



Canada's Tournament Capital

City of Kamloops,  
British Columbia, Canada

# Annual Report 2011

For the year ended December 31, 2011

Prepared by: City of Kamloops  
Business and Client Services Division  
Department of Finance and Information Technology



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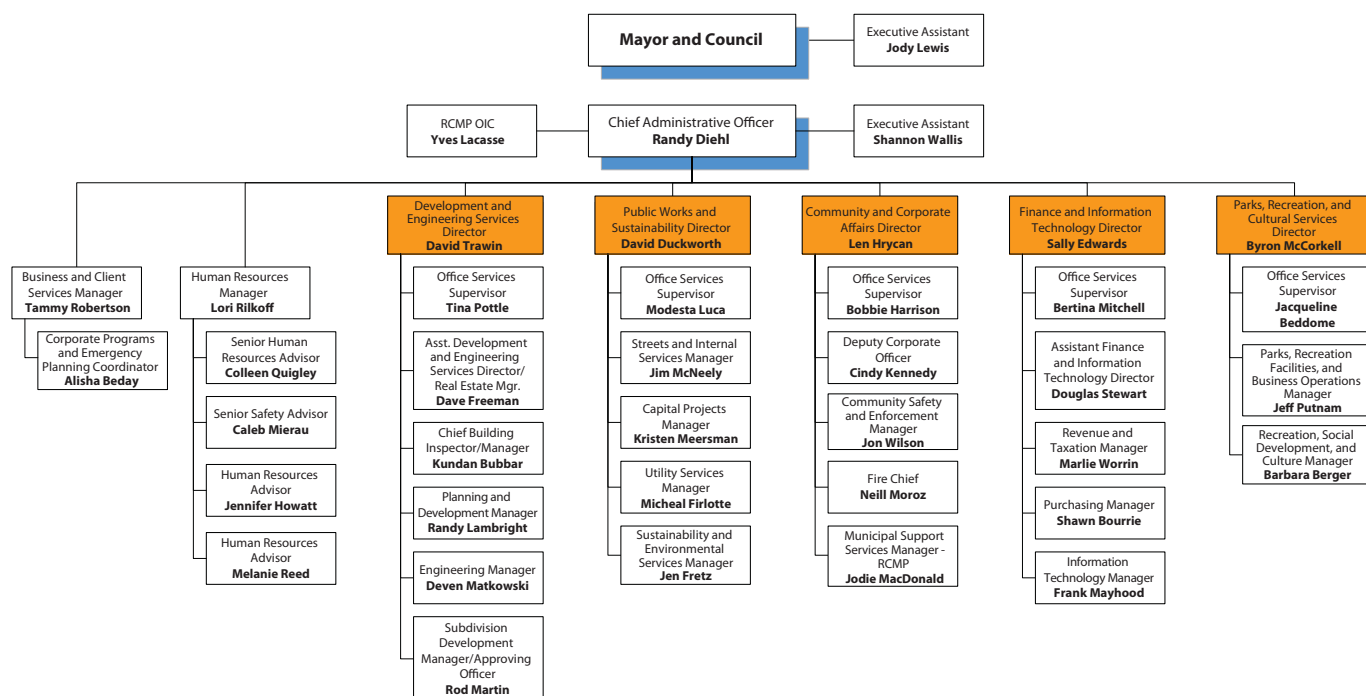
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# City of Kamloops Management

## Organization Chart



### City Administration and Departments

#### **City Administration**

- Chief Administrative Officer
- Business and Client Services
- Human Resources
- Development and Engineering Services
- Public Works and Sustainability
- Community and Corporate Affairs
- Finance and Information Technology
- Parks, Recreation, and Cultural Services



# City Council

## Peter Milobar — Message from the Mayor



### **MAYOR PETER MILOBAR**

Police Committee (Chair)  
Coordinated Enforcement Task  
Force  
Wastewater Steering  
Committee (Chair)  
Sustainable Kamloops  
Committee  
Tournament Capital Committee  
Thompson-Nicola Regional  
District (Chair)

The year 2011 marked deep concern about impacts from the worldwide economic situation. The big issue on everyone's mind was 'how will Kamloops be affected.' Although civic government has little influence over global events, we are mindful of the importance of competitiveness when it comes to attracting and retaining business. This focus usually results in community concerns to keep taxes low. Our challenge is to promote growth by developing a competitive edge, while maintaining baseline services and securing our quality life. There is nothing new here — it's always the challenge in good times and bad.

I believe 2011 shows City Hall's ongoing commitment to meet the needs of Kamloops residents and business. We have kept the tax rate low while retaining our core services and expanding in areas needed to build a beautiful city. We have improved emergency services, reduced our crime rate, and enhanced parks and recreation amenities.

We know times are rapidly changing and fiscal prudence is important now more than ever. Our past investments have built on a city once reliant on the resource sector and rubber tire tourist traffic. We are now a municipality that is admired across the country. Our opportunities to leverage investments

in amenities such as the Tournament Capital Centre, Tournament Capital Ranch, McArthur Island Sports Fields, cultural facilities, transit services, natural area parks, trails and bike lanes are tremendous. Our ongoing goal is to ensure a growing, sustainable community attractive to residents and businesses alike.

I believe Kamloops has all the attributes, service efficiencies and the tax structure to be a highly competitive community. We created this sound environment together. Kamloops is our home; a place where we proudly work, live and raise our families.

**PETER MILOBAR,**  
Mayor of Kamloops

## Council Committee Appointments



**COUNCILLOR  
TINA LANGE**

Venture Kamloops Board  
Kamloops Chamber of  
Commerce Liaison  
Arts Commission  
Community Recognition Awards  
Committee



**COUNCILLOR  
NANCY BEPPLE**

Community and Council  
Services Committee  
Service Agreement Negotiating  
Committee  
Audit Committee  
Measuring Up Committee



**COUNCILLOR  
JOHN DECICCO**

Community and Council  
Services Committee (Chair)  
Wastewater Steering  
Committee  
Service Agreement Negotiating  
Committee  
Coordinated Enforcement Task  
Force  
Thompson-Nicola Regional  
District



**COUNCILLOR  
JIM HARKER**

Social Planning Council  
Police Committee  
Kamloops Airport Authority  
Board of Directors  
Tournament Capital Committee  
Thompson-Nicola Regional  
District



**COUNCILLOR  
JOHN O'FEE**

Kamloops Airport Authority  
Board of Directors (President)  
Parcel Tax Roll Review Panel  
(Chair)  
Venture Kamloops Board  
Tournament Capital Committee  
Thompson-Nicola Regional  
District



**COUNCILLOR  
MARG SPINA**

Community and Council  
Services Committee  
Coordinated Enforcement Task  
Force  
Audit Committee  
Race Relations Committee



**COUNCILLOR  
PAT WALLACE**

Police Committee  
Sustainable Kamloops  
Committee  
Tournament Capital Committee  
(Chair)  
Thompson-Nicola Regional  
District



**COUNCILLOR  
DENIS WALSH**

Community and Council  
Services Committee  
Sustainable Kamloops  
Committee  
Parks and Recreation  
Committee  
Parcel Tax Roll Review Panel

# Council Strategic Goals and Objectives

## A Framework Guided by Public and Stakeholder Consultation

### Economy

To diversify and strengthen our economy.

- Complete the Tournament Capital Project Construction and Marketing Strategy
- Continue to collaborate with Venture Kamloops for the retention of existing businesses as well as the development of new industries such as the high tech and manufacturing sectors
- Encourage the expansion and improvement of air, rail, and highway connections
- Maximize 2010 Olympic opportunities
- Continue to support the growth of Thompson Rivers University through unique and creative partnerships
- Continue to strengthen our relationship and collaborate with Tk'emlúps Indian Band
- Encourage the development of a large meeting facility
- Expand availability of required industrial land

### Livability

To ensure Kamloops maintains a high quality of life while meeting the challenge of a growing community.

- Implement the Social Plan
- Review the implementation of the Cultural Strategic Plan Phase II
- Continue to enhance city-wide beautification efforts
- Update the Parks Master Plan
- Enhance sense of safety/security in all areas of the City
- Build neighbourhood capacity
- Complete the McDonald Park Neighbourhood Pilot Project
- Become a "Healthy City" model
- Improve the accessibility of streets, parks, and facilities for people who have limited mobility
- Promote Kamloops as a welcoming and diverse community





City of Kamloops Council 2011

## Environment

To develop reasonable and sustainable strategies that reduce our impact on the environment and significantly contribute to carbon neutrality by 2012.

- Develop sustainability and carbon neutrality policies
- Reduce the corporate carbon footprint for the City of Kamloops
- Implement policies that substantially contribute to reduced water use, improved air shed quality, and a reduced community-wide carbon footprint
- Continue to densify and infill core commercial and residential zones
- Encourage alternative "green" transportation modes

## Infrastructure

Invest in the long-term financial stability of our assets and improve the overall infrastructure standards of the City.

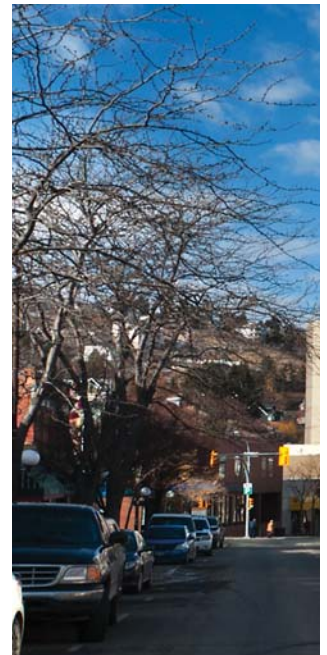
- Construct upgraded Wastewater Treatment Plant (2010)
- Implement Asset Management Strategy
- Increase alternative commuter transportation opportunities
- Invest in projects that sustain our short and long-term economic and social well-being
- Ensure the cost of infrastructure is balanced between private and public interests
- Implement cost reduction measures for infrastructure

## Good Government

To maintain our efforts to be nationally recognized for "Excellence in Public Service".

- Improve communication with business, community, and social groups
- Ensure that the Financial Plan balances "approved" service levels and increased public service demands, with taxes and user fees
- Ensure that City Hall services are perceived as being informative, effective, fair, and efficient
- Develop the Workforce Plan that addresses employment stability, retention and recruitment

# Accomplishments



## City earns host title for premiere seniors event

Plans are in motion as the BC Seniors Games return to Kamloops in 2013. Following the City's successful 2011 bid against several other communities in the province, the BC Seniors Games will bring an estimated 4,000 athletes August 20–24. This multi-sport and participation event features individuals who compete in 24 events where they demonstrate their athletic skills and enjoy opportunities to socialize and inspire active lifestyles in other seniors. One of those competitors, 93-year-old Olga Kotelko (track and field), is one to watch as she has earned more than 650 gold medals since she began participating in the Games at age 77. The BC Seniors Games, which were last hosted in Kamloops in 1996, are estimated to bring about \$2 million in economic activity to the area.

1,000  
volunteers  
needed to host BC  
Seniors Game in 2013

## Sport conference a first for Kamloops

Experts in the field of sport brought their knowledge and passion to the city for the first annual Canadian Sport for Life Conference in October 2011. The event attracted participants from various sporting circles throughout BC and Alberta, as well as expert speakers and high caliber athletes, for a day of learning and sharing about physical literacy, community engagement, and discussion on physical education and long-term athlete development. Hosting the event was a first for Kamloops, and for BC, as the national conference is traditionally held in Eastern Canada. Due to its success in 2011, City planners intend to make it an annual event noting the obvious fit with the Tournament Capital Program and opportunities to attract and engage sport administrators, coaches, teachers, parents and those interested in lifelong sport and physical activity.

## Kamloops wins business friendly award

Small businesses make a big difference and now there's an award to prove it. In 2011, the Province of British Columbia created an award for local governments who welcome small businesses into their communities. Kamloops was named a top winner. Judges from BC's Small Business Roundtable considered how a community reduces regulatory barriers, enhances competitiveness, recognizes the value of small businesses, and creates climate action initiatives that support small business as their main criteria. In addition to Kamloops, other winners included Surrey, Ladysmith, Prince Rupert, Quesnel and Rossland.





## Increased safety focus nets savings to municipality

In 2011, the City also undertook and successfully completed the WorkSafeBC and BC Municipal Safety Association COR Certification Audit Process. COR recognizes and rewards employers who go beyond the legal requirements of the Workers Compensation Act and the Occupational Health and Safety Regulation. These employers demonstrate best practices in implementing Safety Management Systems in Occupational Health and Safety and

Return to Work practices. The process required an external auditor to evaluate Safety Management Systems and Return to Work programs through a detailed review of documentation, site observations, and interviews with managers, supervisors, and workers. As a result of its successful completion, the City will receive a 15% rebate on its 2011 WorkSafeBC assessments.

### City earns safety awards

City representatives proudly accepted three awards during North American Occupational Safety & Health (NAOSH) Week in 2011. The honors, awarded by the BC and National NAOSH Week Steering Committees, included Best New Entry in Canada, Best in Local Government (BC), and Best Presentation of Theme (BC). NAOSH Week, an annual event in which municipalities from across the country participate, focuses attention on occupational health and safety in the workplace, home and the community. The City has been participating in NAOSH Week for several years and was also recognized with awards in 2009 and 2010. Ongoing efforts by City staff have led to successful reduction of incidents and injuries in the workplace. Local NAOSH Week activities in May 2011 featured Emergency Preparedness info booths, a Safety Swim, a poster contest, educational seminars and an emergency drill involving a mock chlorine leak.



### National water polo coming to Kamloops

Canada's top Under-18 women's water polo players will be competing for gold in Kamloops in May 2012 following a successful 2011 bid by the City to cohost the Canadian Women's Nationals. From May 3-6, the City welcomes 165 athletes on 11 teams from across the country. The City has also made recent efforts to increase the profile of water polo by hosting a number of training opportunities and tournaments including a High Performance NCAA Camp, a BC/Alberta Dual training camp and the 2011 Pacific Storm Evergreen Invitational Tournament. The City's Parks, Recreation, and Cultural Services Division will also be launching the 'I Love Water Polo' program for youth to help raise awareness and interest in this fast-paced sport.

# Economy



## Kamloops ranks high for investment potential

Out of all cities and towns throughout British Columbia, the Real Estate Investment Network (REIN) ranked Kamloops third for the best place to invest in real estate and the top community in the BC Interior. Ranking was based on factors such as population growth, new construction and infrastructure, job growth and retention activities, political leadership and transportation infrastructure. REIN recognized the city's strong investment potential for the next three to five years. The community was also recognized by Foreign Direct Investment Magazine as one of the Top Ten Cities of the Future of the Americas in the micro cities category. Through the ongoing efforts of Venture Kamloops — in the form of foreign trade missions, strategic marketing campaigns, local business incentive programs and other activities — Kamloops continues to be well placed as a desirable community to live and work.

### Commercial building boost

It was a busy year for the local building industry with strong numbers in commercial and institutional construction. Overall, the City issued \$162.5 million in building permits in 2011 with \$57 million, roughly one third, coming from the commercial, industrial or institutional sectors. Traditionally, commercial construction made up 20–25% of the annual total. Although the overall construction total was down from \$191.5 million in 2010, it's higher than predictions indicated at the beginning of the year given an uncertain economy. Single-family housing was down for the year at \$96 million, compared to \$132 million in 2010. Considering the challenging economy, the City is pleased construction values have surpassed the \$150 million mark for the past seven years.

### Airport sees rise in passengers

Though the economy challenged many sectors, overall number of travelers who flew in and out of the Kamloops Airport in 2011 remained unchanged from the final tally for 2010. The latter part of 2011 started an upward trend, which saw an increase in passenger traffic. Travel numbers from 2010 were hard to beat based on major flight promotions that year, so keeping in line with that passenger count in 2011 was a feat. The airport showed significant growth in the last six months of 2011 with December numbers showing the greatest increase — 3.5 % over the year prior. An early ski season start and convenient connections to other parts of Canada helped boost growth. Numbers of people coming to Kamloops to visit friends and family also rose in December. Airport officials predict continued growth of 2% in 2012 with much of the travel coming from tourism and mining sectors.

263,290  
passengers who  
travelled through the  
Kamloops Airport in  
2011





## Small business growth on the increase

According to the voice for small business in BC, more small business ventures per capita are being undertaken in Kamloops than any other community in the province. Small Business BC statistics suggest 412 businesses started between June 2010 and June 2011 with real estate offices leading the charge. Other local ventures included retail operations, health care, agriculture, forestry, fishing, hunting, business services, IT, accommodation, food services and mining. The City's diversified and stable economy is a large factor in attracting new small businesses to the community. Factors such as affordable rental opportunities and the City's geographic location as a transportation hub are also significant.

◀ **412**  
**new businesses** that started up in Kamloops between June 2010 and June 2011

## Western Canada Summer Games a winner for City

**2,300** ›  
**volunteers**  
recruited for the 2011 Western Canada Summer Games

Success of the Kamloops-hosted Western Canada Summer Games in 2011 was felt not only on the podium, but throughout the community. More than 2,500 athletes, coaches, and managers from BC, Alberta, Saskatchewan, Manitoba, Nunavut, the Northwest, and Yukon Territories, converged on the City August 5–14 creating healthy living, community spirit and economic benefits. More

than 2,300 dedicated volunteers worked tirelessly to make the 10-day competition in 19 different sports a huge achievement. An athletes' village, local special events through businesses and organizations as well as ongoing activities throughout the Games also provided opportunity for the community and visitors to stay involved when the days' competition was done. It's estimated the Western Canada Summer

Games infused more than \$7 million directly into the local economy—and additional benefits through return visits to the City will be felt for years to come.

<b>Tournament Stats</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>
<b>Total Events</b>	109	100	92
<b>Total Participants</b>	27,878	27,726	23,287
<b>Total Participant Days</b>	94,993	94,363	73,092
<b>Grants Distributed</b>	\$50,265.00	\$59,465.79	\$53,407.92
<b>Total Economic Impact</b>	<b>\$11,847,875</b>	<b>\$11,714,125</b>	<b>\$9,084,000</b>

# Environment



## Residents learn to trim their waste

Conserving resources and curbing wasteful practices was the overall goal for a group of residents and students who rose to the Waste Reduction Challenge in October 2011. The City of Kamloops proclaimed Oct. 17 – 23 Waste Reduction Week, which saw 40 homeowners take advantage of an offer to downsize their garbage containers for free, avoiding a \$50 rental charge. In the schools, local students learned how they could reduce their lunch waste by tracking what they brought and deciding how much would go in a landfill. Prizes were awarded and participants were enthusiastic about measuring the results. With the introduction of composting and recycling programs in the city, residents have been steadily trimming their household waste output.

## Smart partnership toward reduced GHGs

Several local businesses are now seeing things a little greener thanks to a multi-organization partnership between the City of Kamloops, Venture Kamloops and Fortis BC. The three groups worked together to sponsor a Climate Smart training program in Kamloops aimed at reducing carbon emissions amongst small and medium sized businesses. The Climate Smart training program is a three-phase approach educating and empowering organizations to measure and lower their output of greenhouse gases (using carbon emissions as the measure). It was delivered to 10 companies in Kamloops beginning in October 2011. Climate Smart has helped numerous businesses across BC and Canada change their energy habits for the better. Local participants who completed the program are now working on, or have put in place action plans to reduce their GHG contributions.

## More residents ride the bus

While public transit use is increasing across BC, in what was considered a record-breaking year, ridership in Kamloops is growing even faster than the provincial average. In 2010, Kamloops riders took buses 3.4 million times — an increase of 8.2 per cent from the previous year, while the province was up five per cent. In 2011, the Kamloops numbers rose another two percent. That said, 2006 Statistics Canada numbers suggest there is room for increased transit ridership. StatsCan says public transit was the least used option for commuter travel with about four per cent of commuters riding the bus. Eight per cent of commuters carpool, seven per cent walk or cycle to work, and 81 per cent drive their own vehicles. Cost recovery from the Kamloops transit system is one of the highest in the province.

Kamloops has the  
 **4th**  
**largest transit fleet** in BC after Vancouver, Victoria, and Kelowna.



# 1,100

cubic metres of **concrete** poured for the new interchange.

# 32 km

of the **Rivers Trail** linked to 5 km of bike lanes by the new Valleyview Bike Pedestrian Interchange.

## Interchange extends bike and pedestrian trails

A challenging feat of engineering and construction will soon be complete as the new Valleyview bike/pedestrian interchange prepares for traffic. In what officials refer to as the “spine” in the local bike and trail network, the project will connect Valleyview with the rest of South Kamloops via a trail that is both safe and inviting for users. Crews broke ground on the project in summer of 2011, with work continuing

throughout the first half of 2012. The project met with construction challenges, however, the results will be worth it as more than 85,000 pedestrian trips per year are expected. The \$5.7 million project starts at McCracken Station Pub on Valleyview Drive and will allow users to connect via a well-lit trail to the Columbia/Battle Street intersection or use a trestle-style bridge with solar lighting to reach the Rivers Trail.



# 172,000\

**dollars saved** in gas and electricity charges due to energy efficient facility upgrades.

## Upgrades translate to energy, cost savings

A number of recent improvements at City-owned facilities have yielded big savings for the budget and environment. Work that began in 2009 on upgrades to the Kamloops Museum, Old Courthouse, and seven recreational facilities, has meant a reduction in natural gas use and electricity consumption totally about \$172,000 in savings per year. Specifically, new high efficiency boilers installed at Interior Savings Centre, Memorial Arena, Westsyde Pool, Canada Games Aquatic Centre and Old Courthouse, among other initiatives, have all helped in achieving these savings, which will be realized as part of the City's 2012 financials. The upgrades support Council's objectives of being a lead municipality in environmental practices.

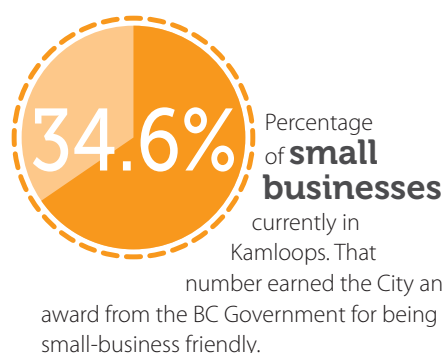
# Kamloops Stats at a Glance



## Accomplishments

**\$2 million**

Estimated **economic activity** to the area as hosts of **BC Seniors Games** in 2013.



**15%**

Percentage of **savings** the City of Kamloops has earned on **WorkSafeBC** assessments after demonstrating **best practices** in implementing safety and occupational health procedures across the organization.

## Economy

**263,290**

Number of **passengers** who travelled through the **Kamloops Airport** in 2011.

**\$57 million**

Commercial, institutional and industrial **construction values** for the City demonstrated through building permits issued.

**34.3%**

**Increase** in revenues reported by **Tourism Kamloops** in August 2011 (during the Western Canada Summer Games), compared with same month in 2010.

**\$7 million**

Estimated **economic activity** generated from hosting **Western Canada Summer Games**.

## Environment



**20,000**

Number of **metric tonnes** of **recyclables** that have been diverted from the landfill since the inception of the curbside recycling program.

**85,000**

Number of anticipated **cycling/ pedestrian trips** per year on the new Valleyview interchange.





## Livability

## Infrastructure

## Good Government

# \$600,000

Estimated **revenue** generated by visitors participating in **Theatre BC's Mainstage** event hosted in Kamloops.

# 1,500



Estimated number of Kamloops **fans** who supported **BC Lions** Fanfest at TCC.

# 10,000

Number of residents who have taken advantage of the City's **Gentle Circuit** fitness program.

# 250,000

Number of **new transit riders** between 2010-2011.

# 18,250

Estimated number of **trips** expected on the new **Singh Street** multi-use pathway, each year.

