

CITY OF KAMLOOPS

Annual Report 2018

For the year ended December 31, 2018



City of Kamloops  British Columbia, Canada



Canada's Tournament Capital



Canada's Tournament Capital

CITY OF KAMLOOPS Annual Report 2018

For the year ended December 31, 2018

Prepared by: City of Kamloops
Communications and Community Engagement Division
Corporate Services Department

📷 Front Cover: Kelly Funk

📷 Inside Cover: Tourism Kamloops | Mary Putnam



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Making Kamloops Shine



Recreation Programs Offered

- 400+** RECREATION PROGRAMS
8,000 participants
- 193** FITNESS CLASSES
6,000 participants
- 126** SPORT PROGRAMS
1,200 participants - over 600 under age six
- 93** OTHER REC PROGRAMS
800 participants

TCC FULL FACILITY MEMBERSHIPS

	Monthly Passes		Annual Passes	
	2017	2018	2017	2018
Adult	5,472	7,028	153	214
Family	156	176	100	104
Senior	1,264	1,001	54	71
Student/Youth	1,116	626	7	3
TRU Student Upgrade	8,573	8,677	13	16
Child	55	33	2	0
Totals	16,636	17,541	329	408

Parks and Fields Statistics



108 PARKS



80 SPORTS
FIELDS



82 KM
OF TRAILS



4 WATER PARKS &
1 WADING POOL



42 HARD
SURFACE COURTS



42 PLAYGROUNDS



6 DOG PARKS



1 CURLING RINK
& 6 ICE SHEETS



3 POOLS &
1 FIELDHOUSE



Murray Mitchell

9,100 participants in skating programs, including:

5,100

PUBLIC SKATING

2,100

DROP-IN HOCKEY

1,661
STICK & PUCK
(more than double from 2017)
251
UNPLUG & PLAY
FREE SKATE

New Parallel Productions


**17 ADMINISTRATIVE &
CULTURAL BUILDINGS**

**60,000 FLOWERS
PLANTED**

**250 IRRIGATION
SYSTEMS MAINTAINED**

TOURNAMENT CAPITAL EVENTS AT A GLANCE

	2017	2018	
Total number of events	105	108	↑ 3%
Out-of-town participants	26,838	32,552	↑ 21%
Total participant days	86,867	104,043	↑ 19.8%
Economic impact	\$11,726,696	\$14,045,805	↑ 19.7%





Tourism

1.85 M

VISITORS TO KAMLOOPS

↑ 4.5% from 2017

\$282 M

IN VISITOR SPENDING

\$467 M

IN ECONOMIC IMPACT

4,154

DIRECT TOURISM JOBS

351,631

YKA AIRPORT PASSENGERS

↑ 10.6% from 2017

Residential Sales

2,984

HOME SALES BY UNITS

↓ 10.8% from 2017

\$390,668

ANNUAL AVERAGE HOUSE PRICE

↑ 7% from 2017
(includes condos and mobiles)

\$461,000

MEDIAN RESIDENTIAL HOUSE
PRICE KAMLOOPS ONLY

(excludes condominiums and mobiles)

\$425,000

MEDIAN RESIDENTIAL HOUSE
PRICE KAMLOOPS & DISTRICT

(excludes condominiums and mobiles)

837

NEW DWELLING UNITS

↑ 10% from 2017

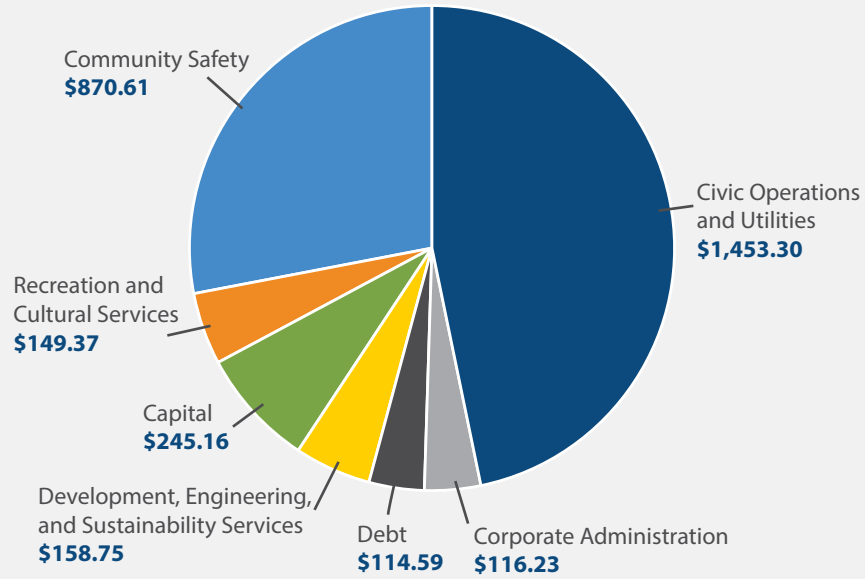
423

NEW APARTMENT UNITS
\$54.3 MILLION

↑ from 370 units and
\$34.1 million in 2017

	2017			2018		
Cumulative YTD	Total	Residential	Other	Total	Residential	Other
Value of units sold	\$1,322,631,241	\$1,217,834,154	\$104,797,087	\$1,266,045,750	\$1,161,584,565	\$104,461,185
Number of units sold	3,735	3,334	401	3,276	2,975	301
Number of new listings	5,715	4,591	919	5,407	4,488	919

2018 PROPERTY TAX ALLOCATION



2018 AT A GLANCE



Property Tax Allocation

\$3.98 PER DAY

The typical home contributed \$1,453.30 per year in property taxes and utility fees to the Civic Operations Department. This contribution was for support services, roads, environmental services, drainage, water, sewer, solid waste utilities, parks, and civic facilities.



Tourism Kamloops | Hike Kamloops

The Information Technology Division manages and administers:



7,000 IT HELPDESK REQUESTS



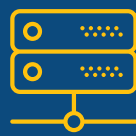
550 COMPUTERS



400 MOBILE DEVICES



900+ USER ACCOUNTS



350 SERVERS



70 CORPORATE APPLICATIONS



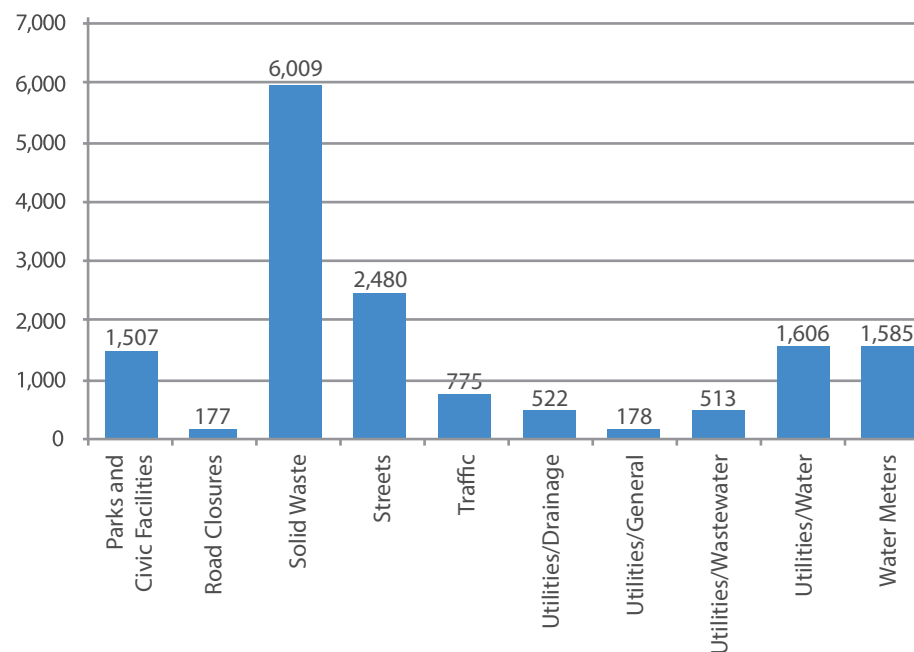
33,000 PROPERTIES (LOCATIONS) MAINTAINED IN THE GIS SYSTEM



4.7 MILLION ASSETS & FEATURES MAINTAINED IN THE GIS SYSTEM



2018 TOP 10 CALLS FOR SERVICE



16,346

CALLS FOR SERVICE THAT REQUIRED ACTION

(phone calls, emails, and myKamloops app submissions)
 ↓ from 17,699 in 2017

City Administration and Departments



ADMINISTRATION



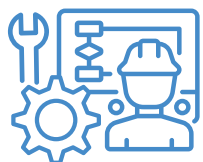
DEVELOPMENT, ENGINEERING,
AND SUSTAINABILITY



CORPORATE SERVICES



COMMUNITY AND
PROTECTIVE SERVICES



CIVIC OPERATIONS



HUMAN RESOURCES
AND SAFETY

View the 2018 Year in Review reports for
each department at [Kamloops.ca/Departments](https://kamloops.ca/Departments).



Message from Mayor Christian

Entering my second year as Mayor, I continue to be proud of our community's dedication to make life better for all citizens. After another flood and fire season, staff and citizens continue to fight environmental and climate change and to restore and protect human life. Fire season was another poignant reality in 2018. Kamloops Fire Rescue (KFR) and BC Wildfire Service started the summer by stopping a fast-moving, 60 ha grass fire above Batchelor Heights (which saved over \$14 million in property) and a 500 ha fire above Shuswap Road East (which saved over \$7 million in property).

KFR's new Assistant Chief, Robb Schoular, was welcomed to a team of public safety professionals that demonstrates its commitment to protecting life, property, and the environment. Supt. Syd Lecky took over the Kamloops RCMP Detachment as the new Officer in Charge, and he continues to focus on fair yet firm interactions that are evidence-based and guided by criminal intelligence.

Our community's strength is fortified by strong leadership on Council, City staff, and residents who work together to organize and plan ways to overcome unexpected challenges, create sustainable solutions, better our community, and build a stronger economy.

The adoption of key projects and initiatives in 2018 included KAMPLAN, the City's Official Community Plan (OCP); the Transportation Master Plan; the Southwest Sector Industrial Lands Servicing Strategy; and developing regulations for licensed cannabis retail stores. Additionally, Kamloops Airport (YKA) experienced growth of 10.6% thanks to new air service and an investment in airport amenities, including the newly improved float plane facilities.

Kamloops experienced record-breaking construction values in 2018, with increased growth in the residential, commercial, industrial, and institutional sectors. The number of new residential units constructed reached well over 2,000, while development applications and business licence numbers continue to indicate a strong and stable local economy. This is excellent for the health of the community, and it is with this success and growth that we are able to assist those in need of affordable, non-market housing.

With regard to the need for an increase in low-income housing and shelter space, our community has demonstrated its support. Fifty-five units of temporary supportive housing opened on Mission Flats Road to help transition individuals experiencing homelessness into stable housing. This project was completed in record time—approximately 10 weeks—due to the urgent need. Additionally, seven housing projects were actioned in 2018 to secure 293 new housing units and 40 spaces for temporary transitional housing.

2019 is expected to be just as busy, with BC Housing allocating over 300 units in Kamloops in its fall announcement. The Seniors' Housing Profit Sharing Program, which involves Cottonwood Manor, Legion Manor House, and The Willows, generated \$144,788 for the Affordable Housing Reserve Fund. In addition, the City participated in its first National Point-in-Time Count, where a total of 201 individuals were identified as experiencing homelessness.

Back at City Hall, the change in Council after the October municipal election provided opportunities to create efficiencies in our current Council committee structure. In



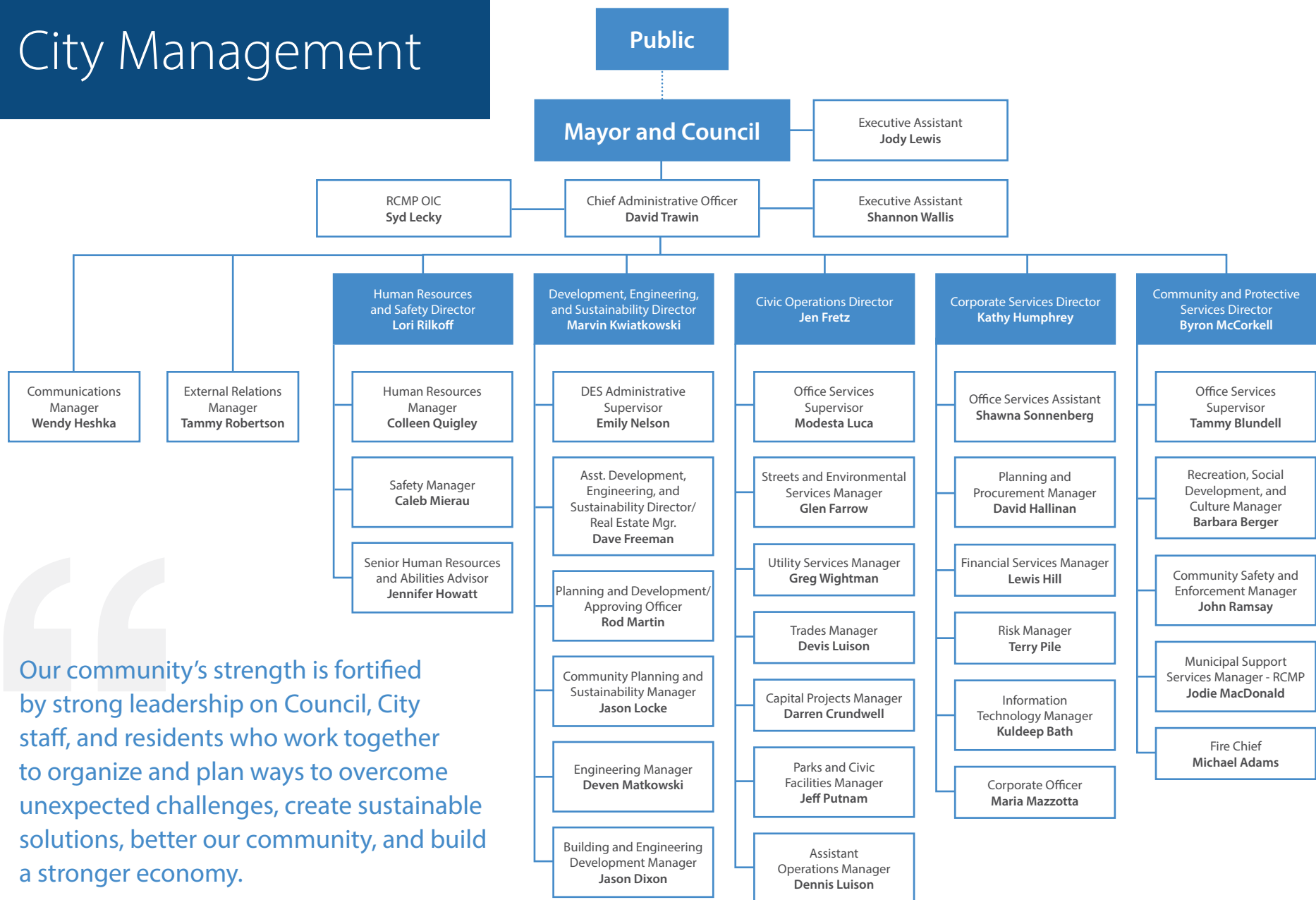
order to align more closely with the City's organizational chart, Councillors have now been assigned to liaise with societies and external agencies, which will create more focused and themed discussions and better use of time.

As I turn my thoughts to 2019, priorities continue to be building infrastructure and supporting economic growth that guide our principles for a strong and healthy community. To quote a Chinese proverb, "the best time to plant a tree was 20 years ago, the second-best time is now". There is no better time than today to fortify community resilience with action and understanding for the needs of tomorrow.

I look to the future with optimism, pride, and thoughtful reflection as our new Council helps govern the growth, safety, and livability of Kamloops.

Ken Christian
Mayor of Kamloops

City Management



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- Ken Christian

Message from the CAO David Trawin

In 2018, the City had a tremendous opportunity to consolidate services, create organizational efficiencies, and reduce operational expenses by restructuring City departments. The new structure also aligns the City more closely with best practices in municipal organization. During the shift, City employees rose to the occasion with professionalism and agility, supported continued growth across the city, and conducted a municipal election in October. I commend City staff on their resilience and flexibility as they supported the changing environments inside City Hall and the City of Kamloops.

The restructure also provided new staffing opportunities to enhance the City's communication and community engagement. Public engagement is a high priority for City Council and Administration, and having the ability to provide clear, concise, and timely information for citizens is key. It is also important to provide information and facilitate engagement across a variety of channels. To that end, we implemented a new online engagement platform called Let's Talk Kamloops following a trial period that demonstrated value by the number of website visits.

New technologies to improve access to information enhanced other sectors. In 2017–2018, public transportation ridership increased by 4.6% over the previous year. This growth can be attributed to regular and consistent service improvements in recent years and ongoing investment in the system. The NextRide web-based platform was launched, which gives commuters up-to-the-second information on bus arrivals and departures. Meanwhile, the free Whoosh! app was introduced, which added a convenient way to pay for street parking. The GIS section also initiated a state-of-the-art digital map that will greatly aid in decision making.

The RCMP had a busy recruitment year due to internal transfers, retirements, leaves, and resignations. In July, we welcomed a new Officer in Charge, Supt. Syd Lecky, who replaced Supt. Brad Mueller after he served in Kamloops for four years. By the end of 2018, 14 municipal employee positions were filled to support various units in the detachment. City management at the RCMP work continuously with Human Resources and CUPE to encourage new ideas around recruitment and capacity building. Other management roles filled in 2018 included KFR's Assistant Chief Robb Schouler and IT Manager Kuldeep Bath.

In 2018, the adoption of KAMPLAN, the City's Official Community Plan (OCP), was a major milestone. Following the OCP's adoption, the Downtown Plan Update was initiated. This planning process is now in its final phase and is expected to be completed by mid-2019. The review of the City's secondary suites policies and regulations also commenced in 2018, with results and potential options being brought to Council for its consideration by the end of the first quarter of 2019.

While we continue to work towards greater efficiencies, we are continuously advancing service levels through training, technology, and best practices. We work hard to maintain a high quality of life while meeting the challenges of a growing community. Investing in long-term financial stability through asset management, infrastructure stewardship, and other efficiencies will continue to serve Kamloops citizens into the future. We strive to be recognized for excellence in public service in local government by ensuring that budgets meet our service level commitments and I praise the dedication, commitment, and ingenuity of Mayor, Council, management, and staff for Making Kamloops Shine.

David Trawin

Chief Administrative Officer, City of Kamloops



Investing in long-term financial stability through asset management, infrastructure stewardship, and other efficiencies will continue to serve Kamloops citizens into the future.”

City Council

BEFORE ELECTION

(January–October 2018)

Thank you to Pat Wallace,
Tina Lange, Donovan Cavers, and
Ray Dhaliwal for your contribution
to Making Kamloops Shine!



Mayor Ken Christian



Councillor Donovan Cavers



Councillor Ray Dhaliwal



Councillor Dieter Dudy



Councillor Tina Lange



Councillor Kathy Sinclair



Councillor Arjun Singh



Councillor Pat Wallace



Councillor Denis Walsh

City Council

AFTER ELECTION

(October 2018–2023)

The October 20, 2018, municipal election resulted in four new Councillors. Congratulations to Mayor and Council.



Mayor Ken Christian



Councillor Dale Bass



Councillor Dieter Dudy



Councillor Sadie Hunter



Councillor Mike O'Reilly



Councillor Bill Sarai



Councillor Kathy Sinclair



Councillor Arjun Singh



Councillor Denis Walsh

Council Vision

BOLD LEADERSHIP FOR A STRONG AND HEALTHY COMMUNITY.

We are the elected municipal representatives of the people of Kamloops, placed in office to uphold our citizens' trust and to make responsible, progressive decisions in their best interests.

It is our responsibility to work on behalf of every citizen and to continually improve the way in which we carry out our duties.

We will act with integrity and responsiveness, in an open consultative manner, and place the community's interest above our own.

Building on the community's strengths, diversity, and past successes, we want Kamloops to be a place where citizens can enjoy good health and feel safe and where there are abundant opportunities for work and play.

We want a community where citizens and civic government participate in the present and future direction of our City respectfully and collaboratively.

Council Committee Appointments

Council committee appointments leading up to the October 20, 2018, election

COMMITTEE	COUNCIL MEMBER APPOINTED
Community and Council Services Committee	Mayor Christian Councillor Dudy Councillor Lange Councillor Wallace
Community Safety Committee	Mayor Christian (Chairperson) Councillor Sinclair Councillor Wallace Councillor Walsh (Alternate)
Finance Committee	Mayor Christian Councillor Dhaliwal Councillor Lange Councillor Walsh
Heritage Commission	Councillor Dhaliwal Councillor Cavers (Alternate)
Junior Council	Rotating as per Deputy Mayor Schedule
Kamloops Airport Authority Board of Directors	Mayor Christian (President) Councillor Lange (Vice-President) Councillor Sinclair
Kamloops Airport Authority Society	Mayor Christian Councillor Lange
Municipal Insurance Association	Councillor Walsh Councillor Lange (Alternate)

COMMITTEE	COUNCIL MEMBER APPOINTED
Parks and Recreation Committee	Councillor Cavers Councillor Sinclair (Alternate)
Planning and Development Committee	Councillor Dudy Councillor Lange Councillor Singh
Social Planning Council	Councillor Lange Councillor Sinclair (Alternate)
Sustainability Advisory Committee	Councillor Cavers (Chairperson) Councillor Lange Councillor Singh
Thompson-Nicola Regional District	Mayor Christian Councillor Dudy Councillor Lange Councillor Singh Councillor Wallace Councillor Walsh
Tourism Kamloops Board	Councillor Walsh Councillor Singh (Alternate)
Venture Kamloops Board	Councillor Singh Councillor Wallace (Alternate)
Venture Kamloops Business Development Society	Councillor Singh Councillor Wallace

After the October 20, 2018, election, Mayor Christian assigned Councillors to societies and external agencies while the Committee structure was being reviewed and revised. The restructure was finalized in 2019.

COMMITTEE, SOCIETY, OR EXTERNAL AGENCY	COUNCIL MEMBER APPOINTED
Fraser Basin Council	Councillor Singh
Kamloops Airport Authority Board of Directors	Mayor Christian (President) Councillor Sinclair (Vice-President) Councillor Sarai
Kamloops Airport Authority Society	Mayor Christian Councillor Sinclair
Kamloops Art Gallery Board	Councillor Bass
Kamloops Central Business Improvement Association	Councillor Sinclair
Kamloops Chamber of Commerce	Councillor Hunter
Kamloops Foundation	Councillor O'Reilly
Municipal Insurance Association	Councillor Dudy
North Shore Business Improvement Association	Mayor Christian
Thompson-Nicola Regional District	Mayor Christian Councillor Singh Councillor Sinclair Councillor O'Reilly Councillor Dudy Councillor Bass
Tourism Kamloops	Councillor Dudy
Venture Kamloops Board	Councillor Singh Councillor Walsh
Venture Kamloops Business Development Society	Councillor Singh Councillor Walsh



2015–2018 Council Goals, Objectives, and Strategic Plan

A framework guided by public and stakeholder consultation.

COUNCIL VALUES

Respect - We respect the dignity and opinion of others.

Integrity - We are fair, ethical, and honest.

Inclusivity - We honour and celebrate our diversity.

Compassion - We are caring and treat each other with kindness.

COUNCIL PRINCIPLES OF SERVICE

Open and Accountable - We listen, value open debate, and make decisions that provide the best results for the whole community.

Future Oriented - We consider the needs of future generations and the long-term effects of the decisions we make today.

Responsiveness - We strive to make time-sensitive decisions as quickly as we can while considering the needs of all persons.

Leadership - We support the free expression of others, accept the decisions of the majority, and take responsibility for our actions.



ENVIRONMENT

Implement strategies that reduce our impact on the environment

Environmental Priorities

- Continue to implement the Sustainable Kamloops Plan.
- Identify infrastructure readiness and hot spots related to climate change.
- Continue to densify and infill core commercial and residential zones.
- Increase landfill diversion to 45% by 2018.
- Develop greenhouse gas community action strategy.
- Overview of KGHM Ajax Mine proposal.

Transportation

- Complete the development of a Comprehensive Transportation Plan.
- Complete a Transportation Demand Management Strategy.
- Identify project funding for initiatives and priorities contained in the Pedestrian, Bicycle, and Trail Master Plans.
- Develop a promotional marketing plan and map to encourage active transportation usage.



ECONOMY

Diversify, strengthen, and fortify our economy through partnerships and effective land use planning.

Industrial Land

- In collaboration with Venture Kamloops, research costs and benefits and prepare an options report regarding servicing additional industrial land in the southwest sector for Council consideration.

Airport Lands Potential

- Encourage the Kamloops Airport Authority Society to develop a comprehensive strategy for the development of airport lands.

Business Development

- In collaboration with Venture Kamloops, identify ways in which the City can prepare for future growth and economic development.
- Continue to support and collaborate with Venture Kamloops and Tourism Kamloops for the retention of existing businesses, as well as the development of new industries that focus on high tech, manufacturing, and transportation sectors.
- Continue the Tournament Capital Project Marketing Strategy.
- Review of assessment class tax rates.

North Shore/Downtown

- Review Tax Revitalization Bylaws for the North Shore and the Downtown for Council approval.
- Review City Centre Plan and the North Shore Plan following the update of the Official Community Plan.



INFRASTRUCTURE

Invest in the long-term financial stability of our assets and improve the overall infrastructure standards of the city.

Infrastructure Priorities

- Support utilization of the Asset Management Program in corporate and Council decision making.
- Improve transportation management and parking in the downtown core.

Funding

- Inventory infrastructure and develop criteria to evaluate and identify gaps in maintenance and funding, with a particular emphasis on stormwater infrastructure.
- Continue to lobby higher levels of government for financial support and grants for municipal infrastructure.



