,530
Accumulated Surplus, end of year		<u>\$ 1,200,023</u>	<u>\$ 1,148,299</u>

The accompanying summary of significant accounting policies and notes are an integral part of these summarized consolidated financial statements.

**Summarized Consolidated Statement of Change in Net Financial Assets
for the year ended December 31, 2017 (in thousands of dollars)**

	Financial Plan 2017	2017	2016
Annual surplus	\$ 8,989	\$ 51,724	\$ 32,769
Acquisition of tangible capital assets (Note 6)	-	(67,105)	(59,243)
Amortization of tangible capital assets (Note 6)	-	29,199	28,482
Net book value of tangible capital assets disposed (Note 6)	-	836	392
Decrease (Increase) in prepaid expenses	-	(592)	284
Decrease (Increase) in inventory	-	(12)	(126)
Change in net financial assets (debt)	8,989	14,050	2,558
Net debt, beginning of year	(12,803)	(12,803)	(15,361)
Net financial assets (debt), end of year	\$ (3,814)	\$ 1,247	\$ (12,803)

**Summarized Consolidated Statement of Cash Flows
for the year ending December 31, 2017 (in thousands of dollars)**

	2017	2016
Cash provided by (used for)		
Operating transactions		
Annual surplus	\$ 51,724	\$ 32,769
Non-cash items included in annual surplus		
Amortization expense	29,199	28,481
Incr (decr) in post-employment benefits payable	314	43
Incr (decr) in landfill post-closure costs	359	272
Loss (gain) on disposal of tangible capital assets	(3,819)	(27)
Private contributions	(25,588)	(13,236)
Changes in non-cash operating items:		
Decr (incr) in accounts receivable	(2,615)	1,565
Decr (incr) in inventory	(12)	(127)
Decr (incr) in prepaid expenses	(592)	284
Incr (decr) in accounts payable	(1,091)	(1,754)
Incr (decr) in payroll benefits payable	(180)	62
Incr (decr) in deferred income	1,866	1,136
	49,565	49,468
Capital transactions		
Acquisition of tangible capital assets	(41,517)	(46,007)
Proceeds from sale of tangible capital assets	4,655	420
	(36,862)	(45,587)
Investing transactions		
Decr (incr) in short-term investments	(20,316)	(204)
Decr (incr) in long-term investments	(18)	(18)
	(20,334)	(222)
Financing transactions		
Proceeds from issuance of long-term debt	-	33,950
Principal repayments on long-term debt	(10,350)	(8,913)
	(10,350)	25,037
Increase (decrease) in cash	(17,981)	28,696
Cash, beginning of year	42,627	13,931
Cash, end of year	\$ 24,646	\$ 42,627

The accompanying summary of significant accounting policies and notes are an integral part of these summarized consolidated financial statements.

City of Kamloops

Notes to the Summarized Consolidated Financial Statements

December 31, 2017

1. Summarized consolidated financial statements

The summarized consolidated financial statements of the City of Kamloops (the "City") are derived from the complete audited consolidated financial statements, prepared in accordance with Canadian public sector accounting standards as at December 31, 2017. The preparation of these summarized consolidated financial statements requires management to determine the information that needs to be reflected so that they are consistent in all material respects with, or represent a fair summary of, the audited consolidated financial statements. Management prepared these summarized consolidated financial statements using the following criteria:

- (a) The summarized consolidated financial statements include the consolidated statement of financial position, consolidated statement of operations and accumulated surplus, consolidated statement of changes in net debt and the consolidated statement of cash flows;
- (b) Information in the summarized consolidated financial statements agrees with the related information in the complete audited consolidated financial statements including comparative information and all major subtotals and totals; and
- (c) In all material respects, the summarized consolidated financial statements contain the information necessary to avoid distorting or obscuring matters disclosed in the related complete audited consolidated financial statements, including significant accounting policies and the notes thereto.

2. Long-term Investments

The City's long-term investments are held by the British Columbia Interior Community Foundation in seven endowment funds; the City of Kamloops Centennial Fund "A", the City of Kamloops Centennial Fund "B", the 1979 Winter Games Legacy Fund, the 1993 Canada Summer Games Fund, the 2006 BC Summer Games Legacy Fund, the Art Gallery Reserve Fund and the Arts Legacy Fund.