# 50,000

Number of **visits** expected to the new **Tournament Capital Ranch**, annually.

# \$9.8 million

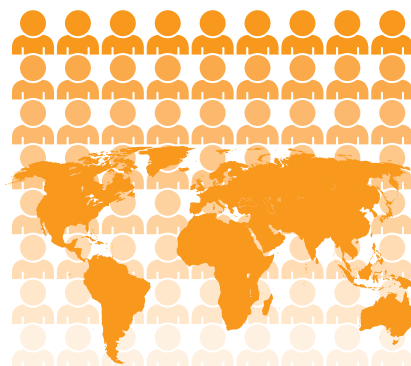
Construction **costs** for Tournament Capital Ranch **split three ways** between the municipal, provincial and federal governments.

# 100

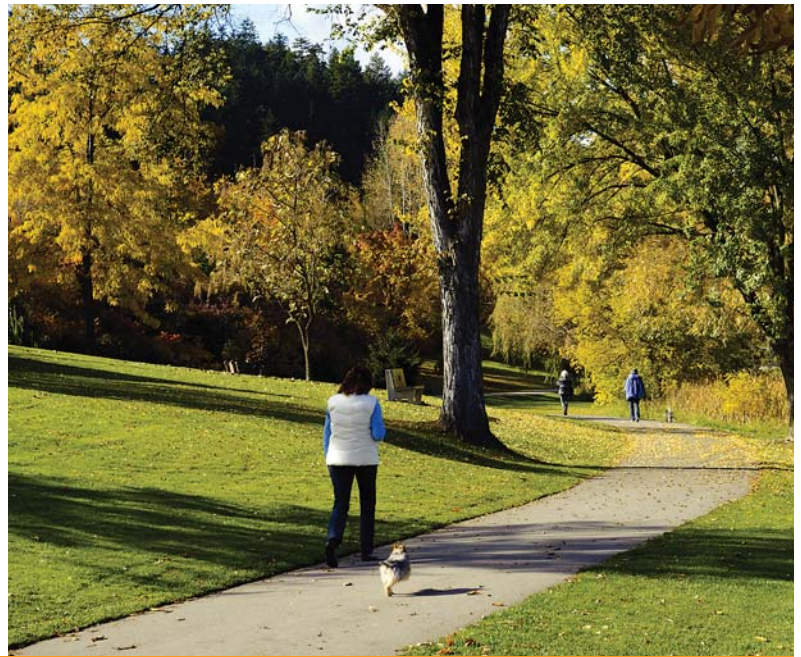
Approximate number of **community groups** that contributed their expertise, opinions, and ideas through City of Kamloops **public engagement** processes in 2011.

# 2,500

Number of **unique visitors** from around the globe who viewed the City's new Tournament Capital Facilities **web cameras** installed in 2011.



# Livability



## Gentle Circuit celebrates 10,000 participants

Beginner exercisers are finding strength in numbers. The Gentle Circuit fitness program celebrated its 10,000th participant in 2011. Designed for healthy beginner exercisers and graduates of various chronic disease programs, Gentle Circuit started in 2009 and gradually increased from four participants two times per week to 24 participants and waiting lists five times per week. Participants range from their mid 30s to 80s. Each 60-minute class features cardiovascular and strength training using the TCC's Easy Line circuit, stability balls, weights, and balance pads. As Gentle Circuit's popularity has increased, alternate options involving spinning, toning, stretching, and strengthening are being offered for those looking to build on their fitness goals.

60 >

number of community theatre clubs that **competed** for a chance to perform at the Mainstage Festival

## Theatre BC, Mainstage Festival have permanent home

In April 2011, the Old Courthouse Cultural Centre welcomed a new tenant, Theatre BC, which will use the space to focus efforts on organizing its annual BC Community Theatre Festival, Mainstage. The festival itself took place from July 1-9 after winners were chosen in various regions throughout the province. Productions played to audiences in Kamloops in what is one of the longest-running theatre traditions in Canada. The week-long event, which brought more than 350 participants to the city, included workshops, socials and morning coffee critiques as well as the live performances. With a strong arts community behind it, Kamloops has successfully hosted this event nine times since 1982 and has been chosen as the host city for Mainstage through 2015.

## BC Lions return to Tournament Capital

The BC Lions once again offered local residents a taste of the CFL, bringing their training camp to Hillside Stadium. To thank the public for their support, the Lions and the City of Kamloops hosted 'Fanfest'. Local football enthusiasts enjoyed interactive activities, watched an afternoon scrimmage and met the players for autographs and photos. Live entertainment included the Felions cheerleaders and a local band, while the crowd visited with mascot "Leo the Lion" and enjoyed face painting, inflatable games, prizes, and a BBQ. The BC Lions also opened one of their night practices to the public and hosted a clinic for Kamloops Minor Football players. This was the second year the team has trained in Kamloops and the Grey Cup Champions will be returning for their 2012, and possibly 2013 camps.





## New ambassadors promote “active over 50”

A casting call of sorts went out in 2011 looking for 10 active individuals over the age of 50 to serve as volunteer ambassadors to health and wellness opportunities throughout Kamloops. The Tournament Capital Ambassador Program is the first of its kind in BC and started in earnest in early 2012, when the first wave of volunteers began spreading the good health message at various recreation and cultural facilities around the city. Supported by ActNow, local volunteers range in age from 52 to 77 and have a number of responsibilities including facility tours, hosting at the Tournament Capital Centre, Museum and McArthur Island Health Beat Circuit and volunteering at various sporting events. Those chosen to serve as ambassadors received a three-month track and pool pass to the Tournament Capital Centre for their time.

### Crime rate decreases

Over a four year period between 2007 and 2011, Kamloops has seen the Crime Rate — the number of Criminal Code offences reported excluding drugs and traffic — drop by 29%.

Other notable crime statistics between 2007 and 2011 include:

- **55% decrease** in **break & enter** crimes against **business**
- **32% decrease** in **break & enter** crimes against **residences**
- **67% decrease** in **motor vehicle thefts** and attempts
- **31% increase** in drug offence **enforcement**

Meanwhile RCMP detachment members have focused more attention on crime reduction strategies including the Prolific Offender Program. Of 123 offenders who have made the list in the past four years, more than 10% have completely stopped offending.

### ‘Out of Sight’ keeps valuables safer

The holiday season is a time of joy and giving. Unfortunately, it’s also a time when shoppers can lose valuables from their vehicles when they’re left in plain view. In 2011 the Out of Sight campaign, a collaborative initiative through the Kamloops Community Safety Office and local Kamloops businesses, helped to change that. Beginning Dec. 1, 25,000 stickers were distributed to numerous local merchants with the intent of passing them on to consumers throughout the holiday season. The stickers provided a reminder for shoppers to secure their valuables and invited shoppers to visit the community safety website to be entered in a draw for a prize. The Out of Sight program supports the RCMP’s crime reduction efforts.

### Sport access widened through hockey program

For many young Canadians, playing hockey is a thrill. Twenty-one Kamloops youth participated in the City’s new youth hockey program for boys and girls, age 5 to 16, with special needs, including Autism, Down’s syndrome, and other developmental disabilities. A safe, fun program adapted to suit each player, the program fosters development of life skills such as dependability, accountability, and a willingness to share. The City has donated ice time for the program and the \$5 per program-hour fee covers the cost of instructors. Volunteers help on ice as well.

# Infrastructure



**3.5** >

**million** transit  
**rides** in Kamloops  
per year

## Bus-bike harmony at new transit centre

A beneficial partnership, which involved creative thinking between the City and BC Transit, has led to mutual savings and efficiencies at Kamloops' new Ord Road Transit Facility. Construction of a new transit centre building, new national-calibre BMX facility, and a nearby new Public Works storage facility began in 2011 and is expected to be complete by late 2012. The centre will have capacity to service the City's current fleet of 60 buses with room for another 55. When staff and buses are moved to the new facility, part of the building they currently occupy will be renovated to accommodate a Public Works storage facility. The new storage will allow the department to keep some of their equipment and materials on the North Shore. Excess earthwork materials from the construction will be used to form the base of a new BMX park next to the transit facility capable of hosting events with up to 1,000 participants. Funded by all three levels of government, the \$15.6-million transit centre construction will employ over 100 workers.

**20.9** >

**billion litres**  
of water treated  
for consumption in  
Kamloops last year

## Universal water meters lead to conservation

In 2011, the City saw first-phase completion of a water meter program that will bring the eventual installation of 18,000 water meter units to Kamloops homes. Dallas, Barnhartvale and Juniper Ridge were part of phase one implementation of 4,000 units, toward a goal of decreasing citywide water consumption by 20% over three years. Through 2012, another 6,000 units will be installed in Aberdeen, Sahali, Dufferin and Pineview Valley. This \$11.5-million project is expected to eliminate need for future, multi-million dollar upgrades. Water conservation education is also part of the metering program, as homeowners are provided ways to save water when the meters are installed.

## Aberdeen welcomes Station No. 7

Aberdeen's newest neighbour has moved in. Aside from bringing the standard — pots and pans — movers unpacked hoses, axes, and fire trucks for Kamloops Fire Station No. 7. This \$3.9-million, contemporary designed building constructed through 2011 features a six-bay fire hall that can house vehicles and four personnel 24 hours per day. The station includes living quarters, a kitchen and workout room along with plenty of storage. It also features a five-story hose tower to be used as a training facility for firefighters. Station 7 will help cut response times in Aberdeen, with firefighters and equipment ready to respond to emergencies in Sahali, Valleyview and the downtown, as well.





## City Completes New Singh Street Multi-use Pathway

**18,250**

estimated number of  
**trips** on the new  
Singh St. multi-use  
pathway **each**  
**year**

Cyclists and pedestrians now enjoy a safer and more accessible way of connecting to the Rivers Trail network and moving between the Tournament Capital facilities at McArthur Island and the Singh Street soccer fields. As part of an ongoing effort to encourage and facilitate walking and cycling, the City completed the new 1,485 metre multi-use pathway along the busy Singh Street corridor at a total cost of \$365,866, with \$182,933 jointly covered by federal and provincial governments. This three-phase plan involved construction of asphalt pathways from Parkcrest Avenue south to Tranquille Road, and east from Singh Street along the riverbank to the entrance of McArthur Island Park. The final phase included a painted line pathway running from Tranquille south to the riverbank. A reflection of the City's commitment to the overall Bicycle and Pedestrian Master Plans, the project significantly enhances active transportation options.

### Tournament Capital Ranch a welcome venue

In 2011, the newest sports facility in the Tournament Capital was unveiled with the opening of the Tournament Capital Ranch in Rayleigh. Home to the new Slo-Pitch Park and Rugby complex, this much-needed facility arose out of a financial partnership between the City of Kamloops, and the federal and provincial governments, with each contributing one third of the overall cost. The facility houses eight slo-pitch diamonds built to national tournament

standards. Players and fans will enjoy the two new rugby pitches and new washroom/change room complex, concession kitchen, multi-use plaza area, and refreshment and picnic areas. Minimizing environmental impact, the park includes walking paths and landscaping designed to preserve naturalized grass areas. The next phases include completion of an agri-plex facility, and an RV park owned and operated by the Tk'emlúps Indian Band.

### Public participation shapes Parks Master Plan

An enthused public readily accepted an invitation to provide feedback on operations and future plans for City playgrounds, natural areas, water parks, sporting venues and other recreational facilities. A City-hosted workshop in early 2011 saw 150 residents participate in identifying strengths and challenges of the municipal parks system and recommend directions over the next 10 years. An online survey yielded a further 234 responses. Results were combined to help staff create a draft of the new Parks Master Plan, in which residents were invited to review at a public open house. The plan will be presented to council for adoption in 2012.



# Good Government

## 2,500 > Webcams broadcast action at TCC

unique **visitors** from Kamloops and around the world who have viewed TCC **webcams** since September, 2011

Users of the Tournament Capital Centre now have a unique and valuable time-management tool to help them take full advantage of the centre's facilities. Real-time streaming video of the Tournament Capital Centre Fieldhouse and the Canada Games Aquatic Centre allow online users to check activity levels at these popular venues. The Fieldhouse and Canada Games Aquatic Centre cameras both came online in 2011, and plans for 2012 include cameras at Hillside Stadium and McArthur Island Sport & Event Centre. The streaming video not only benefits pool and track users, it also supports tournament and event planners to help in decision-making, creating bid proposals, and promoting events. Future webcams may be placed at facilities such as Interior Savings Centre, Norbrock Stadium, the McArthur Island soccer fields and the Tournament Capital Ranch Slo-pitch facility.

### An engaged public leads to better governance

Maintaining high standards in communication and service to the public is key to good municipal governance. The City of Kamloops is constantly striving toward excellence in public service and communication with businesses, organizations, social groups and residents. In order for service levels to remain high, the city works to increase public understanding around citywide processes and decision-making through a variety of opportunities open to all residents.

### Neighbourhood Matching Fund put to good local use

A local pilot program that supports neighbourhood-driven initiatives was launched successfully in 2011. Part of the Kamloops Community Association Strategy, the "Neighbourhood Matching Fund" contributes financial support, to a total of \$2,000 per year, for projects that enhance neighbourhoods through community and social development. Successful applicants use the money to help build connections, capacity and livability initiatives in their neighbourhoods. In 2011 the Westsyde Community Development Society used their grant to provide a free swim day at Westsyde Pool, and Pineview Valley purchased two hockey nets for their outdoor rink, which is used by residents from all across the city. The City recognizes community associations are valuable grass-roots resources that support partnerships and relationships at the local level, encouraging action, diversity and inclusiveness among residents.





## Open House format gains good response in 2011

### Construction Standards discussed

Approximately 50 consultants and contractors who regularly do business with the City attended an open house in March, where changes to the city's Construction Standards and Specifications were introduced and discussed. Response from participants was excellent and many made requests for similar sessions in the future.

### Water meter installation

An open house in June offered important water meter installation information to local residents in Valleyview, Barnhartvale, Campbell Creek, Rosehill, Juniper, Dallas and the downtown. More than 70 people were provided opportunities to learn about the meters and have their questions about Phase 1 of the program answered. Further open houses for Phase 2 of the program are planned.

### Parks Master Plan

More than 150 residents participated in a workshop that helped guide the planning for city parks

for the next 10 years. An online survey with 234 responses and an open house attended by over 70 people inspired further input. Next steps include incorporating community input into the final draft of the plan, which will be presented to Council for adoption.

### Social issues get advisory support

Four committees acting as advisors to the City's Social Planning Council met quarterly in 2011 to discuss issues that affect the social well-being of the community. The Seniors Advisory Committee works to enhance access to services for seniors, the elderly and their families. The Youth Children and Families Committee ensures children and youth, as well as parents and providers, are involved in decisions that affect them. Understanding and appreciating diversity in Kamloops is the goal of the Diversity Advisory Committee, and people with disabilities and their representatives have a say through the Mayor's Advisory Committee for Persons with Disabilities.

# Message from Randy Diehl, CAO

2011 marks my farewell message in our Annual Report



As I look back, I'm pleasantly surprised to see the positive messages I have had the privilege of presiding over for the past 11 years. Kamloops has not only overcome tough times, we've evolved into a beautiful oasis in the desert where our quality of life is one of the best. We have top core services in water treatment and road infrastructure, and the finest sport, recreation and cultural facilities for a city our size in all of Canada. Meanwhile, we've achieved this by keeping our tax rate close to the *BC Cost of Living Index* rate.

Even more remarkable—the number of awards for service excellence we have achieved over the past decade. Of course, we're most proud of the Gold Award for Organizational Excellence granted by the National Quality Institute in 2008, which confirms we're one of the top public sector organizations in Canada for effective and efficient governance. But there have been numerous other awards that required community and staff involvement such as the Communities in Bloom Awards, United Way Spirit of Community Award, four safety awards resulting in lower Worksafe BC premiums, a business friendly award, being ranked No. 1 in the province for real estate investment and amongst the Top 10 in North America for foreign investment opportunities.

In 2011 specifically, the tax rate was brought in at 2.51%, well below the real cost of running the city around 4.3 %. This higher number is known as the Municipal Price Index and reflects the rising costs of external contracts, (specialty vehicles, parts, materials and energy), largely outside our control and which generally are not included in the basket of goods used to calculate the BC Cost of Living Index. As a result, our taxes and fees on households are amongst the lowest in BC for similar sized cities and well below the provincial average.

The 2011 Budget posed significant challenges with major cost increases in RCMP and Transit, and new operational costs for the Tournament Capital Ranch (slo-pitch and rugby facilities). Despite these, the City increased the number of fire services personnel for the new Aberdeen Fire Hall and the number of by-law officers. By working with City Council, staff were further able to find efficiencies that allow us to reduce costs, retain services and keep taxes low.

In 2011, we also celebrated significant successes. One of the proudest was hosting the Western Canada Summer Games, which saw 2,500 young athletes compete in numerous events, while their families and supporters enjoyed the services and amenities of our fair city.

It's been gratifying to lead an organization that has contributed in so many ways to the growth and evolution of our wonderful City. I am confident the hard work and dedication will continue. The future is bright and our staff members are highly committed to our corporate mission of "Making Kamloops Shine."

**RANDY DIEHL,**  
Chief Administrative Officer



# Financial Reports

## City of Kamloops 2011

Kamloops is a diverse and growing community that enjoys a high standard of municipal programs and services aimed at maintaining and improving quality of life for all residents. Goals such as affordability; a strengthened economy; improved infrastructure, utility, and environmental services; and support for recreation, culture, and social responsibility help guide the City of Kamloops in overseeing an annual \$211.4 million budget to maintain this standard.

The City's budget is overseen by the Finance and Information Technology Department and managed by seven departments, each responsible for overseeing a multitude of programs that keep City operations running smoothly. Everything from road improvements, expanding public transit options, and maintaining parks and greens space to discouraging vandalism through the Graffiti Task Force has a price tag that is accounted for.

The following pages provide the audited 2011 Financial Statements and a statistical snapshot for the City of Kamloops.



Your Worship and Members of Council:

I am pleased to submit the 2011 Annual Report for the City of Kamloops (the "City") for the year ended December 31, 2011, in accordance with Sections 98 and 167 of the Community Charter. The Annual Report includes an introductory section which provides an organization overview, audited consolidated financial statements, and statistical information.

The consolidated financial statements for the year ended December 31, 2011 were prepared by the City's Finance and Information Technology Department in accordance with Canadian public sector accounting standards. The City maintains systems of internal controls to provide reasonable assurance that the financial information is relevant, reliable, and accurate. The Audit Committee reviews the City's consolidated financial statements and recommends their approval to City Council. The City Council is responsible for the appointment of the City's external auditor. The consolidated financial statements were audited by BDO Canada LLP who expressed an unqualified opinion in their report dated May 1, 2012.

The City improved its financial position with an increase in accumulated surplus of \$28.8 million and a reduction of net debt of \$10.0 million. We are pleased to report that expenses in the year were very close to budget. Total expenses for 2011 were \$153.5 million versus a budget of \$154.5 million. The City acquired \$45.8 million of tangible capital assets and recognized \$23.9 million in amortization of tangible capital assets.

On behalf of the Finance and Information Technology Department, I would like to express my appreciation to City Council and staff for their efforts in achieving positive results in 2011.

Respectfully submitted,

**\* Sally Edwards, BBA, CMA \***

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Finance and Information Technology  
Director

*Our corporate mission is...*

**MAKING KAMLOOPS SHINE**

7 Victoria Street West | Kamloops BC V2C 1A2  
P. 250-828-3311 | F. 250-828-3578 | [www.kamloops.ca](http://www.kamloops.ca)







Canada's Tournament Capital

# CITY OF KAMLOOPS

Financial Statements for the Year-Ended  
2011 December 31



## **CONSOLIDATED FINANCIAL STATEMENTS** **YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

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BDO Canada LLP  
300 - 272 Victoria Street  
Kamloops BC V2C 1Z6

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## Independent Auditor's Report

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To the Members of Council, inhabitants and ratepayers of City of Kamloops

We have audited the accompanying consolidated financial statements of City of Kamloops, which comprise the consolidated statement of financial position as at December 31, 2011, and the consolidated statements of operations and accumulated surplus, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the City of Kamloops as at December 31, 2011 and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Accountants

Kamloops, British Columbia  
May 1, 2012



## Management's Responsibility for Financial Reporting

The accompanying consolidated financial statements of the City of Kamloops and all the information in this annual report are the responsibility of management and have been approved by the Mayor and Council of the City.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

The City maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the City's assets are appropriately accounted for and adequately safeguarded.

The City Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Audit Committee reviews the City's consolidated financial statements and recommends their approval to City Council. The Audit Committee meets periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the annual report, the consolidated financial statements and the external auditor's report. The Mayor and Council take this information into consideration when approving the consolidated financial statements for issuance to the ratepayers. The Mayor and Council also appoint the engagement of the external auditors.

The consolidated financial statements have been audited by BDO Canada LLP in accordance with Generally accepted auditing standards on behalf of the ratepayers. BDO Canada LLP has full access to the Council and management.

**\* Peter Milobar \***

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Mayor

**\* Sally Edwards, BBA, CMA \***

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Finance and Information Technology Director

# **CONSOLIDATED STATEMENT OF FINANCIAL POSITION** **YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<b>2011</b>	<b>2010</b> (Restated) (note 2)
<b>Financial assets</b>		
Cash (note 4)	\$ 12,119,037	\$ 4,673,613
Short-term investments (note 4)	112,715,177	106,078,756
Accounts receivable (note 5)	20,623,107	21,790,736
Long-term investments (note 6)	320,616	309,158
	<b>145,777,937</b>	<b>132,852,263</b>
<b>Liabilities</b>		
Accounts payable (note 7)	17,856,579	15,524,040
Payroll benefits payable	3,762,177	3,579,944
Post-employment benefits payable (note 8)	7,022,476	6,518,476
Landfill post-closure costs (note 9)	3,533,881	3,273,566
Deferred revenue (note 10)	28,473,848	28,480,361
Long-term debt (note 11)	92,665,057	93,044,566
	<b>153,314,018</b>	<b>150,420,953</b>
<b>Net debt</b>	<b>(7,536,081)</b>	<b>(17,568,690)</b>
<b>Non-financial assets</b>		
Inventory	1,142,652	1,220,271
Prepaid expenses	573,450	544,811
Tangible capital assets (note 12 & Schedule 1)	1,017,241,845	998,459,628
	<b>1,018,957,947</b>	<b>1,000,224,710</b>
<b>Accumulated surplus (note 13)</b>	<b>\$ 1,011,421,866</b>	<b>\$ 982,656,020</b>

Commitments and contingencies - (note 17)

See accompanying notes and schedules to consolidated financial statements.