LIVABILITY

Ensure Kamloops maintains a high quality of life while meeting the challenge of a growing community.

Accessibility

- Develop policy that outlines the City's role in providing physical access and services.

Cultural Economy

- Complete a business case that identifies concept, costs, benefits, funding sources, and budget impacts for the development of a cultural facility in the downtown core.

Healthcare

- Meet with Interior Health to advocate for citizen access to locally based health services.
- Support the expansion and improvement of Royal Inland Hospital and Interior Health services.

Planning

- Complete the update of the Official Community Plan.
- Develop housing strategy across the continuum.

Build Neighbourhood Capacity

- Build neighbourhood capacity through social planning, encouraging new neighbourhood associations, and revitalizing old neighbourhoods.



GOVERNANCE

Be recognized for excellence in public service in local government.

Public Engagement

- Review the corporate communications function.
- Continue to be recognized for great public engagement.
- Enhance the sense of safety/security in all areas of the City.

External Relationships

- Maintain and enhance relations and service agreements with government/governing bodies (Tk'emlúps te Secwépemc, Thompson Rivers University, and Interior Health).
- Continue to work with Ajax on a negotiated agreement.

Service Capacity

- Inventory current City services and develop a strategy for those services that either exceed or do not meet Council-approved service levels or do not have a Council-approved service level.

Fiscal Responsibility

- Continue a thorough review of City costs and fiscal accountability, keeping in mind the need to balance user fees and taxes.

Environment

Implement strategies that reduce our impact on the environment.



125,000 WAYS TO FIGHT CLIMATE CHANGE

The City was awarded a \$125,000 grant in the fall 2018 by the Federation of Canadian Municipalities for the development of a Community Climate Action Plan (CCAP), which was a key environmental priority in Council's 2015–2018 Strategic Plan.



Norbrock Stadium wins prestigious Field of the Year award

Norbrock Stadium won the prestigious 2018 Field of the Year award from the Sports Turf Managers Association in the Schools and Parks - Baseball Category. "It really emphasizes our Tournament Capital brand when we're recognized internationally," said Jeff Putnam, Parks and Civic Facilities Manager.



New Parallel Productions

Fire Suppression Season

Suppression crews were kept busy during another challenging fire season. Suppression staff successfully contained and extinguished two significant interface fires, saving well over \$20 million in property. The Fire Prevention Division increased output in the areas of inspections and prevention/education. The Mechanical Division achieved amazing results on maintaining a mission-ready fleet and greatly assisted in developing specifications for future KFR apparatus.

Air Quality

According to the Ministry of Environment and Climate Change, poor air quality was unprecedented for the second year in a row due to extreme wildfires. In 2018, the Federal Building air station, located in downtown Kamloops, measured an annual average value of 12.5 micrograms per cubic metre, which exceeded BC's objective of 8 micrograms per cubic metre.

AIR QUALITY BY COMPARISON:

2018	12.5 micrograms per cubic metre
2017	15.3 micrograms per cubic metre
2016	7.8 micrograms per cubic metre
Objective	8 micrograms per cubic metre



Michael Wright

Innovative & Leading



Regional Solid Waste Management Plan

The Regional Solid Waste Management Plan was developed by the City and the Thompson-Nicola Regional District (TNRD). The plan was designed to guide the future of solid waste in this region for the next 10–20 years.



KEY RECOMMENDATIONS:

- increase recycling by businesses and institutions
- increase the diversion of waste generated by construction and demolition activities
- reduce the amount of organic waste (food scraps and yard waste) that is landfilled
- increase promotion and education efforts
- encourage proper disposal of household hazardous waste
- continue to tackle illegal dumping
- increase the efficiency of residual waste management services

DID YOU KNOW?

The garbage truck that was purchased in 2018 is a front-load commercial bin truck that is powered by CNG (compressed natural gas) instead of diesel fuel.

Environmental Services Section

The City's Environmental Services Section provides support to other departments whose projects require environmental expertise. In 2018, this section assisted with initiating the Ord Road Rock Stabilization Project on the Nature Conservancy of Canada's (NCC's) property at Rattlesnake Bluffs. The rock slope had previously been identified as having a high probability of rock reaching the road in the event of rock fall or slope failure. Environmental Services worked with the NCC to ensure biodiversity values, including species at risk, would be protected during rock work at this unique site.

ADDITIONAL CITY PROJECTS FOR WHICH ENVIRONMENTAL SERVICES PROVIDED SUPPORT INCLUDED:

- rescuing toadlets from the outflow weir into Guerin Creek in Aberdeen, with plans for fencing to guide them around the outflow in future
- assisting the City's Bylaw Services Division in its rattlesnake relocation program
- performing a technical review of the recent updates to the provincial Organic Matter Recycling Regulation
- assisting with environmental permits for the repairs completed at the pier at Riverside Park
- assisting the Capital Projects Division with setting up the environmental assessment of the Valleyview Reservoir project

DID YOU KNOW?

Four of the five cars the City purchased in 2018 are electric vehicles and will be used as pool vehicles.



Tourism Kamloops | Ken Laven



FoodLoops Downtown

Working in partnership with Thompson Rivers University's (TRU's) Faculty of Communication and the Kamloops Food Policy Council, a Food Map of downtown Kamloops was developed to chart the locations of food-related projects, programs, and initiatives. Visit FoodLoops.TruBox.ca for more information.

The Kamloops Farmers' Market has been operating since 1978. Its 100 vendors welcome over 5,000 visitors a year. The first market, which operated between 1914 and 1919, was located on the site of the Plaza Heritage Hotel at 4th Avenue and Victoria Street and had just 16 vendors.



Murray Mitchell

Sustainability Services Section

The Sustainability Services Section facilitates numerous education, communication, and engagement activities to inform and motivate Kamloops residents and employees to advance our community sustainability goals.

HIGHLIGHTS FROM 2018:

(estimated number of participants in parentheses)

- 3rd annual Green Living Expo (2,000)
- BYO engagement campaign (1,500)
- 2nd annual Electric Avenue (1,000)
- City/FortisBC Block Parties (1,200)
- Shoot for Zero Waste in partnership with the Kamloops Blazers (Blazers games)
- 4 sustainability newsletters (~4,000)



Performance Measures



Mayor Ken Christian called the City's waste-reduction target of 300 kilograms per person by 2020 an admirable goal. "It's ambitious, but we've got to get there," he said.

SOLID WASTE DISPOSAL RATE

2018	700 kg per person
2016	650 kg per person
2020 Goal	300 kg per person (as set out in the Sustainable Kamloops Plan)

Waste Diversion

In 2018, work continued at the Kamloops Resource Recovery Centre (KRRC) to improve the site's capacity to function as a receptor for construction and demolition materials. The KRRC aids the City's efforts to achieve diversion targets outlined in the Sustainable Kamloops Plan while saving space in our landfills.

COMPLETED PROJECTS INCLUDED:

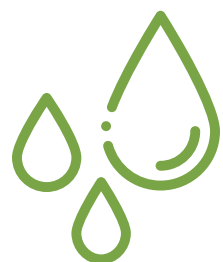
- improved approximately 675 m of the stormwater channel
- installed a new, 80 ft. scale and associated infrastructure
- implemented improved scale software to improve data collection and reporting
- installed a concrete pad for improved wood diversion
- paved the first 800 m of the entrance to the site from Valleyview Drive

In 2018, 35,000 out of 99,000 tonnes of solid waste was diverted from the landfill.

Wood Waste Diversion

Wood waste (e.g. dimensional lumber, pallets, plywood) continues to be received at City landfills in large quantities, with over 3,875 tonnes received in 2018. Stockpiling this wood and converting it into wood chips to divert it from direct burial has proven successful. The City uses some of the wood for operational needs and has developed its first partnership with the New Afton mine to divert approximately 1,890 tonnes of wood chips—almost 50% of the total tonnage received for the year.





DID YOU KNOW?

Kamloops has the highest number of water pump stations, reservoirs, and pressure zones in the country? The annual cost of pumping treated water through our city is \$2 million.

Kamloops Centre for Water Quality Production Highlights

- 25% less total production in 2018 than 2009 due, in large part, to water meters
- 7% less total production in 2018 than 2017
- 26% reduction in daily peak since 2009
- 160,000 m³ is approximate maximum daily production of KCWQ (143,509 m³ in 2009)
- daily peak in 2018 was 106,218 m³ on July 18



Kamloops Sewage Treatment Centre

The Kamloops Sewage Treatment Centre treated a total of 10,823,271 m³ in 2018. Of that influent amount, 1,854,016 m³ (17%) of reclaimed water was beneficially reused through the Cinnamon Ridge Effluent Distribution System (CREDS). The CREDS supplies reclaimed water to the air support planes used in forest fire suppression. By treating our wastewater to these high standards, we are able to beneficially reuse the reclaimed water that resulted from the process and avoid discharging it into the Thompson River. In 2018, there were 109 days without discharging to the Thompson River.

10,823,271 m³ of sewage was treated in 2018.

17% of reclaimed water was beneficially reused.

Performance Measures



© Jeff Putnam

Park Statistics and Highlights

600,000+ visits to our nature parks

200+ students given park tours by nature park staff

25+ educational nature walks given to general public

115 new trees planted in City park spaces

- partnered with TRU on research projects (wetland study, bird surveys, and agronomic vs. native research plots)
- completed 22 interface fire prescriptions in our natural areas bordering residential neighbourhoods
- conducted 15 ha of wildfire interface work in the Barnhartvale area
- established 17 research plots on the effects of biologicals on knapweed

City Park Improvements

WEST HIGHLANDS

The Carbon Park was constructed in West Highlands Park and includes an amphitheatre, paths, trees, irrigation, brick work, and a community garden.

JOHN TOD CENTRE

Landscaping was added at the front entrance of John Tod Centre and included paving, stairs, trees, irrigation, and playground improvements.

HILLSIDE CEMETERY

Upgrades at Hillside Cemetery included new curbing, asphalt repairs, improved landscaping, additional trees, new furniture, upgraded security features, new grade beams, improved irrigation, and some office upgrades. Old hedges were removed to improve sight lines, water damage from a line break was repaired, and the west side of property was regraded in partnership with an adjacent developer.

PAVED PARK PATHS

Park paths were paved at Valleyview Nature Park, Aberdeen Dog Park, and West Highlands Park.





Economy

Diversify, strengthen, and fortify our economy through partnerships and effective land use planning.



BC'S FIRST LEGAL CANNABIS STORE OPENS

In October, Canada became the second country in the world to legalize cannabis, and Kamloops became the province's first legal retail outlet. The City became the country's model for setting up and regulating the new industry.



Venture Kamloops

Venture Kamloops' mandate is to provide the most up-to-date information for start-ups, entrepreneurs, or operations expanding into the city. Venture Kamloops is the City's economic development organization.

WHAT WAS NEW IN 2018:

- **VK Accelerate** launched a program aimed to help business start-ups. Its first client was retailer Far and Wide, which opened in downtown Kamloops.
- **2019–2023 Strategic Plan** was completed and initiated.
- **Start Here 3.0** initiated partnerships with Community Futures Thompson Country, Open Door Group, and Kamloops Innovation Centre as a one-stop starting point for entrepreneurs or those seeking employment. An online intake portal starts the process of streamlining the flow of information and access based on specific needs.



50,000 Reasons to Boogie

Boogie the Bridge attracted 2,804 participants, which is comparable to the previous year and is remarkable considering the wet weather. Since 2007, the Boogie the Bridge Cultural Fund has awarded \$51,947.90 to support youth in cultural programs and workshops in music, dance, and art.

In 2018, the Boogie the Bridge Society donated \$6,100 to the Cultural Fund.

Innovative & Leading



BC Housing announced 10 housing projects in Kamloops that would break ground in 2018/19.

THESE PROJECTS CONSISTED OF:

- five supportive housing projects, totalling 178 new units (BC Housing's investment in construction and operations is approximately \$24.4 million)
- five subsidized housing projects, totalling 303 new units (BC Housing's investment in construction and operations is approximately \$37.8 million)



DID YOU KNOW?

Local construction boomed with a 41% increase in building permits and set a record by exceeding \$250 million, which surpassed 2017's record-breaking year.



Rogers Hometown Hockey

In January, Rogers Hometown Hockey made Kamloops one of the 24 stops on its 2017/18 tour. The free, hockey-themed weekend featured live entertainment, NHL alumni, and a multitude of family activities. The event culminated with a live outdoor viewing party of an NHL game between the Vancouver Canucks and the Minnesota Wild.

The economic generation of this event was over \$1 million.

BE OUR GUEST!

The City was awarded 6 out of the 10 host bids we submitted in 2018 compared to the 6 bids out of 12 submitted in 2017. The 2018 economic forecast exceeds 2017's by over \$200,000, to the tune of \$2,783,000.



2018 BC Winter Games

The City continued to celebrate winter by hosting the 2018 BC Winter Games with Sun Peaks Resort. The event welcomed 1,800 participants and rallied 1,600 volunteers to host “the best Winter Games ever”, as deemed by BC Games Society President Kelly Mann. The economic spin-off was reported at **\$1.6 million**, and over **\$160,000** was left in direct legacies to sport in the community.



Naming Right Sponsorships/Contracts

The City successfully negotiated a three-year deal with Warner Rentals to name the field at Hillside Stadium “Warner Rentals Field at Hillside Stadium” as well as a new, two-year advertising contract with Zimmer Wheaton to brand the Zambonis in all of the City’s arenas.

Performance Measures

The building permit construction value for 2018 totalled a **record \$285 million**, which was significantly higher (27%) than the previous record of \$224.1 million reached in 2017.



Building and Development

2018 BUILDING PERMIT VALUES:

- \$39.6 million in institutional activity
- \$51.3 million in commercial activity
- \$18.4 million in industrial activity
- \$163.8 million in residential activity

Overall, 837 dwelling units were created in 2018, which was a 10% increase over the 2017 total of 758 units.

NEW DWELLING UNITS WERE DISTRIBUTED THROUGHOUT THE CITY AS FOLLOWS:

- **191 (23%)** North Shore, Brocklehurst, Batchelor Heights, and Westsyde
- **363 (43%)** Aberdeen, Pineview Valley, Dufferin, Sahali, and City Centre
- **283 (34%)** Barnhartvale, Dallas, Campbell Creek, Juniper Heights, Rose Hill, Valleyview, and Rayleigh

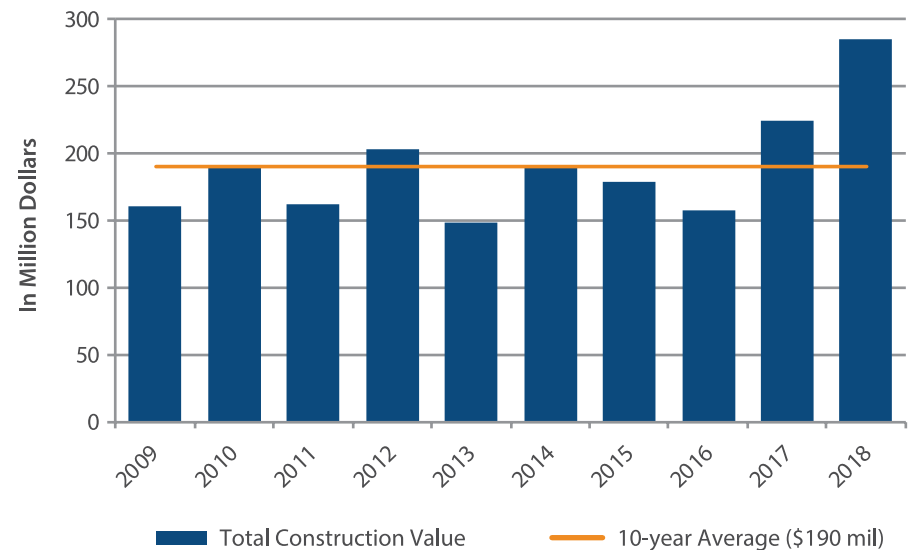
The development of apartment units in 2018 totalled \$54.3 million (423 units), which was up from \$34.1 million (370 units) in 2017. Along with the increased activity levels, the Building Inspection Section worked closely with the Sustainability Services Section on furthering the understanding of the provincial Energy Step Code (ESC).



Visitors

- The average accommodation occupancy was up by 3%.
- The total annual accommodation occupancy was 64%.
- Although smoke from the fire season was a concern for another year in a row, Kamloops saw increases in the leisure and corporate markets.
- Air passenger traffic increased 10.6% over 2017.

TOTAL CONSTRUCTION VALUE



BUILDING PERMIT BREAKDOWN - ANNUAL AVERAGE

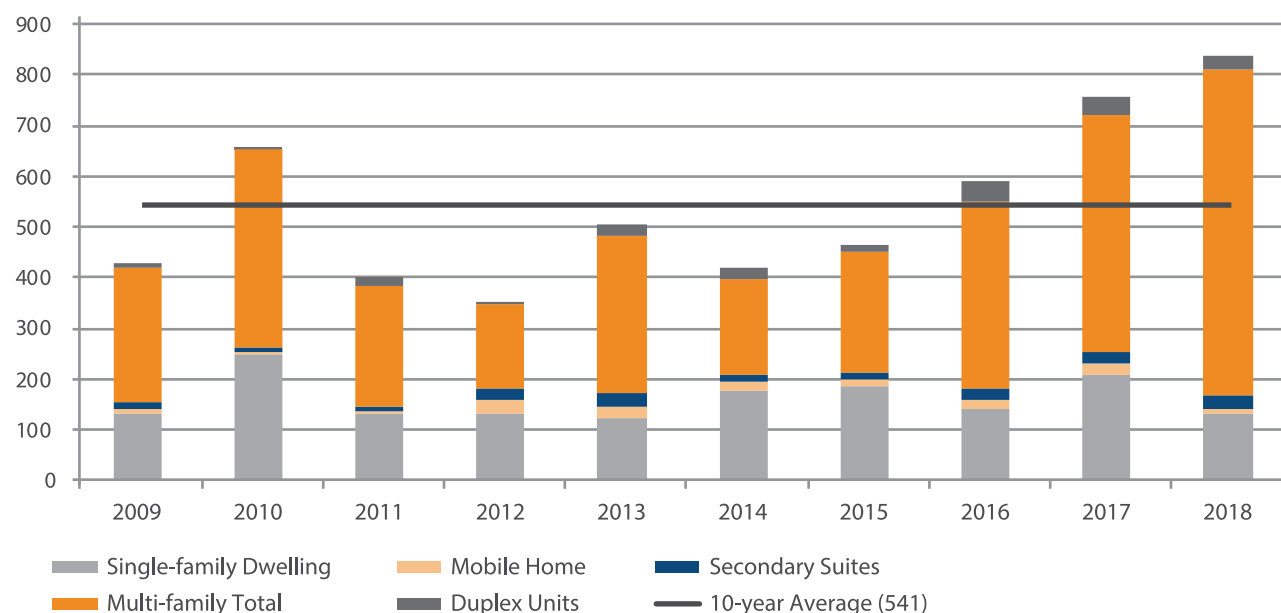
Construction Value	2014	2015	2016	2017	2018
Residential	\$106,397,118	\$120,634,023	\$125,279,696	\$149,022,156	\$163,836,093
Commercial/Industrial/Institutional	\$76,133,821	\$52,342,605	\$25,562,134	\$64,658,196	\$109,288,214
Miscellaneous	\$8,329,895	\$6,338,989	\$6,893,275	\$10,448,475	\$11,903,695
Total Construction Value	\$190,860,834	\$179,365,617	\$157,735,105	\$224,128,827	\$285,028,001
Single-family dwelling	179	185	142	210	130
Mobile home	16	12	15	19	10
Secondary suite	14	17	26	24	29
Duplex units	19	10	41	36	26
Multi-family (apartments)	96	124	295	370	423
Multi-family (single units)	30	35	38	38	31
Multi-family (duplex units)	26	48	26	24	14
Multi-family (three or more units)	38	32	6	37	174
Total New Residential Units	418	463	589	758	837

DID YOU KNOW?

Rocky Mountaineer brings over 100,000 tourists to Kamloops annually.



TOTAL HOUSING STARTS BY DWELLING TYPE



Infrastructure

Invest in the long-term financial stability of our assets and improve the overall infrastructure standards of the city.



DID YOU KNOW?

The Xget'tem' Trail, a multi-use pathway, opened in November and provides a 1.7 km, 3 m wide, accessible, paved pathway that links Sahali and Downtown.



YKA Kamloops Airport

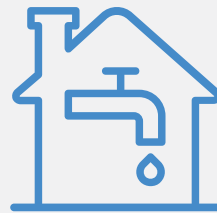
Kamloops Airport Milestones

The Kamloops Airport saw a 10.6% increase over 2017 with 351,631 passengers.

Growth has been attributed to new air service and investment in airport amenities, including Air Canada's new summer season non-stop Kamloops-to-Toronto service. Additionally, the airport launched a refreshed website, **KamloopsAirport.com**, and reopened the newly improved float plane facilities that include a lower dock, upper deck, gangway, improved boat launch capability, and park space.

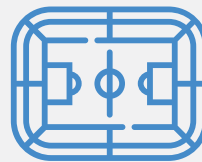


Tourism Kamloops | Candace Lewis



The Utility Services Division

The Utility Services Division comprises of four sections that are collectively responsible for the operation and maintenance of the City's water, sewer, drainage, and flood protection systems. This dedicated team operates one of the most complex water distribution systems in Canada and BC's highest classification of wastewater treatment, wastewater collection, and water treatment systems. The Utility Services Division also oversees the City's complex flood protection system. Staff in the Utilities Services Division work 24 hours a day, 365 days a year to ensure Kamloops is provided with top-quality utility services.



Sandman Centre Builds Loge Suites

Loge is a French word (pronounced lôZH) that means tiered arena seating. In partnership with the Kamloops Blazers, loge seating was added to the third level of Sandman Centre. LED lighting upgrades were also completed in the arena bowl.

Innovative & Leading



BC Transit launches NextRide

A new web-based platform, NextRide, was launched to give commuters up-to-the-second information on bus arrival times. From a smart phone or computer, commuters can easily track the exact arrival of their bus. Stops are now announced and displayed inside the buses on LED boards. NextRide technology was part of a \$6.75 million system that was funded by the federal Public Transit Infrastructure Fund.

3.5 million bus rides are provided in Kamloops annually.

Transit Expands to Tk'emlúps te Secwépemc

Transit service was expanded, in partnership with Tk'emlúps te Secwépemc, to the golf resort neighbourhood of Sun Rivers and the area of Mt. Paul Way. The new service runs weekdays and provides service to downtown Kamloops.

Stuff the Bus

In partnership with BC Transit, the City hosted Kamloops' first-ever Stuff the Bus event on December 8 and 9 at the Columbia Square Save-On-Foods. Residents showed strong support for this event by donating \$1,400 and 6,072 lb. of food. Twenty-one City volunteers, including staff from Kamloops Fire Rescue, helped to make this event happen.

OTHER PROJECTS COMPLETED IN 2018:

- Transportation Master Plan update
- pedestrian and bike improvements on Bank Road
- sidewalks on 2nd Avenue, 11th Avenue, and River Road
- safety improvements at the intersection of Fortune Drive and 8th Street (right-turn channelization)



KAMLOOPS TRANSIT STATISTICAL PROFILE

Year	Rides	Percentage of Annual Growth	Productivity Passenger Trips per Service Hour	Cost Recovery Fare Revenue/ Total Operating Cost
2017/18	3,665,000	4.60%	35.3 (29.4)	39.0% (34.3%)
2016/17	3,503,000	2.30%	34.6 (28.3)	37.3% (33.6%)
2015/16	3,423,000	2.10%	33.8 (26.3)	36.3% (33.3%)
2014/15	3,354,248	-2.00%	31.9 (26.7)	32.5% (32.6%)
2013/14	3,421,960	-2.10%	32.2	34.20%
2012/13	3,496,318	2.80%	33.9	32.50%
2011/12	3,400,122	-2.00%	33.4	35.50%
2010/11	3,470,000	8.20%	34.7	34.80%
2009/10	3,205,275	-2.10%	32.6	35.80%
2008/09	3,277,000	8.00%	33.9	36.20%
2007/08	3,024,000	1.50%	32.4	38.60%
2006/07	2,980,000	3.70%	33.3	41.70%

() Average of Tier 1 municipalities

DID YOU KNOW?

A new figure skating training harness has been installed at the McArthur Island Sport and Event Centre to help our local athletes train safely and reach their goals.



INFRASTRUCTURE



DOWNTOWN PLAN



Whoosh! Pay for Your Parking by Mobile Phone

A new mobile parking app was launched to provide a free, easy-to-use way to pay for metered parking from a mobile phone, tablet, or desktop computer. Whoosh! uses GPS to automatically identify the parking location nearest to a users' vehicle.

THE BENEFITS OF WHOOSH!:

- notifications before parking time expires
- option to extend parking time to avoid a ticket
- easy to change vehicle and credit card information
- can register multiple vehicles under one user
- update privacy notification settings
- ability to view parking history and billing statements
- secure payment
- free app download

Downtown Plan

Launched in February 2018, the Downtown Plan is an update to the City Centre Plan (2005) and will provide neighbourhood-level direction to guide planning and land use management within the Downtown, Sagebrush, and West End neighbourhoods over a 20-year time frame. The final plan will be presented to Council for adoption in 2019.

4th Avenue Plaza Pilot Project

The 4th Ave Plaza Pilot Project was an initiative of the City of Kamloops and the Kamloops Central Business Improvement Association that ran from July 26 to August 12, 2018. The pilot project was initiated to trial a design concept that was generated from public and stakeholder input received through the Downtown Plan planning process. The purpose of the pilot was to introduce the concept of a pedestrianized public space with lighting, seating areas, plants, street trees, street games, and performers to the community; to gather feedback; gauge how the space functioned; and use this information to develop a potential permanent plaza within the near future as part of the Downtown Plan.