All of the income earned in the City of Kamloops Centennial Fund "A" is re-invested in the fund. 90% of the income earned in the City of Kamloops Centennial Fund "B" is returned to the City to support the grant-in-aid program and the remaining 10% is re-invested in the fund. 75% of the income earned in the 1979 Winter Games Sports Legacy Fund is distributed to the City and the remaining 25% is re-invested in the fund. All of the income earned in the 1993 Canada Summer Games Legacy Fund is re-invested in the fund. 75% of the income earned in the 2006 BC Summer Games Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund. All of the income earned in the Art Gallery Reserve Fund is distributed to the City. 75% of the income earned in the Arts Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund.

3. Landfill post-closure costs

The City of Kamloops operates three solid waste landfill sites in the Kamloops area and assumes certain obligations for the landfill sites including closure and post closure liabilities. The reported liabilities are based on estimates and assumptions with respect to events extending over the remaining life of each of the landfills. The estimates and assumptions are provided through an independent assessment conducted in 2014. The liability and annual expense is calculated based on the ratio of current usage to total capacity of the site and the estimated future cash flows associated with closure and post-closure activities stated in current (2017) dollars. The aggregate liability for closure and post-closure costs for two of the landfills is \$3.336 million (2016 - \$2.977 million.)

The main landfill at the Mission Flats site is expected to serve until 2044 with 25 years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 3.60 million cubic meters, which is 84% of the site's total capacity. Approximately 60% of landfill closure will be completed while the landfill is still in operation with costs associated with the closure being charged to expenses when they are incurred.

The signed, unsummarized version of the City's Consolidated Financial Statements can be accessed from the City's website:

https://www.kamloops.ca/sites/default/files/docs/city-hall/city_of_kamloops_2017fsf_for_printing.pdf

City of Kamloops

Notes to the Summarized Consolidated Financial Statements

December 31, 2017

3. Landfill post-closure costs (continued)

To date \$2.102 million has been spent on progressive closure costs.

Since a final design for the Barnhartvale site has not been completed the independent assessment was not able to provide a lifespan analysis. The City anticipates that the Barnhartvale site will serve until 2021 with 25 years needed for post-closure care. The remaining capacity of the landfill site is estimated at 74,840 cubic meters, which is approximately 13% of the site's total capacity.

The purchase of the Kamloops Resource Recovery Centre occurred in 2016 and is expected to serve until 2062 with 30 additional years needed for post-closure care based on the independent assessment. The capacity of the landfill site is estimated at 664,900 cubic meters. The closure costs are estimated at \$4.36 million.

The estimated total expenses for closure and post-closure care of two of the three landfills, in current (2017) dollars, is \$20.686 million (2016 estimate - \$20.526 million) with \$15.088 million (2016 - \$15.459 million) remaining to be recognized as a liability. At this time the values do not include an estimate of the future liability for the Kamloops Resource Recovery Centre.

The City has not provided a reserve to fund future landfill capital expenses as at December 31, 2017. The funding required is provided through current operations.

4. Liability for remediation of contaminated sites

The City of Kamloops has used the standards contained in Schedule 2 (Industrial and Commercial Purposes and Activities) of the Contaminated Sites Regulation of the British Columbia Environmental Management Act to determine whether a potential liability exists. None of the uses of the parcels identified under Canadian PSAS 3620.05 meet the criteria listed in Schedule 2 of the Contaminated Sites Regulation, and accordingly the City has not recognized any liabilities for remediation of contaminated sites.

5. Long-term debt

(a) Long-term debt outstanding:

	General fund	Water fund	Sewer fund	Total
Balance at December 31, 2016	\$ 74,529	\$18,847	\$32,963	\$ 126,339
Principal repayments	(4,105)	(1,991)	(2,134)	(8,230)
Actuarial adjustments	(1,198)	(714)	(210)	(2,122)
Debt acquired	-	-	-	-
Balance at December 31, 2017	\$ 69,228	\$16,142	\$30,619	\$ 115,989

Kamloops Airport Authority Society debt is included in the General Fund balance. The amount outstanding on December 31, 2017 was \$5.874 million (2016 - \$6.487 million).

(b) Future principal repayment and sinking fund earnings on outstanding borrowings over the next five years and thereafter are as follows:

	General fund	Water fund	Sewer fund	Total
Principal repayment:				
2018	\$ 4,056	\$ 1,692	\$ 2,089	\$ 7,837
2019	3,823	1,644	1,981	7,448
2020	3,823	1,659	1,981	7,463
2021	3,796	1,461	1,948	7,205
2022	3,796	1,247	1,948	6,991
Thereafter:	43,226	6,144	19,465	68,835
	62,520	13,847	29,412	105,779
Sinking fund	6,708	2,295	1,207	10,210
	\$ 69,228	\$16,142	\$30,619	\$ 115,989

Kamloops Airport Authority Society debt included in General fund - annual principal payment amount: \$484 thousand.