**\* Sally Edwards, BBA, CMA \***

**\* Peter Milobar \***

S.E. Edwards, C.M.A.,  
Finance and Information Technology Director

Peter Milobar  
Mayor

## CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

	2011 Fiscal Plan (note 19)	2011	2010 (Restated) (note 2)
<b>Revenue (note 14)</b>			
Taxation (note 15)	\$ 87,551,473	\$ 87,489,806	\$ 84,132,935
Development levies utilized	9,171,861	3,758,220	2,118,515
Fees, rates and sales of service	51,703,771	52,256,684	53,365,069
Government transfers (note 16)	22,901,666	19,514,645	23,979,804
Investment income	3,712,933	6,695,717	4,614,140
Private contributions	696,443	12,503,541	11,462,067
Gain on disposal of capital assets	85,958	-	685,169
	<u>175,824,105</u>	<u>182,218,613</u>	<u>180,357,699</u>
<b>Expenses (note 14)</b>			
Cemetery	772,446	775,183	755,023
Community development	4,725,746	4,560,481	4,155,271
Corporate administration	11,302,412	9,438,548	8,517,221
Environmental services	739,878	510,628	411,153
Fire services	14,683,608	14,206,640	13,355,335
Infrastructure maintenance	23,591,523	23,485,624	21,282,334
Legislative and enforcement	4,707,192	4,660,452	4,404,158
Parks, recreation and cultural services	30,403,866	29,569,417	29,852,262
Police services	22,836,981	21,026,777	19,567,088
Public Transit	13,056,437	12,768,946	12,164,445
Solid waste	6,419,279	6,578,448	7,371,621
Water utility	13,810,907	13,860,866	14,923,722
Sewer utility	6,855,175	6,750,729	6,611,923
Kamloops Airport Authority Society	-	2,008,294	1,889,535
Venture Kamloops Business Development Society	630,115	618,997	492,403
Loss on disposal of capital assets	-	2,632,737	-
	<u>154,535,565</u>	<u>153,452,767</u>	<u>145,753,494</u>
Annual surplus	<u>21,288,540</u>	<u>28,765,846</u>	<u>34,604,205</u>
Accumulated surplus, beginning of year, as previously stated		977,414,818	949,432,400
Prior period adjustment (note 2)		5,241,202	(1,380,585)
Accumulated surplus, beginning of year, as restated		<u>982,656,020</u>	<u>948,051,815</u>
Accumulated surplus, end of year		<u>1,011,421,866</u>	<u>982,656,020</u>

See accompanying notes and schedules to consolidated financial statements.



**CONSOLIDATED STATEMENT OF CHANGES IN NET DEBT**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan (note 19)	2011	2010 (Restated) (note 2)
Annual surplus	\$ 21,288,540	\$ <b>28,765,846</b>	\$ 34,604,205
Acquisition of tangible capital assets	(75,316,355)	<b>(45,809,390)</b>	(48,136,558)
Amortization of tangible capital assets	22,267,351	<b>23,868,854</b>	23,112,565
Net book value of tangible capital assets disposed	-	<b>3,158,320</b>	2,096,345
Decrease (increase) in prepaid expenses	-	<b>(28,640)</b>	296,792
Decrease (increase) in inventory	-	<b>77,619</b>	102,724
Change in net debt	<u>(31,760,464)</u>	<u><b>10,032,609</b></u>	<u>12,076,073</u>
Net debt, beginning of the year	(17,568,690)	<b>(17,568,690)</b>	(29,644,763)
Net debt, end of the year	<u>\$ (49,329,154)</u>	<u><b>\$ (7,536,081)</b></u>	<u>\$ (17,568,690)</u>

See accompanying notes and schedules to consolidated financial statements.

**CONSOLIDATED STATEMENT OF CASH FLOWS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
		(Restated)
		(note 2)
<b>Cash provided by (used for):</b>		
<b>Operating transactions:</b>		
Annual surplus	\$ 28,765,846	\$ 34,604,205
Items not involving cash:		
Amortization of tangible capital assets	23,868,854	23,112,565
Increase (decrease) in post-employment benefits payable	504,000	271,000
Increase (decrease) in landfill post-closure costs	260,315	995,002
Loss (gain) on disposal of tangible capital assets	(2,632,737)	685,169
Private contributions	(12,503,541)	(11,462,067)
Changes in non-cash operating items:		
Decrease (increase) in accounts receivable	1,167,629	1,322,921
Decrease (increase) in inventory	77,619	102,724
Decrease (increase) in prepaid expenses	(28,639)	296,792
Increase (decrease) in accounts payable	2,332,539	(4,862,009)
Increase (decrease) in payroll benefits payable	182,233	235,850
Increase (decrease) in deferred revenue	(6,513)	2,386,098
	<u>41,987,605</u>	<u>47,688,250</u>
<b>Capital transactions:</b>		
Tangible capital asset additions	(33,305,849)	(36,674,491)
Proceeds from sale of tangible capital assets	5,791,056	2,781,519
	<u>(27,514,793)</u>	<u>(33,892,972)</u>
<b>Investing transactions:</b>		
Decrease (increase) in short-term investments	(6,636,421)	(14,070,838)
Decrease (increase) in long-term investments	(11,458)	(12,488)
	<u>(6,647,879)</u>	<u>(14,083,326)</u>
<b>Financing transactions:</b>		
Proceeds from issuance of long-term debt	6,700,000	-
Principal repayments on long-term debt	(7,079,509)	(14,104,814)
	<u>(379,509)</u>	<u>(14,104,814)</u>
 Increase (decrease) in cash and short-term investments for the year	 7,445,424	 (14,392,862)
Cash, beginning of the year	4,673,613	19,066,475
Cash, end of the year	<u>\$ 12,119,037</u>	<u>\$ 4,673,613</u>

See accompanying notes and schedules to consolidated financial statements.

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

The City of Kamloops (the "City") was incorporated in 1893 under statute of the Province of British Columbia. Its principal activities include the provision of local government services to residents of the incorporated area. These include cemetery; community development; fire; infrastructure maintenance; legislative and enforcement; parks, recreation and leisure; police; public transit; solid waste; water utility; sewer utility and fiscal services. The City is also responsible for the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society.

### **1 . Significant accounting policies:**

#### **(a) Basis of presentation:**

The consolidated financial statements of the City have been prepared, in all material respects, in accordance with Canadian public sector accounting standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA).

#### **(b) Fund accounting:**

The resources and operations of the City are comprised of the funds listed below. Supporting schedules to the consolidated financial statements are included to show the financial activities and balance of each fund for supplementary information.

##### **General Fund:**

Accounts for operating and capital revenues and expenses for all the activities of the City except those included in the water and sewer funds and holds all property required for these purposes and related long-term debt.

##### **Water Fund:**

Accounts for operating and capital revenues and expenses for the water utility and holds all property required for these purposes and related long-term debt.

##### **Sewer Fund:**

Accounts for operating and capital revenues and expenses for the sewer utility and holds all property required for these purposes and related long-term debt.

#### **(c) Basis of consolidation:**

The consolidated financial statements include the accounts of the General, Water, and Sewer funds as well as the Kamloops Airport Authority Society and the Venture Kamloops Business Development Society. Separate audited financial statements have also been prepared for the Societies. Inter-fund balances and transactions have been eliminated.

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

### **1 . Significant accounting policies (continued):**

#### **(d) Revenue recognition:**

Revenues are accounted for in the period in which the transactions or events occurred that gave rise to the revenues and the amounts to be received can be reasonably estimated and collection is reasonably assured.

Taxation for municipal purposes is recorded as revenue in the period the taxes are levied.

User charges, fees, and other amounts collected for which the City has an obligation to perform or provide a future service are deferred until the service is provided.

Contributions or other funding received which has externally imposed restrictions are initially accounted for as deferred revenue and then recognized as revenue when used for the specific purpose.

Contributions received in-kind are recognized as revenue in the period received at the fair market value at the time of the contribution.

#### **(e) Government transfers:**

Government transfers are recognized as revenue in the period in which events giving rise to the transfer occur, provided that the transfers are authorized, any eligibility criteria have been met, and a reasonable estimate of the amount can be made unless the transfer agreement contains stipulations that create a liability in which case the transfers are recognized as revenue over the period that the liability is extinguished.

#### **(f) Inventory:**

Inventory is valued at the lower of cost and net realizable value with cost determined by the average cost method.

#### **(g) Investments:**

Short-term investments and investments are recorded at cost, which approximates net realizable value.



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 1 . Significant accounting policies (continued):

##### (h) Tangible capital assets:

Tangible capital assets are recorded at cost less accumulated amortization and are classified according to their functional use. Costs include all costs directly attributable to the acquisition or construction of the tangible capital asset including transportation costs, design and engineering fees, legal fees and site preparation costs.

Assets were amortized using the straight line method. There are several different amortization periods used for each major category of assets, as follows:

Land	No amortization taken
Site improvements	5 - 50 years
Equipment	5 - 10 years
Buildings	15 - 50 years
Transportation network	10 - 75 years
Water network	10 - 75 years
Sanitary network	10 - 75 years
Drainage network	10 - 75 years
Communication network	20 years
Computing infrastructure	4 - 10 years

The City holds several works of art and historic treasures that have not been included in the tangible capital assets, including displays at the museum, statues located throughout the City and various works of art and decorations in the facilities.

##### (i) Non-financial assets

Non-financial assets are held for use in the provision of goods and services but are not available to discharge existing liabilities. These assets have a useful life extending beyond the current year and are not intended for sale in the ordinary course of operations.

##### (j) Long-term debt:

Long-term debt is recorded net of any related sinking fund balances. Debt service charges, including principal and interest, are charged against current revenue in the period in which they occur.

##### (k) Reserves:

Reserves for operating and capital purposes represent amounts reserved either internally or by statute for specific future purposes.

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

### **1 . Significant accounting policies (continued):**

#### **(k) Use of estimates:**

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that have an effect on the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Actual results could be different from those estimates. Significant estimates in these financial statements include the post-employment benefit payable and the landfill post-closure costs.

#### **(l) Landfill post-closure costs:**

The City is required to fund the closure of its landfill sites and to provide for the post-closure care of the facilities. Closure and post-closure activities include the final cover, landscaping, surface and groundwater monitoring, leachate control and visual inspection. The requirement is being provided for over the estimated life of the landfill sites based on the respective usage of each facility.

#### **(m) Pension plan:**

The City of Kamloops and its employees contribute to the Municipal Pension Plan, a jointly trustee pension plan. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 2 . Prior period adjustment

During the year, a number of errors were discovered with respect to accounting for tangible capital assets in the prior year. During 2010, four developments were completed and transferred to the City of Kamloops. All tangible capital asset additions for the developments were included in the financial statements except for land under roads which resulted in understated tangible capital asset additions and understated private contributions in the amount of \$6,510,150.

Also during 2010, another development was completed and transferred to the City of Kamloops but not reflected in the financial statements in the prior year. This resulted in understated tangible capital asset additions and understated private contributions in the amount of \$366,750. It also resulted in understated annual depreciation in the amount of \$3,979.

Also during 2010, an incomplete capital project in the amount of \$6,479,274 was transferred out of work in progress, set up as an active tangible capital asset, and annual depreciation was charged against those tangible capital assets of the incomplete project. This resulted in overstated annual depreciation in the amount of \$64,793.

Also during 2010, two completed capital projects totalling \$787,409 were carried forward as work in progress and no depreciation was charged on the assets. This resulted in understated annual depreciation in the amount of \$45,424.

Also during 2010, many of the tangible capital asset disposals were based on estimates and/or assumptions. In these financial statements, the prior year disposals have been restated to reflect actual disposals for the year. This resulted in gain on disposal being overstated by \$64,936 and net book value of tangible capital assets disposed being understated by \$64,936.

There are seven tangible capital asset groups that are subject to annual depreciation: site improvements, buildings, transportation network, drainage network, sanitary network, water network, equipment, computer infrastructure, and communication network. Within these groups, there are several asset types. Within these asset types are assets with varying useful lives. Annual depreciation is calculated at the individual asset level and totals are rolled up to the asset type and then totals from the asset types are rolled up to the asset group for presentation in these financial statements. In the prior year, depreciation expense was calculated at the asset group level using an average useful life for each asset group. This less accurate calculation of annual depreciation resulted in the amount being understated by \$124,638. The changes to the 2010 amounts as reported in these statements to the amounts reported in 2010 consolidated financial statements are:

Net book value of tangible capital assets increased	\$	6,701,846
Accumulated surplus increased		6,701,846
Private contributions increased		6,876,029
Gain on disposal of tangible capital assets decreased		64,936
Capital additions increased		6,876,029
Annual depreciation increased		109,250
Net book value of tangible capital assets disposed increased		64,936

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 2 . Prior period adjustment (continued)

The City has elected to change how it reports the Cemetery Perpetual Care Trust fund in the consolidated financial statements. In previous years the Trust fund was included in the consolidated statement of financial position, the consolidated statement of operations and accumulated surplus and all associated notes and schedules. The City no longer includes any revenue, expenses or accumulated surplus amounts related to the Cemetery Perpetual Care Trust Fund in the consolidated financial statements. The balance of the Trust fund is included in Note 18 for reference. The changes to the 2010 amounts as reported in these statements to the amounts reported in 2010 consolidated financial statements are:

Accumulated surplus, beginning of year decreased	1,380,585
Accumulated surplus, end of year decreased	1,460,642
Cash & short-term investments decreased	1,449,467
Accounts receivable decreased	11,175
Fees, rates and sales of service decreased	80,058
Annual surplus decreased	80,058

#### 3 . Segmented information

The City of Kamloops is a diversified municipal government institution that provides a wide range of services to its citizens. Distinguishable functional segments have been separately disclosed. The nature of the segments and the activities they encompass are as follows; and quantitative data on these segments can be found in note 14.

##### **Cemetery:**

This segment captures all of the revenue and expenses associated with Cemetery operations including providing services to the public and maintenance of the cemetery infrastructure.

##### **Community development:**

This segment includes almost all of the activities of the Planning, Engineering and Development Services Department including Building Permits, Business Licenses, Zoning, Development Applications and Engineering Services. The only function of the Planning Development and Engineering Services department that has been separated into its own segment is the Public Transit function.

##### **Corporate administration:**

This segment includes all of the internal support service functions of the corporation. This includes Human Resources, Information Technology, Finance and the Chief Administration Officer's department. All of these functions are typical to all medium to large corporations, either private or public.



## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

### **3 . Segmented information (continued)**

#### **Environmental services:**

This segment includes all of the operating activities of the Environmental Services Division.

#### **Fire services:**

This segment includes all of the operating activities of the Fire and Rescue Services Division including fire prevention, suppression and education. This function also includes maintenance of the fire department fleet and operation of the Fire Training Centre.

#### **Infrastructure maintenance:**

This segment includes all of the functions of the Public Works department that involve the repair and maintenance of the City's infrastructure assets including the road network, the stormwater (drainage) network, administrative buildings and the City's vehicle fleet. Maintenance of the recreation buildings and park assets are not included in this segment.

#### **Legislative and enforcement:**

This segment includes the functions related to the legislative operations of the City. This encompasses revenue and expenses directly related to City Council, the City Clerk's office, bylaw enforcement, parking and animal control.

#### **Parks, recreation and leisure services:**

All operating activities of the Parks, Recreation and Cultural Services department are included in this segment. This includes the revenue and expenses related to the recreation and cultural programs provided throughout the City as well as repair and maintenance of the buildings and other infrastructure used to provide these programs.

#### **Police services:**

This segment includes all of the operating activities of the Police Services Division. This includes the activities of the RCMP and the municipal staff who support these activities.

#### **Public transit:**

This segment includes all of the operating activities of the Public Transit Division.

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

### **3 . Segmented information (continued)**

#### **Solid waste:**

Included in this segment is all of the revenue and expenses related to the collection and disposal of the residents garbage and recycling products.

#### **Water utility:**

This segment includes all of the operating activities related to the treatment and distribution of water throughout the City.

#### **Sewer utility:**

This segment includes all of the operating activities related to the collection and treatment of wastewater (sewage) throughout the City.

#### **Kamloops Airport Authority Society:**

This segment includes all of the operating activities of the Kamloops Airport Authority Society whose mandate is to oversee the operation of the Kamloops Airport and the repair and maintenance of its assets.

#### **Venture Kamloops Business Development Society:**

This segment includes all of the operating activities of the Venture Kamloops Business Development Society.

#### **Debt servicing costs:**

This segment includes all of the debt servicing costs of the City except debt principal repayments.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 4 . Cash and short-term investments:

	2011	2010
Consolidated cash	\$ 12,119,037	\$ 4,673,613
Consolidated short-term investments	112,715,177	106,078,756
	<u>\$ 124,834,214</u>	<u>\$ 110,752,369</u>
Restricted cash and short-term investments:		
Statutory reserves	\$ 29,304,719	\$ 26,670,834
Development cost charges	13,804,597	13,891,513
Kamloops Airport Authority Society	3,276,278	2,538,882
Venture Kamloops Business Development Society	208,167	267,934
Unrestricted cash and short-term investments	78,240,453	67,383,206
	<u>\$ 124,834,214</u>	<u>\$ 110,752,369</u>

The maturity dates of the short-term investments held directly by the City range from January 6, 2012 to June 6, 2023. The interest rates earned on these investments range from 1.5% to 6%.

#### 5 . Accounts receivable:

	2011	2010
<b>General fund:</b>		
Taxes	\$ 3,860,902	\$ 3,398,945
Utilities	1,308,786	1,672,800
Trade	7,633,187	4,427,841
Accrued interest	1,056,517	715,486
Province of British Columbia	1,669,879	5,209,407
Government of Canada	1,037,009	1,798,255
	<u>16,566,280</u>	<u>17,222,734</u>
<b>Water Fund:</b>		
Trade	1,069,846	1,162,413
Province of British Columbia	-	390,630
	<u>1,069,846</u>	<u>1,553,043</u>
<b>Sewer Fund:</b>		
Province of British Columbia	2,605,924	1,936,155
	<u>2,605,924</u>	<u>1,936,155</u>
<b>Kamloops Airport Authority Society:</b>		
Trade	366,694	305,356
Government of Canada	-	767,728
	<u>366,694</u>	<u>1,073,084</u>
<b>Venture Kamloops Business Development Society:</b>		
Trade	14,363	5,720

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

\$ 20,623,107 \$ 21,790,736

#### 6 . Long-term investments:

The City's long-term investments are held by the Kamloops Foundation in two endowment funds; the City of Kamloops Centennial Fund "A" and the City of Kamloops Centennial Fund "B". All of the income earned in Fund "A" is re-invested in the fund. 90% of the income earned in Fund "B" is returned to the City to support the grant-in-aid program and the remaining 10% is re-invested in the Fund.

#### 7 . Accounts payable:

	2011	2010
<b>General fund:</b>		
Trade	\$ 10,183,518	\$ 8,611,688
Payroll and benefits	2,038,910	1,933,908
Province of British Columbia	238,825	498,161
Government of Canada	5,163,608	4,299,049
	<u>17,624,861</u>	<u>15,342,806</u>
<b>Kamloops Airport Authority Society:</b>		
Trade	<u>201,228</u>	112,538
<b>Venture Kamloops Business Development Society:</b>		
Trade	<u>30,490</u>	68,696
	<u>\$ 17,856,579</u>	<u>\$ 15,524,040</u>

#### 8 . Post-employment benefits payable:

The City of Kamloops sponsors a defined benefit plan for retirement benefits other than pensions for certain employees. The plan provides for a payout of accumulated sick leave for CUPE local 900 employees; an early retirement incentive payment and deferred vacation payout for IAFF local 913 employees; and an early retirement incentive payment for Management employees.

Total benefit payments paid during the year were \$592,000 (2010 - \$428,000). The plan does not require any contribution from employees. The retirement benefit liability at December, 31, 2011 includes the following components:

	2011	2010
Accrued benefit obligation - opening balance	\$ 6,254,000	\$ 5,971,000
Current service cost	462,000	403,000
Interest cost	287,000	288,000
Benefits paid	(592,000)	(428,000)
Plan amendment	337,000	-
Actuarial gain/(loss) - current	676,000	20,000
Accrued benefit obligation - ending balance	<u>7,424,000</u>	<u>6,254,000</u>
Unamortized net actuarial (loss)/gain	(678,000)	(12,000)
Funding excess	276,476	276,476
Post-employment benefit payable	<u>\$ 7,022,476</u>	<u>\$ 6,518,476</u>



## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

### **8 . Post-employment benefits payable (continued):**

Actuarial valuations for accounting purposes are performed using the projected benefit method prorated on services. The most recent actuarial report was prepared on March 8, 2012 using data as of December 31, 2011. The accrued benefit obligation shown for 2011 is based on amounts included in the 2012 valuation. There is a net unamortized actuarial loss to be amortized on a straight-line basis over the expected average remaining service life of the related employee group (11 years (2010 - 11 years)).

The actuarial valuation was based on a number of assumptions about future events, such as inflation rates, interest rates, wage and salary increases, and employee turnover and mortality. The assumptions used reflect the City's best estimates. The expected inflation rate is 3.25% (2010 - 3.25%). The discount rate used to determine the accrued benefit obligation is 3.5% (2010 - 4.25%).

The retirement benefit expense is included in the statement of operations as a component of program expenses. The retirement benefit interest expense is included in the public debt interest expense. The prior period cost of plan amendment is included in the current expenses for the year indicated.

### **9 . Landfill post-closure costs:**

The City of Kamloops operates two solid waste landfill sites in the Kamloops area and assumes certain obligations for the landfill sites including closure and post closure liabilities. The reported liabilities are based on estimates and assumptions with respect to events extending over the remaining life of each of the landfills. The estimates and assumptions are provided through an independent assessment conducted in 2009 with the results included in 2010. The liability and annual expense is calculated based on the ratio of current usage to total capacity of the site and the estimated future cash flows associated with closure and post-closure activities stated in current (2011) dollars. The aggregate liability for closure and post-closure costs for the two landfills is \$3,533,881 (2010 = \$3,273,566).

The main landfill at the Mission Flats site is expected to serve until 2068 with 25 years needed for post-closure care based on the independent assessment. The remaining capacity of the landfill site is estimated at 3.65 million cubic meters, which is 85% of the site's total capacity. Approximately 60% of landfill closure will be completed while the landfill is still in operation with costs associated with the closure being charged to expenses when they are incurred.

Since a final design for the Barnhartvale site has not been completed, the independent assessment was not able to provide a lifespan analysis. The City anticipates that the Barnhartvale site will serve until 2021 with 25 years needed for post-closure care. The remaining capacity of the landfill site is estimated at 180,095 cubic meters, which is approximately 32% of the site's total capacity.

The estimated total expenses for closure and post-closure care of the two landfills in current (2011) dollars is \$18,907,217 (2010 estimate = \$18,733,086) with \$15,373,336 (2010 = \$15,459,520) remaining to be recognized as a liability.

The City has not provided a reserve to fund future landfill capital expenses as at December 31, 2011. The funding required is provided through current operations.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 10 . Deferred revenue:

	Balance at December 31, 2010	Collected	Interest	Recognized	Balance at December 31, 2011
<b>General fund:</b>					
Taxes	\$ 12,228,196	\$ 21,212,419	\$ -	\$ (21,055,020)	\$ 12,385,595
Leases	64,947			(5,144)	59,803
Business licenses	992,897	1,007,461	-	(992,897)	1,007,461
Other	1,302,808	1,213,059	-	(1,302,808)	1,213,059
	<u>14,588,848</u>	<u>23,432,939</u>	<u>-</u>	<u>(23,355,869)</u>	<u>14,665,918</u>
<b>Development cost charges:</b>					
	<u>13,891,513</u>	<u>3,181,078</u>	<u>490,226</u>	<u>(3,758,220)</u>	<u>13,804,597</u>
<b>Venture Kamloops Business Development Society:</b>					
	<u>-</u>	<u>3,333</u>	<u>-</u>	<u>-</u>	<u>3,333</u>
	<u>\$ 28,480,361</u>	<u>\$ 26,617,350</u>	<u>\$ 490,226</u>	<u>\$ (27,114,089)</u>	<u>\$ 28,473,848</u>

#### 11 . Long-term debt:

( a ) Long-term debt outstanding:

	General fund *	Water fund	Sewer fund	Total
Balance at December 31, 2010	\$ 56,483,654	\$ 32,609,241	\$ 3,951,671	\$ 93,044,566
Principal repayments	(2,499,932)	(2,768,875)	(426,229)	(5,695,036)
Actuarial adjustments	(457,260)	(684,868)	(242,345)	(1,384,473)
Debt acquired	5,200,000	1,500,000	-	6,700,000
Balance at December 31, 2011	<u>\$ 58,726,462</u>	<u>\$ 30,655,498</u>	<u>\$ 3,283,097</u>	<u>\$ 92,665,057</u>

\* Kamloops Airport Authority Society debt included in General Fund balance

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 11 . Long-term debt (continued):

( b ) Future principal repayments and sinking fund earnings on outstanding borrowings over the next five years and thereafter are as follows:

	General fund *	Water fund	Sewer fund	Total
Principal repayment:				
2012	\$ 2,736,455	\$ 2,788,531	\$ 361,350	\$ 5,886,336
2013	2,704,015	2,779,923	331,076	5,815,014
2014	2,704,015	2,792,480	331,076	5,827,571
2015	2,694,054	2,770,742	303,682	5,768,478
2016	2,665,165	1,749,066	215,087	4,629,318
Thereafter	21,537,113	10,470,236	390,714	32,398,063
	35,040,817	23,350,978	1,932,985	60,324,780
Sinking fund earnings	23,685,645	7,304,520	1,350,112	32,340,277
	<u>\$ 58,726,462</u>	<u>\$ 30,655,498</u>	<u>\$ 3,283,097</u>	<u>\$ 92,665,057</u>

\* Kamloops Airport Authority Society debt included in General Fund

The weighted average interest rate on long-term debt in 2011 was 4.34%. (2010 - 4.44%).