Mapping Made for Many

The City created a mapping system detailing its largest-ever scope of information and data. The online map, [Kamloops.ca/Maps](https://kamloops.ca/Maps), provides sophisticated data retrieval and usability. This free public resource has search capabilities that provide users with greater efficiencies, such as identifying the city's heritage landmarks and properties or finding a person within one of Kamloops' cemeteries. Internally, the map will aid City staff in a wide scope of decision making. For example, the map is layered with census data, which is useful for a number of reasons, including emergency evacuations, road closures, and detouring. The map will also help staff identify snowplowing routes and aging infrastructure.

Performance Measures

DID YOU KNOW?

The old tennis courts were removed from Overlander Park and replaced with four new beach volleyball courts to make the new Overlanders Beach Volleyball Centre. This facility will allow Kamloops to host larger events and tournaments.



2018 Facility Upgrades

AMMONIA SYSTEMS IN ALL ARENAS

Upgrades to the ammonia systems in all arenas were completed in compliance with WorkSafeBC and Technical Safety BC requirements. These upgrades have increased overall safety for arena staff and emergency personnel. As part of the City's ongoing safety improvements, each arena now has a hand-held ammonia gas detector and emergency drench showers.

BROCK POOL

In 2018, Brock Pool's mechanical upgrades were completed with the installation of a second sand filter and the new, high-efficiency boiler system. These upgrades, including chemical feed controls, bring the facility up to the same high standard as the rest of our aquatic facilities.

WESTSYDE POOL AND FITNESS CENTRE

Westsyde Pool and Fitness Centre's sauna underwent mechanical upgrades. The basin was re-grouted during the shutdown, and a new chemical feed controller was installed to accurately maintain pool chlorine/pH levels. Upgrades to the chemical feed systems are expected to reduce overall chemical costs.

TCC FIELDHOUSE

TCC Fieldhouse and track maintenance was modernized with the purchase of a Mondo-specific floor cleaning machine, which has cut the cleaning time in half and will help to keep the world-class track surface in excellent condition. Safety improvements were completed to the track area, including custom padding around support beams at track level.

CANADA GAMES AQUATIC CENTRE

The Canada Games Aquatic Centre's (CGP's) main pool and leisure pool tanks were re-grouted. The raised hot tub filter system was replaced, and three main pool filters were overhauled to extend their service life. System improvements and component replacements are always ongoing at the CGP to ensure we have a high-quality venue to host aquatics events.



Capital Projects

Approximately 90% of the capital projects completed during the 2018 season were on schedule and within budget.

2018 KEY CAPITAL PROJECTS COMPLETED

Project	Value
North Thompson Emergency Intake	\$10 million
Peterson Creek Multi-Use Path (Xget'tem'Trail)	\$3.2 million
Juniper Creek Bank Stability	\$2.7 million
Heffley Creek Bridge Construction	\$2.2 million
TCC Fieldhouse Floor Upgrade	\$2 million
Comox Avenue Road Reconstruction	\$1.3 million
River Road Collector Reconstruction	\$1.1 million
Lansdowne Street Parkade and Streetscape Improvements	\$1.1 million
Lac Le Jeune Road Arterial Overlays	\$1.1 million
Springhill/Summit Drive Erosion Control and Channel Stabilization	\$1 million

Performance Measures



© Sarah Robillard

Streets and Sign Shop Section

The Streets and Sign Shop Section is responsible for maintaining over \$150 million in corporate assets, including road maintenance and reconstruction, street markings, and traffic signs. The following table illustrates several examples of typical activities undertaken in 2018.

Activity	Measurement
Paved street travel lane	1,200 km
Gravel street travel lane	112 km
Signs maintained (approximately)	16,800
Road lines painted	400 km
Road markings (symbols, crosswalks, etc.) painted	13,300 m ²
Snowfall received (airport/Barnhartvale)	87 cm/133 cm*
Snowfall occurrences (airport/Barnhartvale)	47/42
Cul-de-sacs cleared and maintained	459
Labour hours for pothole repairs	3,688 hours

*Lower and higher elevation comparison



NEW DEVELOPMENT INFRASTRUCTURE

	2015	2016	2017	2018
Road (lane m)	6,290	3,113	4,358	1,180
Sidewalk (m)	3,946	1,967	2,450	581
Multi-use path (m)	808	752	177	292
Streetlights (unit)	84	57	54	26
Water main (m)	3,366	2,567	2,383	730
Sanitary main (m)	4,626	3,352	1,775	596
Storm main (m)	2,830	4,026	1,493	598

REAL ESTATE DIVISION ACTIVITY

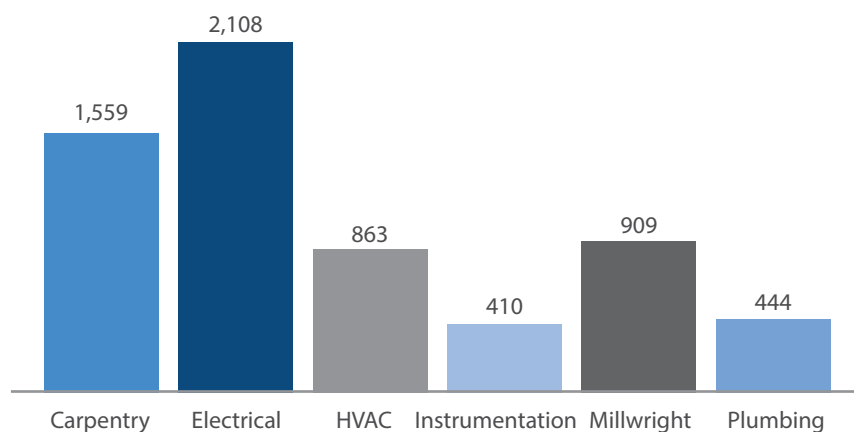
		2016	2017	2018
Land Sales	Active	13	13	18
	Completed	1	2	0
	\$	\$39,388	\$6,270,000	\$0
Road Closures and Sales	Active	34	29	23
	Completed	3	4	0
	\$	\$59,151	\$460,355	\$0
Property Acquisitions	Active	17	15	19
	Completed	5	5	4
	\$	\$6,864,701	\$1,902,500	\$2,652,679
Statutory Rights-of-way	Active	46	67	61
	Completed	16	30	18
Subdivision	Completed	4	3	2
Parkland Valuations	\$	\$137,050	\$110,260	\$126,500
Seniors Housing	Completed	16	16	14
Profit Sharing	\$	\$151,931	\$191,256	\$144,788

Trades Division

In 2018, the Trades Division completed 6,293 work orders, which is an increase of 1,554 work orders compared to the total number of work orders, in 2017 due to efficiencies in workload response.

In 2018, the Trades Division completed 6,293 work orders.

COMPLETED WORK ORDERS 2018



Livability

Ensure Kamloops maintains a high quality of life while meeting the challenge of a growing community.



KAMLOOPS BUSKERS FESTIVAL

Kamloops welcomed the world to our beautiful downtown in July with the first annual Kamloops International Buskers Festival. Professional street performers from our region, across Canada, the United States, Europe, and Australia took part.

2018 was big year for festivals, which positively impacted livability and enjoyment for citizens and visitors to Kamloops. From cowboys to comedy, and from wine to words, Kamloops plays host to over 40 festivals each year.

SOME OF KAMLOOPS' LEADING FESTIVALS

Event	Years Running	Month
Kamloops International Buskers Festival	Inaugural year	Late July
Brewloops	5 years	Several times a year
Ribfest	7 years	August
Kamloops Dragon Boat Festival	6 years	August
Words Alive (formerly Kamloops Writers Festival)	9 years	November
Kamloops Wine Festival	20th anniversary	May
Kamloops Cowboy Festival	22 years	March
Kamloops Film Festival	22 years	March
Kamloops Festival of the Performing Arts	85th anniversary	February–March



Steve Disenhof



Music in the Park

Music in the Park celebrated its 25th anniversary. BCLC hosted Food Truck Wednesdays and the Mid-summer Night Jam featuring Canadian Country Music artist Gord Bamford, which drew thousands of people to Riverside Park.



Affordable Recreation for Community Health

The Affordable Recreation for Community Health (ARCH) program served over 1,400 clients and offered a three-year option. ARCH is a subsidy program that helps people access City facilities and programs. The City recognizes that recreation for healthy living is a proactive means of helping people in our community reach their goals.

Innovative & Leading



Recreation Master Plan

As part of a successful community engagement process for the Recreation Master Plan, over 1,500 residents completed the residents' survey, approximately 80 residents attended open houses, 56 stakeholder organizations participated in group discussions and a questionnaire, and the Let's Talk Kamloops website had 815 site visits. A new Recreation Master Plan is anticipated to be completed by spring 2019.

Over 1,500 residents completed the online survey.



KMA "Ted Smith: Ideal Forms" Exhibition

The Kamloops Museum & Archives (KMA) received a significant donation from the estate of the late Kamloops artist Ted Smith (1933–2016), including journals, family photo albums, provenance information, paintings, sketches, paintbrushes, and easels. In the fall, the KMA presented a "Ted Smith: Ideal Forms" retrospective in collaboration with friends and executors of the Ted Smith estate, which displayed Ted Smith's life's work through studio-related objects, notes, and stories along with a selection of works in progress and finished paintings. The KMA also received a donation from the Kamloops Photo Arts Club of 4,500 slides and digital copies of the August 1985 project titled "A Day in the Life."

**PLEASED
TO MEET
YOU
KMA**

New Supportive Housing Opens

In November, 55 single, 150 sq. ft. supportive housing units opened on Mission Flats Road. Operated by ASK Wellness Society, the former industrial work camp has been transformed into a collection of 55 supportive housing units, which includes single-occupancy rooms with storage space, wardrobes, windows, and washrooms. There is a medical room, safe-injection site, and needle disposal unit.

ASK
Wellness Centre

The low-cost rentals provide individuals with three meals per day; a sense of community; and safe, affordable housing.



DID YOU KNOW?

Westside Pool is now home to the tallest indoor aquatic climbing wall in North America.



Lifeguards

Lifeguards prevent drowning, teach water safety, and provide leadership in our community. The City offers advanced certification in Water Safety Skills, National Lifeguarding, Lifesaving Instructor, and First Aid for those who are pursuing employment in lifeguarding and swim instruction.

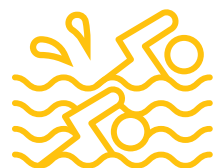
In 2018, the City offered 17 lifeguarding and swim instruction courses, which had over 280 participants.

PerfectMind

Staff from the Community and Protective Services Department, the Information Technology Division, and the Communications and Community Engagement Division worked diligently to prepare for the go-live of PerfectMind, the new registration software that replaced the Class system. PerfectMind launched in March 2019.

SYSTEM HIGHLIGHTS:

- a new, user-friendly, online system to register for programs on any device at any time of day
- a family account feature to keep track of your whole family's activities and schedules in one place
- robust search functions that will allow you to search for an activity by keyword, age, day, time, or location
- allows you to view a class's availability and immediately book online



DID YOU KNOW?

In 2018, the City hosted 14 aquatic-related events with over 3,400 athletes.

Performance Measures

On behalf of PLAYKamloops, the City applied for a \$50,000 grant through the Sport for Life Society to continue advancing physical literacy in our community.



PLAYKamloops

PLAYKamloops (Physical Literacy and You) is a committee of 15 local organizations that work in education, health, sport, and recreation and focus on education and training. Kamloops was chosen to represent one of 10 communities across Canada to advance physical literacy. Over 220 participants were trained in 14 workshops related to physical literacy and fundamental movement skills. With the support of PLAYKamloops, the City has trained 78% of its contract sport instructors with Physical Literacy 101 and fundamental movement skills. Over 650 children under the age of six have had the opportunity to learn fundamental movement skills in our programs.

Strategic Health Alliance

The Strategic Health Alliance is a partnership and funded contract with Interior Health to deliver clinical programming in a community setting. In 2018, the City delivered over 250 classes at the TCC, with over 6,300 participants in programs related to chronic disease and mental health.

Gentle Circuit

Gentle Circuit is one of the City's "Keep On Moving" programs for the aging demographic, and it celebrated 10 years of programming. Gentle Circuit had over 2,800 participants in 2018 and has had over 31,000 participants since it started in 2008.

Sensational Survivors

Sensational Survivors is a safe exercise program for women diagnosed with cancer, and it had over 600 participants in 2018—a 40% increase from 2017.

After-School Programming

The City's partnership with School District No. 73 has created opportunities in after-school programming for children in grades 4–7. Over 1,600 children participated in over 950 hours of program delivery in cooking, arts, and sports. A provincial study indicated that 84% of the children enjoy coming to school more than before, and 78% of the children are transitioning into other sports/physical and arts activities at school, in the community, and at home.



Over 1,600 children participated in over 950 hours of program delivery in cooking, arts, and sports.

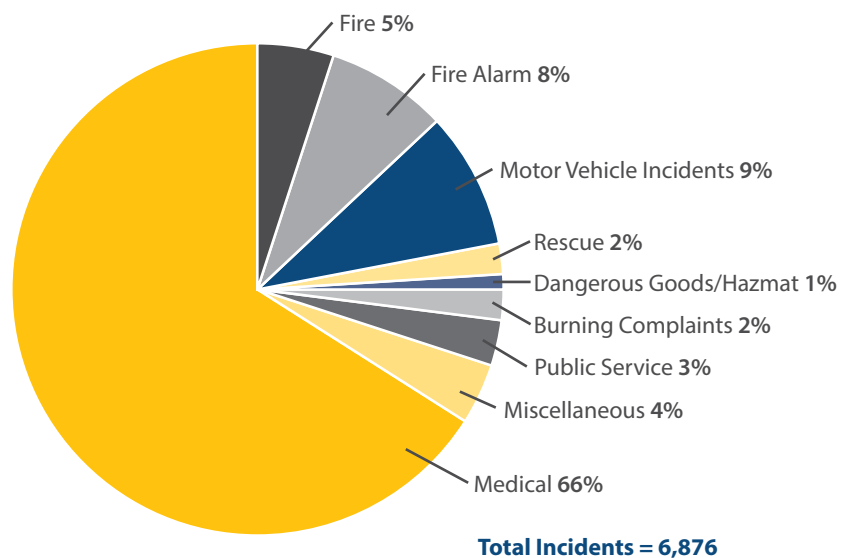


KAMLOOPS FIRE RESCUE PUBLIC EDUCATION ACTIVITIES 2018

Category	Description	No. of Events	People Reached
Face-to-face interaction	Includes static displays, lectures, school visits, home shows	57	4,680
Fire station tours	Schools and daycares	37	585
Media contacts	TV and radio interviews	11	n/a
Radio and TV ads	Ads on radio and TV	11	n/a
Press releases	Various releases	8	n/a
Wildfire campaign	Various neighbourhoods and parks	2	200
Facebook	Posts and contests on KFR Facebook (people reached)	54	92,550
Twitter	Tweets and retweets (impressions made)	65	83,560
Total		245	181,575



2018 KAMLOOPS FIRE RESCUE RESPONSE ACTIVITIES



© Sarah Robillard

Governance

**Be recognized for excellence in
public service in local government.**



AND THEN THERE WERE FOUR!

2018 was a year of restructuring departments and portfolios within the City. Five departments were consolidated down to four. The goal of this measure was to increase efficiencies, reduce costs, eliminate redundancies, streamline processes, and add capacity for innovation.

City Department Restructuring

In February 2018, the Parks, Recreation, and Cultural Services Department was restructured to become the **Community and Protective Services Department (CPS)**. The CPS portfolio includes Recreation Services; Cultural Services; Social and Community Development; and Community Safety and Enforcement, which includes Bylaw Services, Kamloops Fire Rescue (KFR), and the RCMP. Under this new portfolio, the department is responsible for a wide range of functions centred around activities, community, and actions that enable citizens to be safe, be healthy, and enjoy an outstanding quality of life.

FUNCTIONS OF THE NEW CPS DEPARTMENT INCLUDE:

- facilitate programming throughout City facilities, support social issues, and host cultural and sporting events
- public education and a public safety presence with compliance-focused enforcement of municipal bylaws
- respond to emergency and non-emergency events, which range from structure fires to river rescues
- RCMP police support services, including front line client interaction, records management, and administrative duties

As part of the restructure, the Sustainability Section—previously under Parks, Recreation, and Cultural Services Department—was combined with Development and Engineering Services Department to create the new **Development, Engineering, and Sustainability (DES) Department**.

Meanwhile, the Public Works and Utilities Department and the Parks and Civic Facilities Division—also previously under the Parks, Recreation, and Cultural Services Department—were combined to create the **Civic Operations Department (COD)**. The COD portfolio includes Parks and Civic Facilities, Capital Projects, Streets and Environmental Services, Trades, and Utility Services. This successful merger improved operational efficiencies and has resulted in more effective service delivery.

The Legislative Services and IT Divisions were combined with the Finance Department to create the **Corporate Services Department (CSD)**. The CSD portfolio includes Financial Services, IT Services, and Legislative Services.

The restructure also provided an opportunity to enhance the City's communications team. The Communications and Community Engagement (CCE) Division was a new portfolio added under Administration. This team supports the City's internal departments and helps to ensure that information relating to the City is strategic, tied to organizational goals, and easily accessible by residents and staff.



2018 PROCUREMENT ACTIVITIES PERCENTAGE BY DEPARTMENT

Department	Percentage
Administration (Chief Administrative Officer's Office)	<1%
Civic Operations	73%
Corporate Services	3%
Community and Protective Services	14%
Development, Engineering, and Sustainability	9%
Human Resources and Safety	<1%

Innovative & Leading



Affordable Housing Strategy

The Affordable Housing Strategy was developed to guide housing-related investments and activities over the next five-plus years across the full housing continuum. After a number of studies, three specific goals emerged: housing affordability, housing diversity, and housing for vulnerable populations.



Accessibility and Inclusion Policy

The Accessibility and Inclusion Policy was developed and introduced to Council in 2018. Four themes emerged from this policy that centred around accessible services and programs, built environment, transportation, and employment.

City Fares Better Than Many in CFIB Report!

The Canadian Federation of Independent Businesses reported that the City of Kamloops fared better than most large communities across the province when comparing day-to-day spending and population growth. The report examined operational spending by municipal governments in BC from 2006 to 2016.

SOME OF THE HIGHLIGHTS INCLUDED:

- Kamloops was 4th out of 20 of BC's largest communities in operating spending per capita in 2015–2016. The city's population growth ratio to spending was 1.1% to 0.7%.
- The City's CAO, David Trawin, explains, "As the city grows, its focus continues on infill and density, which means adding houses to roads that are already plowed during the winter by City crews and where infrastructure, such as sewer lines, is already in place. We are able to service growth more efficiently. We continue to look for efficiencies in all of our practices."
- Since the CFIB report, growth in 2017–2018 is expected to be 1.3% to 1.5% due to a strong economy and housing prices compared to the Lower Mainland.

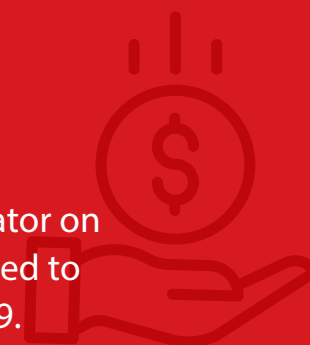
“As the city grows, its focus continues on infill and density, which means adding houses to roads that are already plowed during the winter by City crews and where infrastructure, such as sewer lines, is already in place.”

- David Trawin



DID YOU KNOW?

The use of plant growth regulator on sports fields eliminated the need to purchase a new mower in 2019.



Victim Services Unit

The Victim Services (VS) Unit comprises 21 active volunteers and 2 staff members, who assisted more than 720 clients from 578 referrals and 110 general inquiries.

- The VS volunteer program is a valued part of the Kamloops VS Unit. Volunteers allow VS to be available 24/7 for people and families in crisis, with the volunteers putting in over 13,490 hours in 2018.
- There were 67 after-hours call-outs, which resulted in 320.5 volunteer hours.
- The majority of the work provides witnesses/victims with criminal court updates and support through the judicial process.
- Kamloops VS collaborates with fellow community groups, including Restorative Justice, Kamloops Aboriginal Justice Court, Violence Against Women in Relationships, Community Response Network (Elder Abuse), and Interagency Case Assessment Team (for high-risk domestic violence).



Revenue and Taxation Section

EACH YEAR, THE REVENUE AND TAXATION SECTION:

- manages over 36,000 property tax folios
- accepts over 26,000 applications for Home Owner Grants
- creates, sends, and collects over 9,000 invoices, worth \$9.5 million
- manages over 22,000 utility accounts

Performance Measures



Online Public Engagement

In 2018, the City of Kamloops completed a six-month pilot of an online engagement platform after identifying an opportunity to share information with and receive feedback from residents in an informative and moderated format. The pilot evaluated using the website for City project teams and looked at the number of citizens who became engaged, informed, and/or aware of City projects through the website. Following the trial, the website had approximately 9,000 visits and 6,700 participants. Contributions included survey submissions, forum posts, stories, questions, pins on a map, idea uploads, and the sharing of FAQs and newsfeed items.

In November, Council approved implementing **LetsTalk.Kamloops.ca** as the City's ongoing engagement platform.



October 2018 Municipal Election

4 DAYS

OF VOTING FOR GENERAL VOTERS

(3 days of advanced voting plus a general voting day on October 20, 2018)

17 LOCATIONS

FOR GENERAL VOTERS

(16 regular polling locations plus mail-in ballots)

12 LOCATIONS

FOR SPECIAL VOTING OPPORTUNITIES

(11 assisted living facilities plus one poll at Thompson Rivers University)

204

ELECTION STAFF

(51 new and 153 returning)

\$25,000

(17%) UNDER BUDGET

BYLAW SERVICES

Bylaw Enforcement	2017 Files	2018 Files
Assisting Parks	18	35
Uninsured vehicles	210	262
Nuisance properties	347	336
Public garbage	257	338
Panhandling	106	162
Persons with alcohol	87	82
Safety and health	237	217
Snow and ice removal	115	149
Transients	766	1,018

Animal Control	2017 Files	2018 Files
Injured or dead cat	109	107
Dog at large	378	390
Dog barking	282	259
Dog bite - human	38	31
Dog in park	32	43
Too many dogs	19	14
Unlicensed dog	392	524
Snakes	3	15
Deceased or injured wildlife	189	149

Parking Ticket Administration

Tickets issues	12,281
Tickets cancelled	2,291

Bylaw Court Administration

Court days	5
Disputed	15
Guilty	3
Withdrawn	19
Dismissed	3
Paid before court date	22
Total violations	47



BYLAW SERVICES

Revenue	2016	2017	2018
Parking tickets	\$209,862.45	\$171,110.00	\$160,948.46
Cash zone total	\$889,008.27	\$821,876.67	\$766,960.71
On-street gross credit card	\$351,203.05	\$387,263.40	\$460,015.31
Off-street lot credit card	\$27,894.09	\$30,744.18	\$53,712.41
Telepark/Whoosh!	\$9,382.55	\$17,869.55	\$31,296.27
General permit	\$28,015.00	\$22,430.00	\$21,415.00
Parking lot	\$179,170.00	\$149,173.00	\$207,975.00
Parkade net income*	*\$262,413.94	*\$258,762.91	*\$269,081.66
Total revenue	\$1,956,949.10	\$1,859,229.50	\$1,971,134.60

*Parkade revenue is shown as a net amount in 2018



Performance Measures

Now That's Teamwork!

2018 was another challenging year for Utility Services staff dealing with the spring freshet and the subsequent flood threat.

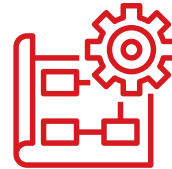
BC snowpack statistics showed the South Thompson snow basin to be 126% of the annual average on May 1, 2018. Record-breaking temperatures in early May led to a rapid melt of the low- to mid-elevation snowpacks, which caused many small streams to swell and led to flooding threats across Kamloops. For the second consecutive year, Campbell Creek flooded Barnhartvale Road, which led to traffic diversions and flood concerns for area residents. As flood waters overwhelmed Barnhartvale Road and rose to within inches of the Blackwell Bridge, Utility Services staff began 24/7 monitoring efforts to ensure the safety of area residents. The closure of Barnhartvale Road required the development of alternative response plans for all emergency services teams. Utilities Services staff worked closely with Kamloops Fire Rescue to develop these plans. Recognizing the importance of information in the midst of emergencies, Utility Services staff worked closely with the Communications and Community Engagement Division (CCE) to ensure the public was provided with the critical information they needed. Utility Services will continue to work with CCE in 2019 to further enhance messaging around flood preparation and preparedness.



Tourism Kamloops | Mary Putnam

Kamloops Fire Rescue

KFR focused on three key components in 2018.



SERVICE:

- updated mission critical software
- completed 5-year sole source contact for fire apparatus
- developed key performance indicator (KPI)
- KFR are the public safety professionals for the city
- completed the 10-year Capital Plan



PUBLIC TRUST:

- significant increase in KFR's social media presence
- Kamloops Homesafe program rollout
- active participation in seeking solutions to social challenges in the city
- public safety advocacy



TEAMWORK:

- mental health resiliency program for all staff
- implemented 24/7 command staff oversight for incident support
- filled Assistant Chief position
- completed career and auxiliary firefighter recruitment
- increased Emergency Support Services capacity and resiliency

Neighbourhoods

In spring 2018, City staff from 14 different City divisions hosted 15 gatherings for neighbourhood associations and connected with 430 residents. The most talked-about topics included community safety (Block Watch and home safety), transit, traffic, sidewalks, sustainability, recycling, and development applications.

- There were two neighbourhood forums for neighbourhood association executives to connect and learn from each other on their methods of engagement and communication.
- Over \$800,000 from the federal Homelessness Partnering Strategy was distributed to community partners for programs that aim to reduce or prevent homelessness.
- A successful grant application for \$100,000 to support the Community Action Team's overdose response initiatives represented over 25 community partners.