City of Kamloops
Notes to the Summarized Consolidated Financial Statements
December 31, 2017

5. Long-term debt (continued)

The weighted average interest rate on long-term debt in 2017 was 2.70% (2016 - 3.73%). Consolidated interest expense on long-term debt was \$4.613 million (2016 - \$5.119 million).

Sinking fund assets, managed by the Municipal Finance Authority, are used to reduce long term debt to be repaid. In the event the City does not default under any of its obligations, the sinking fund earnings will be used to offset future principal repayments.

(c) Un-issued debt:

The City internally finances certain capital projects pending the issue of long-term debt and/or short-term debt. For budget and financial reporting purposes, borrowed funds received in the current year are applied to advances pending from prior year's. A summary of the current year's transactions and cumulative advances pending debenture issue are as follows:

	Balance at December 31, 2016	Capital assets purchased pending debt	Debt acquired	Balance at December 31, 2017
General fund	4,800	970	-	5,770
Water fund	-	47	-	47
Sewer fund	911	-	-	911
	<u>5,711</u>	<u>1,017</u>	<u>-</u>	<u>6,728</u>

(d) Unused credit facility:

Pursuant to Bylaw No. 16-306, the City was authorized to apply for a credit facility of \$6.000 million. The City has an unused demand overdraft facility agreement with TD Commercial Banking. When drawn upon, interest rates will be equal to the bank's prime rate.

City of Kamloops
Notes to the Summarized Consolidated Financial Statements
December 31, 2017

6. Tangible Capital Assets

(a) 2017

	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
Cost									
Beginning of year	\$ 102,893	\$ 73,734	\$ 205,826	\$ 76,698	\$ 857,656	\$ 173,841	\$ 95,375	\$ 13,750	\$ 1,599,773
Additions	1,519	4,674	5,351	4,049	22,225	3,572	3,544	22,171	67,105
Disposals	(835)	-	-	(769)	-	-	-	-	(1,604)
End of year	103,577	78,408	211,177	79,978	879,881	177,413	98,919	35,921	1,665,274
Accum amortization									
Beginning of year	-	(42,006)	(89,762)	(47,334)	(170,787)	(65,043)	(26,278)	-	(441,210)
Amortization	-	(3,462)	(6,156)	(5,435)	(8,733)	(3,785)	(1,628)	-	(29,199)
Disposals	-	-	-	768	-	-	-	-	768
End of year	-	(45,468)	(95,918)	(52,001)	(179,520)	(68,828)	(27,906)	-	(469,641)
Net carrying amount, end of year	\$ 103,577	\$ 32,940	\$ 115,259	\$ 27,977	\$ 700,361	\$ 108,585	\$ 71,013	\$ 35,921	\$ 1,195,633

During the year the City received \$25.588 million (2016 - \$13.236 million) in land and infrastructure from developers. These contributed tangible capital assets were recorded at fair value at the date of contribution. No interest was capitalized during the year.

There were no write-downs of capital assets during the year.

(b) 2016

	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
Cost									
Beginning of year	\$ 94,373	\$ 68,032	\$ 203,539	\$ 75,272	\$ 832,002	\$ 170,364	\$ 85,219	\$ 17,701	\$ 1,546,502
Additions	8,627	5,702	2,287	6,721	26,218	3,483	10,156	(3,951)	59,243
Disposals	(107)	-	-	(5,295)	(564)	(6)	-	-	(5,972)
End of year	102,893	73,734	205,826	76,698	857,656	173,841	95,375	13,750	1,599,773
Accumulated amortization									
Beginning of year	-	(39,179)	(83,763)	(46,924)	(162,889)	(60,799)	(24,754)	-	(418,308)
Amortization	-	(2,827)	(5,999)	(5,429)	(8,454)	(4,248)	(1,524)	-	(28,481)
Disposals	-	-	-	5,019	556	4	-	-	5,579
End of year	-	(42,006)	(89,762)	(47,334)	(170,787)	(65,043)	(26,278)	-	(441,210)
Net carrying amount, end of year	\$ 102,893	\$ 31,728	\$ 116,064	\$ 29,364	\$ 686,869	\$ 108,798	\$ 69,097	\$ 13,750	\$ 1,158,563

City of Kamloops
Notes to the Summarized Consolidated Financial Statements
December 31, 2017