Sinking fund assets, managed by the Municipal Finance Authority, are used to reduce long-term debt to be repaid. In the event that the City does not default under any of its obligations, the sinking fund earnings will be used to offset future principle repayments.

#### ( c ) Un-issued debt:

The City internally finances certain capital projects pending the issue of long-term debt and/or short-term debt. For budget and financial reporting purposes, borrowed funds received in the current year are applied to advances pending from prior year's. A summary of the current year's transactions and cumulative advances pending debenture issue are as follows:

	Balance at December 31, 2010	Capital assets purchased pending debt	Debt acquired	Adjustments	Balance at December 31, 2011
General fund	\$ 7,738,188	\$ 4,174,834	\$ -5,200,000	\$ 0	\$ 6,713,022
Water fund	3,581,974	68,590	-1,500,000	0	2,150,564
Sewer Fund	60,470	1,463,809	0	0	1,524,279
	<u>\$ 11,380,632</u>	<u>\$ 5,707,233</u>	<u>\$ -6,700,000</u>	<u>\$ 0</u>	<u>\$ 10,387,865</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 12 . Tangible capital assets:

*See schedules 1a and 1b for details*

	Cost	Accumulated Amortization	2011 Net Book Value	2010 Net Book Value
<b>General fund:</b>				
Land	\$ 75,884,097	\$ -	\$ 75,884,097	\$ 74,807,866
Land under roads	414,228,666	-	414,228,666	405,664,503
Site improvements	61,995,580	(28,299,462)	33,696,118	30,316,194
Buildings	118,555,552	(54,020,672)	64,534,880	65,215,847
Transportation network	220,368,393	(95,329,352)	125,039,041	124,278,776
Drainage network	67,407,537	(24,381,822)	43,025,715	43,833,613
Water network	7,533,743	(4,138,889)	3,394,854	2,873,526
Equipment	49,341,906	(28,748,139)	20,593,767	20,020,991
Computing infrastructure	5,822,124	(4,758,541)	1,063,583	1,305,051
Communication network	1,432,583	(360,683)	1,071,900	1,148,669
Work in progress	14,520,110	-	14,520,110	15,855,872
	<u>1,037,090,291</u>	<u>(240,037,560)</u>	<u>797,052,731</u>	<u>785,320,908</u>
<b>Water fund:</b>				
Site improvements	687,761	(441,121)	246,640	309,958
Buildings	20,219,094	(5,096,912)	15,122,182	14,815,115
Transportation network	41,316	(27,828)	13,488	14,820
Water network	137,609,688	(41,200,601)	96,409,087	92,749,147
Equipment	603,797	(349,439)	254,358	208,775
Computing infrastructure	26,008	(9,823)	16,185	1,929
Work in progress	1,261,230	-	1,261,230	900,916
	<u>160,448,894</u>	<u>(47,125,724)</u>	<u>113,323,170</u>	<u>109,000,660</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 12 . Tangible capital assets (continued):

	Cost	Accumulated Amortization	2011 Net Book Value	2010 Net Book Value
<b>Sewer fund:</b>				
Site improvements	146,163	(112,618)	33,545	38,091
Buildings	2,652,744	(1,238,224)	1,414,520	1,463,013
Sanitary network	58,884,444	(20,159,929)	38,724,515	38,114,981
Equipment	103,967	(12,279)	91,688	45,635
Computing infrastructure	15,322	(7,983)	7,339	6,015
Work in progress	9,297,260	-	9,297,260	6,760,306
	<u>71,099,900</u>	<u>(21,531,033)</u>	<u>49,568,867</u>	<u>46,428,041</u>
<b>Kamloops Airport Authority Society:</b>				
Land	8,745,200	-	8,745,200	8,745,200
Buildings	20,386,340	(3,780,842)	16,605,498	16,712,453
Transportation network	37,386,592	(11,147,046)	26,239,546	26,457,071
Drainage network	1,981,915	(177,597)	1,804,318	1,860,122
Sanitary network	543,400	(199,291)	344,109	354,751
Water network	4,890,600	(1,793,622)	3,096,978	3,192,761
Equipment	1,190,064	(754,696)	435,368	370,679
Computing infrastructure	92,402	(76,471)	15,931	3,960
	<u>75,216,513</u>	<u>(17,929,565)</u>	<u>57,286,948</u>	<u>57,696,997</u>
<b>Venture Kamloops Business Development Society:</b>				
Equipment	25,784	(18,884)	6,900	8,652
Computing infrastructure	18,709	(15,480)	3,229	4,370
	<u>44,493</u>	<u>(34,364)</u>	<u>10,129</u>	<u>13,022</u>
	<u>\$ 1,343,900,091</u>	<u>\$ (326,658,246)</u>	<u>\$ 1,017,241,845</u>	<u>\$ 998,459,628</u>

During the year, the City received \$11,967,709 (2010 - \$10,920,142) in land and infrastructure from developers.

No interest was capitalized during the year. There were no write-downs of capital assets during the year.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 13 . Accumulated surplus:

( a ) Reserves for operating purposes

	Balance at December 31, 2010	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2011
<b>General fund:</b>				
Affordable Housing	\$ 519,547	\$ 191,125	\$ -100,000	\$ 610,672
Art Gallery	464,069	17,185	-17,185	464,069
Arts Legacy	229,044			229,044
Bi-centennial Legacy	309,158	11,458		320,616
Canada Games Legacy	568,300			568,300
Climate Action	116,060	119,496		235,556
Community Arts	7,999			7,999
Deferred Operating	2,508,251	1,350,918	-872,567	2,986,602
Environmental Grant	30,000			30,000
General Building	86,907	5,144		92,051
Heritage Foundation	150,000	20,000		170,000
Insurance	1,016,884	14,679	-207,431	824,132
Oak Hills Dyke	12,932			12,932
Police Contract	2,007,813	1,416,634	-1,124,423	2,300,024
Return to Work	237,146			237,146
Solid Waste	1,381,942	498,133	-336,612	1,543,463
Sports Legacy	192,019			192,019
Working Capital	1,759,197	144,000	-5,097	1,898,100
Youth Legacy	4,331			4,331
2006 BC Summer Games	91,787	3,399		95,186
	<u>11,693,386</u>	<u>3,792,171</u>	<u>(2,663,315)</u>	<u>12,822,242</u>
<b>Sewer fund:</b>				
Deferred Operating	50,000			50,000
	<u>50,000</u>	<u>-</u>	<u>0</u>	<u>50,000</u>
<b>Venture Kamloops Business Development Society:</b>				
Reserve fund	<u>53,000</u>	<u>1,060</u>	<u>0</u>	<u>54,060</u>
	<u>\$ 11,796,386</u>	<u>\$ 3,793,231</u>	<u>\$ (2,663,315)</u>	<u>\$ 12,926,302</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 13 . Accumulated surplus (continued):

##### ( b ) Reserves for capital purposes

	Balance at December 31, 2010	Interest income and contributions	Transfers to operations and capital	Balance at December 31, 2011
Statutory reserves:				
Tax sale property fund	\$ 8,880,701	\$ 1,495,314	\$ -331,513	\$ 10,044,502
Local improvement fund	521,347	209,761	-231,926	499,182
Debt retirement fund	20,956	776		21,732
Parking facility reserve	901,957	221,385	-1,574	1,121,768
Land sale reserve fund	2,596,610	96,026	-1,128,490	1,564,146
Equipment replacement fund	13,749,263	5,384,747	-3,080,621	16,053,389
	<u>26,670,834</u>	<u>7,408,009</u>	<u>-4,774,124</u>	<u>29,304,719</u>
Non-statutory reserves:				
General fund	15,461,826	10,368,985	(8,696,835)	17,133,976
Water fund	8,026,310	2,506,026	(1,622,540)	8,909,796
Sewer fund	4,438,807	786,620	(642,360)	4,583,067
	<u>27,926,943</u>	<u>13,661,631</u>	<u>(10,961,735)</u>	<u>30,626,839</u>
Airport capital fund	<u>3,106,443</u>	<u>1,345,162</u>	<u>(1,407,470)</u>	<u>3,044,135</u>
	<u>\$ 57,704,220</u>	<u>\$ 22,414,802</u>	<u>\$ (17,143,329)</u>	<u>\$ 62,975,693</u>

Included in the general fund non-statutory reserves above is \$5,680,443 (2010 = \$5,859,647) of Community Works Funds (Gas Tax). Gas Tax funding is provided by the Government of Canada. The use of the funding is established by a funding agreement between the Municipality and the Union of British Columbia Municipalities. Gas Tax funding may be used towards designated public transit, community energy, water, wastewater, solid waste and capacity building projects, as specified in the funding agreements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 13 . Accumulated surplus (continued):

( c ) Current funds

	2011	2010
General fund:		
Balance, beginning of year	\$ 9,917,289	\$ 9,305,456
Operating surplus (deficit) for the year	1,878,271	611,833
	<u>11,795,560</u>	<u>9,917,289</u>
Water fund:		
Balance, beginning of year	6,605,166	6,621,347
Operating surplus (deficit) for the year	(500,624)	(16,181)
	<u>6,104,542</u>	<u>6,605,166</u>
Sewer fund:		
Balance, beginning of year	4,030,333	7,505,932
Operating surplus (deficit) for the year	846,710	(3,475,599)
	<u>4,877,043</u>	<u>4,030,333</u>
Kamloops Airport Authority Society:		
Balance, beginning of year	392,985	390,930
Operating surplus (deficit) for the year	4,624	2,055
	<u>397,609</u>	<u>392,985</u>
Venture Kamloops Business Development Society:		
Balance, beginning of year	155,954	119,411
Operating surplus (deficit) for the year	(19,018)	36,543
	<u>136,936</u>	<u>155,954</u>
	<u>\$ 23,311,690</u>	<u>\$ 21,101,727</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 13 . Accumulated surplus (continued):

##### ( d ) Capital equity

	2011	2010
General fund:		
Balance, beginning of year	\$ 728,818,321	\$ 711,819,998
Net capital equity addition for the year	11,752,907	16,998,323
	<u>740,571,228</u>	<u>728,818,321</u>
Water fund:		
Balance, beginning of year	72,809,447	70,684,381
Net capital equity addition for the year	5,984,509	2,125,066
	<u>78,793,956</u>	<u>72,809,447</u>
Sewer fund:		
Balance, beginning of year	42,415,900	36,067,662
Net capital equity addition for the year	2,345,591	6,348,238
	<u>44,761,491</u>	<u>42,415,900</u>
Kamloops Airport Authority Society:		
Balance, beginning of year	47,996,997	42,084,525
Net capital equity addition for the year	74,380	5,912,472
	<u>48,071,377</u>	<u>47,996,997</u>
Venture Kamloops Business Development Society:		
Balance, beginning of year	13,022	15,700
Net capital equity addition for the year	(2,893)	(2,678)
	<u>10,129</u>	<u>13,022</u>
	<u>\$ 912,208,181</u>	<u>\$ 892,053,687</u>

##### Total accumulated surplus

	2011	2010
General fund	\$ 782,323,006	\$ 765,890,822
Water fund	93,808,294	87,440,923
Sewer fund	54,271,601	50,935,040
Statutory reserves	29,304,719	26,670,834
Kamloops Airport Authority Society	51,513,121	51,496,425
Venture Kamloops Business Development Society	201,125	221,976
	<u>\$ 1,011,421,866</u>	<u>\$ 982,656,020</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment:

	2011 Fiscal Plan	2011	2010
<b>Cemetery:</b>			
Revenue			
Property tax requirement (contribution)	\$ 182,235	\$ 207,194	\$ 174,897
Fees, rates and sales of service	393,070	345,999	374,051
Investment income	47,210	72,059	67,469
Total operating revenue	<u>\$ 622,515</u>	<u>\$ 625,252</u>	<u>\$ 616,417</u>
Expenses			
Salaries, wages and benefits	\$ 377,828	\$ 386,424	\$ 388,694
Personnel expenses	3,250	627	896
Supplies and other expenses	93,797	90,646	74,380
Contractual services	15,250	17,620	18,538
Transfers from other functions	132,390	129,935	133,909
Amortization of tangible capital assets	149,931	149,931	138,606
Total operating expenses	<u>\$ 772,446</u>	<u>\$ 775,183</u>	<u>\$ 755,023</u>
Transfers of equity			
Transfer from capital equity	-149,931	(149,931)	(138,606)
Total transfers of equity	<u>\$ (149,931)</u>	<u>\$ (149,931)</u>	<u>\$ (138,606)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Community development:</b>			
Revenue			
Property tax requirement (contribution)	\$ 1,876,227	\$ 1,305,229	\$ 827,925
Fees, rates and sales of service	2,440,915	2,868,029	3,170,751
Government transfers	85,000	62,851	-
Gain on disposal of capital assets	-	225,300	2,734,776
Total operating revenue	<u>\$ 4,402,142</u>	<u>\$ 4,461,409</u>	<u>\$ 6,733,452</u>
Expenses			
Salaries, wages and benefits	\$ 5,283,105	\$ 4,871,782	\$ 4,549,921
Personnel expenses	114,135	81,012	83,522
Supplies and other expenses	328,085	505,179	529,851
Contractual services	342,256	313,280	170,854
Transfers from other functions	371,707	402,799	350,556
Transfers to other functions	(427,650)	(427,650)	(427,650)
Cost allocated to capital	(1,368,142)	(1,268,171)	(1,183,025)
Amortization of tangible capital assets	82,250	82,250	81,242
Total operating expenses	<u>\$ 4,725,746</u>	<u>\$ 4,560,481</u>	<u>\$ 4,155,271</u>
Transfers of equity			
Transfer from reserves	\$ (353,569)	\$ (213,091)	\$ (89,000)
Transfer to reserves	112,215	196,269	323,001
Transfer to other funds	-	-	2,425,422
Transfer from capital equity	(82,250)	(82,250)	(81,242)
Total transfers of equity	<u>\$ (323,604)</u>	<u>\$ (99,072)</u>	<u>\$ 2,578,181</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Corporate administration:</b>			
Revenue			
Property tax requirement (contribution)	\$ 7,563,114	\$ 10,058,239	\$ 10,268,746
Fees, rates and sales of service	2,226,540	1,583,047	2,416,590
Government transfers	5,705,094	5,804,841	5,757,263
Investment income	2,083,000	4,130,920	2,461,853
Private contributions	-	-	90,881
Gain on disposal of capital assets	5,958	-	5,041
Total operating revenue	<u>\$ 17,583,706</u>	<u>\$ 21,577,047</u>	<u>\$ 21,000,374</u>
Expenses			
Salaries, wages and benefits	\$ 6,841,985	\$ 6,744,371	\$ 6,386,893
Personnel expenses	393,874	258,435	296,061
Supplies and other expenses	3,294,074	1,741,768	1,567,509
Contractual services	2,529,969	2,554,714	2,362,890
Transfers from other functions	883,096	854,869	876,145
Transfers to other functions	(3,093,021)	(3,085,953)	(3,230,825)
Cost allocated to capital	(82,223)	-	(99,262)
Debt servicing costs	184,398	20,084	19,107
Amortization of tangible capital assets	350,260	350,260	338,703
Total operating expenses	<u>\$ 11,302,412</u>	<u>\$ 9,438,548</u>	<u>\$ 8,517,221</u>
Transfers of equity			
Transfer from reserves	\$ (300,588)	\$ (379,945)	\$ (217,294)
Transfer to reserves	5,877,094	10,760,731	10,802,022
Transfer from other funds	-	-	495,000
Transfer to other funds	1,055,048	2,107,973	1,742,128
Transfer from capital equity	(350,260)	(350,260)	(338,703)
Total transfers of equity	<u>\$ 6,281,294</u>	<u>\$ 12,138,499</u>	<u>\$ 12,483,153</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Environmental services:</b>			
Revenue			
Property tax requirement (contribution)	\$ 313,305	\$ 340,478	\$ 253,395
Government transfers	372,873	115,683	153,935
Total operating revenue	<u>\$ 686,178</u>	<u>\$ 456,161</u>	<u>\$ 407,330</u>
Expenses			
Salaries, wages and benefits	\$ 437,415	\$ 422,361	\$ 293,089
Personnel expenses	10,605	10,460	3,441
Supplies and other expenses	321,000	107,240	153,644
Contractual services	45,000	39,949	25,398
Transfers from other functions	28,940	33,700	30,184
Transfers to other functions	(106,782)	(106,782)	(98,426)
Amortization of tangible capital assets	3,700	3,700	3,823
Total operating expenses	<u>\$ 739,878</u>	<u>\$ 510,628</u>	<u>\$ 411,153</u>
Transfers of equity			
Transfer from reserves	\$ (50,000)	\$ (50,767)	\$ -
Transfer from capital equity	(3,700)	(3,700)	(3,823)
Total transfers of equity	<u>\$ (53,700)</u>	<u>\$ (54,467)</u>	<u>\$ (3,823)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Fire services:</b>			
Revenue			
Property tax requirement (contribution)	\$ 13,788,240	\$ 13,290,513	\$ 13,080,224
Fees, rates and sales of service	1,164,439	1,190,448	978,466
Private contributions	15,000	15,000	15,000
Gain on disposal of capital assets	-	74,572	-
Total operating revenue	<u>\$ 14,967,679</u>	<u>\$ 14,570,533</u>	<u>\$ 14,073,690</u>
Expenses			
Salaries, wages and benefits	\$ 13,221,112	\$ 12,738,073	\$ 12,049,575
Personnel expenses	100,455	101,743	99,571
Supplies and other expenses	690,846	722,254	574,515
Contractual services	226,223	199,930	203,315
Transfers from other functions	190,826	260,001	288,369
Transfers to other functions	-	(69,507)	(99,591)
Debt servicing costs	77,141	77,141	77,141
Amortization of tangible capital assets	177,005	177,005	162,440
Total operating expenses	<u>\$ 14,683,608</u>	<u>\$ 14,206,640</u>	<u>\$ 13,355,335</u>
Transfers of equity			
Transfer from reserves	\$ (431,108)	\$ (431,108)	\$ -
Transfer to reserves	-	-	93,811
Transfer to other funds	892,184	972,006	786,984
Transfer from capital equity	(177,005)	(177,005)	(162,440)
Total transfers of equity	<u>\$ 284,071</u>	<u>\$ 363,893</u>	<u>\$ 718,355</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Infrastructure maintenance:</b>			
Revenue			
Property tax requirement (contribution)	\$ 14,664,673	\$ 14,740,080	\$ 13,029,560
Fees, rates and sales of service	9,100	9,967	10,828
Government transfers	650	945	869
Private contributions	-	86,754	-
Gain on disposal of capital assets	80,000	225,710	41,698
Total operating revenue	<u>\$ 14,754,423</u>	<u>\$ 15,063,456</u>	<u>\$ 13,082,955</u>
Expenses			
Salaries, wages and benefits	\$ 9,160,984	\$ 8,659,134	\$ 8,127,761
Personnel expenses	97,070	78,327	68,611
Supplies and other expenses	7,461,106	7,816,814	6,646,213
Contractual services	2,048,156	1,939,654	1,733,032
Transfers from other functions	3,242,944	3,178,579	3,116,797
Transfers to other functions	(8,505,220)	(9,210,576)	(9,382,887)
Cost allocated to capital	(1,639,248)	(703,834)	(633,405)
Debt servicing costs	748,951	750,746	819,495
Amortization of tangible capital assets	10,976,780	10,976,780	10,786,717
Total operating expenses	<u>\$ 23,591,523</u>	<u>\$ 23,485,624</u>	<u>\$ 21,282,334</u>
Transfers of equity			
Transfer from reserves	\$ (214,500)	\$ (88,729)	\$ (14,000)
Transfer to reserves	-	145,000	60,400
Transfer to other funds	2,354,180	2,498,341	2,540,938
Transfer from capital equity	(10,976,780)	(10,976,780)	(10,786,717)
Total transfers of equity	<u>\$ (8,837,100)</u>	<u>\$ (8,422,168)</u>	<u>\$ (8,199,379)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Legislative and enforcement:</b>			
Revenue			
Property tax requirement (contribution)	\$ 3,133,473	\$ 3,031,413	\$ 2,881,492
Fees, rates and sales of service	1,500,665	1,509,639	1,501,235
Investment income	32,000	19,979	17,568
Total operating revenue	<u>\$ 4,666,138</u>	<u>\$ 4,561,031</u>	<u>\$ 4,400,295</u>
Expenses			
Salaries, wages and benefits	\$ 2,894,971	\$ 2,870,725	\$ 2,700,515
Personnel expenses	150,870	114,270	81,639
Supplies and other expenses	1,024,991	1,028,050	880,864
Contractual services	212,546	205,411	215,904
Transfers from other functions	365,943	384,125	355,885
Transfers to other functions	(151,000)	(151,000)	(30,000)
Amortization of tangible capital assets	208,871	208,871	199,351
Total operating expenses	<u>\$ 4,707,192</u>	<u>\$ 4,660,452</u>	<u>\$ 4,404,158</u>
Transfers of equity			
Transfer from reserves	\$ (8,833)	\$ (90,015)	\$ (11,167)
Transfer to reserves	11,000	11,458	12,489
Transfer to other funds	165,650	188,007	194,166
Transfer from capital equity	(208,871)	(208,871)	(199,351)
Total transfers of equity	<u>\$ (41,054)</u>	<u>\$ (99,421)</u>	<u>\$ (3,863)</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Parks, recreation and cultural services:</b>			
Revenue			
Property tax requirement (contribution)	\$ 17,694,879	\$ 17,300,229	\$ 17,837,757
Fees, rates and sales of service	6,639,845	6,560,172	6,465,172
Government transfers	25,000	32,811	19,845
Investment income	30,000	21,045	10,461
Private contributions	62,316	92,988	79,273
Total operating revenue	<u>\$ 24,452,040</u>	<u>\$ 24,007,245</u>	<u>\$ 24,412,508</u>
Expenses			
Salaries, wages and benefits	\$ 10,976,982	\$ 10,646,357	\$ 10,515,272
Personnel expenses	162,985	133,879	150,199
Supplies and other expenses	6,371,415	5,804,572	5,947,886
Contractual services	2,931,075	2,867,947	3,105,539
Transfers from other functions	2,713,424	2,728,619	3,006,271
Transfers to other functions	(298,127)	(298,127)	(287,179)
Cost allocated to capital	(140,058)	-	-
Debt servicing costs	1,869,725	1,869,725	1,835,440
Amortization of tangible capital assets	5,816,445	5,816,445	5,578,834
Total operating expenses	<u>\$ 30,403,866</u>	<u>\$ 29,569,417</u>	<u>\$ 29,852,262</u>
Transfers of equity			
Transfer from reserves	\$ (425,381)	\$ (26,727)	\$ (142,739)
Transfer to reserves	185,000	176,000	176,819
Transfer to other funds	105,000	105,000	105,000
Transfer from capital equity	(5,816,445)	(5,816,445)	(5,578,834)
Total transfers of equity	<u>\$ (5,951,826)</u>	<u>\$ (5,562,172)</u>	<u>\$ (5,439,754)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Police services:</b>			
Revenue			
Property tax requirement (contribution)	\$ 18,287,608	\$ 18,033,034	\$ 16,865,464
Fees, rates and sales of service	209,800	201,423	222,958
Government transfers	3,153,889	3,514,575	2,292,210
Private contributions	0	5,015	0
Total operating revenue	<u>\$ 21,651,297</u>	<u>\$ 21,754,047</u>	<u>\$ 19,380,632</u>
Expenses			
Salaries, wages and benefits	\$ 3,585,446	\$ 3,401,589	\$ 3,287,516
Personnel expenses	57,085	29,168	26,624
Supplies and other expenses	63,770	56,500	62,350
Contractual services	18,970,361	17,368,709	16,004,634
Transfers from other functions	99,058	109,550	123,165
Amortization of tangible capital assets	61,261	61,261	62,799
Total operating expenses	<u>\$ 22,836,981</u>	<u>\$ 21,026,777</u>	<u>\$ 19,567,088</u>
Transfers of equity			
Transfer from reserves	\$ (1,124,423)	\$ (1,124,423)	\$ (1,044,570)
Transfer to reserves	-	1,912,954	920,913
Transfer from capital equity	(61,261)	(61,261)	(62,799)
Total transfers of equity	<u>\$ (1,185,684)</u>	<u>\$ 727,270</u>	<u>\$ (186,456)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Public transit:</b>			
Revenue			
Property tax requirement (contribution)	\$ 3,200,745	\$ 2,961,761	\$ 2,842,304
Fees, rates and sales of service	4,414,840	4,308,274	4,026,468
Government transfers	5,420,634	5,478,693	5,283,326
Total operating revenue	<u>\$ 13,036,219</u>	<u>\$ 12,748,728</u>	<u>\$ 12,152,098</u>
Expenses			
Salaries, wages and benefits	\$ 114,686	\$ 116,901	\$ 107,638
Personnel expenses	1,175	3,790	1,111
Supplies and other expenses	-	-	81
Contractual services	12,755,427	12,464,434	11,999,052
Transfers from other functions	164,931	163,603	44,216
Amortization of tangible capital assets	20,218	20,218	12,347
Total operating expenses	<u>\$ 13,056,437</u>	<u>\$ 12,768,946</u>	<u>\$ 12,164,445</u>
Transfers of equity			
Transfer from capital equity	(20,218)	(20,218)	(12,347)
Total transfers of equity	<u>\$ (20,218)</u>	<u>\$ (20,218)</u>	<u>\$ (12,347)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Solid waste:</b>			
Revenue			
Property tax requirement (contribution)	\$ 789,318	\$ 787,629	\$ 1,396,616
Fees, rates and sales of service	6,427,292	6,468,198	6,590,625
Total operating revenue	<u>\$ 7,216,610</u>	<u>\$ 7,255,827</u>	<u>\$ 7,987,241</u>
Expenses			
Salaries, wages and benefits	\$ 1,758,959	\$ 1,833,862	\$ 1,734,952
Personnel expenses	7,410	10,045	7,904
Supplies and other expenses	284,390	448,516	1,244,544
Contractual services	2,906,395	2,818,579	2,818,766
Transfers from other functions	3,127,989	3,088,954	2,857,558
Transfers to other functions	(1,690,774)	(1,646,418)	(1,316,673)
Amortization of tangible capital assets	24,910	24,910	24,570
Total operating expenses	<u>\$ 6,419,279</u>	<u>\$ 6,578,448</u>	<u>\$ 7,371,621</u>
Transfers of equity			
Transfer to reserves	\$ 691,985	\$ 572,033	\$ 640,190
Transfer to other funds	130,256	130,256	-
Transfer from capital equity	(24,910)	(24,910)	(24,570)
Total transfers of equity	<u>\$ 797,331</u>	<u>\$ 677,379</u>	<u>\$ 615,620</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Water utility:</b>			
Revenue			
Fees, rates and sales of service	\$ 11,114,090	\$ 13,507,323	\$ 14,394,176
Investment income	45,000	588,369	305,716
Total operating revenue	<u>\$ 11,159,090</u>	<u>\$ 14,095,692</u>	<u>\$ 14,699,892</u>
Expenses			
Salaries, wages and benefits	\$ 2,770,034	\$ 2,542,729	\$ 2,590,122
Personnel expenses	40,686	39,265	44,720
Supplies and other expenses	3,338,593	3,537,594	4,917,157
Contractual services	615,070	700,137	476,977
Transfers from other functions	1,960,826	1,954,422	1,963,183
Transfers to other functions	(286,539)	(286,539)	(286,539)
Cost allocated to capital	(34,306)	-	-
Debt servicing costs	2,036,854	2,003,569	2,111,305
Amortization of tangible capital assets	3,369,689	3,369,689	3,106,797
Total operating expenses	<u>\$ 13,810,907</u>	<u>\$ 13,860,866</u>	<u>\$ 14,923,722</u>
Transfers of equity			
Transfer from reserves	\$ -	\$ (24,000)	\$ -
Transfer to reserves	-	2,506,025	1,991,465
Transfer from other funds	(32,128)	-	-
Transfer to other funds	750,000	1,122,490	891,502
Transfer from capital equity	(3,369,689)	(3,369,689)	(3,106,797)
Total transfers of equity	<u>\$ (2,651,817)</u>	<u>\$ 234,826</u>	<u>\$ (223,830)</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Sewer utility:</b>			
Revenue			
Fees, rates and sales of service	\$ 5,687,368	\$ 6,670,269	\$ 8,309,476
Investment income	91,000	511,696	356,675
Total operating revenue	<u>\$ 5,778,368</u>	<u>\$ 7,181,965</u>	<u>\$ 8,666,151</u>
Expenses			
Salaries, wages and benefits	\$ 1,531,080	\$ 1,460,432	\$ 1,401,705
Personnel expenses	40,701	25,860	33,318
Supplies and other expenses	2,058,618	1,982,855	1,741,399
Contractual services	579,512	769,462	768,332
Transfers from other functions	1,316,679	1,167,419	1,255,012
Transfers to other functions	(39,640)	(39,640)	(39,640)
Cost allocated to capital	(34,304)	-	-
Debt servicing costs	376,498	358,310	448,350
Amortization of tangible capital assets	1,026,031	1,026,031	1,003,447
Total operating expenses	<u>\$ 6,855,175</u>	<u>\$ 6,750,729</u>	<u>\$ 6,611,923</u>
Transfers of equity			
Transfer from reserves	\$ (50,000)	\$ -	\$ -
Transfer to reserves	-	1,173,331	2,915,099
Transfer from other funds	(776)	-	-
Transfer to other funds	-	283,936	142,576
Transfer from capital equity	(1,026,031)	(1,026,031)	(1,003,447)
Total transfers of equity	<u>\$ (1,076,807)</u>	<u>\$ 431,236</u>	<u>\$ 2,054,228</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 14 . Operating activities by segment (continued):