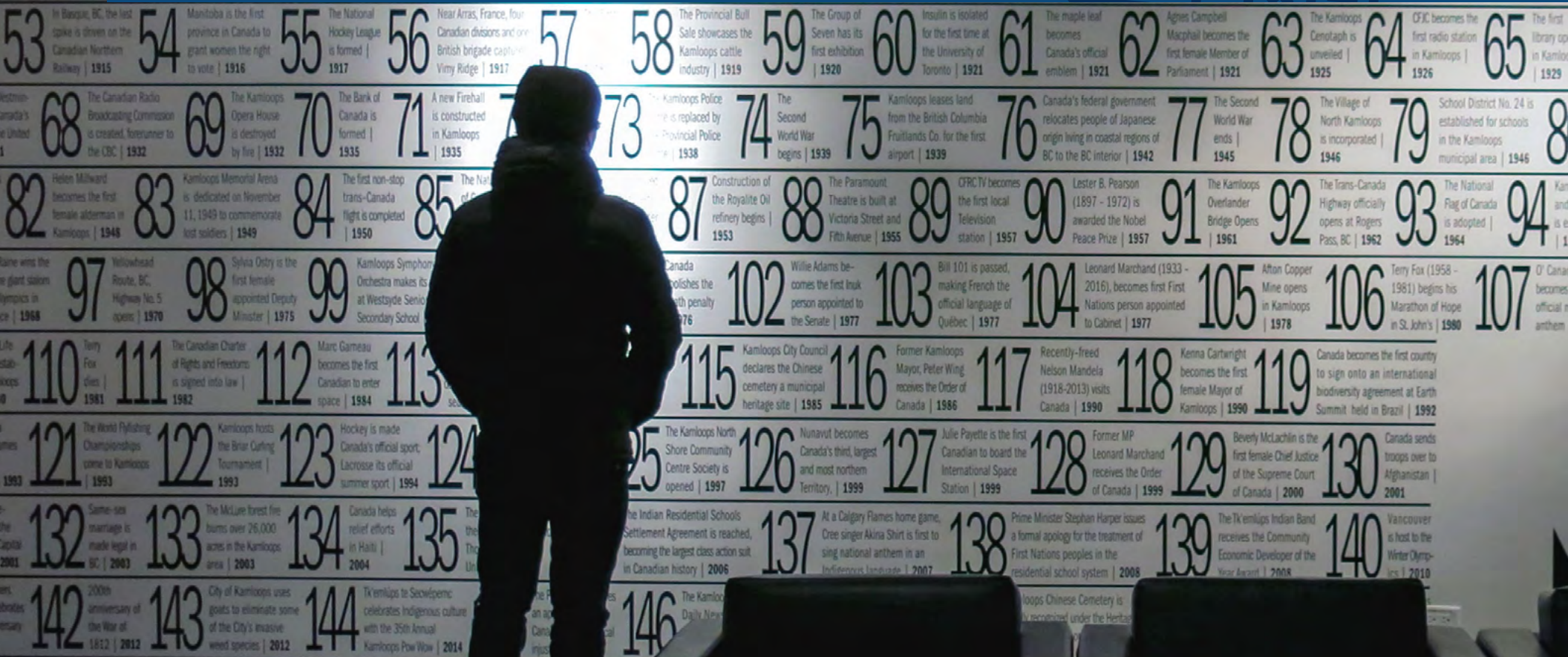


Financial Statements

For the year ended December 31, 2018

City of Kamloops, British Columbia, Canada

Prepared by: City of Kamloops, Financial Services Division



Financial Statements

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BDO Canada LLP
 300 - 275 Lansdowne Street
 Kamloops BC V2C 6J3

Independent Auditor's Report

To the Members of Council, inhabitants and ratepayers of the City of Kamloops

Opinion

We have audited the consolidated financial statements of the City of Kamloops and its controlled entities (the "Consolidated Entity"), which comprise the consolidated statement of financial position as at December 31, 2018, and the consolidated statement of operations, the consolidated statement of change in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Consolidated Entity as at December 31, 2018, and its consolidated results of operations, its consolidated change in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Consolidated Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Consolidated Entity's financial reporting process.



Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants
Kamloops, British Columbia
April 16, 2019

Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the City of Kamloops (the "City") and all the information in this annual report are the responsibility of management and have been approved by the Mayor and Council of the City.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The City maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the City's assets are appropriately accounted for and adequately safeguarded.

The City is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements. Council carries out this responsibility principally through its Audit Committee.

The Audit Committee reviews the City's consolidated financial statements and recommends their approval to City Council. The Audit Committee meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the financial statements and the external auditor's report. The Mayor and Council take this information into consideration when approving the financial statements for issuance to the ratepayers. The Mayor and Council also appoint the engagement of the external auditors.

The financial statements have been audited by BDO Canada LLP in accordance with Canadian generally accepted auditing standards on behalf of the ratepayers. BDO Canada LLP has full access to the Council and management.



Ken Christian
Mayor



Kathy Humphrey
Corporate Services Director

City of Kamloops

Consolidated Statement of Financial Position
as at December 31, 2018 (in thousands of dollars)

	2018	2017
Assets		
Cash & cash equivalents (Note 3)	35,148	32,676
Short term investments (Note 3)	137,206	131,226
Accounts receivable (Note 4)	23,376	25,189
Long-term investments (Note 5)	1,987	1,966
	197,717	191,057
Liabilities		
Accounts payable & accrued liabilities (Note 6)	18,145	20,190
Payroll benefits payable	4,465	4,388
Post-employment benefits payable (Note 7)	7,747	7,973
Landfill post-closure costs (Note 8)	4,288	3,336
Restricted deposits	8,324	8,030
Deferred revenue (Note 10)	36,497	29,904
Long-term debt (Note 11)	105,714	115,989
	185,180	189,810
Net Financial Assets	12,537	1,247
Non-Financial Assets		
Inventory	1,727	1,362
Prepaid expenses	1,537	1,781
Tangible capital assets (Note 12)	1,216,087	1,195,633
	1,219,351	1,198,776
Accumulated Surplus (Note 13)	1,231,888	1,200,023

See commitments and contingencies (Note 21)


Ken Christian
Mayor

Kathy Humphrey, CPA, CA
Corporate Services DirectorConsolidated Statement of Operations
for the year ended December 31, 2018 (in thousands of dollars)

	Financial Plan 2018 (Note 23)	2018	2017
Revenue (Note 14)			
Taxation (Note 17)	111,876	110,629	108,211
Developer contributed assets	96	21,075	31,657
Fees, rates and sales of service	64,394	67,700	66,323
Government transfers (Note 18)	18,219	23,236	24,609
Investment income	4,649	5,877	5,340
Gain (Loss) on disposal of tangible capital assets	125	(146)	3,820
	\$ 199,359	\$ 228,371	\$ 239,960
Expenses (Note 15)			
Cemetery	651	\$ 710	\$ 678
Civic operations	32,935	29,331	24,316
Community services	42,952	38,513	36,878
Corporate administration	15,850	13,771	12,794
Development, engineering, sustainability	1,890	6,333	6,904
Protective services-Bylaws	3,313	3,407	3,276
Protective services-Fire	20,126	19,677	20,165
Protective services-Police	30,641	28,818	27,421
Public transit	17,095	17,416	17,068
Utilities-Sewer	10,630	9,738	11,220
Utilities-Solid waste	13,696	11,125	10,055
Utilities-Water	15,173	14,748	14,590
Kamloops Airport Authority Society	2,200	2,244	2,231
Venture Kamloops Business Development Society	616	675	639
	207,768	196,506	188,235
Annual Surplus	(8,409)	31,865	51,725
Accumulated Surplus, beginning of year		1,200,023	1,148,298
Accumulated Surplus, end of year		\$ 1,231,888	\$ 1,200,023

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

City of Kamloops

Consolidated Statement of Change in Net Financial Assets
For the year ended December 31, 2018 (in thousands of dollars)

	Financial Plan 2018 (Note 23)	2018	2017
Annual surplus	\$ (8,409)	\$ 31,865	\$ 51,725
Acquisition of tangible capital assets (Note 12)	-	(50,572)	(67,109)
Amortization of tangible capital assets (Note 12)	-	30,119	29,202
Net book value of tangible capital assets disposed (Note 12)	-	-	836
Decr (Incr) in prepaid expenses	-	244	(592)
Decr (Incr) in inventory	-	(366)	(11)
Change in net financial assets (debt)	(8,409)	11,290	14,051
Net financial assets, beginning of year	1,247	1,247	(12,804)
Net financial assets, end of year	\$ (7,162)	12,537	1,247

Consolidated Statement of Cash Flows
for the year ending December 31, 2018 (in thousands of dollars)

	2018	2017
Cash provided by (used for)		
Operating transactions		
Annual surplus	31,865	51,725
Non-cash items included in annual surplus		
Amortization expense	30,119	29,202
Incr (decr) in post-employment benefits payable	(226)	314
Incr (decr) in landfill post-closure costs	949	360
Loss (gain) on disposal of tangible capital assets	(143)	(3,819)
Developer contributions	(18,889)	(25,588)
Changes in non-cash operating items:		
Decr (incr) in accounts receivable	1,813	(2,615)
Decr (incr) in inventory	(365)	(12)
Decr (incr) in prepaid expenses	244	(592)
Incr (decr) in accounts payable	(2,045)	(1,091)
Incr (decr) in payroll benefits payable	77	(180)
Incr (decr) in restricted deposits	294	859
Incr (decr) in deferred income	6,593	1,866
	50,286	50,429
Capital transactions		
Acquisition of tangible capital assets	(31,683)	(41,521)
Proceeds from disposal of tangible capital assets	143	4,655
	(31,540)	(36,866)
Investing transactions		
Decr (incr) in short-term investments	(5,980)	(20,316)
Decr (incr) in long-term investments	(21)	(18)
	(6,001)	(20,334)
Financing transactions		
Proceeds from issuance of long-term debt	-	-
Principal repayments on long-term debt	(10,273)	(10,350)
	(10,273)	(10,350)
Increase (decrease) in cash & cash equivalents	2,472	(17,121)
Cash & cash equivalents, beginning of year	32,676	49,797
Cash & cash equivalents, end of year	35,148	32,676

The accompanying summary of significant accounting policies, notes and schedules are an integral part of these consolidated financial statements.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

1. Significant Accounting Policies

The City of Kamloops (the "City") was incorporated in 1893 under statute of the Province of British Columbia. Its principal activities include the provision of local government services to residents of the incorporated area. These include cemetery; civic operations; community services; corporate administration; development, engineering and sustainability; protective services-bylaws, protective services-fire; protective services-police; public transit; utilities-sewer; utilities-solid waste; and utilities-water. The City is also responsible for the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society.

(a) Basis of presentation

The Consolidated Financial Statements of the City have been prepared, in all material respects, in accordance with Canadian public sector accounting standards ("PSAS") for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPAC").

(b) Basis of accounting

The basis of accounting followed in these consolidated financial statements is an accrual method and includes revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenses in the period the goods and services were acquired and a liability was incurred.

(c) Basis of consolidation

The consolidated financial statements include the accounts of the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society. Separate audited financial statements have also been prepared for the societies. Inter-fund balances and transactions have been eliminated.

The Kamloops Airport Authority Society and the Venture Kamloops Business Development Society are controlled by the City through its appointment of the Board of Directors of each society. The consolidated financial statements include all accounts of these societies.

(d) Revenue recognition

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues and the amounts to be received can be reasonably estimated and collection is reasonably assured.

Taxation for municipal purposes is recorded at estimated amounts when it meets the definition of an asset, has been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. As taxes recorded are initially based on management's best estimate of the taxes that will be received, it is possible that changes in future conditions, such as reassessments due to audits, appeals and court decisions, could result in a change in the amount of tax revenue recognized. Taxes receivable are recognized net of an allowance for anticipated uncollectable amounts.

Fees, rates and sales of services are amounts collected for which the City has an obligation to perform or provide a future service are deferred until the service is provided.

Contributions or other funding received which has externally imposed restrictions are initially accounted for as deferred revenue and then recognized as revenue when used for the specific purpose.

Contributions received in-kind, such as developer contributed assets, are recognized as revenue in the period received at the fair market value at the time of the contribution.

(e) Government transfers

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the consolidated statement of operations as the stipulation liabilities are settled.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

1. Significant accounting policies (continued)

(f) Inventory

Inventory is valued at the lower of cost and replacement cost with cost determined by the average cost method.

(g) Investments

Investments are recorded at cost, which approximates net realizable value.

(h) Tangible capital assets

Tangible capital assets are recorded at cost less accumulated amortization and are classified according to their functional use. Costs include all costs directly attributable to the acquisition or construction of the tangible capital asset including transportation costs, design and engineering fees, legal fees and site preparation costs.

Assets were amortized using the straight line method. There are several different amortization periods used for each major category of assets, as follows:

Land	No amortization taken
Site improvements	5 to 50 years
Vehicles, machinery and equipment	5 to 10 years
Buildings and building improvements	15 to 50 years
Roads and linear assets	10 to 75 years
Water infrastructure	10 to 75 years
Sewer infrastructure	10 to 75 years
Assets under construction	No amortization taken

Amortization is not taken on tangible capital assets until they are ready for use. The City holds several works of art and historic treasures that have not been included in the tangible capital assets, including displays at the museum, statues located throughout the City and various works of art and decorations in the facilities.

(i) Non-financial assets

Non-financial assets are held for use in the provision of goods and services but are not available to discharge existing liabilities. These assets have a useful life extending beyond the current year and are not intended for sale in the ordinary course of operations.

(j) Long-term debt

Long-term debt is recorded net of any related sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period in which they occur.

(k) Reserves

Reserves for operating and capital purposes represent amounts reserved either internally or by statute for specific future purposes.

(l) Contaminated sites

Governments are required to accrue a liability for the costs to remediate a contaminated site. Liabilities are recognized when an environmental standard exists, contaminated exceeds the standard, the government has responsibility for remediation, future economic benefits will be given up and a reasonable estimate can be made.

(m) Use of estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that have an effect on the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates. Significant estimates in these financial statements include the post-employment benefit payable and the landfill post-closure costs.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

1. Significant accounting policies (continued)

(n) Landfill post-closure costs

The City is required to fund the closure of its landfill sites and to provide for the post-closure care of the facilities. Closure and post-closure activities include the final cover, landscaping, surface and groundwater monitoring, leachate control and visual inspection. The requirement is being provided for over the estimated life of the landfill sites based on the respective usage of each facility. The estimated costs to close and maintain the closed solid waste landfill sites are based on estimated future expenses in current dollars, discounted, adjusted for estimated inflation, and are recognized and charged to expense as the landfill site's capacity is used.

(o) Retirement benefits and other employee benefit plans

The City's contributions due during the period to its multi-employer defined benefit plan are expensed as incurred. The costs of other retirement benefits that accumulate over the period of service provided by employees are actuarially determined using the projected benefit method prorated on services based on management's best estimate of retirement ages, inflation rates, investment returns, wage and salary escalation, insurance and health care costs trends, employee turnover and discount rates. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the employee group.

(p) Deferred Revenue - Development Cost Charges

Development cost charges ("DCC's") collected to pay for capital costs due to development are recorded as deferred revenue. DCC's are recognized as revenue when the related development costs are incurred.

2. Segmented Information

The City of Kamloops is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed. The nature of the segments and the activities they encompass are as follows; and quantitative data on these segments can be found in Notes 14 and 15.

(a) Cemetery

This segment captures all of the revenue and expenses associated with Cemetery operations including providing services to the public and maintenance of the cemetery infrastructure.

(b) Civic operations

This segment includes all of the operating activities of the Civic operations department that involve the repair and maintenance of the City's infrastructure assets including the road network, the storm water (drainage) network, buildings, parks and the City's vehicle fleet. Costs related to the maintaining recreational buildings are allocated to the Community services department.

(c) Community services

This segment includes all operating activities of the Parks, Recreation and Cultural Services department. This includes the revenue and expenses to provide recreation and cultural programs throughout the City. Recreational facilities are maintained by the Civic operations department with costs allocated to the Community services department.

(d) Corporate administration

This segment includes all of the internal support service functions of the corporation. This includes Human Resources, Information Technology, Finance, Legislative services, safety, communications and the Chief Administration Officer's department.

(e) Development, engineering, sustainability

This segment includes many of the activities of the Development, engineering, sustainability department including building permits, business licenses, zoning, development applications, engineering services, real estate and sustainability initiatives and programs.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

2. Segmented information (continued)

(f) Protective services - Bylaws

This segment includes the functions related to and encompasses the revenue and expenses for bylaw enforcement, parking and animal control.

(g) Protective services - Fire

This segment includes all of the operating activities of the Kamloops Fire and Rescue Services Division including fire prevention, suppression and education. This function also includes maintenance of the fire department fleet, equipment and operation of the Fire Training Centre.

(h) Protective services - Police

This segment includes all of the operating activities of the Police Services Division. This includes the activities of the RCMP and the municipal staff who support these activities.

(i) Public transit

This segment includes all of the planning and operating activities of the Public Transit Division to provide public transit services to the City.

(j) Utilities - Sewer

This segment includes all of the operating activities related to the collection and treatment of waste water (sewage) throughout the City.

(k) Utilities - Solid waste

Included in this segment is all of the revenue and expenses related to the collection and disposal of the residents' garbage and recycling products.

(l) Utilities - Water

This segment includes all of the operating activities related to the treatment and distribution of water throughout the City.

(m) Kamloops Airport Authority Society

This segment includes all of the operating activities of the Kamloops Airport Authority Society whose mandate is to oversee the operation of the Kamloops Airport and the repair and maintenance of its assets.

(n) Venture Kamloops Business Development Society

This segment includes all of the operating activities of the Venture Kamloops Business Development Society.

City of Kamloops
Notes to the Consolidated Financial Statements
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3. Cash and Short-Term Investments

	2018	2017
Consolidated cash & cash equivalents	\$ 35,148	\$ 32,676
Consolidated short-term investments	137,206	131,226
	\$ 172,354	\$ 163,902
Restricted cash and short term investments:		
Statutory reserves (Note 13b)	\$ 39,115	\$ 41,079
Development cost charges (Note 10)	15,690	9,446
Kamloops Airport Authority Society	4,330	4,359
Venture Kamloops Business Development Society	222	232
Total restricted cash, cash equivalents and short term investments	59,357	55,116
Unrestricted cash, cash equivalents and short term investments	112,997	108,786
	\$ 172,354	\$ 163,902

The maturity dates of the short-term investments held directly by the City range from January 8, 2019 to December 12, 2029. The interest rates earned on these investments range from 1.50% to 5.75%. The market value of short-term investments is \$140 million (2017 - \$131 million).

4. Accounts Receivable

	2018	2017
General fund		
Taxes	\$ 3,270	\$ 3,692
Utilities	1,886	1,916
Trade	8,638	7,298
Accrued interest	1,058	909
Province of British Columbia	871	869
Government of Canada	498	694
	\$ 16,221	\$ 15,378
Water fund		
Trade	\$ 3,471	\$ 3,471
Province of British Columbia	449	2,952
	\$ 3,920	\$ 6,423
Sewer fund		
Trade	\$ 2,970	\$ 2,885
Kamloops Airport Authority Society		
Trade	\$ 260	\$ 382
Government of Canada	-	119
	\$ 260	\$ 501
Venture Kamloops Business Development Society		
Accounts receivable	\$ 5	\$ 2
	\$ 23,376	\$ 25,189

5. Long-term Investments

The City's long-term investments are held by the British Columbia Interior Community Foundation in seven endowment funds; the City of Kamloops Centennial Fund "A", the City of Kamloops Centennial Fund "B", the 1979 Winter Games Legacy Fund, the 1993 Canada Summer Games Fund, the 2006 BC Summer Games Legacy Fund, the Art Gallery Reserve Fund and the Arts Legacy Fund.

City of Kamloops
Notes to the Consolidated Financial Statements
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5. Long-term Investments (continued)

All of the income earned in the City of Kamloops Centennial Fund "A" is re-invested in the fund. 90% of the income earned in the City of Kamloops Centennial Fund "B" is returned to the City to support the grant-in-aid program and the remaining 10% is re-invested in the fund. 75% of the income earned in the 1979 Winter Games Sports Legacy Fund is distributed to the City and the remaining 25% is re-invested in the fund. All of the income earned in the 1993 Canada Summer Games Legacy Fund is re-invested in the fund. 75% of the income earned in the 2006 BC Summer Games Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund. All of the income earned in the Art Gallery Reserve Fund is distributed to the City. 75% of the income earned in the Arts Legacy Fund is distributed back to the City and the remaining 25% is re-invested in the fund.

6. Accounts Payable and Accrued Liabilities

	2018	2017
General fund		
Trade	\$ 9,181	\$ 12,247
Payroll and benefits	1,976	1,351
Province of British Columbia	1	5
Government of Canada	6,521	6,165
	<u>\$ 17,679</u>	<u>\$ 19,768</u>
Kamloops Airport Authority Society		
Accounts payable	<u>\$ 388</u>	<u>\$ 360</u>
Venture Kamloops Business Development Society		
Accounts payable	<u>\$ 78</u>	<u>\$ 62</u>
	<u><u>\$ 18,145</u></u>	<u><u>\$ 20,190</u></u>

7. Post-employment Benefits Payable

The City of Kamloops sponsors a defined benefit plan for retirement benefits other than pensions for certain employees. The plan provides for a payout of accumulated sick leave for CUPE local 900 employees; an early retirement incentive payment and deferred vacation payout for IAFF local 913 employees; and an early retirement incentive payment for Management employees.

Total benefit payments paid during the year were \$659 thousand (2017 - \$483 thousand). The plan does not require any contribution from employees. The retirement benefit liability at December 31, 2018 includes the following components:

	2018	2017
Accrued benefit obligation, beginning of year	<u>\$ 7,973</u>	<u>\$ 7,659</u>
Current service cost	663	618
Interest cost	236	270
Benefits paid	(659)	(483)
Actuarial gain (loss) - current	<u>(466)</u>	<u>(91)</u>
Accrued benefit obligation, end of year	<u><u>\$ 7,747</u></u>	<u><u>\$ 7,973</u></u>

Actuarial valuations for accounting purposes are performed using the projected benefit method prorated on services. The most recent actuarial report was prepared on February 7, 2018 using data as of December 31, 2017. The accrued benefit obligation shown for 2018 is based on amounts included in the 2017 valuation.

City of Kamloops
Notes to the Consolidated Financial Statements
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7. Post-employment benefits (continued)

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases, and employee turnover and mortality. The assumptions used reflect the City's best estimates. The expected inflation rate is 3.25% (2017 - 3.25%). The discount rate used to determine the accrued benefit obligation is 3.10% (2017 - 2.90%).

The retirement benefit expense is included in the consolidated statement of operations and accumulated surplus as a component of program expenses. The retirement benefit interest expense is included in the public debt interest expense. The prior period cost of plan amendment is included in the current expenses for the year indicated.

8. Landfill Post-closure Costs

The City of Kamloops operates three solid waste landfill sites in the Kamloops area and assumes certain obligations for the landfill sites including closure and post closure liabilities. The reported liabilities are based on estimates and assumptions with respect to events extending over the remaining life of each of the landfills. The estimates and assumptions are provided through independent assessments conducted in 2014 for the Mission Flats and Barnhartvale sites, and in 2017 for the Kamloops Resource Recovery Centre. The liability and annual expense is calculated based on the ratio of current usage to total capacity of the site and the estimated future cash flows associated with closure and post-closure activities stated in current (2018) dollars. The aggregate liability for closure and post-closure costs for the three landfills is \$4.288 million (2017 - \$3.336 million.)

The main landfill at the Mission Flats site is expected to serve until 2044 with 25 years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 3.29 million cubic meters, which is 76% of the site's total capacity. Approximately 60% of landfill closure will be completed while the landfill is still in operation with costs associated with the closure being charged to expenses when they are incurred. To date \$4.63 million has been spent on progressive closure costs.

The City anticipates that the Barnhartvale site will serve until 2021 with 25 years needed for post-closure care. The remaining capacity of the landfill site is estimated at 56,491 cubic meters, which is approximately 10% of the site's total capacity.

The purchase of the Kamloops Resource Recovery Centre occurred in 2016 and is expected to serve until 2062 with 30 additional years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 803,925 cubic meters, which is 98% of the site's total capacity. The closure costs are estimated at \$4.60 million.

The estimated total expenses for closure and post-closure care, in current (2018) dollars, is \$21.942 million (2017 - \$20.687 million) with \$15.277 million (2017 - \$15.088 million) remaining to be recognized as a liability. The 2017 amounts did not include an estimate of the future liability for the Kamloops Resource Recovery Centre.

The City has not provided a reserve to fund future landfill capital expenses as at December 31, 2018. The funding required is provided through current operations.

9. Liability for Remediation of Contaminated Sites

The City of Kamloops has used the standards contained in Schedule 2 (Industrial and Commercial Purposes and Activities) of the Contaminated Sites Regulation of the British Columbia Environmental Management Act to determine whether a potential liability exists. None of the uses of the parcels identified under Canadian PSAS 3620.05 meet the criteria listed in Schedule 2 of the Contaminated Sites Regulation, and accordingly the City has not recognized any liabilities for remediation of contaminated sites.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

10. Deferred Revenue

	Balance at December 31, 2017	Collected	Interest	Recognized	Balance at December 31, 2018
General fund					
Taxes	\$ 18,727	\$ 31,949	\$ -	\$ (31,408)	\$ 19,268
Leases	30	-	-	(1)	29
Business Licenses	1,065	1,089	-	(1,065)	1,089
Other	636	422	-	(636)	422
	<u>\$ 20,458</u>	<u>\$ 33,460</u>	<u>\$ -</u>	<u>\$ (33,110)</u>	<u>\$ 20,808</u>
Development cost charges					
	<u>\$ 9,446</u>	<u>\$ 7,104</u>	<u>\$ 273</u>	<u>\$ (1,134)</u>	<u>\$ 15,689</u>
	<u>\$ 29,904</u>	<u>\$ 40,564</u>	<u>\$ 273</u>	<u>\$ (34,244)</u>	<u>\$ 36,497</u>

11. Long-term Debt

(a) Long-term debt outstanding:

	General fund	Water fund	Sewer fund	Total
Balance at December 31, 2017	\$ 69,228	\$ 16,142	\$ 30,619	\$ 115,989
Principal repayments	(4,056)	(1,865)	(2,089)	(8,010)
Actuarial adjustments	(1,394)	(655)	(216)	(2,265)
Debt acquired	-	-	-	-
Balance at December 31, 2018	\$ 63,777	\$ 13,622	\$ 28,315	\$ 105,714

Kamloops Airport Authority Society debt is included in the General Fund balance. The amount outstanding on December 31, 2018 was \$5.194 million (2017 - \$5.874 million).