7. Accumulated surplus**(a) General fund**

	Balance at December 31, 2016	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2017
Affordable Housing	\$ 1,249	\$ 191	\$ -	\$ 1,440
Arts Gallery	464	-	-	464
Arts Legacy	233	2	-	235
Bi-centennial Legacy	387	13	-	400
Canada Games Legacy	568	-	-	568
Climate Action	945	304	(183)	1,066
Community Arts	8	-	-	8
Downtown Parking	277	-	-	277
Deferred Operating	3,226	580	(2,063)	1,743
Environmental Grant	30	-	-	30
General Building	126	4	-	130
Heritage Foundation	270	-	-	270
Insurance	664	16	(30)	650
Oak Hills Dyke	13	-	-	13
Police Contract	4,988	-	(1,266)	3,722
Return to Work	237	-	-	237
Health Benefits	517	-	-	517
Premium				
Solid Waste	4,436	4,444	(2,260)	6,620
Sports Legacy	196	1	-	197
Working Capital	1,531	-	-	1,531
Youth Legacy	4	-	-	4
2006 BC Summer Games	99	1	-	100
	<u>\$ 20,468</u>	<u>\$ 5,556</u>	<u>\$ (5,802)</u>	<u>\$ 20,222</u>
Water fund				
Deferred operating	\$ 167	\$ -	\$ -	\$ 167
Sewer fund				
Deferred operating	\$ 57	\$ -	\$ -	\$ 57
Venture Kamloops Business Development Society				
Reserve fund	\$ 60	\$ -	\$ -	\$ 60
	<u>\$ 41,220</u>	<u>\$ 11,112</u>	<u>\$ (11,604)</u>	<u>\$ 40,728</u>

(b) Reserves for capital purposes

	Balance at December 31, 2016	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2017
Statutory reserves				
Tax sale property fund	\$ 9,430	\$ 147	\$ (650)	\$ 8,927
Local improvement fund	1,328	108	-	1,436
Debt retirement fund	175	2	-	177
Parking facility reserve	1,946	275	(1,277)	944
Land sale reserve fund	3,302	4,289	(1,034)	6,557
Equipment replacement fund	21,145	5,495	(3,600)	23,040
	<u>37,326</u>	<u>10,316</u>	<u>(6,561)</u>	<u>41,081</u>
Non-statutory reserves				
General fund	8,328	6,194	(7,104)	7,418
Community Works fund	6,588	3,944	(4,328)	6,204
Water fund	9,687	1,850	(3,416)	8,121
Sewer fund	7,033	486	(4,728)	2,791
	<u>31,636</u>	<u>12,474</u>	<u>(19,576)</u>	<u>24,534</u>
Airport capital fund	<u>3,784</u>	<u>3,896</u>	<u>(3,061)</u>	<u>4,619</u>
	<u>\$ 72,746</u>	<u>\$ 26,686</u>	<u>\$ (29,198)</u>	<u>\$ 70,234</u>

City of Kamloops
Notes to the Summarized Consolidated Financial Statements
December 31, 2017

37. Accumulated surplus (Continued)

	2017	2016		2017	2016
(c) Current Funds			(d) Capital equity		
General fund			General fund		
Balance beginning of year	\$ 9,650	\$ 8,294	Balance beginning of year	\$ 815,379	\$ 789,585
Operating surplus for the year	4,754	1,359	Net capital equity addition for the year	30,994	25,794
	<u>14,404</u>	<u>9,653</u>		<u>846,373</u>	<u>815,379</u>
Water fund			Water fund		
Balance beginning of year	3,907	3,156	Balance beginning of year	90,851	89,327
Operating surplus for the year	2,440	751	Net capital equity addition for the year	7,472	1,524
	<u>6,347</u>	<u>3,907</u>		<u>98,323</u>	<u>90,851</u>
Sewer fund			Sewer fund		
Balance beginning of year	5,568	8,338	Balance beginning of year	75,069	72,136
Operating surplus for the year	799	(2,770)	Net capital equity addition for the year	7,063	2,933
	<u>6,367</u>	<u>5,568</u>		<u>82,132</u>	<u>75,069</u>
Kamloops Airport Authority Society			Kamloops Airport Authority Society		
Balance beginning of year	100	100	Balance beginning of year	54,230	52,943
Operating surplus for the year	-	-	Net capital equity addition for the year	883	1,287
	<u>100</u>	<u>100</u>		<u>55,113</u>	<u>54,230</u>
Venture Kamloops Business Improvement Society			Venture Kamloops Business Improvement Society		
Balance beginning of year	34	32	Balance beginning of year	10	9
Operating surplus for the year	83	2	Net capital equity addition for the year	(3)	1
	<u>117</u>	<u>34</u>		<u>7</u>	<u>10</u>
	<u>\$ 27,335</u>	<u>\$ 19,262</u>	Capital equity	<u>\$ 1,081,948</u>	<u>\$ 1,035,539</u>