	2011 Fiscal Plan	2011	2010
<b>Kamloops Airport Authority Society:</b>			
Revenue			
Fees, rates and sales of service	\$ -	\$ 2,085,661	\$ 1,592,505
Government transfers		275,475	111,731
Investment income	-	36,637	28,280
Total operating revenue	\$ -	\$ 2,397,773	\$ 1,732,516
Expenses			
Supplies and other expenses	\$ -	\$ -	\$ 43,611
Contractual services	-	54,545	19,588
Debt servicing costs	-	357,636	218,331
Amortization of tangible capital assets	-	1,596,113	1,608,005
Total operating expenses	\$ -	\$ 2,008,294	\$ 1,889,535
Transfers of equity			
Transfer to reserves	\$ -	\$ 1,970,445	\$ 1,397,986
Transfer to funds	-	15,147	53,000
Transfer from capital equity	-	(1,596,113)	(1,608,005)
Total transfers of equity	\$ -	\$ 389,479	\$ (157,019)
<b>Venture Kamloops Business Development Society:</b>			
Revenue			
Fees, rates and sales of service	\$ 1,500	\$ 2,426	\$ 20,751
Government transfers	5,000	15,772	9,566
Investment income	250	2,601	951
Total operating revenue	\$ 6,750	\$ 20,799	\$ 31,268
Expenses			
Supplies and other expenses	\$ 630,115	\$ 613,608	\$ 487,519
Amortization of tangible capital assets	-	5,389	4,884
Total operating expenses	\$ 630,115	\$ 618,997	\$ 492,403
Transfers of equity			
Transfer to reserves	\$ -	\$ 1,060	\$ 112,865
Transfer from other funds	-623,365	(593,869)	(574,000)
Transfer from capital equity	-	(5,389)	-
Total transfers of equity	\$ -623,365	\$ (598,198)	\$ (461,135)

#### 14 . Operating activities by segment (continued):

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Total operating expenses by segment:</b>			
Salaries, wages and benefits	\$ 58,954,587	\$ <b>56,694,740</b>	\$ 54,133,653
Personnel expenses	1,180,301	<b>886,881</b>	897,617
Supplies and other expenses	25,960,800	<b>24,455,596</b>	24,871,523
Contractual services	44,177,240	<b>42,314,371</b>	39,922,819
Transfers from other functions	14,598,753	<b>14,456,575</b>	14,401,250
Transfers to other functions	(14,598,753)	<b>(15,322,192)</b>	(15,199,410)
Cost allocated to capital	(3,298,281)	<b>(1,972,005)</b>	(1,915,692)
Amortization of tangible capital assets	22,267,351	<b>23,868,853</b>	23,112,565
Debt servicing costs	5,293,567	<b>5,437,211</b>	5,529,169
Net loss on disposal of capital assets	-	<b>2,632,737</b>	-
Total operating expenses	<u>\$ 154,535,565</u>	<u>\$ <b>153,452,767</b></u>	<u>\$ 145,753,494</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 15 . Taxation:

	2011 Fiscal Plan	2011	2010
<b>General fund:</b>			
Real property	\$ 83,077,900	\$ <b>82,910,327</b>	\$ 79,590,191
Special assessments	722,945	<b>857,289</b>	917,672
Utilities	1,395,811	<b>1,395,812</b>	1,337,812
Government transfers in lieu of taxes	2,354,817	<b>2,326,378</b>	2,287,260
	<u>87,551,473</u>	<u><b>87,489,806</b></u>	<u>84,132,935</u>
<b>Collections for other taxing authorities:</b>			
Province of British Columbia - school taxes	36,691,648	<b>37,432,191</b>	36,689,470
Thompson-Nicola Regional Hospital District	3,050,291	<b>3,485,891</b>	3,050,210
Thompson-Nicola Regional District	5,119,101	<b>5,210,618</b>	5,118,965
British Columbia Assessment Authority	1,054,384	<b>1,054,536</b>	1,054,405
	<u>45,915,424</u>	<u><b>47,183,236</b></u>	<u>45,913,050</u>
Payments to other taxing authorities	<u>(45,915,424)</u>	<u><b>(47,183,236)</b></u>	<u>(45,913,050)</u>
	<u>\$ 87,551,473</u>	<u>\$ <b>87,489,806</b></u>	<u>\$ 84,132,935</u>



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 16 . Government transfers:

	2011 Fiscal Plan	2011	2010
<b>General fund:</b>			
Federal Government:			
Policing	\$ 1,859,639	\$ 1,668,776	\$ 1,580,626
Community Works Fund	3,290,094	3,290,095	3,290,473
Provincial Government:			
Transit	5,420,634	5,478,693	5,283,326
Gaming revenue	2,400,000	2,385,250	2,386,808
Victims assistance	60,000	71,280	70,960
Traffic fines	1,064,250	1,617,495	461,456
Capital infrastructure	3,568,838	3,064,207	7,466,964
Other	668,523	498,809	433,798
	<u>18,331,978</u>	<u>18,074,605</u>	<u>20,974,411</u>
<b>Water fund:</b>			
Provincial Government:			
Capital infrastructure	<u>831,276</u>	<u>62,342</u>	<u>778,175</u>
<b>Sewer fund:</b>			
Provincial Government:			
Capital infrastructure	<u>3,733,412</u>	<u>1,086,451</u>	<u>2,105,921</u>
<b>Kamloops Airport Authority Society:</b>			
Federal Government:			
Capital infrastructure	<u>-</u>	<u>275,475</u>	<u>111,731</u>
<b>Venture Kamloops Business Development Society:</b>			
Provincial Government:			
Other	<u>5,000</u>	<u>15,772</u>	<u>9,566</u>
	<u>\$ 22,901,666</u>	<u>\$ 19,514,645</u>	<u>\$ 23,979,804</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

### 17 . Commitments and contingencies:

- (a) The City of Kamloops has entered into various agreements and contracts for services and construction for periods ranging from one to five years.
- (b) The City of Kamloops, as a member of the Thompson Nicola Regional District, is liable for its proportion of any operating deficits or long-term debt related to functions in which it participates.
- (c) The City of Kamloops is a participant in the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible the City, along with other participants, would be required to contribute towards the deficit.
- (d) The City of Kamloops and its employees contribute to the Municipal Pension Plan ("the Plan"), a jointly trusteesd pension plan. The Board of Trustees, representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of benefits. The pension plan is a multi-employer contributory pension plan. Basic pension benefits provided are defined. The plan has about 173,000 active members and approximately 63,000 retired members. Active members include approximately 35,000 contributors from local

The latest valuation as at December 31, 2009 indicated an unfunded liability of \$1,024 million for basic pension benefits. The next valuation will be as at December 31, 2012 with results available in 2013. Defined contribution plan accounting is applied to the Plan as the Plan exposes the participating entities to actuarial risks associated with the current and former employees of other entities, with the result that there is no consistent and reliable basis for allocating the obligation, Plan assets and cost to individual entities participating in the Plan.

The City of Kamloops paid \$4,247,519 (2010 - \$3,971,285) for employer contributions to the plan in fiscal 2011.

- (e) From time to time the City of Kamloops is brought forth as defendant in various lawsuits. The City reviews its exposure to any potential litigation for which it would not be covered by insurance and assesses whether a successful claim against the City would materially affect the consolidated financial statements of the City. The City reserves a portion of its operating surplus for future payment of insurance deductibles and payment of claims for which it would not be covered by insurance. The City is currently not aware of any claims brought against it that, if not defended successfully, would result in a material change to the consolidated financial statements of the City.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 17 . Commitments and contingencies (continued):

- (f) The City issues certain of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings and as required by legislation, a debt reserve fund is to be established in the amount of one-half the average instalment of principal and interest as set out in the agreement(s) entered into. The reserve is funded in part by cash, being the withholding of 1% of the total issue proceeds, and the remainder being funded by a demand note whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature and are not reflected in the accounts of the City.

Details of the cash deposits and contingent demand notes on hand at year end are as follows:

	Cash Deposits	Contingent Demand Notes	2011 Total	2010 Total
General fund	\$ 753,683	\$ 1,942,816	\$ <b>2,696,499</b>	\$ 2,509,634
Water utility fund	662,053	1,906,041	<b>2,568,094</b>	2,605,575
Sewer utility fund	116,440	309,051	<b>425,491</b>	523,966
Kamloops Airport Authority	98,099	326,119	<b>424,218</b>	424,218
	<u>\$ 1,630,275</u>	<u>\$ 4,484,027</u>	<u>\$ <b>6,114,302</b></u>	<u>\$ 6,063,393</u>

- (g) The Kamloops Airport Authority Society has entered into a lease agreement with Kamloops Airport Ltd. for a forty-five year term ending August 27, 2042. The lease provides for the option to extend the term for a further 20 years.
- (h) The City of Kamloops has provided an irrevocable standby letter of credit for \$92,000 to Fisheries and Oceans Canada. The letter of credit can be drawn upon to meet the City's obligations in connection with compensation and monitoring conditions of Fisheries Act Subsection 35(2). The letter of credit expires on July 20, 2012.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 18 . Trust funds:

The City operates the cemeteries and maintains a Cemetery Perpetual Care fund in accordance with the *Cremation, Interment and Funeral Services Act*. In accordance with PSAB guidelines, the Cemetery Perpetual Care Trust Fund is excluded from the City's consolidated financial statements.

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Cash and short-term investments	\$ 1,517,429	\$ 1,449,467
Accounts receivable	<u>11,175</u>	<u>11,175</u>
	<u>\$ 1,528,604</u>	<u>\$ 1,460,642</u>
<b>Accumulated surplus</b>		
Balance, beginning of the year	\$ 1,460,642	\$ 1,380,584
Care fund contributions	67,962	80,058
Interest earned	72,059	67,469
Contribution to cemetery operations	<u>(72,059)</u>	<u>(67,469)</u>
Balance, end of the year	<u>\$ 1,528,604</u>	<u>\$ 1,460,642</u>

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 19 . Fiscal plan:

The Financial Plan By-law adopted by Council at the time of adoption of the Annual Taxation By-law did not anticipate amortization expense. In addition, some expenses that were classified as capital expense did not represent new assets or extend the life or service capacity or improve the quality of an existing asset and, therefore, must be added to the operating expenses.

These expenses are added to the Financial Plan and presented as the fiscal plan in these consolidated financial statements as follows:

	Financial Plan By-law	Amortization expense and expenses not capitalized	Venture Kamloops Business Development Society	Fiscal Plan
<b>Revenue</b>				
Taxation	\$ 87,551,473	\$	\$	\$ 87,551,473
Development levies utilized	9,171,861			9,171,861
Fees, rates and sales of service	51,793,461		-89,690	51,703,771
Government transfers	22,896,666		5,000	22,901,666
Investment income	3,712,683		250	3,712,933
Private contributions	696,443			696,443
Gain on disposal of capital assets	85,958			85,958
	<u>175,908,545</u>	<u>-</u>	<u>-84,440</u>	<u>175,824,105</u>
<b>Expenses</b>				
Cemetery	611,225	161,221		772,446
Community development	4,618,730	107,016		4,725,746
Corporate administration	10,835,081	467,331		11,302,412
Environmental services	736,178	3,700		739,878
Fire services	14,499,315	184,293		14,683,608
Infrastructure maintenance	10,022,962	13,568,561		23,591,523
Legislative and enforcement	4,489,697	217,495		4,707,192
Parks, recreation and culture	23,439,847	6,964,019		30,403,866
Police services	22,770,080	66,901		22,836,981
Public transit	13,036,219	20,218		13,056,437
Solid waste	6,392,680	26,599		6,419,279
Water utility	9,408,588	4,402,319		13,810,907
Sewer utility	5,280,958	1,574,217		6,855,175
Kamloops Airport Authority	-			-
Venture Kamloops	-		630,115	630,115
	<u>126,141,560</u>	<u>27,763,890</u>	<u>630,115</u>	<u>154,535,565</u>
Operating activity	49,766,985	(27,763,890)	(714,555)	21,288,540
Debt principle repayment	(6,595,081)			(6,595,081)
Debt acquired	13,248,308			13,248,308



## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010

#### 19 . Fiscal plan (continued):

Transfer (to) / from reserves	(43,340,056)			(43,340,056)
Transfer (to) / from current funds	(101,612)		49,765	(51,847)
Transfer (to) / from capital equity	(12,978,544)	27,763,890	664,790	15,450,136
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**Schedule 1a - Tangible Capital Assets (2011)**

	Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010	2011 Additions	2011 Disposals	Accumulated Depreciation on Disposals	2011 Depreciation	Original Cost as at December 31, 2011	Accumulated Depreciation to December 31, 2011	Net Asset Value as at December 31, 2011
<b>Cemetery</b>										
Site improvements	1,133,898	(450,203)	683,695	-	(1,304)	988	(84,581)	1,132,594	(533,796)	598,798
Buildings	2,270,872	(929,881)	1,340,991	-	-	-	(55,603)	2,270,872	(985,484)	1,285,388
Equipment	96,464	(59,146)	37,318	-	-	-	(9,647)	96,464	(68,793)	27,671
Computing infrastructure	500	(350)	150	-	-	-	(100)	500	(450)	50
	3,501,734	(1,439,580)	2,062,154	-	(1,304)	988	(149,931)	3,500,430	(1,588,523)	1,911,907
<b>Community development</b>										
Land	74,807,866	-	74,807,866	1,268,020	(191,789)	1,298	(18,612)	75,884,097	-	75,884,097
Site improvements	669,614	(279,127)	390,487	10,124	(2,366)	-	(4,062)	677,372	(296,441)	380,931
Buildings	237,811	(148,307)	89,504	-	-	-	(152,369)	237,811	(152,369)	85,442
Transportation network	6,941	(2,728)	4,213	-	-	-	(138)	6,941	(2,866)	4,075
Equipment	262,242	(158,379)	103,863	531	-	-	(26,250)	262,773	(184,629)	78,144
Computing infrastructure	194,964	(96,091)	98,873	-	(1,285)	1,028	(33,188)	193,679	(128,251)	65,428
Work in progress	27,337	-	27,337	(27,337)	-	-	-	-	-	-
	76,206,775	(684,632)	75,522,143	1,251,338	(195,440)	2,326	(82,250)	77,262,673	(764,556)	76,498,117
<b>Corporate administration</b>										
Site improvements	47,022	(12,930)	34,092	-	-	-	(2,351)	47,022	(15,281)	31,741
Transportation network	372	(202)	170	-	-	-	(4)	372	(206)	166
Equipment	250,356	(69,343)	181,013	67,578	-	-	(28,412)	317,934	(97,755)	220,179
Computing infrastructure	4,776,467	(3,910,890)	865,577	267,473	(150,162)	119,894	(319,493)	4,893,778	(4,110,489)	783,289
Work in progress	1,471,673	-	1,471,673	441,479	-	-	-	1,913,152	-	1,913,152
	6,545,890	(3,993,365)	2,552,525	776,530	(150,162)	119,894	(350,260)	7,172,258	(4,223,731)	2,948,527
<b>Environmental services</b>										
Site improvements	23,149	(10,512)	12,637	-	-	-	(957)	23,149	(11,469)	11,680
Computing infrastructure	14,317	(7,254)	7,063	-	-	-	(2,743)	14,317	(9,997)	4,320
	37,466	(17,766)	19,700	-	-	-	(3,700)	37,466	(21,466)	16,000
<b>Fire services</b>										
Site improvements	18,826	(17,431)	1,395	-	-	-	(656)	18,826	(18,087)	739
Buildings	379,048	(108,420)	270,628	-	-	-	(12,158)	379,048	(120,578)	258,470
Equipment	1,347,679	(837,104)	510,575	103,334	-	-	(139,930)	1,451,013	(977,034)	473,979
Computing infrastructure	119,060	(35,811)	83,249	23,952	(11,305)	8,830	(24,261)	131,707	(51,242)	80,465
Work in progress	2,299,270	-	2,299,270	2,944,039	-	-	-	5,243,309	-	5,243,309
	4,163,883	(998,766)	3,165,117	3,071,325	(11,305)	8,830	(177,005)	7,223,903	(1,166,941)	6,056,962
<b>Infrastructure maintenance</b>										
Land under roads	405,664,503	-	405,664,503	8,624,197	(60,034)	-	-	414,228,666	-	414,228,666
Site improvements	8,924,343	(2,400,170)	6,524,173	102,918	(159,875)	39,415	(213,118)	8,867,386	(2,573,873)	6,293,513
Buildings	29,316,410	(11,018,915)	18,297,495	124,212	-	-	(766,256)	29,440,622	(11,785,171)	17,655,451
Transportation network	203,277,115	(85,338,340)	117,938,775	6,015,962	(1,641,354)	708,426	(5,195,632)	207,651,723	(89,825,546)	117,826,177
Drainage network	67,067,835	(23,234,222)	43,833,613	1,482,653	(1,142,951)	714,828	(1,862,428)	67,407,537	(24,381,822)	43,025,715
Equipment	35,485,829	(20,345,875)	15,139,954	4,053,950	(2,235,591)	2,235,589	(2,832,576)	37,304,188	(20,942,862)	16,361,326
Computing infrastructure	291,011	(195,565)	95,446	-	(32,288)	25,828	(34,941)	258,723	(204,678)	54,045
Communication network	1,440,183	(291,514)	1,148,669	-	(7,600)	2,660	(71,829)	1,432,563	(360,663)	1,071,900
Work in progress	3,814,449	-	3,814,449	2,425,862	-	-	-	6,240,311	-	6,240,311
	755,281,678	(142,824,601)	612,457,077	22,829,754	(5,279,693)	3,726,746	(10,976,780)	772,831,739	(150,074,635)	622,757,104