(b) Future principal repayment and sinking fund earnings on outstanding borrowings over the next five years and thereafter are as follows:

	General fund	Water fund	Sewer fund	Total
Principal repayment:				
2019	\$ 3,777	\$ 1,644	\$ 1,981	\$ 7,402
2020	3,764	1,659	1,981	7,404
2021	3,751	1,461	1,948	7,160
2022	3,751	1,097	1,948	6,796
2023	3,550	1,043	1,948	6,541
Thereafter:	18,315	3,770	8,271	30,356
	<u>36,908</u>	<u>10,674</u>	<u>18,077</u>	<u>65,659</u>
Sinking fund	<u>26,869</u>	<u>2,948</u>	<u>10,238</u>	<u>40,055</u>
	<u>\$ 63,777</u>	<u>\$ 13,622</u>	<u>\$ 28,315</u>	<u>\$ 105,714</u>

Kamloops Airport Authority Society debt included in General fund - annual principal payment amount: \$484 thousand.

The weighted average interest rate on long-term debt in 2018 was 2.39% (2017 - 2.70%). Consolidated interest expense on long-term debt was \$3.784 million (2017 - \$4.613 million).

Sinking fund assets, managed by the Municipal Finance Authority, are used to reduce long term debt to be repaid. In the event the City does not default under any of its obligations, the sinking fund earnings will be used to offset future principal repayments.

City of Kamloops
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11. Long-term debt (continued)

(c) Un-issued debt:

The City internally finances certain capital projects pending the issue of long-term debt and/or short-term debt. For budget and financial reporting purposes, borrowed funds received in the current year are applied to advances pending from prior years. A summary of the current years transactions and cumulative advances pending debenture issue are as follows:

	Balance at December 31, 2017	Capital assets purchased pending debt	Debt acquired	Balance at December 31, 2018
General fund	5,770	219	-	5,989
Water fund	47	70	-	117
Sewer fund	911	-	-	911
	6,728	289	-	7,017

(d) Unused credit facility:

Pursuant to Bylaw No. 16-306, the City was authorized to apply for a credit facility of \$6.000 million. The City has an unused demand overdraft facility agreement with TD Commercial Banking. When drawn upon, interest rates will be equal to the bank's prime rate.

City of Kamloops
Notes to the Consolidated Financial Statements
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12. Tangible Capital Assets

	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
(a) 2018									
Cost									
Beginning of year	\$ 103,577	\$ 78,409	\$ 211,178	\$ 79,980	\$ 879,882	\$ 177,413	\$ 98,919	\$ 35,921	\$ 1,665,279
Additions	734	727	6,753	6,934	20,335	3,445	2,283	9,361	50,572
Disposals	-	-	-	(1,134)	-	-	-	-	(1,134)
End of year	104,311	79,136	217,931	85,780	900,217	180,858	101,202	45,282	1,714,717
Accumulated amortization									
Beginning of year	-	(45,469)	(95,921)	(52,005)	(179,515)	(68,828)	(27,907)	-	(469,645)
Amortization	-	(3,484)	(6,339)	(5,691)	(9,104)	(3,840)	(1,661)	-	(30,119)
Disposals	-	-	-	1,134	-	-	-	-	1,134
End of year	-	(48,953)	(102,260)	(56,562)	(188,619)	(72,668)	(29,568)	-	(498,630)
Net carrying amount, end of year	\$ 104,311	\$ 30,183	\$ 115,671	\$ 29,218	\$ 711,598	\$ 108,190	\$ 71,634	\$ 45,282	\$ 1,216,087

During the year the City received \$18.889 million (2017 - \$25.588 million) in land and infrastructure from developers. These contributed tangible capital assets were recorded at fair value at the date of contribution.

No interest was capitalized during the year. There were no write-downs of capital assets during the year.

	Land	Site improvements	Buildings and building improvements	Vehicles, machinery and equipment	Roads and linear assets	Water infrastructure	Sewer infrastructure	Assets under construction	Total
(b) 2017									
Cost									
Beginning of year	\$ 102,893	\$ 73,734	\$ 205,826	\$ 76,696	\$ 857,656	\$ 173,841	\$ 95,375	\$ 13,751	\$ 1,599,772
Additions	1,519	4,674	5,353	4,052	22,225	3,572	3,544	22,170	67,109
Disposals	(835)	-	-	(768)	-	-	-	-	(1,603)
End of year	103,577	78,408	211,179	79,980	879,881	177,413	98,919	35,921	1,665,278
Accumulated amortization									
Beginning of year	-	(42,006)	(89,763)	(47,336)	(170,784)	(65,042)	(26,279)	-	(441,210)
Amortization	-	(3,463)	(6,158)	(5,437)	(8,731)	(3,785)	(1,628)	-	(29,202)
Disposals	-	-	-	767	-	-	-	-	767
End of year	-	(45,469)	(95,921)	(52,006)	(179,515)	(68,827)	(27,907)	-	(469,645)
Net carrying amount, end of year	\$ 103,577	\$ 32,939	\$ 115,258	\$ 27,974	\$ 700,366	\$ 108,586	\$ 71,012	\$ 35,921	\$ 1,195,633

City of Kamloops
Notes to the Consolidated Financial Statements
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13. Accumulated Surplus**(a) General fund**

	Balance at December 31, 2017	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2018
Affordable Housing	\$ 1,440	\$ 132	\$ (188)	\$ 1,384
Arts Gallery	464	-	-	464
Arts Legacy	235	2	-	237
Bi-centennial Legacy	400	15	-	415
Canada Games Legacy	568	-	-	568
Climate Action	1,066	133	-	1,199
Community Arts	8	-	-	8
Downtown Parking	277	251	(183)	345
Deferred Operating	1,743	-	(312)	1,431
Environmental Grant	30	-	-	30
General Building	130	1	-	131
Heritage Foundation	270	40	-	310
Insurance	650	12	(5)	657
Oak Hills Dyke	13	-	-	13
Police Contract	3,722	281	(1,515)	2,488
Return to Work	237	-	-	237
Health Benefits Premium	517	-	-	517
Solid Waste	6,620	4,962	(2,869)	8,713
Sports Legacy	197	2	-	199
Working Capital	1,531	-	-	1,531
Youth Legacy	4	-	-	4
2006 BC Summer Games	100	1	-	101
	<u>\$ 20,222</u>	<u>\$ 5,832</u>	<u>\$ (5,072)</u>	<u>\$ 20,982</u>
Water fund				
Deferred operating	\$ 167	\$ -	\$ (167)	\$ -
Sewer fund				
Deferred operating	\$ 57	\$ -	\$ (57)	\$ -
Venture Kamloops Business Development Society				
Reserve fund	\$ 60	\$ 2	\$ -	\$ 62
	<u>\$ 20,506</u>	<u>\$ 5,834</u>	<u>\$ (5,296)</u>	<u>\$ 21,044</u>

(b) Reserves for capital purposes

	Balance at December 31, 2017	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2018
Statutory reserves				
Tax sale property fund	\$ 8,927	\$ 225	\$ (683)	\$ 8,469
Local improvement fund	1,436	110	(302)	1,244
Debt retirement fund	177	4	-	181
Parking facility reserve	943	40	(511)	472
Land sale reserve fund	6,556	66	(1,943)	4,679
Equipment replacement fund	23,040	9,140	(8,109)	24,071
	<u>41,079</u>	<u>9,585</u>	<u>(11,548)</u>	<u>39,116</u>
Non-statutory reserves				
General fund	7,418	5,522	(7,435)	5,505
Community Works fund	6,204	2,500	(1,305)	7,399
Water fund	8,121	2,943	(4,046)	7,018
Sewer fund	2,791	2,223	(2,597)	2,417
	<u>24,534</u>	<u>13,188</u>	<u>(15,383)</u>	<u>22,339</u>
Airport capital fund	<u>4,619</u>	<u>-</u>	<u>(176)</u>	<u>4,443</u>
	<u>\$ 70,232</u>	<u>\$ 22,773</u>	<u>\$ (27,107)</u>	<u>\$ 65,898</u>

City of Kamloops
Notes to the Consolidated Financial Statements
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13. Accumulated surplus (continued)**(c) Current Funds**

	2018	2017
General fund		
Balance beginning of year	\$ 14,406	\$ 9,650
Operating surplus for the year	1,057	4,756
	<u>15,463</u>	<u>14,406</u>
Water fund		
Balance beginning of year	6,346	3,907
Operating surplus for the year	2,376	2,440
	<u>8,722</u>	<u>6,347</u>
Sewer fund		
Balance beginning of year	6,367	5,568
Operating surplus for the year	3,998	799
	<u>10,365</u>	<u>6,367</u>
Kamloops Airport Authority Society		
Balance beginning of year	100	100
Operating surplus for the year	-	-
	<u>100</u>	<u>100</u>
Venture Kamloops Business Improvement Society		
Balance beginning of year	117	34
Operating surplus for the year	(17)	83
	<u>100</u>	<u>117</u>
	<u>\$ 34,750</u>	<u>\$ 27,337</u>

(d) Capital equity

	2018	2017
General fund		
Balance beginning of year	\$ 846,373	\$ 815,379
Net capital equity addition for the year	19,836	30,994
	<u>866,209</u>	<u>846,373</u>
Water fund		
Balance beginning of year	98,323	90,851
Net capital equity addition for the year	4,313	7,472
	<u>102,636</u>	<u>98,323</u>
Sewer fund		
Balance beginning of year	82,132	75,069
Net capital equity addition for the year	3,451	7,063
	<u>85,583</u>	<u>82,132</u>
Kamloops Airport Authority Society		
Balance beginning of year	55,113	54,230
Net capital equity addition for the year	647	883
	<u>55,760</u>	<u>55,113</u>
Venture Kamloops Business Improvement Society		
Balance beginning of year	7	10
Net capital equity addition for the year	1	(3)
	<u>8</u>	<u>7</u>
Capital equity	<u>\$ 1,110,196</u>	<u>\$ 1,081,948</u>

Total Accumulated Surplus

	2018	2017
General fund	\$ 915,558	\$ 894,623
Water fund	118,376	112,958
Sewer fund	98,365	91,347
Statutory reserves	39,116	41,079
Kamloops Airport Authority Society	60,303	59,832
Venture Kamloops Business Development Society	170	184
	<u>\$ 1,231,888</u>	<u>\$ 1,200,023</u>

City of Kamloops
Notes to the Consolidated Financial Statements
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14. Operating Revenues by Segment

2018 actual revenue with 2018 fiscal plan revenue and 2017 actual revenue comparables

	Taxation	Fees, rates and sales of service	Developer contributed assets	Government transfers	Investment income	Gain (Loss) capital asset disposal	2018 total revenue	2018 Fiscal Plan revenue	2017 total revenue
Cemetery	\$ 192	\$ 485	\$ -	\$ -	\$ 39	\$ -	\$ 716	\$ 569	\$ 524
Civic operations	14,546	18	-	-	-	(148)	14,416	11,946	12,118
Community services	22,372	6,233	68	1,183	83	-	29,939	27,824	29,422
Corporate administration	8,382	2,931	-	6,695	3,214	-	21,222	38,747	21,656
Development, engineering, sustainability	1,771	3,940	-	-	-	-	5,711	5,483	8,518
Protective services-Bylaws	1,074	2,417	-	-	-	-	3,491	3,541	3,496
Protective services-Fire	18,485	1,562	15	13	-	-	20,075	19,921	20,682
Protective services-Police	24,246	220	-	3,616	-	-	28,082	28,454	26,521
Public transit	5,260	4,919	-	7,215	-	-	17,394	17,073	17,049
Utilities-Sewer	-	6,746	-	-	92	-	6,838	13,749	7,728
Utilities-Solid waste	-	12,880	-	-	-	-	12,880	10,847	12,468
Utilities-Water	-	10,078	-	-	110	-	10,188	16,059	11,634
Kamloops Airport	-	2,425	-	17	269	5	2,716	2,435	3,948
Venture Kamloops	-	4	-	2	-	-	6	621	38
Non-operating	14,301	12,842	20,992	4,495	2,070	(3)	54,697	2,090	64,155
	<u>\$ 110,629</u>	<u>\$ 67,700</u>	<u>\$ 21,075</u>	<u>\$ 23,236</u>	<u>\$ 5,877</u>	<u>\$ (146)</u>	<u>\$ 228,371</u>	<u>\$ 199,359</u>	<u>\$ 239,957</u>
2018 Fiscal Plan revenue	111,876	64,113	817	18,134	4,832	125			
2017 total revenue	108,211	66,323	31,657	24,609	5,340	3,819			

City of Kamloops
Notes to the Consolidated Financial Statements
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15. Operating Expenses by Segment

2018 actual expenses with 2018 fiscal plan expenses and 2017 actual expense comparables

	Salaries and wages	Personnel expenses	Supplies, contracts and other services	Cross functional services	Debt servicing and capital costs	Amortization	2018 total expenses	2018 Fiscal Plan expenses	2017 total expenses
Cemetery	\$ 390	\$ -	\$ 106	\$ 146	\$ -	\$ 68	\$ 710	\$ 651	\$ 678
Civic operations	10,886	140	14,444	(9,182)	(511)	13,554	29,331	32,935	24,316
Community services	14,570	139	12,568	4,335	789	6,112	38,513	42,952	36,878
Corporate administration	10,698	593	4,841	(3,115)	98	656	13,771	15,850	12,794
Development, engineering, sustainability	5,760	116	1,892	(187)	(1,315)	67	6,333	1,890	6,904
Protective services-Bylaws	2,188	24	858	200	80	57	3,407	3,313	3,276
Protective services-Fire	17,415	190	1,394	251	248	179	19,677	20,126	20,165
Protective services-Police	4,130	49	24,425	119	-	95	28,818	30,641	27,421
Public transit	93	1	17,101	202	-	19	17,416	17,095	17,068
Utilities-Sewer	1,707	36	2,544	2,206	731	2,514	9,738	10,630	11,220
Utilities-Solid waste	2,508	13	5,679	2,542	130	253	11,125	13,696	10,055
Utilities-Water	2,735	43	4,444	2,063	761	4,702	14,748	15,173	14,590
Kamloops Airport	-	-	40	(1)	366	1,839	2,244	2,200	2,231
Venture Kamloops	-	-	671	-	-	4	675	616	639
	\$ 73,080	\$ 1,344	\$ 91,007	\$ (421)	\$ 1,377	\$ 30,119	\$ 196,506	\$ 207,768	\$ 188,235
2018 Fiscal Plan expenses	74,008	1,562	81,417	(20)	(949)	1,765			
2017 total expenses	71,309	1,162	85,021	(617)	2,160	29,199			

City of Kamloops
Notes to the Consolidated Financial Statements
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16. Operating Transfers by Segment

2018 actual transfers with 2017 actual transfer comparables

	Transfer to (from) reserves	Transfer to (from) other funds	Transfer to (from) current funds	Transfer to (from) capital equity	2018 total transfers	2017 total transfers
Cemetery	\$ -	\$ 73	\$ -	\$ (68)	\$ 5	\$ (154)
Civic operations	(5)	2,138	-	(17,048)	(14,915)	(12,198)
Community services	(264)	275	-	(8,586)	(8,575)	(7,456)
Corporate administration	6,258	1,892	-	(699)	7,451	8,862
Development, engineering, sustainability	228	-	-	(850)	(622)	1,614
Protective services-Bylaws	80	75	-	(72)	83	220
Protective services-Fire	-	792	-	(394)	398	517
Protective services-Police	(666)	60	-	(130)	(736)	(900)
Public transit	-	-	-	(22)	(22)	(19)
Utilities-Sewer	39	7	-	(2,946)	(2,900)	(3,492)
Utilities-Solid waste	2,308	-	-	(553)	1,755	2,413
Utilities-Water	85	865	-	(5,510)	(4,560)	(2,956)
Kamloops Airport	(176)	-	-	647	471	1,717
Venture Kamloops	(10)	(656)	-	(4)	(670)	(601)
Non-operating	(9,651)	(1,004)	925	64,430	54,700	64,155
	<u>\$ (1,774)</u>	<u>\$ 4,517</u>	<u>\$ 925</u>	<u>\$ 28,195</u>	<u>\$ 31,863</u>	<u>\$ 51,722</u>
2017 total transfers	(2,172)	9,640	(2,908)	47,164		

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

17. Taxation

	Fiscal Plan	2018	2017
Real property	\$ 107,256	\$ 105,857	\$ 103,560
Special assessments	840	784	811
Utilities	1,463	1,466	1,463
Government transfers in lieu of taxes	2,317	2,522	2,377
	<u>\$ 111,876</u>	<u>\$ 110,629</u>	<u>\$ 108,211</u>
Collections for other taxing authorities			
Province of British Columbia - school taxes	\$ 40,222	\$ 38,236	\$ 38,220
Thompson Regional Hospital District	7,968	9,229	9,162
Thompson-Nicola Regional District	6,233	6,393	6,280
British Columbia Assessment Authority	1,046	910	917
	<u>55,469</u>	<u>54,768</u>	<u>54,579</u>
Other taxing authorities	<u>(55,469)</u>	<u>(54,768)</u>	<u>(54,579)</u>
	<u>\$ 111,876</u>	<u>\$ 110,629</u>	<u>\$ 108,211</u>

18. Government transfers

	Fiscal Plan	2018	2017
General fund			
Federal government			
Policing	\$ 2,500	\$ 2,417	\$ 2,306
Community Works Fund	3,667	3,841	3,717
Provincial government			
Transit	7,003	7,215	7,024
Gaming revenue	2,700	2,615	2,763
Victims assistance	75	90	75
Traffic fines	800	990	972
Capital infrastructure	-	3,227	637
Other	1,363	1,555	1,279
	<u>18,108</u>	<u>21,950</u>	<u>18,773</u>
Water fund			
Federal government			
Capital infrastructure	-	1,088	4,324
Sewer fund			
Provincial government			
Capital infrastructure	-	179	290
Kamloops Airport Authority Society			
Federal government			
Government transfers	111	17	1,189
Venture Kamloops Business Development Society			
Provincial government			
Government transfers	-	2	33
	<u>\$ 18,219</u>	<u>\$ 23,236</u>	<u>\$ 24,609</u>

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

19. Municipal Pension Plan

The City of Kamloops and its employees contribute to the Municipal Pension Plan (a jointly trustee pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As of December 31, 2018, the plan has about 197,000 active members and approximately 95,000 retired members. Active members include approximately 39,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of the plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2015 indicated a \$2,224 million funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1,927 million was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged.

The City of Kamloops paid \$6.100 million (2017 - \$6.009 million) for employer contributions while employees contributed \$5.129 million (2017 - \$5.069 million) to the plan in fiscal 2018.

The next valuation will be as at December 31, 2018 with results available in 2019.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the Plan.

20. Contractual Rights

The City of Kamloops enters into various agreements with service providers that permit the utilization of real property owned by the City. Depending on the agreement, the service provider may add assets to the real property, such as buildings, that will return to the City once the agreement concludes. The disposal cost of these assets may end up as an expense to the City. Currently the City has 14 different agreements providing low-income and seniors housing, and tourism services. The agreements are for periods of between five to ninety-nine years. The total assessed value of the buildings on the City leased land totals \$30 million.

Each year the City undertakes an analysis of the viability of the service providers and, if needed, sets up a contingent liability to cover the expense associated with the future disposal. At this time the service providers appear to be viable, and so no contingent liability has been recognized.

21. Commitments and Contingencies

- (a) The City has entered into various agreements and contracts for services and construction for periods ranging from one to five years.
- (b) The City of Kamloops, as a member of the Thompson Nicola Regional District, is liable for its proportion of any operating deficits or long-term debt related to functions in which it participates.
- (c) The City of Kamloops is a participant in the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible the City, along with other participants, would be required to contribute towards the deficit.
- (d) From time to time the City of Kamloops is brought forth as defendant in various lawsuits. The City reviews its exposure to any potential litigation for which it would not be covered by insurance and assesses whether a successful claim against the City would materially affect the consolidated financial statements of the City. The City reserves a portion of its operating surplus for future payment of insurance deductibles and payment of claims for which it would not be covered by insurance. The City is currently not aware of any claims brought against it that if not defended successfully would result in a material change to the consolidated financial statements of the City.

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

21. Commitments and Contingencies (continued)

- (e) The City issues certain of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings and as required by legislation, a debt reserve fund is to be established in the amount of one-half the average instalment of principal and interest as set out in the agreement(s) entered into. The reserve is funded in part by cash, being the withholding of 1% of the total issue proceeds, and the remainder being funded by a demand note whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts of the City.

	Cash deposits	Contingent demand notes	2018	2017
General fund	\$ 1,128	\$ 2,402	\$ 3,530	\$ 3,773
Water utility fund	462	1,049	1,511	1,771
Sewer utility fund	322	1,027	1,349	1,465
Kamloops Airport	-	-	-	-
	<u>\$ 1,912</u>	<u>\$ 4,478</u>	<u>\$ 6,390</u>	<u>\$ 7,009</u>

- (f) The Kamloops Airport Authority Society has entered into a lease agreement with Kamloops Airport Ltd. for a forty-five year term ending August 27, 2042. The lease provides for the option to extend the term for a further 20 years.

22. Trust Funds

The City operates the cemeteries and maintains a cemetery perpetual care fund in accordance with the Cremation, Interment and Funeral Services Act. In accordance with PSAS guidelines, the Cemetery Perpetual Care Trust Fund is excluded from the City's consolidated financial statements.

	2018	2016
Financial assets		
Cash and short-term investments	\$ 1,989	\$ 1,918
Accounts receivable	13	11
	<u>\$ 2,002</u>	<u>\$ 1,929</u>
Accumulated surplus		
Balance, beginning of the year	\$ 1,929	\$ 1,840
Care fund contributions	73	89
Interest earned	39	46
Contribution to cemetery operations	(39)	(46)
Balance, end of the year	<u>\$ 2,002</u>	<u>\$ 1,929</u>

City of Kamloops
Notes to the Consolidated Financial Statements
December 31, 2018

23. Fiscal Plan

The Financial Plan By-law adopted by Council at the time of adoption of the Annual Taxation By-law did not anticipate amortization expense. In addition, some expenses that were classified as capital expenses did not represent new assets or extend the life or service capacity or improve the quality of an existing asset and, therefore, must be added to the operating expenses. These expenses are added to the Financial Plan and presented as the fiscal plan in these Financial Statements as follows:

	Financial Plan Bylaw	Amortization and expenses not capitalized	Kamloops Airport & Venture Kamloops	Fiscal Plan		Financial Plan Bylaw	Amortization and expenses not capitalized	Kamloops Airport & Venture Kamloops	Fiscal Plan
Revenue					Annual surplus carry fwd	\$	\$ (46,172)	\$ 240	\$ (8,409)
Taxation	\$111,876	\$ -	\$ -	\$111,876	Debt principal repayment	(8,399)	-	-	(8,399)
Developer contributed assets	96	-	-	96	Debt acquired	-	-	-	-
Fees, rates and sales of service	61,479	-	2,915	64,394	Transf (to)/fr reserves	(2,098)	-	-	(2,098)
Government transfers	18,108	-	111	18,219	Transf (to)/fr current funds	(18,743)	-	240	(18,503)
Investment income	4,619	-	30	4,649	Transf (to)/fr capital equity	(10,305)	46,172	-	35,867
Gain (Loss) capital asset disposal	125	-	-	125					
	<u>196,303</u>	<u>-</u>	<u>3,056</u>	<u>199,359</u>		<u>\$ (2,022)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (1,542)</u>
Expenses									
Cemetery	495	156	-	651					
Civic operations	9,808	23,127	-	32,935					
Community services	28,309	14,643	-	42,952					
Corporate administration	13,385	2,465	-	15,850					
Development, engineering, sustainability	5,349	(3,459)	-	1,890					
Protective services-Bylaws	2,893	420	-	3,313					
Protective services-Fire	18,989	1,137	-	20,126					
Protective services-Police	30,449	192	-	30,641					
Public transit	17,073	22	-	17,095					
Utilities-Sewer	8,116	2,514	-	10,630					
Utilities-Solid waste	13,443	253	-	13,696					
Utilities-Water	10,471	4,702	-	15,173					
Kamloops Airport	-	-	2,200	2,200					
Venture Kamloops	-	-	616	616					
	<u>158,780</u>	<u>46,172</u>	<u>2,816</u>	<u>207,768</u>					
Annual surplus	<u>\$ 37,523</u>	<u>\$ (46,172)</u>	<u>\$ 240</u>	<u>\$ (8,409)</u>					

24. Comparative Figures

Certain comparative figures have been reclassified to conform with the financial statement format adopted in the current year.