Total Accumulated Surplus

	2017	2016
General fund	\$ 894,621	\$ 860,416
Water fund	112,958	104,612
Sewer fund	91,347	87,727
Statutory reserves	41,081	37,326
Kamloops Airport Authority Society	59,832	58,114
Venture Kamloops Business Development Society	184	104
	<u>\$ 1,200,023</u>	<u>\$ 1,148,299</u>

City of Kamloops

Notes to the Summarized Consolidated Financial Statements

December 31, 2017

8. Commitments and Contingencies

- (a) The City issues certain of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings and as required by legislation, a debt reserve fund is to be established in the amount of one-half the average instalment of principal and interest as set out in the agreement(s) entered into. The reserve is funded in part by cash, being the withholding of 1% of the total issue proceeds, and the remainder being funded by a demand note whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts of the City.

	Cash deposits	Contingent demand notes	2017	2016
General fund	\$ 1,185	\$ 2,588	\$ 3,773	\$ 3,813
Water utility fund	535	1,237	1,772	1,933
Sewer utility fund	352	1,113	1,465	1,513
Kamloops Airport Authority	-	-	-	445
	<u>\$ 2,072</u>	<u>\$ 4,938</u>	<u>\$ 7,010</u>	<u>\$ 7,704</u>

- (b) The Kamloops Airport Authority Society has entered into a lease agreement with Kamloops Airport Ltd. for a forty-five year term ending August 27, 2042. The lease provides for the option to extend the term for a further 20 years.

9. Trust Funds

The City operates the cemeteries and maintains a cemetery perpetual care fund in accordance with the Cremation, Interment and Funeral Services Act. In accordance with PSAS guidelines, the Cemetery Perpetual Care Trust Fund is excluded from the City's consolidated financial statements.

	2017	2016
Financial assets		
Cash and short-term investments	\$ 1,918	\$ 1,829
Accounts receivable	11	11
	<u>\$ 1,929</u>	<u>\$ 1,840</u>
Accumulated surplus		
Balance, beginning of the year	\$ 1,840	\$ 1,767
Care fund contributions	89	73
Interest earned	46	44
Contribution to cemetery operations	(46)	(44)
	<u>\$ 1,929</u>	<u>\$ 1,840</u>
Balance, end of the year	<u>\$ 1,929</u>	<u>\$ 1,840</u>

10. Comparative Figures

The comparative figures have been reclassified to conform with the financial statement format adopted in the current year.

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IMPORTANT CONTACT INFORMATION FOR THE CITY OF KAMLOOPS

City of Kamloops

7 Victoria Street West,
Kamloops, BC, V2C 1A2
250-828-3311
info@kamloops.ca
www.kamloops.ca

Emergencies

8:00 am-4:00 pm: Call 250-828-3461
After hours: Call 250-372-1710

Winter Hours of Operation

September long weekend to
May long weekend: 8:30 am-4:30 pm

Summer Hours of Operation

May long weekend to
September long weekend: 8:00 am-4:00 pm

Mayor's Office 250-828-3494
visit www.kamloops.ca/council

City Department List
www.kamloops.ca/departments

Chief Administrative Officer 250-828-3498

Communications & Community Engagement 250-828-3572

Development, Engineering, and Sustainability 250-828-3561

Corporate Services 250-828-3413

Human Resources 250-828-3439

Community & Protective Services 250-828-3400

Civic Operations 250-828-3348

Bylaw Services

www.kamloops.ca/bylaws

Landfill

www.kamloops.ca/landfills

Tournament Capital Centre

www.tournamentcapital.com

Bus Schedule and Fares

www.busonline.ca/regions/kam/default.cfm

Venture Kamloops - Economic Development

www.venturekamloops.com

Tourism Kamloops

www.tourismkamloops.com

Visitor Centre

www.tourismkamloops.com/aboutus/visitorinfocentre
Toll Free: 1-800-662-1994

Fire 911

Ambulance 911

RCMP (Bilingual)
560 Battle Street
250-828-3000

Royal Inland Hospital

311 Columbia Street
250-374-5111

Drive BC

www.drivebc.ca

Weather

www.weather.gc.ca



Canada's Tournament Capital

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City of Kamloops
7 Victoria Street West
Kamloops BC V2C 1A2
250-828-3311
info@kamloops.ca
www.kamloops.ca

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