**Schedule 1a - Tangible Capital Assets (2011)**

	Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010	2011 Additions	2011 Disposals	Accumulated Depreciation on Disposals	2011 Depreciation	Original Cost as at December 31, 2011	Accumulated Depreciation to December 31, 2011	Net Asset Value as at December 31, 2011
<b>Legislative and enforcement</b>										
Buildings	1,230,523	(1,019,057)	211,466	1,056,090	-	-	(35,171)	2,286,613	(1,054,228)	1,232,385
Equipment	1,589,477	(737,261)	852,216	-	-	-	(158,948)	1,589,477	(896,209)	693,268
Computing infrastructure	90,415	(55,332)	35,083	-	(6,392)	5,112	(14,752)	84,023	(64,972)	19,051
	2,910,415	(1,811,650)	1,098,765	1,056,090	(6,392)	5,112	(208,871)	3,960,113	(2,015,409)	1,944,704
<b>Parks, recreation and cultural services</b>										
Site improvements	45,469,763	(23,056,179)	22,413,584	6,579,136	(1,184,712)	686,440	(2,388,836)	50,864,187	(24,758,575)	26,105,612
Buildings	82,369,849	(37,744,751)	44,625,098	1,090,444	-	-	(2,062,140)	83,460,293	(39,806,891)	43,653,402
Transportation network	11,442,725	(5,238,550)	6,204,175	1,107,754	(961)	361	(225,909)	12,549,518	(5,464,098)	7,085,420
Water network	6,649,837	(3,776,311)	2,873,526	883,906	-	-	(362,578)	7,533,743	(4,138,889)	3,394,854
Equipment	7,469,279	(4,475,773)	2,993,506	305,230	-	-	(740,436)	7,774,509	(5,216,209)	2,558,300
Computing infrastructure	235,491	(145,158)	90,333	-	(31,556)	25,240	(36,546)	203,935	(156,464)	47,471
Work in progress	8,243,143	-	8,243,143	(7,434,378)	-	-	-	808,765	-	808,765
	161,880,087	(74,436,722)	87,443,365	2,532,092	(1,217,229)	712,041	(5,816,445)	163,194,950	(79,541,126)	83,653,824
<b>Police services</b>										
Equipment	514,206	(311,660)	202,546	31,342	-	-	(52,986)	545,548	(364,648)	180,900
Computing infrastructure	63,350	(40,906)	22,444	-	(35,625)	28,280	(8,273)	27,725	(20,899)	6,826
	577,556	(352,566)	224,990	31,342	(35,625)	28,280	(61,261)	573,273	(385,547)	187,726
<b>Public transit</b>										
Site improvements	107,463	(8,170)	99,293	34,374	-	-	(10,545)	141,837	(18,715)	123,122
Buildings	71,667	(6,448)	65,219	-	-	-	(1,433)	71,667	(7,881)	63,786
Transportation network	159,839	(28,386)	131,443	-	-	-	(8,240)	159,839	(36,636)	123,203
	338,969	(43,014)	295,955	34,374	-	-	(20,218)	373,343	(63,232)	310,111
<b>Solid waste</b>										
Site improvements	223,207	(66,369)	156,838	-	-	-	(6,856)	223,207	(73,225)	149,982
Buildings	408,626	(93,180)	315,446	-	-	-	(14,890)	408,626	(108,070)	300,556
Computing infrastructure	18,888	(12,055)	6,833	-	(5,151)	4,120	(3,164)	13,737	(11,099)	2,638
Work in progress	-	-	-	314,573	-	-	-	314,573	-	314,573
	650,721	(171,604)	479,117	314,573	(5,151)	4,120	(24,910)	960,143	(192,394)	767,749
<b>Water utility</b>										
Site improvements	687,761	(377,803)	309,958	-	-	-	(63,318)	687,761	(441,121)	246,640
Buildings	19,203,198	(4,388,083)	14,815,115	1,015,896	-	-	(708,829)	20,219,094	(5,096,912)	15,122,182
Transportation network	41,316	(26,496)	14,820	-	-	-	(1,332)	41,316	(27,828)	13,488
Water network	131,808,789	(39,059,642)	92,749,147	6,837,733	(1,036,834)	397,062	(2,538,021)	137,609,688	(41,200,601)	96,409,087
Equipment	502,879	(294,104)	208,775	100,918	-	-	(55,335)	603,797	(349,439)	254,358
Computing infrastructure	8,898	(6,969)	1,929	17,110	-	-	(2,854)	26,008	(9,823)	16,185
Work in progress	900,916	-	900,916	360,314	-	-	-	1,261,230	-	1,261,230
	153,153,757	(44,153,097)	109,000,660	8,331,971	(1,036,834)	397,062	(3,369,689)	160,448,894	(47,125,724)	113,323,170
<b>Sewer utility</b>										
Site improvements	146,163	(108,072)	38,091	-	-	-	(4,546)	146,163	(112,618)	33,545
Buildings	2,637,589	(1,174,576)	1,463,013	15,155	-	-	(63,648)	2,652,744	(1,238,224)	1,414,520
Sanitary network	57,447,158	(19,332,177)	38,114,981	1,781,582	(344,256)	-	(947,465)	58,884,444	(20,159,929)	38,724,515
Equipment	50,207	(4,572)	45,635	53,760	-	-	(7,707)	103,967	(12,279)	91,688
Computing infrastructure	11,333	(5,318)	6,015	3,989	-	-	(2,665)	15,322	(7,983)	7,339
Work in progress	6,760,306	-	6,760,306	2,536,954	-	-	-	9,297,260	-	9,297,260
	67,052,756	(20,624,715)	46,428,041	4,391,440	(344,256)	119,713	(1,026,031)	71,099,900	(21,531,033)	49,568,867

**Schedule 1a - Tangible Capital Assets (2011)**

Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010	2011 Additions	2011 Disposals	Accumulated Depreciation on Disposals	2011 Depreciation	Original Cost as at December 31, 2011	Accumulated Depreciation as at December 31, 2011	Net Asset Value as at December 31, 2011
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**Kamloops Airport Authority Society**

Land	8,745,200	-	8,745,200	-	-	-	8,745,200	-	8,745,200
Buildings	19,945,803	(3,233,350)	16,712,453	440,537	-	(547,492)	20,386,340	(3,780,842)	16,605,498
Transportation network	36,771,236	(10,314,165)	26,457,071	615,356	-	(832,881)	37,386,592	(11,147,046)	26,239,546
Drainage network	1,981,915	(121,793)	1,860,122	-	-	(55,804)	1,981,915	(177,597)	1,804,318
Sanitary network	543,400	(188,649)	354,751	-	-	(10,642)	543,400	(199,291)	344,109
Water network	4,890,600	(1,697,839)	3,192,761	-	-	(95,783)	4,890,600	(1,793,622)	3,096,978
Equipment	1,075,838	(705,159)	370,679	114,226	-	(49,537)	1,190,064	(754,696)	435,368
Computing infrastructure	76,457	(72,497)	3,960	15,945	-	(3,974)	92,402	(76,471)	15,931
	74,030,449	(16,333,452)	57,696,997	1,186,064	-	(1,596,113)	75,216,513	(17,929,565)	57,286,948

**Venture Kamloops Business Development Society**

Equipment	24,975	(16,323)	8,652	809	-	(2,561)	25,784	(18,884)	6,900
Computing infrastructure	17,021	(12,651)	4,370	1,688	-	(2,829)	18,709	(15,480)	3,229
	41,996	(28,974)	13,022	2,497	-	(5,390)	44,493	(34,364)	10,129

**Total tangible capital assets**

	<b>1,306,374,132</b>	<b>(307,914,504)</b>	<b>998,459,628</b>	<b>45,809,390</b>	<b>(8,283,431)</b>	<b>5,125,112</b>	<b>(23,868,854)</b>	<b>1,343,900,091</b>	<b>(326,658,246)</b>	<b>1,017,241,845</b>
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**Summary by asset group:**

Land	83,553,066	-	83,553,066	1,266,020	(191,789)	-	84,629,297	-	84,629,297	
Land under roads	405,664,503	-	405,664,503	8,624,197	(60,034)	-	414,228,666	-	414,228,666	
Site improvements	57,451,209	(26,786,966)	30,664,243	6,726,552	(1,348,257)	728,141	62,829,504	(28,853,201)	33,976,303	
Buildings	158,071,396	(59,864,968)	98,206,428	3,742,334	-	(4,271,682)	161,813,730	(64,136,550)	97,677,080	
Transportation network	251,699,544	(100,948,877)	150,750,667	7,739,072	(1,642,315)	708,787	257,796,301	(106,504,226)	151,292,075	
Drainage network	69,049,750	(23,356,015)	45,693,735	1,482,653	(1,142,951)	714,828	69,389,452	(24,559,419)	44,830,033	
Sanitary network	57,990,558	(19,520,826)	38,469,732	1,781,582	(344,296)	119,713	59,427,844	(20,359,220)	39,068,624	
Water network	143,349,226	(44,533,792)	98,815,434	7,721,639	(1,036,834)	397,062	150,034,031	(47,133,112)	102,900,919	
Equipment	48,669,431	(28,014,699)	20,654,732	4,831,678	(2,235,591)	2,235,589	51,265,518	(29,883,437)	21,382,081	
Computing infrastructure	5,918,172	(4,596,847)	1,321,325	330,157	(273,764)	218,332	5,974,565	(4,868,298)	1,106,267	
Communication network	1,440,183	(291,514)	1,148,669	-	(7,600)	2,660	1,432,583	(360,683)	1,071,900	
Work in progress	23,517,094	-	23,517,094	1,561,506	-	-	25,078,600	-	25,078,600	
	1,306,374,132	(307,914,504)	998,459,628	45,809,390	(8,283,431)	5,125,112	(23,868,854)	1,343,900,091	(326,658,246)	1,017,241,845



Canada's True North Capital

**Schedule 1b - Tangible Capital Assets (2010) - Restated**

	Original Cost as at December 31, 2009	Accumulated Depreciation to December 31, 2009	Net Asset Value as at December 31, 2009	2010 Additions	2010 Disposals	Accumulated Depreciation on Disposals	2010 Depreciation	Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010
<b>Cemetery</b>										
Site improvements	968,639	(377,557)	591,082	165,259	-	-	(72,646)	1,133,898	(450,203)	683,695
Buildings	2,270,872	(873,668)	1,397,204	-	-	-	(56,213)	2,270,872	(929,881)	1,340,991
Equipment	96,464	(49,499)	46,965	-	-	-	(9,647)	96,464	(59,146)	37,318
Computing infrastructure	500	(250)	250	-	-	-	(100)	500	(350)	150
Work in progress	15,223	-	15,223	(15,223)	-	-	-	-	-	-
	3,351,698	(1,300,974)	2,050,724	150,036	-	-	(138,606)	3,501,734	(1,439,580)	2,062,154
<b>Community development</b>										
Land	74,451,123	-	74,451,123	2,388,152	(2,031,409)	-	-	74,807,866	-	74,807,866
Site improvements	624,497	(260,648)	363,849	45,117	-	-	(18,479)	669,614	(279,127)	390,487
Buildings	237,811	(144,245)	93,566	-	-	-	(4,062)	237,811	(148,307)	89,504
Transportation network	6,941	(2,590)	4,351	-	-	-	(138)	6,941	(2,728)	4,213
Equipment	262,242	(132,155)	130,087	-	-	-	(26,224)	262,242	(158,379)	103,863
Computing infrastructure	167,535	(106,582)	60,953	74,829	(47,400)	42,830	(32,339)	194,964	(96,091)	98,873
Work in progress	12,227	-	12,227	15,110	-	-	-	27,337	-	27,337
	75,762,376	(646,220)	75,116,156	2,523,208	(2,078,809)	42,830	(81,242)	76,206,775	(684,632)	75,522,143
<b>Corporate administration</b>										
Site improvements	47,022	(10,579)	36,443	-	-	-	(2,351)	47,022	(12,930)	34,092
Transportation network	372	(197)	175	-	-	-	(5)	372	(202)	170
Equipment	250,356	(44,307)	206,049	-	-	-	(25,036)	250,356	(69,343)	181,013
Computing infrastructure	4,848,985	(4,017,688)	831,297	376,028	(446,546)	418,109	(311,311)	4,776,467	(3,910,690)	865,577
Work in progress	939,977	-	939,977	531,696	-	-	-	1,471,673	-	1,471,673
	6,086,712	(4,072,771)	2,013,941	907,724	(446,546)	418,109	(338,703)	6,545,890	(3,993,365)	2,552,525
<b>Environmental services</b>										
Site improvements	23,149	(9,555)	13,594	-	-	-	(957)	23,149	(10,512)	12,637
Computing infrastructure	14,317	(4,388)	9,929	-	-	-	(2,866)	14,317	(7,254)	7,063
	37,466	(13,943)	23,523	-	-	-	(3,823)	37,466	(17,766)	19,700
<b>Fire services</b>										
Site improvements	18,826	(16,775)	2,051	-	-	-	(656)	18,826	(17,431)	1,395
Buildings	121,429	(98,257)	23,172	159,619	-	-	(10,163)	379,048	(108,420)	270,628
Equipment	1,333,393	(703,053)	630,340	14,286	-	-	(134,051)	1,347,679	(837,104)	510,575
Computing infrastructure	70,768	(46,515)	24,253	78,746	(30,454)	28,274	(17,570)	119,060	(35,811)	83,249
Work in progress	195,099	-	195,099	2,104,171	-	-	-	2,299,270	-	2,299,270
	1,837,515	(864,600)	972,915	2,356,822	(30,454)	28,274	(162,440)	4,163,883	(998,766)	3,165,117
<b>Infrastructure maintenance</b>										
Land under roads	399,069,947	-	399,069,947	6,594,556	-	-	-	405,664,503	-	405,664,503
Site improvements	6,934,416	(2,178,473)	4,755,943	1,989,927	-	-	(221,697)	8,924,343	(2,400,170)	6,524,173
Buildings	27,505,428	(10,288,206)	17,217,222	1,810,982	-	-	(730,709)	29,316,410	(11,018,915)	18,297,495
Transportation network	196,352,202	(80,188,068)	116,164,134	6,924,913	-	-	(5,150,272)	203,277,115	(85,338,340)	117,938,775
Drainage network	43,982,939	(21,348,954)	22,633,985	2,084,896	-	-	(1,885,268)	67,067,835	(23,234,222)	43,833,613
Equipment	32,893,534	(18,097,745)	14,795,789	3,034,495	(442,200)	441,310	(2,689,440)	35,485,829	(20,345,875)	15,139,954
Computing infrastructure	269,667	(183,767)	85,900	55,139	(33,795)	30,494	(42,292)	291,011	(195,565)	95,446
Communication network	1,241,354	(224,475)	1,016,879	198,829	-	-	(67,039)	1,440,183	(291,514)	1,148,669
Work in progress	4,824,785	-	4,824,785	(1,010,336)	-	-	-	3,814,449	-	3,814,449
	734,074,272	(132,509,688)	601,564,584	21,683,401	(475,995)	471,804	(10,786,717)	755,281,678	(142,824,601)	612,457,077





Canada's Toughest Capital

**Schedule 1b - Tangible Capital Assets (2010) - Restated**

	Original Cost as at December 31, 2009	Accumulated Depreciation to December 31, 2009	Net Asset Value as at December 31, 2009	2010 Additions	2010 Disposals	Accumulated Depreciation on Disposals	2010 Depreciation	Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010
<b>Legislative and enforcement</b>										
Buildings	1,219,646	(994,555)	225,091	10,877	-	-	(24,502)	1,230,523	(1,019,057)	211,466
Equipment	1,589,477	(578,313)	1,011,164	-	-	-	(158,948)	1,589,477	(737,261)	852,216
Computing infrastructure	88,879	(54,263)	34,616	19,741	(18,205)	14,832	(15,901)	90,415	(55,332)	35,083
	2,898,002	(1,627,131)	1,270,871	30,618	(18,205)	14,832	(199,351)	2,910,415	(1,811,650)	1,098,765
<b>Parks, recreation and cultural services</b>										
Site improvements	44,850,667	(20,802,583)	24,048,084	646,191	(27,095)	15,456	(2,269,052)	45,469,763	(23,056,179)	22,413,584
Buildings	80,616,476	(35,754,746)	44,861,730	1,753,373	-	-	(1,990,005)	82,369,849	(37,744,751)	44,625,098
Transportation network	10,995,806	(5,019,879)	5,975,927	446,919	-	-	(218,671)	11,442,725	(5,238,550)	6,204,175
Water network	6,585,048	(3,444,476)	3,140,572	64,789	-	-	(331,835)	6,649,837	(3,776,311)	2,873,526
Equipment	7,297,909	(3,747,734)	3,550,175	171,370	-	-	(728,039)	7,469,279	(4,475,773)	2,993,506
Computing infrastructure	238,252	(145,444)	92,808	45,075	(47,836)	41,518	(41,232)	235,491	(145,158)	90,333
Work in progress	979,523	-	979,523	7,263,620	-	-	-	8,243,143	-	8,243,143
	151,563,681	(68,914,862)	82,648,819	10,391,337	(74,931)	56,974	(5,578,834)	161,880,087	(74,436,722)	87,443,365
<b>Police services</b>										
Equipment	498,175	(261,041)	237,134	16,031	-	-	(50,619)	514,206	(311,660)	202,546
Computing infrastructure	64,779	(34,494)	30,285	5,784	(7,213)	5,768	(12,180)	63,350	(40,906)	22,444
Work in progress	3,346	-	3,346	(3,346)	-	-	-	-	-	-
	566,300	(295,535)	270,765	18,469	(7,213)	5,768	(62,799)	577,556	(352,566)	224,990
<b>Public transit</b>										
Site improvements	5,187	(2,857)	2,330	102,276	-	-	(5,313)	107,463	(8,170)	99,293
Buildings	71,667	(5,015)	66,652	-	-	-	(1,433)	71,667	(6,448)	65,219
Transportation network	59,378	(22,795)	36,583	100,461	-	-	(5,601)	159,839	(28,396)	131,443
Work in progress	213,048	-	213,048	(213,048)	-	-	-	-	-	-
	349,280	(30,667)	318,613	(10,311)	-	-	(12,347)	338,969	(43,014)	295,955
<b>Solid waste</b>										
Site improvements	117,816	(60,831)	56,985	105,391	-	-	(5,539)	223,207	(66,369)	156,838
Buildings	408,626	(78,129)	330,497	-	-	-	(15,051)	408,626	(93,180)	315,446
Computing infrastructure	20,927	(9,914)	11,013	-	(2,039)	1,840	(3,981)	18,888	(12,055)	6,833
Work in progress	66,902	-	66,902	(66,902)	-	-	-	-	-	-
	614,271	(148,874)	465,397	38,489	(2,039)	1,840	(24,570)	650,721	(171,604)	479,117
<b>Water utility</b>										
Site improvements	687,761	(313,106)	374,655	-	-	-	(64,697)	687,761	(377,803)	309,958
Buildings	16,531,721	(3,781,513)	12,750,208	2,671,477	-	-	(606,570)	19,203,198	(4,388,083)	14,815,115
Transportation network	41,316	(25,164)	16,152	-	-	-	(1,332)	41,316	(26,496)	14,820
Water network	124,277,579	(36,677,085)	87,600,494	7,533,020	(1,810)	1,407	(2,383,964)	131,808,789	(39,059,642)	92,749,147
Equipment	472,491	(245,332)	227,159	30,388	-	-	(48,772)	502,879	(294,104)	208,775
Computing infrastructure	8,898	(5,507)	3,391	-	-	-	(1,462)	8,898	(6,969)	1,929
Work in progress	7,838,929	-	7,838,929	(6,938,013)	-	-	-	900,916	-	900,916
	149,858,695	(41,047,707)	108,810,988	3,296,872	(1,810)	1,407	(3,106,797)	153,153,757	(44,153,097)	109,000,660
<b>Sewer utility</b>										
Site improvements	146,163	(103,354)	42,809	-	-	-	(4,718)	146,163	(108,072)	38,091
Buildings	2,637,589	(1,110,289)	1,527,300	-	-	-	(64,287)	2,637,589	(1,174,576)	1,463,013



Canada's Tourism Capital

**Schedule 1b - Tangible Capital Assets (2010) - Restated**

	Original Cost as at December 31, 2009	Accumulated Depreciation to December 31, 2009	Net Asset Value as at December 31, 2009	2010 Additions	2010 Disposals	Accumulated Depreciation on Disposals	2010 Depreciation	Original Cost as at December 31, 2010	Accumulated Depreciation to December 31, 2010	Net Asset Value as at December 31, 2010
Sanitary network	56,443,676	(18,405,107)	38,038,569	1,005,627	(2,145)	1,964	(929,034)	57,447,158	(19,332,177)	38,114,981
Equipment	20,635	(1,031)	19,604	29,572	-	-	(3,541)	50,207	(4,572)	45,635
Computing infrastructure	7,333	(3,451)	3,882	4,000	-	-	(1,867)	11,333	(5,318)	6,015
Work in progress	1,272,295	-	1,272,295	5,488,011	-	-	-	6,760,306	-	6,760,306
	60,527,691	(19,623,232)	40,904,459	6,527,210	(2,145)	1,964	(1,003,447)	67,052,756	(20,624,715)	46,428,041
<b>Kamloops Airport Authority Society</b>										
Land	8,745,200	-	8,745,200	-	-	-	-	8,745,200	-	8,745,200
Buildings	19,787,999	(2,680,305)	17,107,694	157,804	-	-	(553,045)	19,945,803	(3,233,350)	16,712,453
Transportation network	36,733,708	(9,470,983)	27,262,725	37,528	-	-	(843,182)	36,771,236	(10,314,165)	26,457,071
Drainage network	1,981,915	(64,264)	1,917,651	-	-	-	(57,529)	1,981,915	(121,793)	1,860,122
Sanitary network	543,400	(177,677)	365,723	-	-	-	(10,972)	543,400	(188,649)	354,751
Water network	4,890,600	(1,599,094)	3,291,506	-	-	-	(98,745)	4,890,600	(1,697,839)	3,192,761
Equipment	1,054,779	(661,583)	393,196	21,059	-	-	(43,576)	1,075,838	(705,159)	370,679
Computing infrastructure	72,371	(71,541)	830	4,086	-	-	(956)	76,457	(72,497)	3,960
	73,809,972	(14,725,447)	59,084,525	220,477	-	-	(1,608,005)	74,030,449	(16,333,452)	57,696,997
<b>Venture Kamloops Business Development Society</b>										
Equipment	25,125	(13,851)	11,274	-	(150)	150	(2,622)	24,975	(16,323)	8,652
Computing infrastructure	25,439	(21,013)	4,426	2,206	(10,624)	10,624	(2,262)	17,021	(12,651)	4,370
	50,564	(34,864)	15,700	2,206	(10,774)	10,774	(4,884)	41,996	(28,974)	13,022
<b>Total tangible capital assets</b>	<b>1,261,388,495</b>	<b>(285,856,515)</b>	<b>975,531,980</b>	<b>48,136,558</b>	<b>(3,150,921)</b>	<b>1,054,576</b>	<b>(23,112,565)</b>	<b>1,306,374,132</b>	<b>(307,914,504)</b>	<b>998,459,628</b>
<b>Summary by asset group:</b>										
Land	83,196,323	-	83,196,323	2,388,152	(2,031,409)	-	-	83,553,066	-	83,553,066
Land under roads	399,069,947	-	399,069,947	6,594,556	-	-	-	405,664,503	-	405,664,503
Site improvements	54,424,143	(24,136,318)	30,287,825	3,054,161	(27,095)	15,456	(2,666,104)	57,451,209	(26,786,966)	30,664,243
Buildings	151,507,264	(55,808,928)	95,698,336	6,564,132	-	-	(4,056,040)	158,071,396	(59,864,968)	98,206,428
Transportation network	244,189,723	(94,729,676)	149,460,047	7,509,821	-	-	(6,219,201)	251,699,544	(100,948,877)	150,750,667
Drainage network	66,964,854	(21,413,218)	45,551,636	2,084,896	-	-	(1,942,797)	69,049,750	(23,356,015)	45,693,735
Sanitary network	56,987,076	(18,582,784)	38,404,292	1,005,627	(2,145)	1,964	(940,006)	57,990,558	(19,520,826)	38,469,732
Water network	135,753,227	(41,720,655)	94,032,572	7,597,809	(1,810)	1,407	(2,814,544)	143,349,226	(44,533,792)	98,815,434
Equipment	45,794,580	(24,535,644)	21,258,936	3,317,201	(442,350)	441,460	(3,920,515)	48,669,431	(28,014,699)	20,654,732
Computing infrastructure	5,898,650	(4,704,817)	1,193,833	665,634	(646,112)	594,289	(486,319)	5,918,172	(4,596,647)	1,321,525
Communication network	1,241,354	(224,475)	1,016,879	198,829	-	-	(67,039)	1,440,183	(291,514)	1,148,669
Work in progress	16,361,354	-	16,361,354	7,155,740	-	-	-	23,517,094	-	23,517,094
	<b>1,261,388,495</b>	<b>(285,856,515)</b>	<b>975,531,980</b>	<b>48,136,558</b>	<b>(3,150,921)</b>	<b>1,054,576</b>	<b>(23,112,565)</b>	<b>1,306,374,132</b>	<b>(307,914,504)</b>	<b>998,459,628</b>



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BDO Canada LLP  
300 - 272 Victoria Street  
Kamloops BC V2C 1Z6

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## Independent Auditor's comment on Supplementary Information

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To the Members of Council, inhabitants and ratepayers of City of Kamloops

We have audited the consolidated financial statements of the City of Kamloops, which comprise the consolidated statement of financial position as at December 31, 2011, consolidated statements of operations and accumulated surplus, and cash flows, and a summary of significant accounting policies and other explanatory information, and have issued our report thereon dated May 1, 2012. The following supplementary financial information is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from the underlying accounting and other records used to prepare the consolidated financial statements.