Statistical Reports

For the year ended December 31, 2018

City of Kamloops, British Columbia, Canada

Prepared by: City of Kamloops, Corporate Services Department





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CONSOLIDATED REVENUE AND EXPENSES

(in thousands of dollars)	2014	2015	2016	2017	2018
Revenue by Source					
Taxation	\$97,395	\$100,774	\$104,437	\$108,211	\$110,629
Fees, Rates, and Sales of Service	54,660	56,841	61,295	66,323	67,700
Developer Contributed Assets	22,123	16,077	25,050	31,657	21,075
Government Transfers	19,020	21,774	20,131	24,609	23,236
Investment Income	4,525	5,050	4,659	5,340	5,877
Gain (loss) Capital Asset Disposal	(1,675)	(1,319)	27	3,819	(143)
	\$196,048	\$199,197	\$215,599	\$239,959	\$228,374
Expenses by Function					
Cemetery	\$746	\$670	\$677	\$678	\$710
Civic Operations	22,115	25,340	25,043	24,316	29,331
Community Services	37,092	35,740	36,123	36,878	38,513
Corporate Administration	11,552	13,119	13,126	12,794	13,771
Development, Engineering, and Sustainability	6,232	4,866	5,769	6,904	6,333
Protective Services-Bylaws	3,370	3,577	3,685	3,276	3,407
Protective Services-Fire	17,272	19,572	17,754	20,165	19,677
Protective Services-Police	23,475	23,340	24,790	27,421	28,818
Public Transit	15,893	16,494	17,331	17,068	17,416
Utilities-Sewer	7,509	8,628	10,141	11,220	11,125
Utilities-Solid Waste	7,465	8,059	10,305	10,055	9,738
Utilities-Water	16,311	15,600	15,168	14,590	14,748
Kamloops Airport	2,037	2,142	2,240	2,231	2,244
Venture Kamloops	629	768	650	639	675
	\$171,698	\$177,915	\$182,803	\$188,235	\$196,506
Expenses by Source					
Salaries, Wages, and Benefits	\$64,897	\$69,026	\$68,453	\$71,309	\$73,080
Personnel Expenses	1,036	1,103	1,125	1,162	1,344
Supplies, Contracts, Other Services	76,625	78,499	83,092	85,021	91,007
Cross Functional Services	(526)	(630)	(650)	(617)	(421)
Debt Servicing and Capital Costs	2,905	2,553	2,776	2,160	1,377
Amortization	26,761	27,364	28,006	29,200	30,119
	\$171,698	\$177,915	\$182,802	\$188,235	\$196,506

Source: City of Kamloops, Financial Services Division

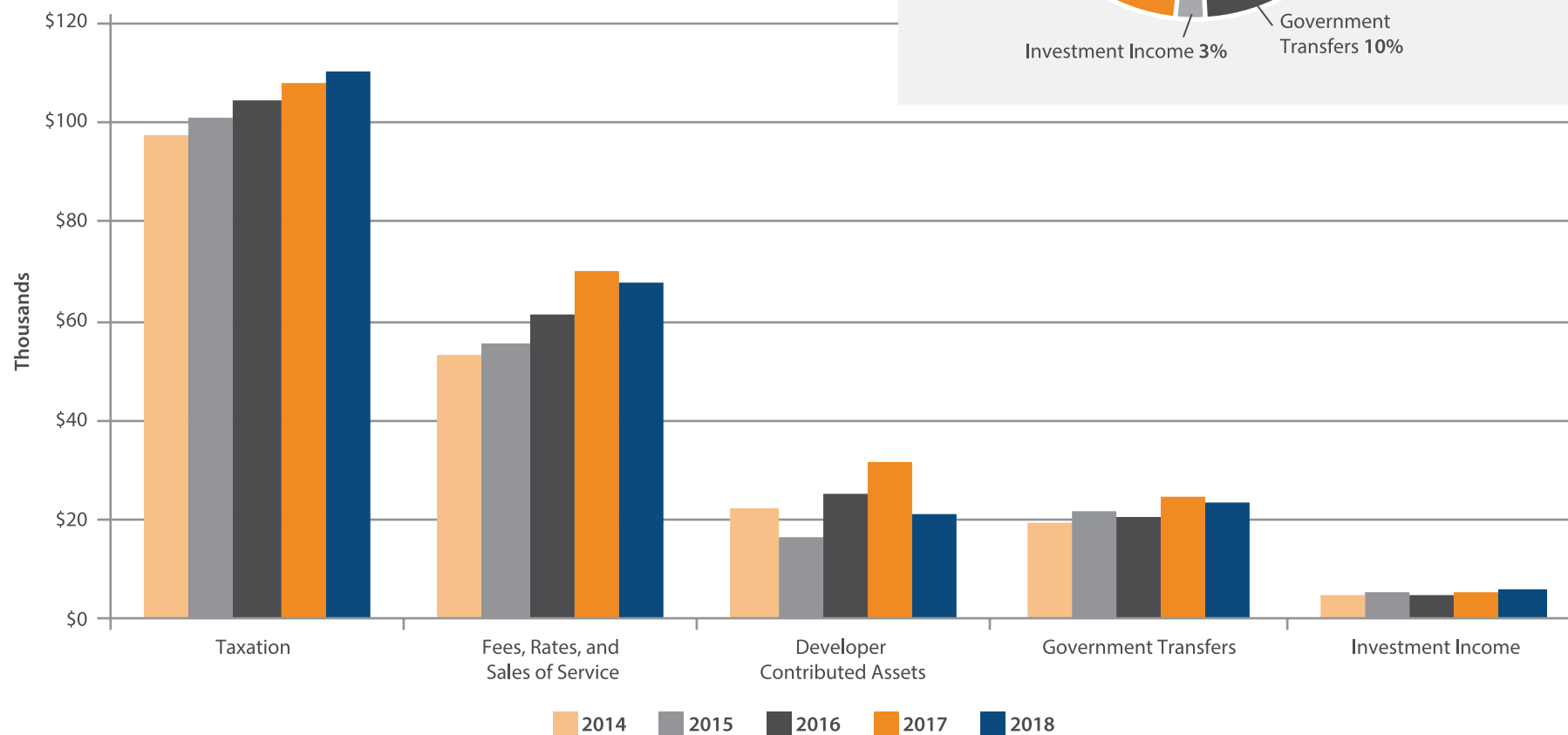
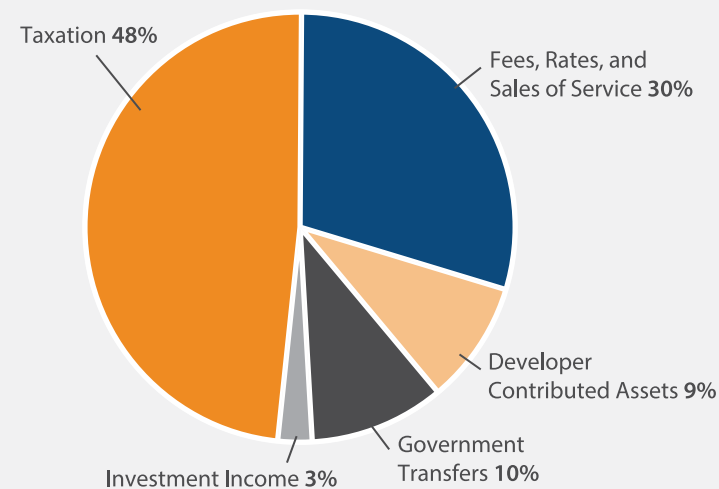
FIVE-YEAR CONSOLIDATED REVENUE BY SOURCE

(in thousands of dollars)	2014	2015	2016	2017	2018
Taxation	\$97,395	\$100,774	\$104,437	\$108,211	\$110,629
Fees, Rates, and Sales of Service	52,985	55,522	61,322	70,142	67,557
Developer Contributed Assets	22,123	16,077	25,050	31,657	21,075
Government Transfers	19,020	21,774	20,131	24,609	23,236
Investment Income	4,525	5,050	4,659	5,340	5,877
	\$196,048	\$199,197	\$215,599	\$239,959	\$228,374

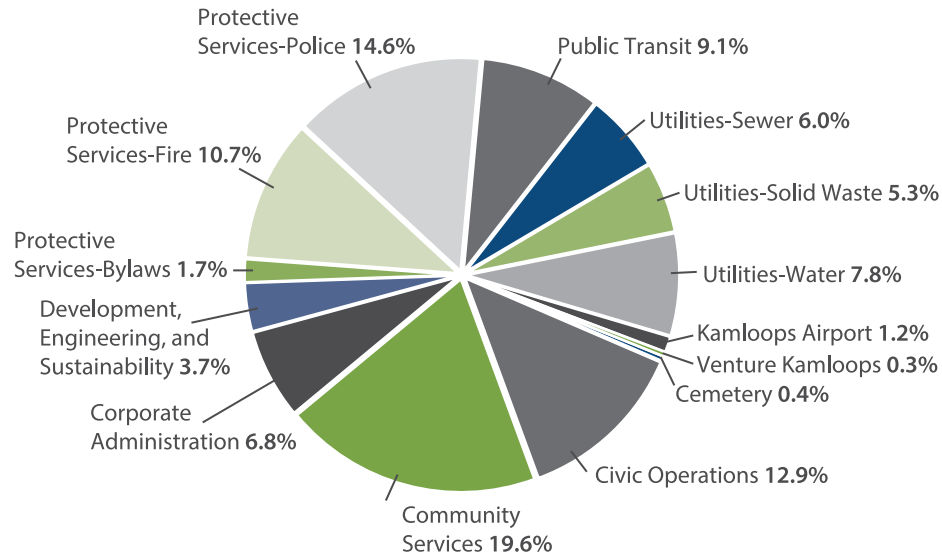
Gain (loss) from capital asset disposal offset against fees, rates, and sales of services.

Source: City of Kamloops, Financial Services Division

2018 CONSOLIDATED REVENUE BY SOURCE



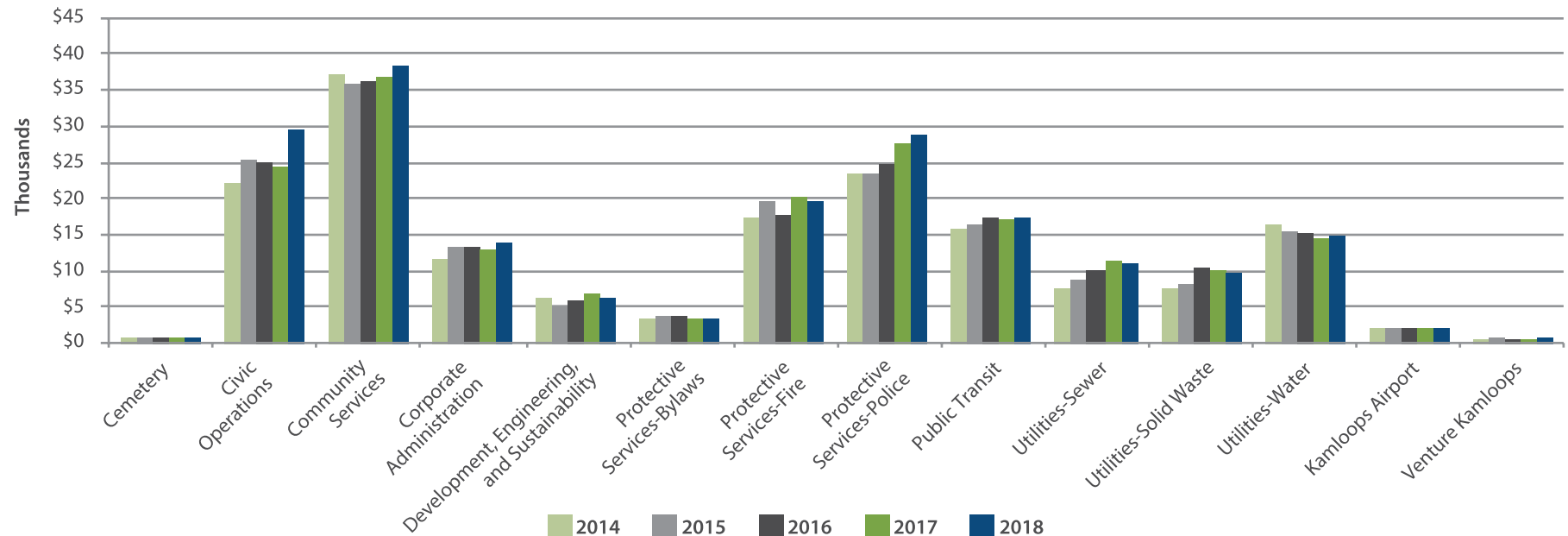
2018 CONSOLIDATED EXPENSES BY FUNCTION



FIVE-YEAR CONSOLIDATED EXPENSES BY FUNCTION

(in thousands of dollars)	2014	2015	2016	2017	2018
Cemetery	\$746	\$670	\$677	\$678	\$710
Civic Operations	22,115	25,340	25,043	24,316	29,331
Community Services	37,092	35,740	36,123	36,878	38,513
Corporate Administration	11,552	13,119	13,126	12,794	13,771
Development, Engineering, and Sustainability	6,232	4,866	5,769	6,904	6,333
Protective Services-Bylaws	3,370	3,577	3,685	3,276	3,407
Protective Services-Fire	17,272	19,572	17,754	20,165	19,677
Protective Services-Police	23,475	23,340	24,790	27,421	28,818
Public Transit	15,893	16,494	17,331	17,068	17,416
Utilities-Sewer	7,509	8,628	10,141	11,220	11,125
Utilities-Solid Waste	7,465	8,059	10,305	10,055	9,738
Utilities-Water	16,311	15,600	15,168	14,590	14,748
Kamloops Airport	2,037	2,142	2,240	2,231	2,244
Venture Kamloops	629	768	650	639	675
	\$171,698	\$177,915	\$182,803	\$188,235	\$196,506

Source: City of Kamloops, Financial Services Division

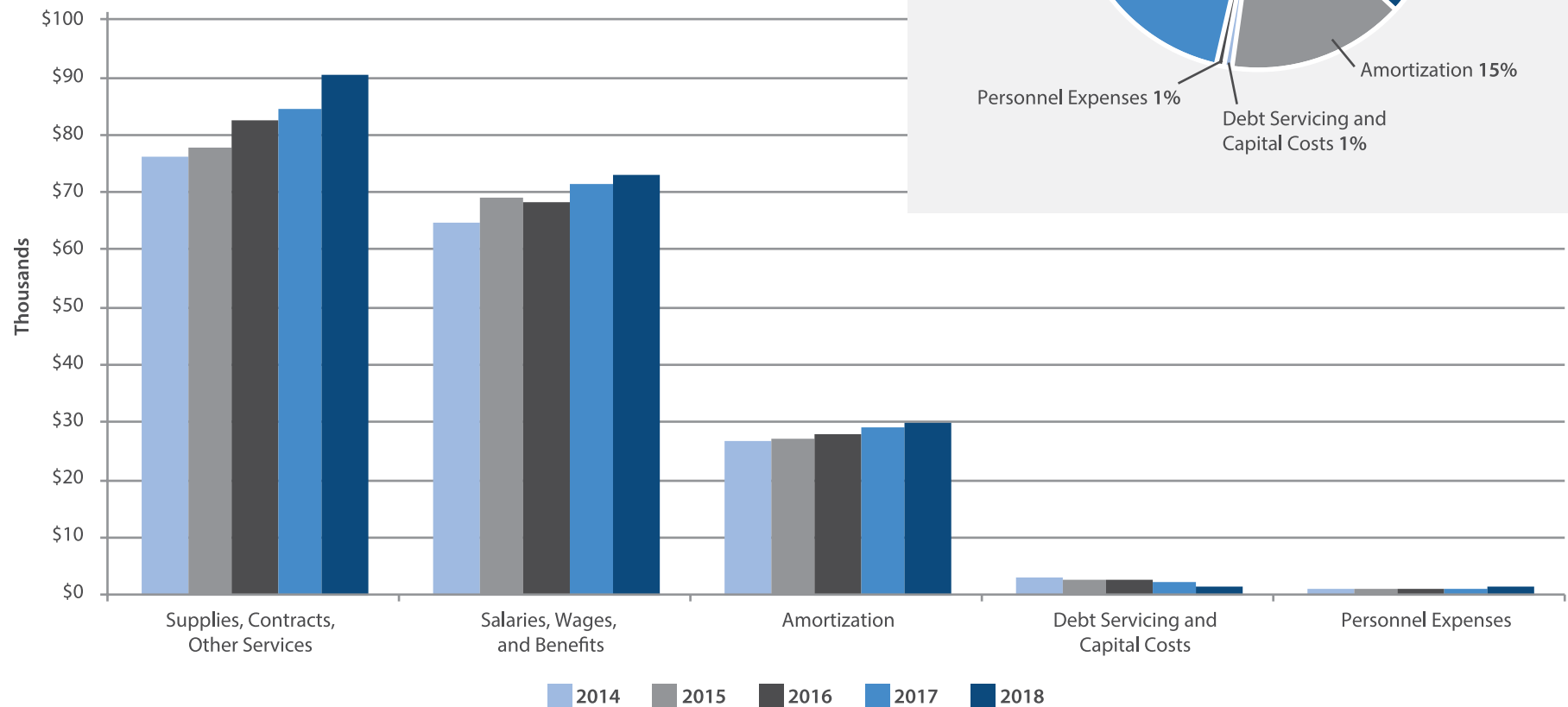


FIVE-YEAR CONSOLIDATED EXPENSES BY SOURCE

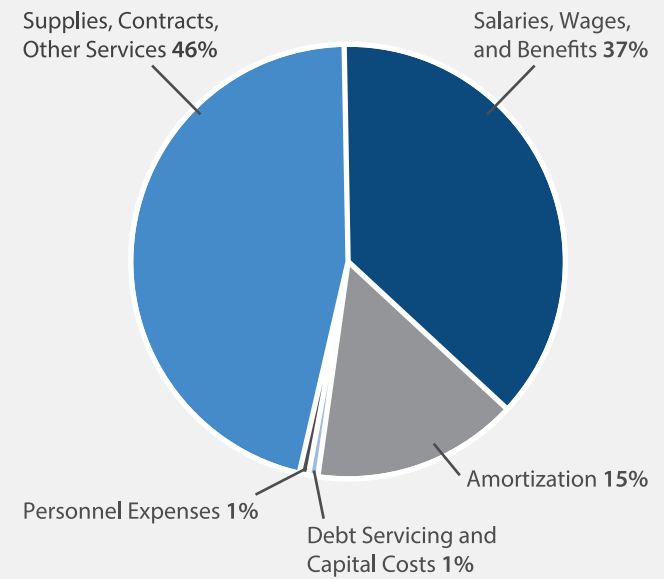
(in thousands of dollars)	2014	2015	2016	2017	2018
Supplies, Contracts, Other Services	\$76,099	\$77,869	\$82,442	\$84,404	\$90,586
Salaries, Wages, and Benefits	64,897	69,026	68,453	71,309	73,080
Amortization	26,761	27,364	28,006	29,200	30,119
Debt Servicing and Capital Costs	2,905	2,553	2,776	2,160	1,377
Personnel Expenses	1,036	1,103	1,125	1,162	1,344
	\$171,698	\$177,915	\$182,802	\$188,235	\$196,506

Note cross functional services netted against supplies, contracts, and other services.

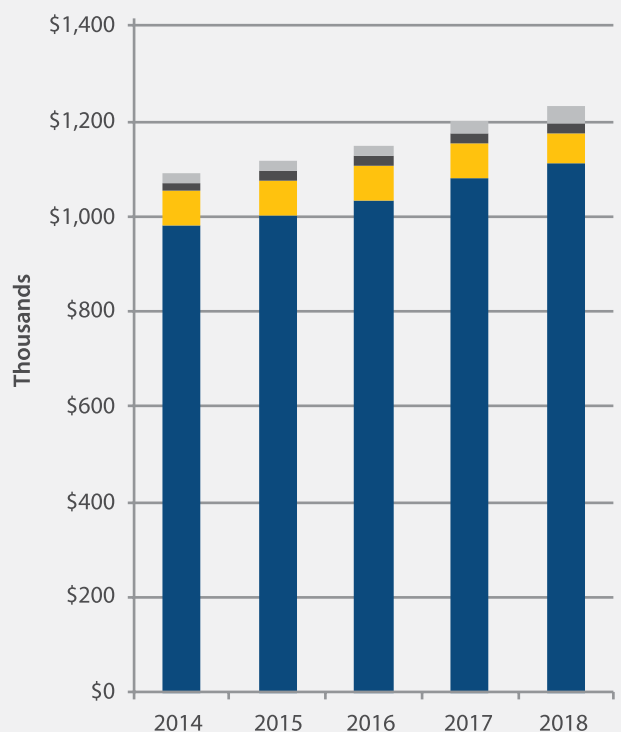
Source: City of Kamloops, Financial Services Division



2018 CONSOLIDATED EXPENSES BY SOURCE



FIVE-YEAR ACCUMULATED SURPLUS



Current Funds
 Reserves for Operating Purposes
 Reserves for Capital Purposes
 Capital Equity

DID YOU KNOW?

The accumulated surplus represents the City's net economic resources. An accumulated surplus is that amount by which all assets exceed all liabilities. An accumulated surplus indicates that the City has net resources that can be used to provide future services.

FIVE-YEAR ANNUAL SURPLUS

(in thousands of dollars)	2014	2015	2016	2017	2018
Annual Surplus	\$26,025	\$22,601	\$32,770	\$51,724	\$31,868

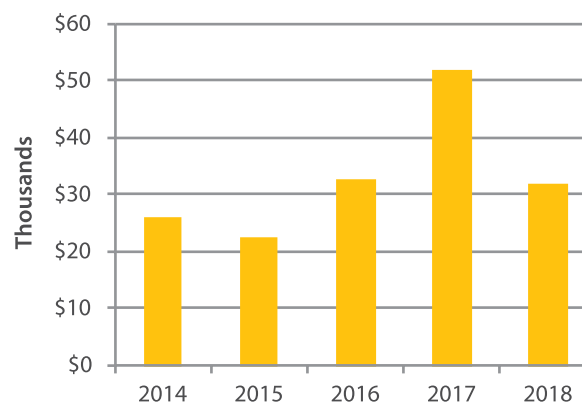
FIVE-YEAR ACCUMULATED SURPLUS

(in thousands of dollars)	2014	2015	2016	2017	2018
Capital Equity	\$980,555	\$1,004,000	\$1,035,539	\$1,081,948	\$1,110,196
Reserves for Capital Purposes	73,018	71,818	72,746	70,232	65,898
Reserves for Operating Purposes	18,971	19,790	20,752	20,506	21,044
Current Funds	18,723	19,920	19,259	27,336	34,749
Accumulated Surplus	\$1,091,267	\$1,115,528	\$1,148,296	\$1,200,022	\$1,231,887

(in thousands of dollars)	2014	2015	2016	2017	2018
General Fund	\$821,262	\$831,459	\$860,413	\$894,623	\$915,557
Water Fund	98,832	102,711	104,612	112,957	118,377
Sewer Fund	81,823	87,465	87,727	91,347	98,364
Statutory Reserves	36,807	37,413	37,326	41,079	39,116
Kamloops Airport	52,505	56,409	58,114	59,832	60,304
Venture Kamloops	38	71	104	184	169
Accumulated Surplus	\$1,091,267	\$1,115,528	\$1,148,296	\$1,200,022	\$1,231,887

Source: City of Kamloops, Financial Services Division

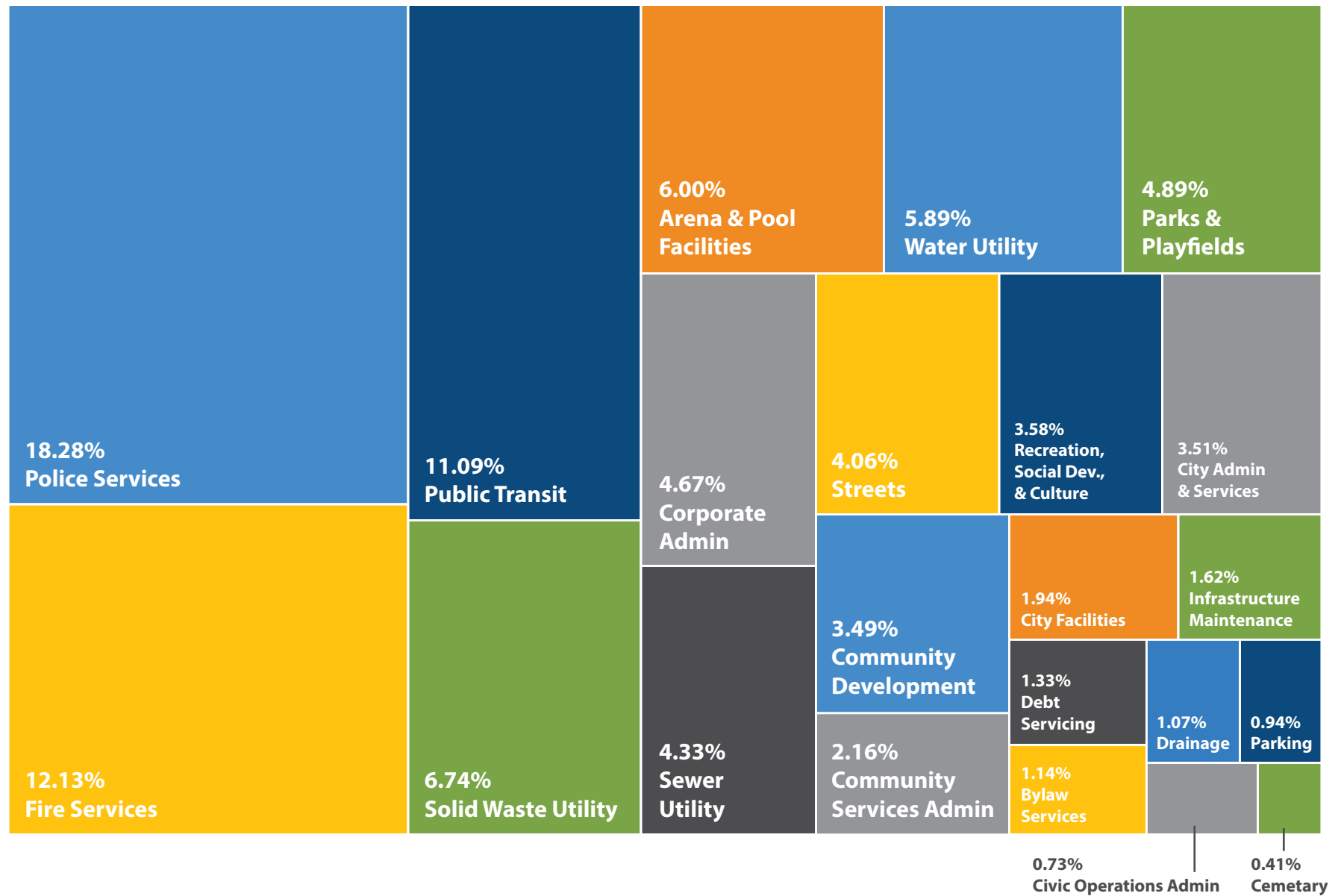
FIVE-YEAR ANNUAL SURPLUS



DID YOU KNOW?

The annual surplus measures whether a city has maintained its net assets in a year. An annual surplus in the year shows that revenues raised in the year were sufficient to cover the year's cost.

Where the Money Goes



PROPERTY TAX LEVIES

	2014	2015	2016	2017	2018
City of Kamloops	\$97,394,963	\$100,774,085	\$104,363,436	\$108,210,578	\$110,629,123
School Taxes	39,438,697	40,326,518	39,779,106	38,219,258	38,235,657
Thompson Regional Hospital District	7,518,214	7,785,208	7,901,575	9,161,729	9,229,445
Thompson-Nicola Regional District	5,988,543	6,102,002	6,169,692	6,280,266	6,392,934
British Columbia Assessment Authority	1,083,293	1,085,731	1,036,238	916,996	910,483
	\$151,423,710	\$156,073,544	\$159,250,047	\$162,788,827	\$165,397,642

Source: City of Kamloops, Financial Services Division - FS Taxation Note

PROPERTY TAX COLLECTIONS

	2014	2015	2016	2017	2018
Current Taxes Levied*	\$149,091,545	\$153,379,779	\$156,702,763	\$160,222,552	\$162,696,652
Current Taxes Collected	146,530,196	150,115,886	153,342,449	157,825,234	160,703,692
Current Taxes Receivable as at December 31	2,561,349	3,263,893	3,360,314	2,397,318	1,993,233
% of Current Taxes Collected	98.28%	97.87%	97.86%	98.50%	98.78%

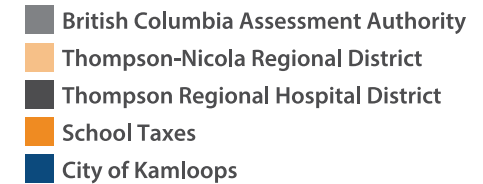
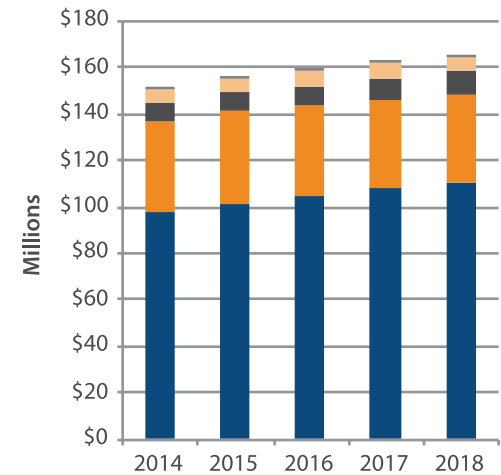
*Includes collections for other authorities and penalties.

ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES

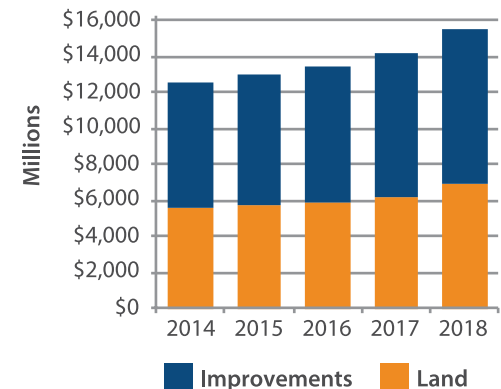
	2014	2015	2016	2017	2018
Land	\$5,591,038,559	\$5,720,583,168	\$5,851,134,449	\$6,195,731,806	\$6,916,178,710
Improvements	6,958,529,799	7,327,005,642	7,600,762,235	8,015,195,939	8,648,833,558
	\$12,549,568,358	\$13,047,588,810	\$13,451,896,684	\$14,210,927,745	\$15,565,012,268

Source: City of Kamloops, Financial Services Division - BC Assessment

PROPERTY TAX LEVIES



ASSESSED VALUES FOR GENERAL MUNICIPAL PURPOSES



2018 PRINCIPAL CORPORATE TAXPAYERS

STATISTICAL REPORTS

Registered Owner	Primary Property	% of Overall Municipal Taxes Levied
Domtar Inc.	Pulp/Paper Mill	4.69%
Aberdeen Kamloops Mall Ltd.	Shopping Centre	1.02%
Trans Mountain Pipeline	Pipelines	0.70%
Calloway Reit (Kamloops) Inc.	Shopping Centre	0.62%
S R V Developments Ltd.	Shopping Centre	0.49%
Summit Shopping Centre Ltd.	Shopping Centre	0.49%
Kamloops Airport Authority Society	Airport	0.45%
Whiterock 350-450 Lansdowne Street Kamloops Inc.	Shopping Centre	0.41%
Loblaw Properties West Inc.	Warehouse Food Store	0.40%
Northhills Shopping Centre Ltd.	Shopping Centre	0.39%

Includes general municipal property tax values; does not include special levies, utilities, or taxes levied by other taxing authorities. Based on largest individual corporate folio. Taxes levied based on a percentage of total municipal taxes.

Source: City of Kamloops, Financial Services Division



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FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)

	2014	2015	2016	2017	2018
Net Financial Assets (Debt)	(\$12,285,000)	(\$15,361,000)	(\$12,804,000)	\$1,247,000	\$12,537,000

FIVE-YEAR ACQUISITION OF TANGIBLE CAPITAL ASSETS

	2014	2015	2016	2017	2018
City-funded Tangible Capital Assets	\$43,347,397	\$47,115,407	\$46,007,246	\$41,597,000	\$41,597,000
Developer and Other Contributed Tangible Capital Assets	16,461,540	7,821,792	13,236,166	25,588,000	25,588,000
	\$59,808,937	\$54,937,199	\$59,243,412	\$67,185,000	\$67,185,000

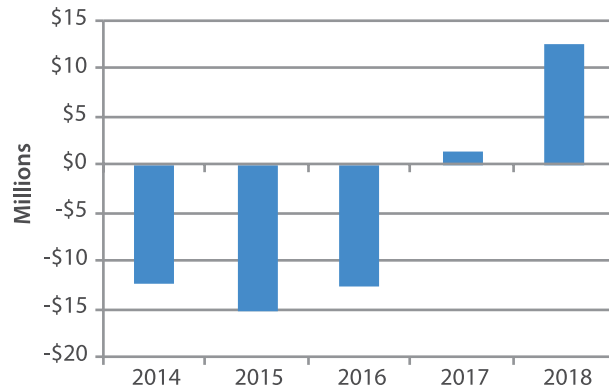
Source: City of Kamloops, Financial Services Division

DID YOU KNOW?

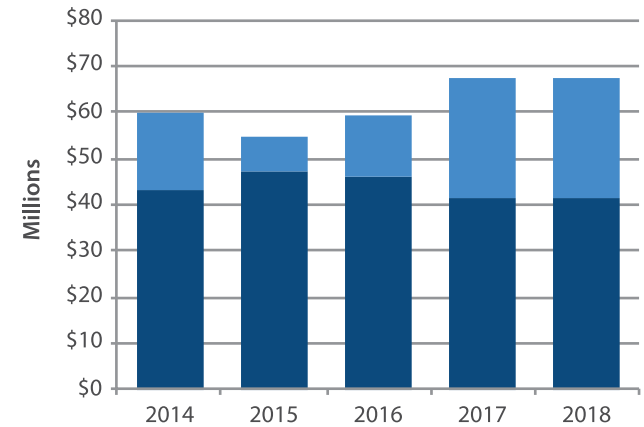
Tangible capital assets include land, buildings, equipment, computing networks, roads, sidewalks, lighting, water, sewer, and drainage infrastructure. The City's capital assets also include the Kamloops Airport facilities and equipment.

The net financial assets (net debt) is an indicator that provides a measure of the future revenues required to pay for past transactions and events. It is calculated as the difference between financial assets and liabilities. It provides an indication of the affordability of additional spending.

FIVE-YEAR NET FINANCIAL ASSETS (NET DEBT)



FIVE-YEAR SUMMARY- ACQUISITION OF TANGIBLE CAPITAL ASSETS



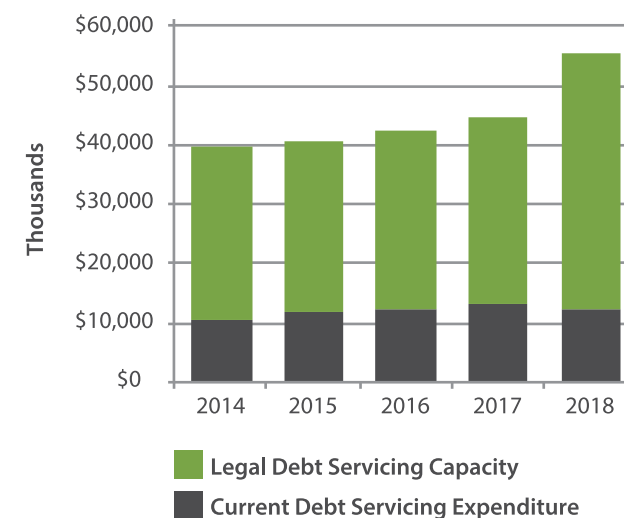
Developer and Other Contributed Tangible Capital Assets
City-funded Tangible Capital Assets

LEGAL DEBT SERVICING LIMIT

	2014	2015	2016	2017	2018
Current Debt Servicing Expenditure	\$10,634,873	\$11,706,106	\$12,527,166	\$13,232,928	\$12,091,164
Legal Debt Servicing Capacity	29,140,532	28,718,283	29,730,528	31,357,837	43,220,419
Legal Debt Servicing Limit	\$38,252,017	\$39,775,405	\$40,424,389	\$42,257,694	\$55,311,583

Source: City of Kamloops, Financial Services Division and from the LGDE forms B3

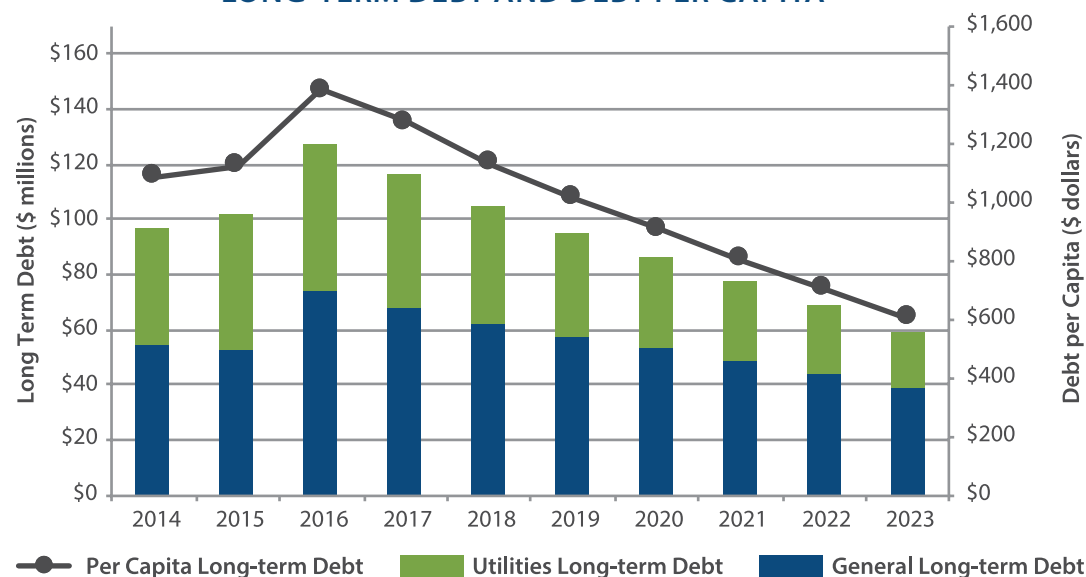
LEGAL DEBT SERVINGS LIMITS



DID YOU KNOW?

The per capita debt for Kamloops is low even though the City has to provide services and infrastructure for all of its residence and some of the surrounding areas, unlike other municipalities, which can share major infrastructure costs with neighbouring communities.

LONG-TERM DEBT AND DEBT PER CAPITA



LONG-TERM DEBT

	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
General Long-term Debt	\$55,053,134	\$53,430,046	\$74,529,984	\$69,228,000	\$63,353,103	\$58,312,999	\$54,112,067	\$49,473,977	\$44,712,627	\$39,367,056
Utilities Long-term Debt	41,715,364	47,871,970	51,809,249	46,761,000	41,183,141	36,358,048	32,098,548	27,722,242	23,666,399	20,186,200
	\$96,768,498	\$101,302,016	\$126,339,233	\$115,989,000	\$104,536,244	\$94,671,047	\$86,210,615	\$77,196,219	\$68,379,026	\$59,553,256

Population Estimates	89,026	90,170	91,330	91,071	92,242	93,428	94,629	95,846	97,078	98,326
Per Capita Long-term Debt	1,087	1,123	1,383	1,274	1,133	1,013	911	805	704	606

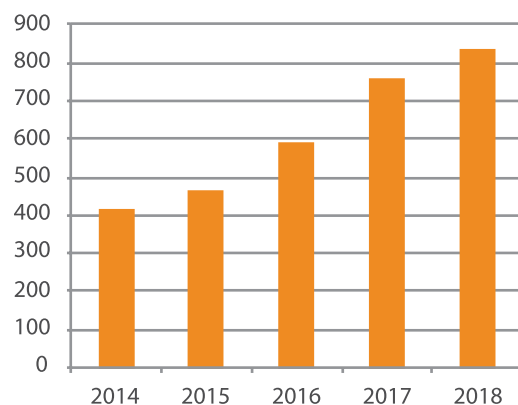
Source: City of Kamloops, Financial Services Division and from the LGDE forms B3

NEW CONSTRUCTION AND BUSINESS LICENCES

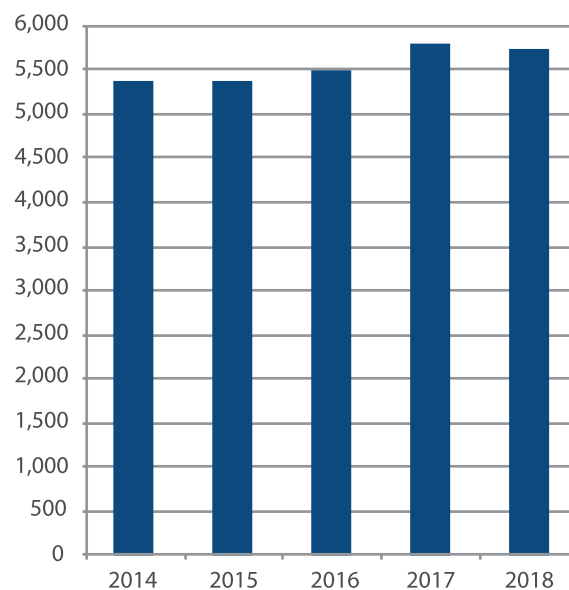
	2014	2015	2016	2017	2018
New Housing Starts	418	463	589	758	837
Number of Building Permits Issued	1,618	1,701	1,633	1,745	1,527
Value of Building Permits Issued	\$190,860,834	\$179,365,617	\$157,735,105	\$224,128,827	\$285,028,001
Number of Business Licences Issued	5,363	5,363	5,510	5,796	5,750

Source: City of Kamloops, Development, Engineering, and Sustainability Department

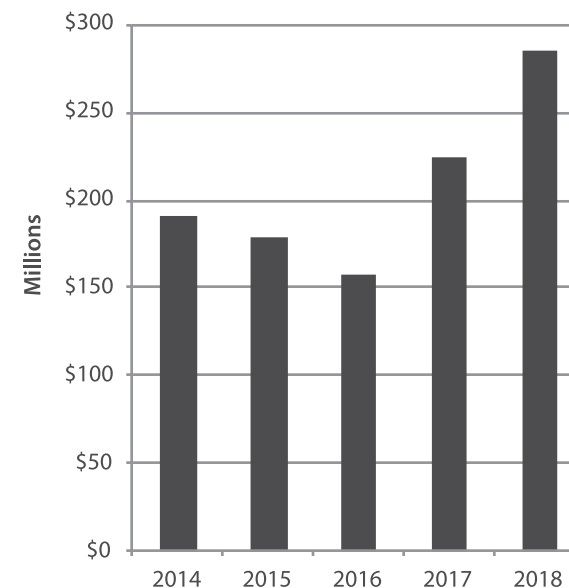
NEW HOUSING STARTS



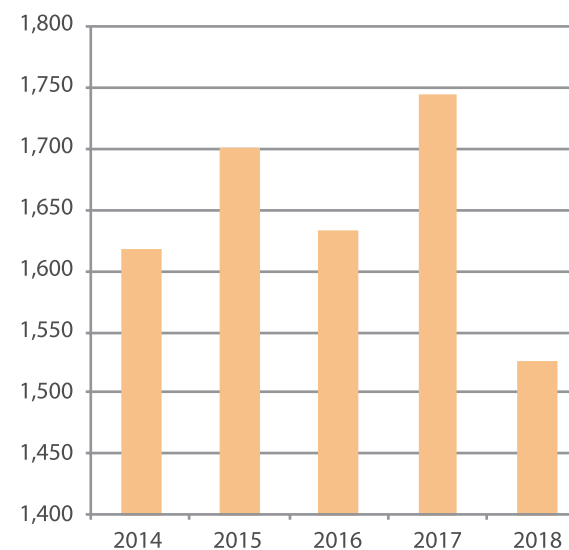
NUMBER OF BUSINESS LICENCES ISSUED



VALUE OF BUILDING PERMITS ISSUED



NUMBER OF BUILDING PERMITS ISSUED



Development and Engineering Services Application Summary

APPLICATION PROCESSING TIMES						
		2014	2015	2016	2017	2018
Activity	Target	Annual Average				
Rezoning	10 weeks	10 weeks	10 weeks	8.2 weeks	8.5 weeks	7.9 weeks
Development Permit	6 weeks	5.9 weeks	6.0 weeks	4.4 weeks	4.5 weeks	4.5 weeks
Development Variance Permit	6 weeks	5.6 weeks	5.6 weeks	5.8 weeks	5.7 weeks	5.6 weeks
Commercial Business Licence	15–18 days	17 days	16 days	16 days	18 days	16 days
Home-based Business Licence	1–3 days	1 day	1 day	1 day	1 day	1 day
Preliminary Subdivision	4 months	2.5 months	3.3 months	4.2 months	2.4 months	3 months
Final Subdivision	4 weeks	2.0 weeks	3.2 weeks	4.4 weeks	3.2 weeks	3.1 weeks

APPLICATION SUMMARY - ANNUAL TOTALS										
Activity	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Rezoning Applications	54	35	31	35	20	23	38	28	26	33
Development Variance Applications	31	24	27	23	13	15	20	33	20	24
Development Permit Applications	38	31	48	41	42	42	32	36	54	41
Board of Variance Applications	21	4	5	2	3	4	2	1	0	2
Preliminary Proposals	8	1	1	5	4	1	7	3	0	0
Inter-government Referrals	3	4	1	4	2	1	5	2	0	1
Liquor Licence Applications	6	12	12	9	4	4	13	3	14	7
ALR Application	1	1	3	0	3	2	3	1	3	1
Temporary Use Permits	3	5	10	2	1	1	4	2	1	2
Land Use Contract Applications	0	0	0	0	1	0	0	0	0	0
Sign Permit Applications	108	108	142	103	126	95	65	80	77	75
Subtotal	273	225	280	224	219	188	189	189	195	186
Zoning Information Requests	75	41	64	67	85	81	60	53	105	47
New Businesses	734	819	788	621	657	598	583	573	654	609
Total Business Licences	5,263	5,421	5,512	5,347	5,343	5,363	5,363	5,510	5,796	5,750
Subdivision Applications	47	59	37	44	43	39	46	35	65	53
Fee Simple Lots Created	64	185	193	119	82	168	89	243	128	140
Strata Lots Created	106	142	178	170	129	38	63	102	53	95
Total New Lots Created	170	327	371	289	211	206	152	345	181	235

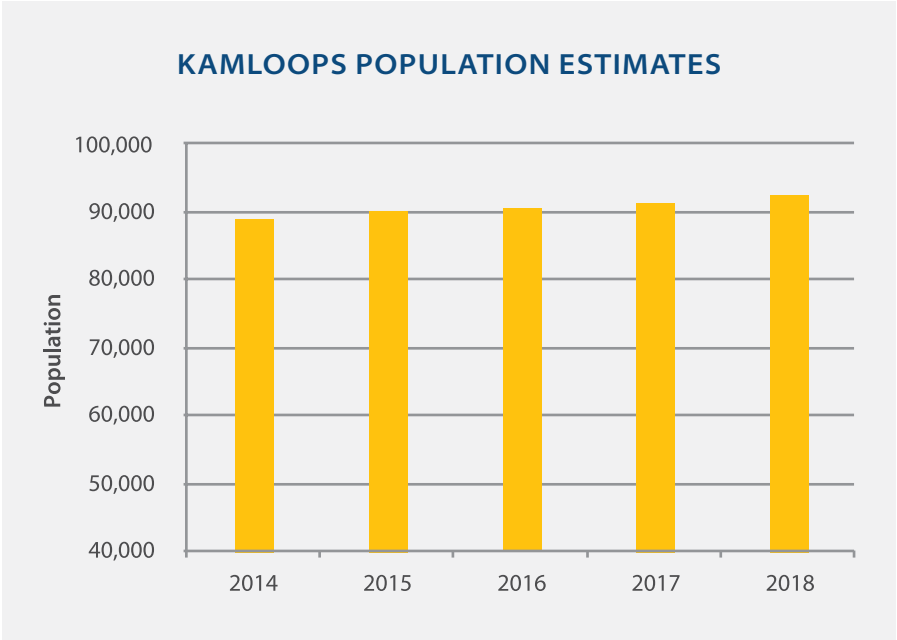
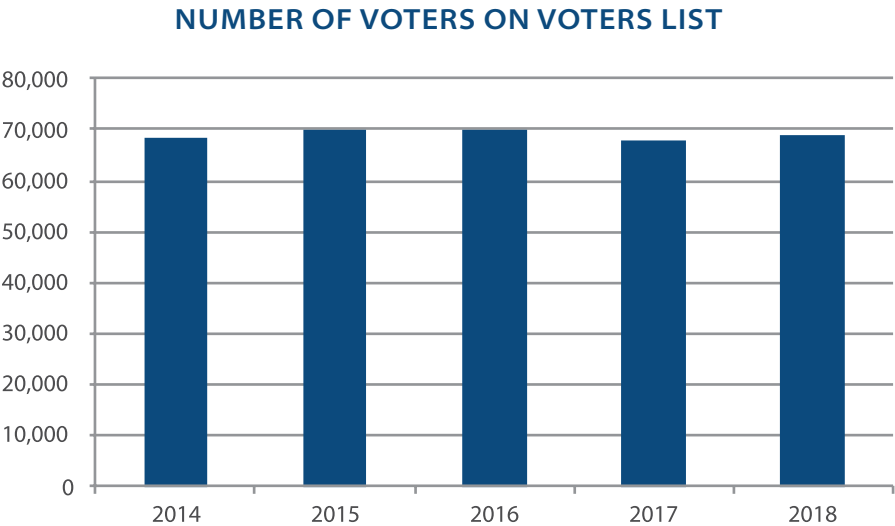
Source: City of Kamloops, Development, Engineering, and Sustainability Department

KAMLOOPS POPULATION ESTIMATES										
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Population Estimates	89,026	90,170	90,280	91,071	92,242	93,428	94,629	95,846	97,078	98,326

Source: City of Kamloops, Development, Engineering, and Sustainability Department and 2006 and 2011 Canada Census

NUMBER OF VOTERS ON VOTERS LIST				
2014	2015	2016	2017	2018
68,410	69,745	69,745	68,085	68,785

Source: City of Kamloops, Corporate Services Department



Permissive Tax Exemptions - 2018

Every year, the City of Kamloops receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2018, the following non-profit organizations qualified:

STATISTICAL REPORTS

REGISTERED OWNERS	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
495862 BC Ltd. & Desert Garden Senior Community Centre	101-540 Seymour St	\$17,488
Ask Wellness Society	433 Tranquille Rd	6,037
Barnhartvale Community Association Inc.	7390 Barnhartvale Rd	3,095
BC Conservation Foundation 101A - 1445	McGill Rd	4,201
BC Society for Prevention of Cruelty to Animals	1221 8th St	2,140
BC Society for Prevention of Cruelty to Animals	1225 8th St	1,059
BC Society for Prevention of Cruelty to Animals	1229 8th St	943
BC Society for Prevention of Cruelty to Animals	1233 8th St	927
BC Society for Prevention of Cruelty to Animals	1239 8th St	738
BC Society for Prevention of Cruelty to Animals	1209 8th St	6,499
Big Brothers of Kamloops	821 Seymour St	6,948
Canadian Mental Health Association	271 Victoria St W	20,621
Canadian Mental Health Association	857 Seymour St	7,028
Canadian Mental Health Association	768 Battle St	1,962
Centre for Seniors Information BC Interior Society	1800 Tranquille Rd	6,618
Heffley Creek Community Assoc.	6995 Old Hwy 5	3,334
Interior Community Services	396 Tranquille Rd	9,498
Interior Community Services	765 Tranquille Rd	7,226
Interior Community Services	140 Laburnum St	1,989
Interior Community Services	290 Maple St	3,228
Interior Community Services	837 Crestline Ave	2,149
Interior Community Services	1695 Centennial Dr	2,071
Interior Community Services	500 Desmond St	3,363
Interior Indian Friendship Society	125 Palm St	11,044
Kamloops and District Elizabeth Fry Society	827 Seymour St	5,561
Kamloops and District Elizabeth Fry Society		2,429
Kamloops Cadet Society	169 Briar Ave	5,667
Kamloops Cariboo Regional Immigrant Society	448 Tranquille Rd	7,675
Kamloops Community YMCA - YWCA	452 Battle St	4,320
Kamloops Community YMCA - YWCA	400 Battle St	65,013
Kamloops Community YMCA - YWCA		2,662
Kamloops Curling Club	700 Victoria St	16,658
Kamloops Elks Lodge No. 44	784 Victoria St	2,880
Kamloops Food Bank & Outreach Society	164 Wilson St	2,427
Kamloops Food Bank & Outreach Society	171 Wilson St	10,542
Kamloops Heritage Railway Society	40 Mt. Paul Way	\$7,583