The supplementary information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such supplementary information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the financial statements themselves.

A handwritten signature in black ink that reads 'BDO Canada LLP'.

Chartered Accountants

Kamloops, British Columbia  
May 1, 2012

**GENERAL FUND**  
**STATEMENT OF FINANCIAL POSITION**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Cash	\$ 8,837,633	\$ 2,067,748
Short-term investments	54,008,438	49,381,234
Accounts receivable	16,566,280	17,222,734
Long-term investments	320,616	309,158
	<u>79,732,967</u>	<u>68,980,874</u>
<b>Liabilities</b>		
Accounts payable	17,624,861	15,342,806
Payroll benefits payable	3,476,526	3,293,137
Post-employment benefits payable	7,022,476	6,518,476
Landfill post-closure costs	3,533,881	3,273,566
Deferred revenue	14,665,918	14,588,848
Long-term debt	49,510,891	46,783,655
	<u>95,834,553</u>	<u>89,800,488</u>
<b>Net financial liabilities</b>	<u>(16,101,586)</u>	<u>(20,819,614)</u>
<b>Non-financial assets</b>		
Inventory	800,700	848,713
Prepaid expenses	571,162	540,815
Tangible capital assets	797,052,731	785,320,908
	<u>798,424,593</u>	<u>786,710,436</u>
<b>Accumulated surplus</b>	<u>\$ 782,323,007</u>	<u>\$ 765,890,822</u>

**GENERAL FUND**  
**STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Taxation	\$ 87,551,473	\$ 87,489,806	\$ 84,132,935
Development levies utilized	2,175,253	1,024,048	906,018
Fees, rates and sales of service	25,426,506	25,607,397	25,757,144
Government transfers	18,331,978	18,074,605	20,974,411
Investment income	2,602,261	4,629,204	2,970,510
Private contributions	610,850	11,401,755	10,530,315
Gain on disposal of capital assets	85,958	-	685,753
Transfers from other funds	10,082,179	5,165,827	3,843,922
	<u>146,866,458</u>	<u>153,392,642</u>	<u>149,801,008</u>
<b>Expenses</b>			
Cemetery	772,446	775,183	755,023
Community development	4,725,746	4,560,481	4,155,271
Corporate administration	11,302,412	9,438,548	8,517,221
Environmental services	739,878	510,628	411,153
Fire services	14,683,608	14,206,640	13,355,335
Infrastructure maintenance	23,591,523	23,485,624	21,282,334
Legislative and enforcement	4,707,192	4,660,452	4,404,158
Parks, recreation and cultural services	30,403,866	29,569,417	29,852,262
Police services	22,836,981	21,026,777	19,567,088
Public transit	13,056,437	12,768,946	12,164,445
Solid waste	6,419,279	6,578,448	7,371,621
Loss on disposal of capital assets		1,768,382	
Transfers to other funds	4,702,318	7,610,931	7,296,855
	<u>137,941,686</u>	<u>136,960,457</u>	<u>129,132,766</u>
Increase (decrease) in accumulated surplus	\$ <u>8,924,772</u>	\$ <u>16,432,185</u>	\$ <u>20,668,242</u>



**WATER FUND**  
**STATEMENT OF FINANCIAL POSITION**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Short-term investments	\$ 9,956,916	\$ 9,363,803
Accounts receivable	1,069,846	1,553,043
	<u>11,026,762</u>	<u>10,916,846</u>
<b>Liabilities</b>		
Payroll benefits payable	158,695	159,337
Long-term debt	30,655,498	32,609,240
	<u>30,814,193</u>	<u>32,768,577</u>
<b>Net financial liabilities</b>	<u>(19,787,431)</u>	<u>(21,851,731)</u>
<b>Non-financial assets</b>		
Inventory	272,555	291,994
Tangible capital assets	113,323,170	109,000,660
	<u>113,595,725</u>	<u>109,292,654</u>
<b>Accumulated surplus</b>	<u>\$ 93,808,294</u>	<u>\$ 87,440,923</u>

**WATER FUND**  
**STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Development levies utilized	\$ 3,801,599	\$ 2,406,815	\$ 800,685
Fees, rates and sales of service	18,251,315	16,708,512	17,232,400
Government transfers	831,276	62,342	778,175
Investment income	729,867	1,273,235	953,618
Private contributions	31,393	597,159	734,061
Transfers from other funds	214,479	942,436	1,446
	<u>23,859,929</u>	<u>21,990,499</u>	<u>20,500,385</u>
<b>Expenses</b>			
Water utility	13,810,907	13,860,866	14,923,722
Loss on disposal of capital assets	-	639,772	403
Transfers to other funds	750,000	1,122,490	891,502
	<u>14,560,907</u>	<u>15,623,128</u>	<u>15,815,627</u>
Increase (decrease) in accumulated surplus	\$ <u>9,299,022</u>	\$ <u>6,367,371</u>	\$ <u>4,684,758</u>

**SEWER FUND**  
**STATEMENT OF FINANCIAL POSITION**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Short-term investments	\$ 5,437,466	\$ 6,570,421
Accounts receivable	2,605,924	1,936,155
	<u>8,043,390</u>	<u>8,506,576</u>
<b>Liabilities</b>		
Payroll benefits payable	126,956	127,470
Long-term debt	3,283,097	3,951,671
	<u>3,410,053</u>	<u>4,079,141</u>
<b>Net financial assets</b>	<u>4,633,337</u>	<u>4,427,435</u>
<b>Non-financial assets</b>		
Inventory	69,397	79,564
Tangible capital assets	49,568,867	46,428,041
	<u>49,638,264</u>	<u>46,507,605</u>
<b>Accumulated surplus</b>	<u>\$ 54,271,601</u>	<u>\$ 50,935,040</u>

**SEWER FUND**  
**STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Development levies utilized	\$ 3,195,009	\$ <b>327,357</b>	\$ 411,812
Fees, rates and sales of service	8,024,450	<b>8,210,324</b>	8,648,483
Government transfers	3,733,412	<b>1,086,451</b>	2,105,921
Investment income	333,345	<b>754,040</b>	660,781
Private contributions	54,200	<b>504,627</b>	197,691
Transfers from other funds	148,281	<b>99,719</b>	2,495
	<u>15,488,697</u>	<u><b>10,982,518</b></u>	<u>12,027,183</u>
<b>Expenses</b>			
Sewer utility	6,855,175	<b>6,750,729</b>	6,611,923
Loss on disposal of capital assets	-	<b>224,583</b>	181
Transfers to other funds	-	<b>670,645</b>	142,576
	<u>6,855,175</u>	<u><b>7,645,957</b></u>	<u>6,754,680</u>
Increase (decrease) in accumulated surplus	\$ <u>8,633,522</u>	\$ <u><b>3,336,561</b></u>	\$ <u>5,272,503</u>

**STATUTORY RESERVE FUNDS  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial Assets</b>		
Short-term investments	\$ 43,109,316	\$ 40,562,347
	<u>43,109,316</u>	<u>40,562,347</u>
<b>Liabilities</b>		
Deferred revenue	13,804,597	13,891,513
	<u>13,804,597</u>	<u>13,891,513</u>
<b>Accumulated surplus</b>	<u>\$ 29,304,719</u>	<u>\$ 26,670,834</u>



**STATUTORY RESERVE FUNDS  
STATEMENT OF OPERATIONS  
YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Transfer to:			
Tax sale property	\$ -	\$ 1,495,314	\$ 579,936
Local improvement	3,000	209,760	154,765
Debt retirement	1,000	776	379
Parking facility	190,650	221,386	208,336
Land sale	47,000	96,026	2,458,959
Equipment replacement	4,919,308	5,384,747	4,861,089
	<u>5,160,958</u>	<u>7,408,009</u>	<u>8,263,464</u>
<b>Expenses</b>			
Transfer from:			
Tax sale property	1,648,276	331,513	454,518
Local improvement	208,797	231,926	-
Parking facility	29,552	1,574	60,240
Land sale	564,559	1,128,490	766,265
Equipment replacement	7,531,515	3,080,621	3,061,839
	<u>9,982,699</u>	<u>4,774,124</u>	<u>4,342,862</u>
Increase (decrease) in accumulated surplus	\$ <u>(4,821,741)</u>	\$ <u>2,633,885</u>	\$ <u>3,920,602</u>

**KAMLOOPS AIRPORT AUTHORITY SOCIETY  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Cash	\$ 3,276,278	\$ 2,538,882
Accounts receivable	366,694	1,073,084
	<u>3,642,972</u>	<u>3,611,966</u>
<b>Liabilities</b>		
Accounts payable	201,228	112,538
Long-term debt	9,215,571	9,700,000
	<u>9,416,799</u>	<u>9,812,538</u>
<b>Net financial liabilities</b>	<u>(5,773,827)</u>	<u>(6,200,572)</u>
<b>Non-financial assets</b>		
Tangible capital assets	57,286,948	57,696,997
	<u>57,286,948</u>	<u>57,696,997</u>
<b>Accumulated surplus</b>	<u>\$ 51,513,121</u>	<u>\$ 51,496,425</u>

**KAMLOOPS AIRPORT AUTHORITY SOCIETY**  
**STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Fees, rates and sales of service	\$ -	\$ 1,728,025	1,706,291
Government transfers	-	275,475	111,731
Investment income	-	36,637	28,280
	<u>-</u>	<u>2,040,137</u>	<u>1,846,302</u>
<b>Expenses</b>			
Kamloops Airport Authority Society	-	2,008,294	1,889,535
Transfers to other funds	-	15,147	53,000
	<u>-</u>	<u>2,023,441</u>	<u>1,942,535</u>
Increase (decrease) in accumulated surplus	\$ -	\$ 16,696	\$ (96,233)

**VENTURE KAMLOOPS BUSINESS DEVELOPMENT SOCIETY**  
**STATEMENT OF FINANCIAL POSITION**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	<u>2011</u>	<u>2010</u>
<b>Financial assets</b>		
Cash	\$ 5,126	\$ 66,983
Short-term investments	203,041	200,951
Accounts receivable	14,363	5,720
	<u>222,530</u>	<u>273,654</u>
<b>Liabilities</b>		
Accounts payable	30,490	68,696
Deferred revenue	3,333	-
	<u>33,823</u>	<u>68,696</u>
<b>Net financial assets</b>	<u>188,707</u>	<u>204,958</u>
<b>Non-financial assets</b>		
Prepaid expenses	2,289	3,996
Tangible capital assets	10,129	13,022
	<u>12,418</u>	<u>17,018</u>
<b>Accumulated surplus</b>	<u>\$ 201,125</u>	<u>\$ 221,976</u>

**VENTURE KAMLOOPS BUSINESS DEVELOPMENT SOCIETY**  
**STATEMENT OF OPERATIONS**  
**YEAR ENDED DECEMBER 31, 2011, with comparatives for 2010**

	2011 Fiscal Plan	2011	2010
<b>Revenue</b>			
Fees, rates and sales of service	\$ 1,500	\$ 2,426	20,751
Government transfers	5,000	15,772	9,566
Investment income	250	2,601	951
Transfers from other funds	573,600	577,347	574,000
	<u>580,350</u>	<u>598,146</u>	<u>605,268</u>
<b>Expenses</b>			
Venture Kamloops Business Development Society	630,115	618,997	492,403
	<u>630,115</u>	<u>618,997</u>	<u>492,403</u>
Increase (decrease) in accumulated surplus	\$ -49,765	\$ (20,851)	\$ 112,865

# Statistical Reports

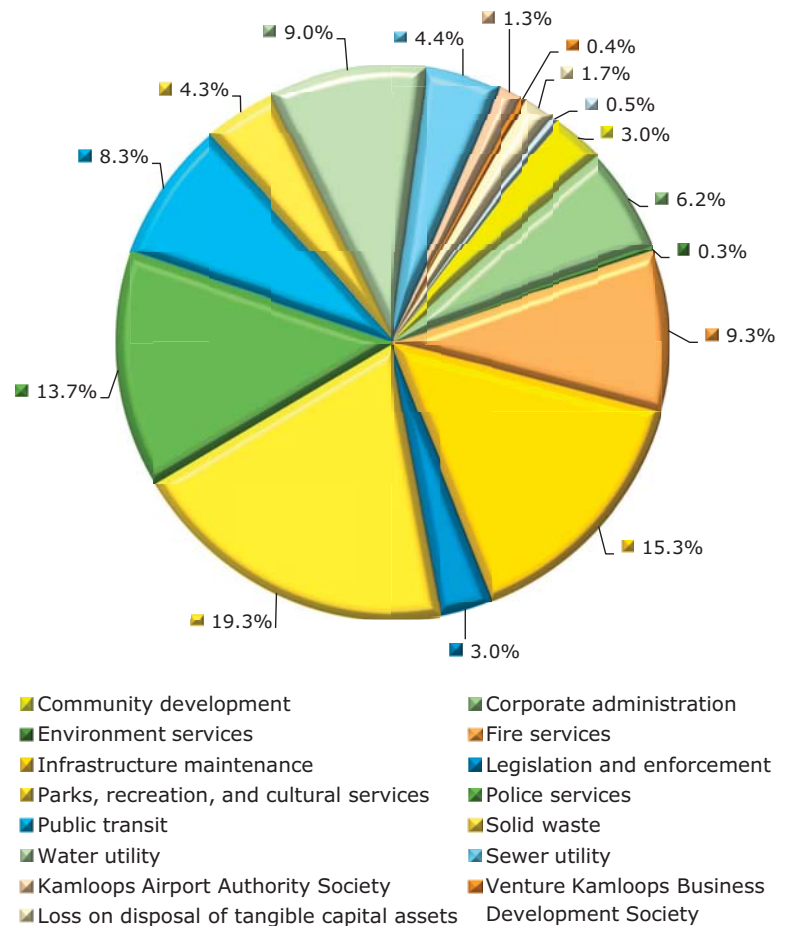
City of Kamloops 2011





# City of Kamloops 2011

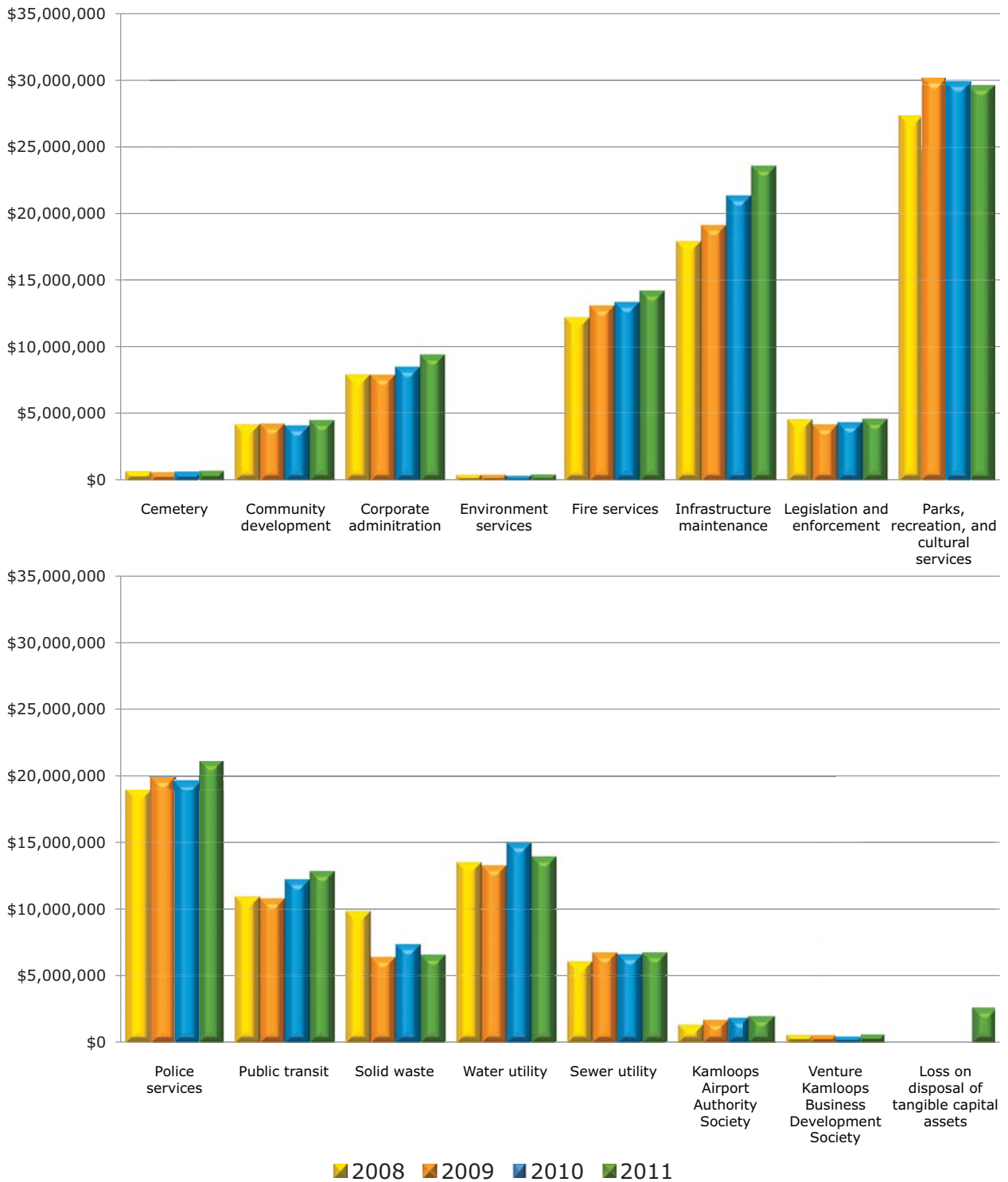
## 2011 Expenses by Function



Source: City of Kamloops, Finance and Information Technology.