REGISTERED OWNERS	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
Kamloops Hospice Association	72 Whiteshield Cres S	\$6,026
Kamloops Lawn Bowling	100 Lorne St	8,229
Inclusion Kamloops Society	449 St. Paul St	6,882
Inclusion Kamloops Society	521 Seymour St	5,522
Kamloops Symphony Society	4-510 Lorne St	2,346
Kamloops Symphony Society	5-510 Lorne St	4,161
Kamloops Symphony Society	6-510 Lorne St	2,734
Kamloops Tourism Marketing Society	1290 Trans Canada Hwy W	20,066
Kamloops Wildlife Park Society	9077 Dallas Dr	57,657
Nature Conservancy of Canada	2680 Ord Rd	877
New Life Mission	197 Victoria St W	1,876
New Life Mission	181 Victoria St W	27,322
New Life Mission	346 Seymour St	3,353
Norkam Seniors Housing Co-op Association and North Shore Community Centre	307-730 Cottonwood Ave	11,973
Oncore Seniors Society	206-760 Mayfair St	477
Oncore Seniors Society	T219-401 760 Mayfair St	23,501
Pinetree Riding Club	1554 Todd Road	7,129
Provincial Rental Housing	T319-403 760 Mayfair St	18,985
Rosehill Farmers Institute	2560 Princeton Kamloops Hwy	2,949
St. John Society (BC and Yukon)	627 Victoria St	10,727
Kamloops Trap and Skeet Club	2100 Lac Le Jeune Rd	2,610
Thompson Nicola Family Resource Society	801 McGill Rd	19,115
Wildlife Park Society of BC	Trans Canada Hwy E	543
Canadian National Railway and used by Kamloops (City)	0 Lorne St	1,722
Canadian Pacific Railway and used by the Kamloops (City)	0 Victoria St	3
Canadian Pacific Railway and used by the Kamloops (City)		528
Canadian Pacific Railway and used by the Kamloops (City)	0 Mission Flats Rd	40
Canadian Pacific Railway and used by the Kamloops (City)		50
John Howard Society of the Thompson Region	135 Fairview Ave	1,427
John Howard Society of the Thompson Region	380 Monmouth Dr	897
John Howard Society of the Thompson Region	382 Monmouth Dr	945
Pregnancy Care Centre Society of Kamloops	429 Tranquille Rd	4,536
Total Non-profit Tax Exemptions		\$518,831

STATISTICAL REPORTS

Provincial legislation (the *Community Charter*) statutorily exempts the building and the land on which the building stands, for places of worship, specific seniors' housing, hospitals, and private schools. Council may, by bylaw, permissively exempt the land surrounding the building. In 2017, Council adopted bylaws to exempt the following surrounding lands:

PLACES OF WORSHIP	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
Berean Baptist Church	453 Linden Ave	\$1,722
Bible Truth Society of Canada	1099 Fraser St	8,431
Catholic School of Kamloops	545 Tranquille Rd	1,242
Christian Science Society of Kamloops	1152 Nicola St	3,236
Church of Jesus Christ of Latter Day Saints	2165 Parkcrest Ave	12,723
Church of the Nazarene Canada	702 Columbia St	1,417
Cornerstone Baptist Church (aka Hillcrest Baptist)	805 Sherbrooke Ave	7,306
Dallas Barnhartvale Baptist Church	495 Todd Rd	4,542
First Baptist Church	454 Columbia St	13,348
Free Methodist Centennial Chapel	975 Windbreak Ave	2,528
Gateway City Church	163 Oriole Rd	13,543
Hills of Peace Lutheran Church	695 Robson Dr	5,625
Holy Trinity Ukrainian Catholic Church	109 Tranquille Rd	2,195
Holy Trinity Ukrainian Catholic Church	111 Tranquille Rd	6,834
Kamloops Alliance Church	200 Leigh Rd	40,218
Kamloops Buddhist Church	371 Poplar St	2,139
Kamloops Buddhist Church	374 Poplar St	1,889
Kamloops Buddhist Church	364 Poplar St	1,889
Kamloops Calvary Community Church	1205 Rogers Way	44,476
Kamloops Evangelical Free Church	1132 8th St	4,111
Kamloops Full Gospel Tabernacle	1550 Tranquille Rd	4,181
Kamloops Gospel Chapel	781 Lepine St	2,292
Kamloops Gurudwara Sahib Society	1345 Ord Rd	2,361
Kamloops River of Life Ministries Society	629 Battle St	2,084
Kamloops United Church	421 St. Paul St	2,111
Leigh Congregation of Jehovahs Witness	270 Leigh Rd	4,903
Lord of Life Luthern Church	2481 Sunset Dr	4,361
New Apostolic Church Canada	2085 Parkcrest Ave	2,806
Plura Hills United Church	2090 Pacific Way	3,028
Roman Catholic Bishop of Kamloops	560 3rd Ave	3,111
Roman Catholic Bishop of Kamloops	572 3rd Ave	3,417
Roman Catholic Bishop of Kamloops	580 3rd Ave	2,750
Roman Catholic Bishop of Kamloops	255 Nicola St	14,209
Roman Catholic Bishop of Kamloops	635 Tranquille Rd	6,237
Roman Catholic Bishop of Kamloops	2797 Sunset Dr	\$12,126

PLACES OF WORSHIP	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
Roman Catholic Bishop of Kamloops	2826 Bank Rd	\$3,320
Roman Catholic Bishop of Kamloops	573 Tod Mt Rd	1,681
Sahali Fellowship	1565 Summit Dr	10,320
Sahali Fellowship	1575 Summit Dr	936
Salvation Army	344 Poplar St	2,125
Sant Nirankari Mission Canada Inc.	1805 Tranquille Rd	9,181
Seventh Day Adventist	364 Fortune Dr	8,917
Sikh Cultural Society	700 Cambridge Ave	9,501
South Thompson Congregation of Jehovah Witness	1985 Curlew Rd	8,390
Southwest Community Baptist Church	700 Hugh Allan Dr	8,792
St Andrews Presbyterian Church	1136 6th Ave	2,917
St Georges Anglican Church (Fraser Basin Society)	308 Royal Ave	2,236
St Georges Anglican Church (Fraser Basin Society)	320 Royal Ave	1,297
St Paul's Catherderal Fraser Basin Society)	360 Nicola St	5,334
Summit Drive Baptist Church	1975 Summit Dr	8,959
Ukrainian Orthodox Church	1044 8th St	5,473
United Pentacostal Church of BC	3587 Westsyde Rd	2,611
Valleyview Bible Mennonite Brethern Church	2386 Trans Canada Hwy E	10,334
Westsyde Christian Assembly Church	849 Wawn Rd	3,056
Westsyde Fellowship Church	2833 Westsyde Rd	4,334
Westsyde Kingdom Hall of Jehovah Witness	779 Franklin Rd	2,056
Total Places of Worship Exemptions		\$362,886
SENIORS' HOUSING		
PA and JM Gaglardi Senior Housing Society	174 St. Paul St	\$4,707
PRIVATE HOSPITALS		
Kamloops Society Alcohol and Drug Service		\$7,583
Total Permissive Tax Exemptions Surrounding Statutory Land Exemptions		\$375,175
Council adopted permissive tax bylaw cited as Transit Exchange Partnering Property Tax Exemption:		
TRANSIT EXCHANGE		
Whiterock 350-450 Lansdowne Street Kamloops Inc.	450 Lansdowne St	\$19,630
Total Permissive Tax Exemptions		\$931,250

Revitalization tax exemptions are limited to municipal property taxes (Sec 197(1)a of the *Community Charter*) and do not extend to school and other property taxes. Council adopted said bylaws to exempt the following properties.

DOWNTOWN REVITALIZATION PROGRAM	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
Kamvan Holdings Ltd.	150 Victoria St	\$5,495
Mosaic Building (30 Units)	460 5th Ave	12,893
Northland Property Corporation	225 Lorne St	260,329
0801947 BC Ltd.	540 Victoria St	85,337
Blue Light Hotels Ltd.	339 St. Paul St	48,798
Nazca Management Ltd and R 1850 Holdings Ltd.	272 Lansdowne St	1,995
Greystone Holdings Ltd.	519 Victoria St	1,349
Total Downtown Revitalization Program		\$416,196

NORTH SHORE REVITALIZATION PROGRAM	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
ASP 3 Holdings Ltd.	707 Tranquille Rd	\$13,104
Mayfair (101 Units)	755 Mayfair St	49,550
Rivers Bend (99 Units)	760 Mayfair St	38,247
Golden Vista Suites (46 Units)	375 Cherry Ave	15,349
ASP 3 Holdings Ltd.	685 Tranquille Rd	16,116
Library Square (151 Units)	689 Tranquille Rd	175,689
Trophy Enterprises Ltd. (53 Units)	154 Vernon Ave	10,395
MAIA Enterprises Ltd.	376 Tranquille Rd	24,953
Total North Shore Revitalization Program		\$343,404

Total Tax Revitalization Program	\$759,600
Total Property Tax Exemptions	\$1,690,849

Council adopted permissive tax bylaws to exempt the following heritage properties from property taxes in 2018:

REGISTERED OWNERS	CIVIC ADDRESS	EXEMPT AMOUNT Municipal Only
Roses Icecream Ltd.	371 Victoria St	\$1,028
St. Andrews on the Square	159 Seymour St	16,585
Total Heritage Tax Exemptions		\$17,613



Tourism Kamloops | Mary Putnam

Tournament Capital Grants - 2018

	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days	Economic Impact	Total Partic.	in Town	Host \$
Provincial									
BC Winter Games	\$0	February	1,700	4	6,800	\$918,000	1800	100	\$600,000
BC Tier 2 Provincial Swimming Championships	950	March	475	4	1,900	256,500	500	25	16,000
BC Wheelchair Basketball Championships	300	April	60	2	120	16,200	70	10	2,000
Canadian Martial Arts Fed. Grand Prix - Viani's	275	May	55	1	55	7,425	100	45	1,900
BC Provincial Smallbore Championships	500	May	35	4	140	18,900	50	15	5,000
Sage Stomp - Orienteering Provincials	400	May	80	4	320	43,200	100	20	5,000
AA Girls Soccer High School Provincials	600	May	300	3	900	121,500	320	20	20,000
BC Soccer B Cup Provincials	1,500	July	800	4	3,200	432,000	900	100	50,000
116th BC Amateur Championships	500	July	136	6	816	110,160	156	20	35,000
BC Horseshoe Championship	500	September	110	2	220	29,700	130	20	8,000
Super Series Autumn Leaves Provincial Skating Champ.	1,500	October	765	3	2,295	309,825	800	35	30,000
9-Man Provincial Football Championships	640	November	320	2	640	\$86,400	320	0	\$5,500
Total Provincial Grants	\$7,665								
Western Canadian									
Western Canadian Bantam Hockey Tournament	\$1,000	March	76	4	304	\$41,040.00	95	19	\$28,160
Western Off - Road Racing Championships	750	June	75	3	225	\$30,375.00	75	0	\$3,000
Total Western Canadian Grants	\$1,750								
National									
Canadian Collegiate Baseball Championships	\$1,500	May	180	5	900	\$121,500	215	35	\$41,500
Kamloops International Baseball Tournament	1,500	July	175	4	700	94,500	200	25	100,000
Canadian Basketball U-17 National Championships	1,500	August	170	6	1,020	137,700	250	80	52,000
Canadian Basketball U-15 National Championships	1,500	August	170	6	1,020	\$137,700	250	80	\$52,000
Total National Grants	\$6,000								
Invitational									
KIBIHT	\$0	January	510	5	2,550	\$344,250	570	60	\$110,000
KMHA PeeWee Tier 3	204	January	102	3	306	41,310	119	17	6,370
KMHA Atom Rec	510	January	255	4	1,020	137,700	408	153	13,439
KMHA Midget Rec	510	January	255	3	765	103,275	408	153	16,766
Kamloops Long Blades Coyote Cup	\$180	January	90	1	90	\$12,150	120	30	\$4,500

	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days	Economic Impact	Total Partic.	in Town	Host \$
Invitational (Continued)									
Thompson Nicola Triathlon Club 4X Mixed Relay	\$0	January	8	1	8	\$1,080	50	42	\$0
KTFC Gary Reed Classic	748	February	374	2	748	100,980	474	100	2,046
2nd Cup TG Invitational Trial	376	March	188	1	188	25,380	201	13	23,958
KMHA Tim Bit Jamboree	0	March	0	2	0	0		0	0
70th Annual Sportsman Bonspiel	0	March	150	4	600	81,000	200	50	10,000
Kamloops Rec Hockey Tournament	300	March	150	3	450	60,750	360	210	17,000
HUB International Ski Festival	0	March	412	2	824	111,240	489	77	30,000
KGTC Wild West Fest	388	March	194	2	388	52,380	230	36	28,936
Van Ryswyck Indoor BC Masters Championship	450	March	90	3	270	36,450	173	83	1,500
Highland Dance Competition	0	March	275	2	550	74,250	300	25	
BC Nisei Curling Bonspiel	200	March	100	3	300	40,500	144	44	13,180
Pratts Spring Fever Swim Meet	300	April	150	1	150	20,250	200	50	3,500
Best of the West Big League Experience	0	April	360	4	1,440	194,400	390	30	8,000
Best of the West Big League Experience - Premier	0	April	390	4	1,560	210,600	390	0	8,000
28th Annual Icebreaker Soccer Tournament	0	April	20	2	40	5,400	400	380	6,000
KTFC Battle of the Borders	560	April	280	2	560	75,600	430	150	4,032
Kamloops Legacy Performance Games	0	April	800	3	2,400	324,000	950	150	13,000
Kamloops Minor Lacrosse Karsten Huth Memorial	720	April	320	3	960	129,600	360	40	14,776
KMHA Jr. Blazers Tournament	0	April	200	3	210	28,350	250	50	7,696
KMHA Jr. Blazers Tournament	0	April	100	3	210	28,350	250	150	5,000
KMHA Jr. Blazers Tournament	0	April	100	3	210	28,350	250	150	5,000
KMHA Jr. Blazers Tournament	0	April	140	3	210	28,350	250	110	5,000
KYSA Slurpee Cup	1,500	May	2,500	3	7,500	1,012,500	3000	500	77,500
MBB Youth Tournament	0	May	300	2	600	81,000	350	50	10,000
Kamloops Minor Lacrosse Alan Price Memorial	720	May	320	3	960	129,600	360	40	14,776
NSA Big O Memorial Slo Pitch Tournament	1,200	May	600	3	1,800	243,000	800	200	7,200
Kamloops Pickleball Open	360	May	180	2	360	48,600	250	70	9,500
KMBA River City Classic	990	May	495	4	1,980	267,300	575	80	10,000
BC Premier League Soccer College ID Showcase	1,200	May	600	2	1,200	162,000	640	40	3,500
KTFC, North & West Zone High School Track	\$410	May	205	1	205	\$27,675	314	109	\$920

	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days	Economic Impact	Total Partic.	in Town	Host \$
Invitational (Continued)									
Kamloops Minor Fastball Spring Knockout	\$504	May	252	2	504	\$68,040	300	48	\$11,000
KTFC Dylan Armstrong Classic	624	April	312	2	624	84,240	372	60	2,191
KTFC Okanagan Valley Championships	596	May	298	1	298	40,230	378	80	1,300
Kamloops Titans Fastball Tournament	400	May	200	3	600	81,000	240	40	6,000
Kamloops Horseshoe Club Kamloops Open	0	May	15	1	15	2,025	25	10	1,000
Prohop Classic Basketball Tournament	900	May	450	2	900	121,500	810	360	10,900
Riptech Diving Invitational Dive Meet	0	May	100	2	200	27,000	110	10	2,000
KMBA Sussex Invitational Baseball Tournament	850	June	425	4	1,700	229,500	505	80	10,000
TRU WolfPack Invitational Swim Meet	1,000	June	500	3	1,500	202,500	550	50	12,000
MEC Canadian National Enduro Series	384	June	192	1	192	25,920	280	88	27,000
KMBA Canada Day Classic	392	July	180	4	720	97,200	196	16	6,000
Kamloops Summer Basketball Shootout	0	July	300	3	900	121,500	550	250	0
Canada Day Frenzy Slo-Pitch Tournament	800	July	400	3	1,200	162,000	400	0	8,872
Highland Games	0	July	300	3	900	121,500	400	100	8,873
Punjab Sports Club Soccer Tournament	1,500	July	750	2	1,500	202,500	850	100	22,000
Kamloops Summer Swim Club	900	August	450	2	900	121,500	500	50	8,000
28th Annual Kamloops Invitational Soccer Tournament	1,500	August	850	4	3,400	459,000	1000	150	70,000
Kamloops Ultimate Big Thirst Tournament	1,500	August	360	2	720	97,200	390	30	20,000
NSA Canada COED World Series	0	August	1,380	4	5,520	745,200	1725	345	65,000
TRU Women's Volleyball Summer Camp	0	August	300	5	1,500	202,500	350	50	10,000
Kamloops Dragon Boat Festival	960	August	480	1	480	64,800	675	195	31,000
Kamloops Walk in the Park	120	September	60	1	60	8,100	100	40	1,800
Sweatfest/Crossfit	0	September	100	3	300	40,500	150	50	0
2018 Tournament Capital Games	0	September	112	3	336	45,360	650	538	40,000
KTFC Bondarchuk Cup	40	September	20	2	40	5,400	26	6	151
Cyclo-Cross	0	September	150	2	300	40,500	350	200	5,000
Best of the West Big League Experience - Qualifier	0	September	330	4	1,320	178,200	360	30	8,000
Sa-Hali Sabres Soccer Classic	520	September	260	2	520	70,200	440	180	4,500
KMHA Midget AA Tournament	360	October	180	4	720	97,200	200	20	10,000
KMHA Midget A Tournament	\$240	October	120	3	360	\$48,600	140	20	\$7,135

	Grant \$	Month	Out-of-Town Participants	# of Days	Partic. Days	Economic Impact	Total Partic.	in Town	Host \$
Invitational (Continued)									
KMHA PeeWee Tier 1	\$160	October	80	3	240	\$32,400	100	20	\$5,964
Octoberfest Slo Pitch	1,500	October	900	3	2,700	364,500	1000	100	23,532
Fall Highland Dance Competition	0	October	100	3	300	40,500	200	100	2,000
42nd Annual International Crown of Curling	500	October	100	3	300	40,500	104	4	4,600
Kamloops Sevens Invitational Tournament	800	October	400	2	800	108,000	450	50	5,500
Kamloops Aquatic Club Jamboree	0	October	0	1	0	0	200	200	3,000
KMHA Female Bantam / Atom/ PW Rec	560	November	280	3	840	113,400	380	100	20,000
KMHA Female Bantam A / Midget A	320	November	160	3	480	64,800	200	40	6,000
KMHA Bantam Tier 3	280	November	140	3	420	56,700	160	20	6,390
KMHA Atom Development	560	November	280	3	840	113,400	360	80	11,241
KMHA Bantam Rec	600	November	300	3	900	121,500	480	180	10,000
Kamloops Long Blades Classic Chill	0	November	80	1	80	10,800	100	20	4,250
TRU Junior Howler Volleyball Tournament	1,500	November	806	2	1,612	217,620	988	182	16,000
Okanagan High School AA Boys Soccer	120	November	60	2	120	16,200	120	60	1,300
Kamloops Open/Masters/Junior Badminton Tournament	200	November	40	3	120	16,200	80	40	4,500
KMHA PeeWee Tier 2	360	November	180	3	540	72,900	200	20	10,000
Big Kahuna Invitational Basketball Tournament	280	November	140	3	420	56,700	320	180	4,500
KMHA PeeWee Rec	600	December	300	4	1,200	162,000	480	180	14,272
Kamloops Aquatic Club MJB Law Classic Meet	900	December	450	3	1,350	182,250	500	50	12,000
KIJHL College Showcase	1,060	December	530	3	1,590	214,650	560	30	80,000
Fulton Cup High School Basketball	0	December	0	3	0	\$0	220	220	\$5,000
Total Invitational Grants	\$36,216								
Training Camps									
BC Lions Training Camp	\$0	June	100	23	2,300	\$310,500	100		\$300,000
Volleyball BC Training Camp	0	July	150	23	3,450	465,750	170		20,000
2018 World Junior Showcase	0	August	180	10	1,800	243,000	180		100,000
BC/AB Girls Water Polo Training Camp	150	October	75	3	225	30,375	75	0	892
Total Training Camps	\$150		505		7,775	\$1,049,625			
Totals	\$51,781		32,552		104,043	\$14,045,805	41,735	9,163	\$2,626,818

Important Contact Information

City of Kamloops

City Hall: 7 Victoria Street West, Kamloops, BC, V2C 1A2
250-828-3311 | info@kamloops.ca
Kamloops.ca | LetsTalk.Kamloops.ca

Emergencies

8:00 am–4:00 pm: 250-828-3461
After hours: 250-372-1710

Winter Hours of Operation

September long weekend to May long weekend: 8:30 am–4:30 pm

Summer Hours of Operation

May long weekend to September long weekend: 8:00 am–4:00 pm

Mayor's Office

250-828-3494
Kamloops.ca/Council

City Department List Kamloops.ca/Departments

Chief Administrative Officer's Office 250-828-3498

Communications and Community Engagement 250-828-3445

Development, Engineering, and Sustainability 250-828-3561

Corporate Services 250-828-3413

Community and Protective Services 250-828-3400

Civic Operations 250-828-3348

Human Resources and Safety 250-828-3439

Bylaw Services 250-828-3409 | Kamloops.ca/Bylaws

Landfill Kamloops.ca/Landfills

Tournament Capital Centre Kamloops.ca/TCC

Bus Schedule and Fares BCTransit.com

Venture Kamloops VentureKamloops.com

Tourism Kamloops TourismKamloops.com

Visitor Info Centre

1290 Trans Canada Highway West
Toll Free: 1-800-662-1994
TourismKamloops.com/AboutUs/VisitorInfoCentre

Fire 911

Ambulance 911

RCMP (Bilingual)

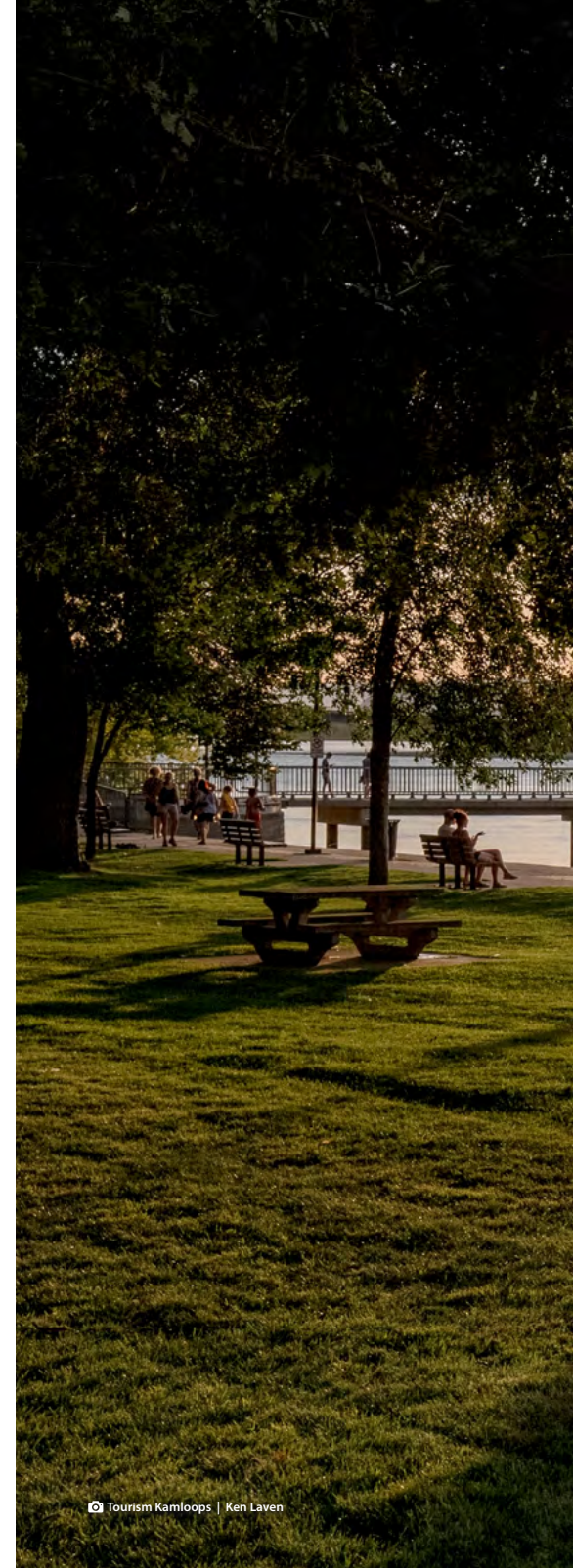
560 Battle Street
250-828-3000

Royal Inland Hospital

311 Columbia Street
250-374-5111

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Canada's Tournament Capital

City of Kamloops  British Columbia, Canada

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