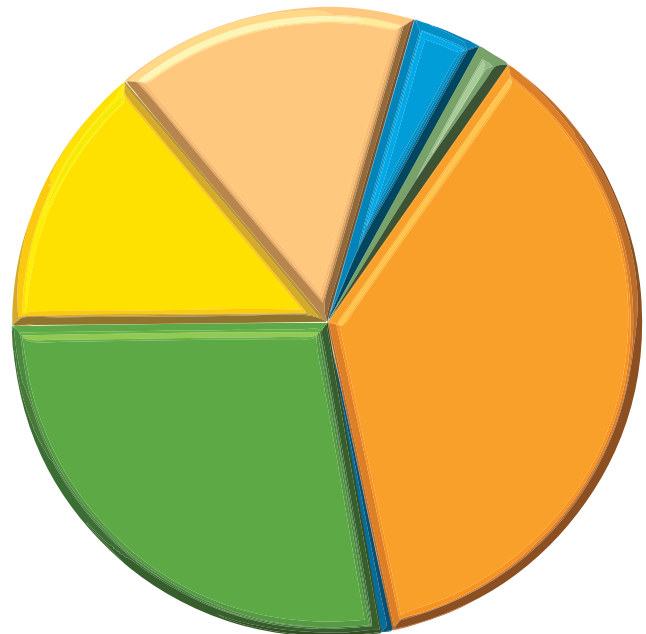
Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

## Expenses by Function



## City of Kamloops 2011

### 2011 Expenses by Object



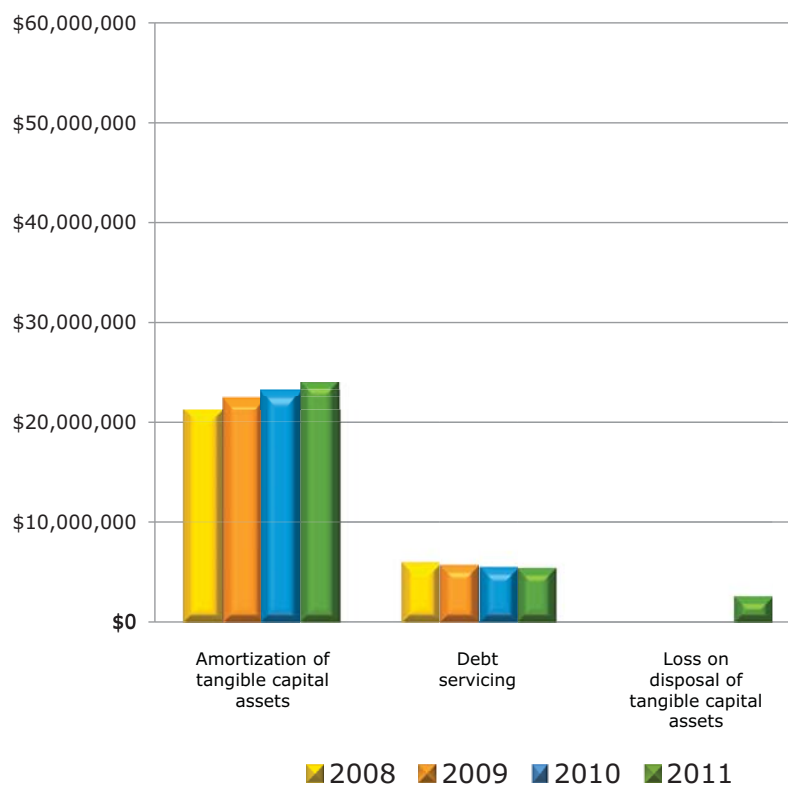
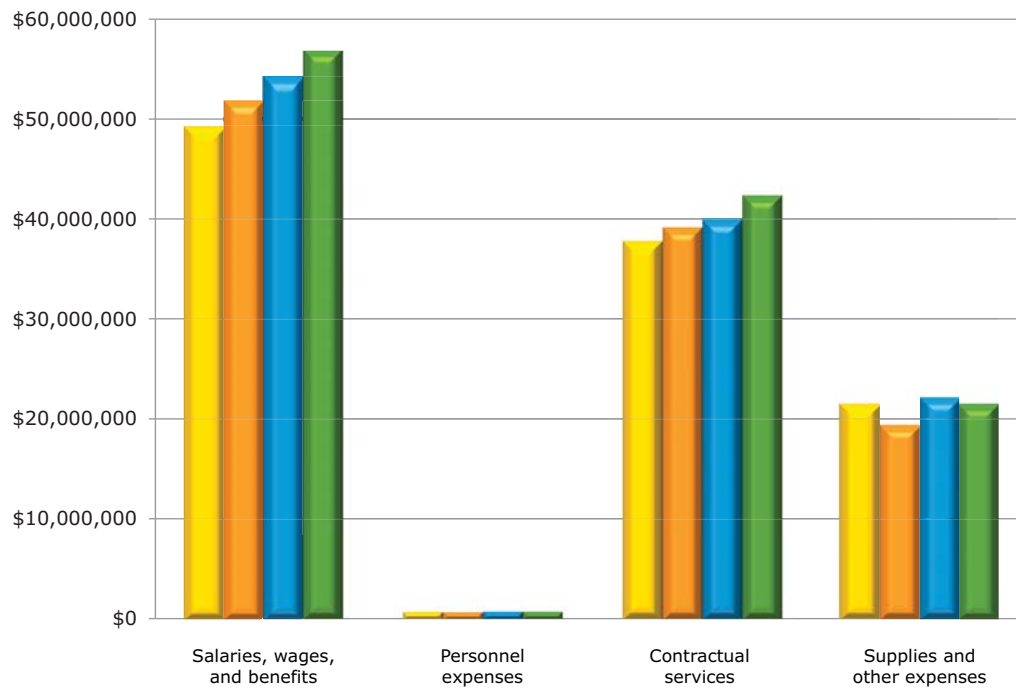
- Salaries, wages, and benefits
- Personnel expenses
- Contractual services
- Supplies and other expenses
- Amortization of tangible capital assets
- Debt servicing
- Loss on disposal of tangible capital assets

Source: City of Kamloops, Finance and Information Technology.

Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

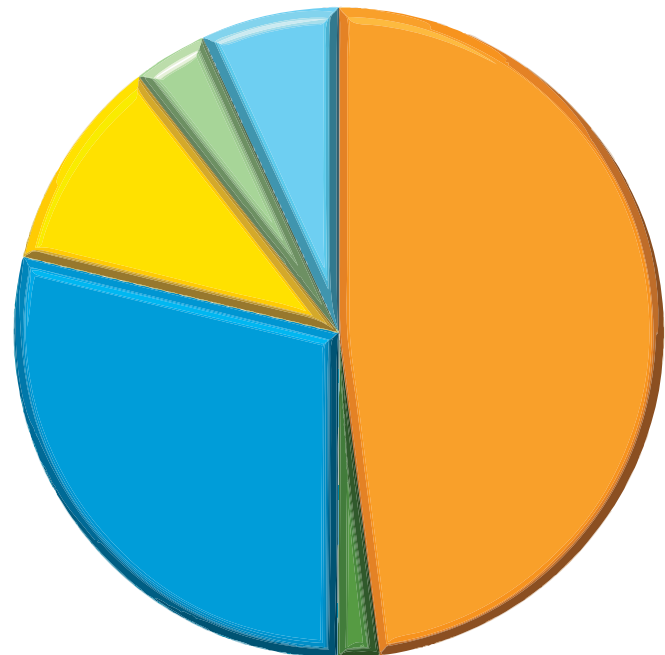


## Expenses by Object



## City of Kamloops 2011

### 2011 Revenue by Source

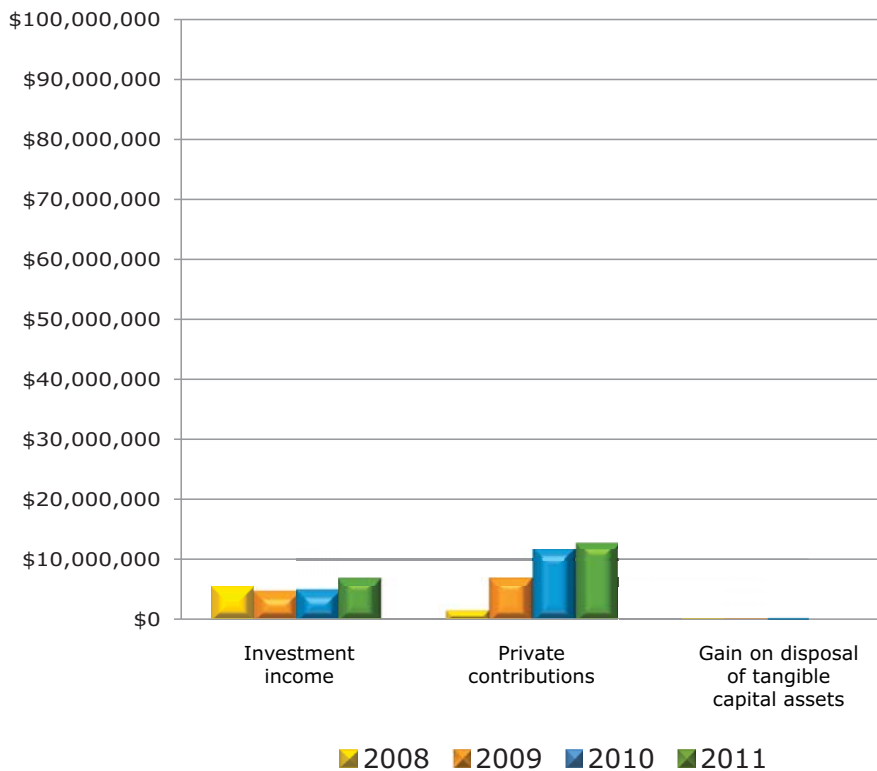
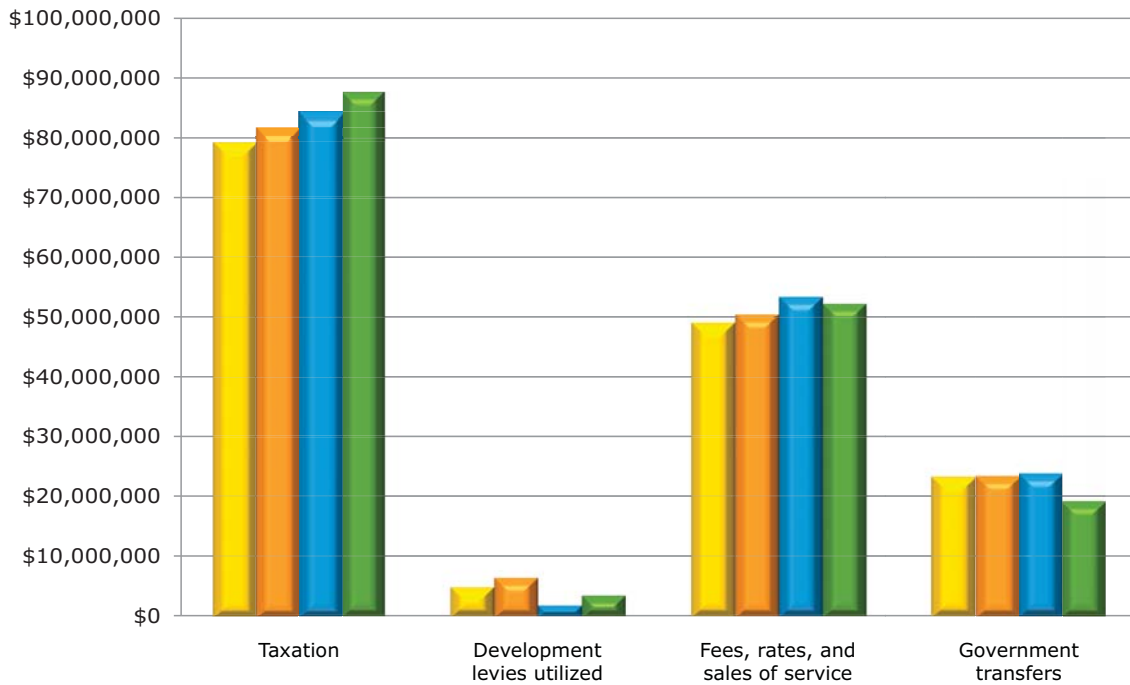


- Taxation
- Government transfers
- Development levies utilized
- Investment income
- Fees, rates, and sales of service
- Private contributions

Source: City of Kamloops, Finance and Information Technology.

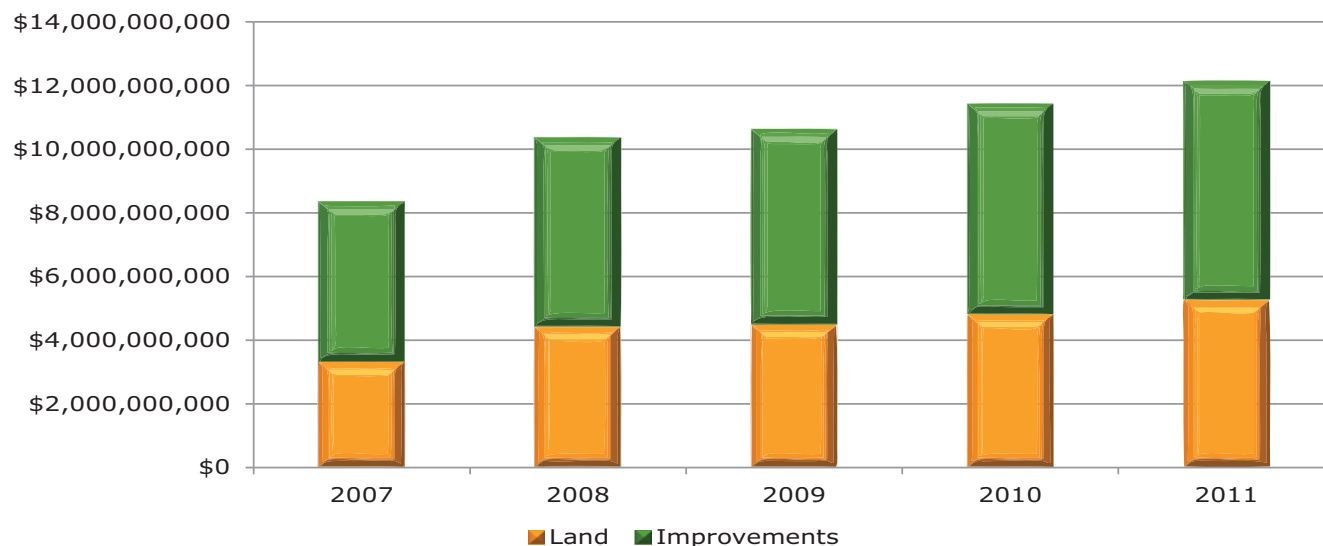
Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

## Revenue by Source



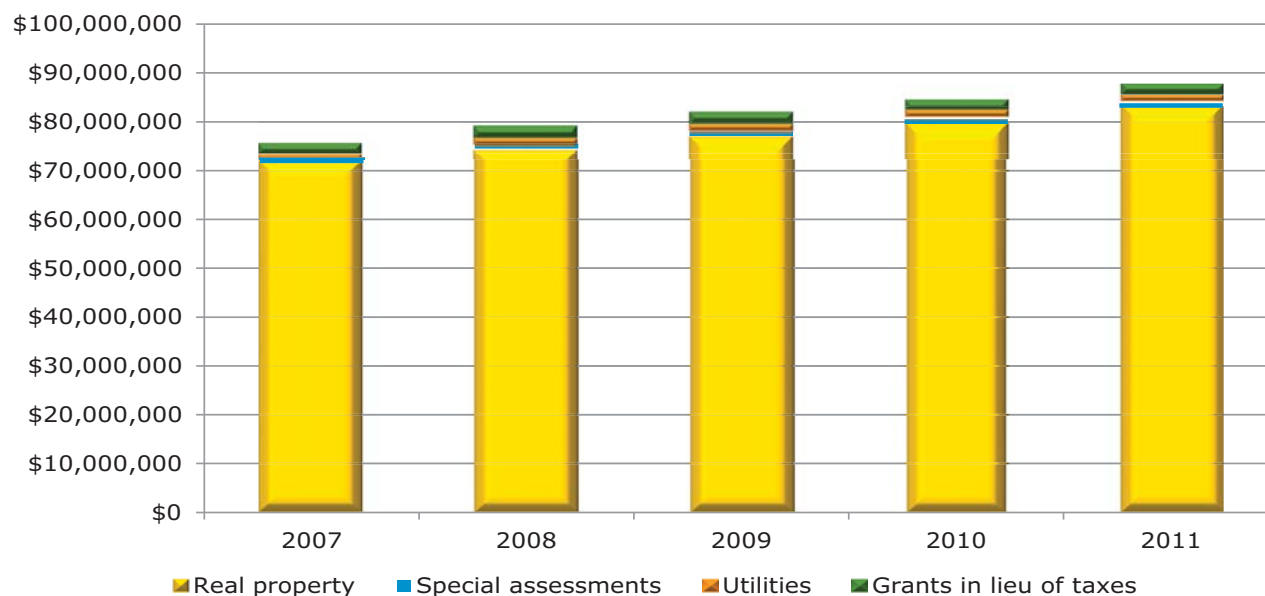


## Assessed Values for General Municipal Purposes



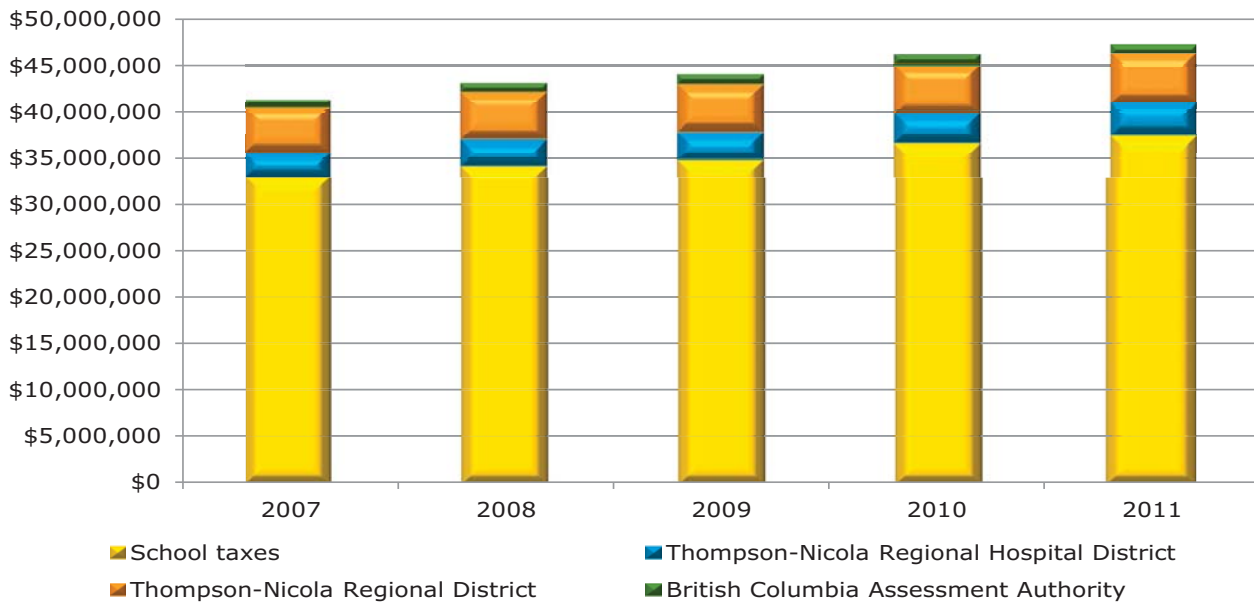
Source: City of Kamloops, Finance and Information Technology.

## Property Tax Collections



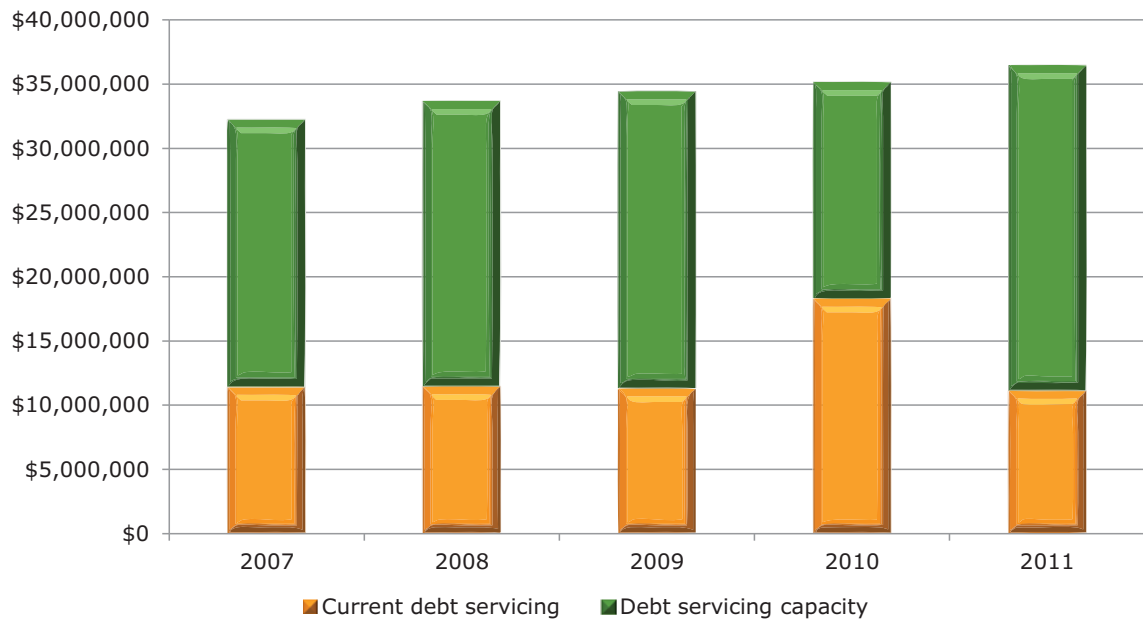
Source: City of Kamloops, Finance and Information Technology.

## Other Major Tax Levies and Collections



Source: City of Kamloops, Finance and Information Technology.

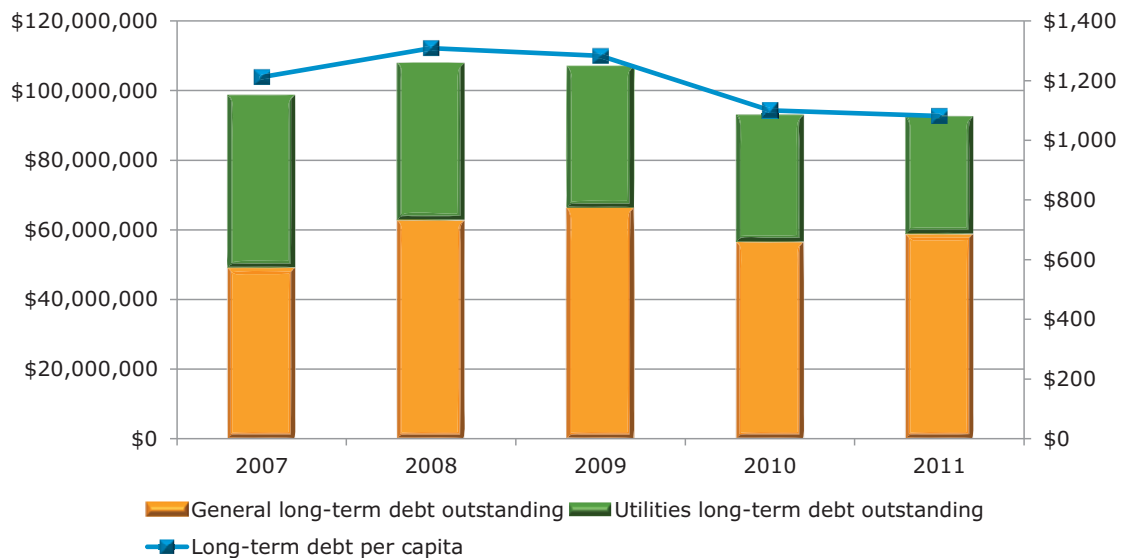
## Legal Debt Servicing Limit



Source: City of Kamloops, Finance and Information Technology.

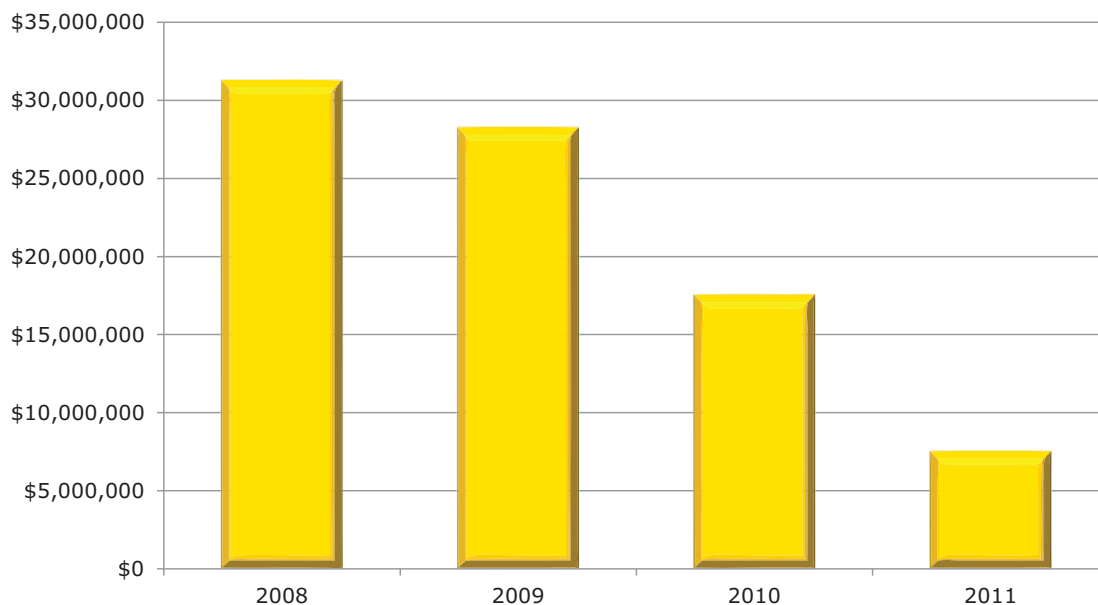
## City of Kamloops 2011

### Long-term Debt Outstanding and Debt Per Capita



Source: City of Kamloops, Finance and Information Technology.

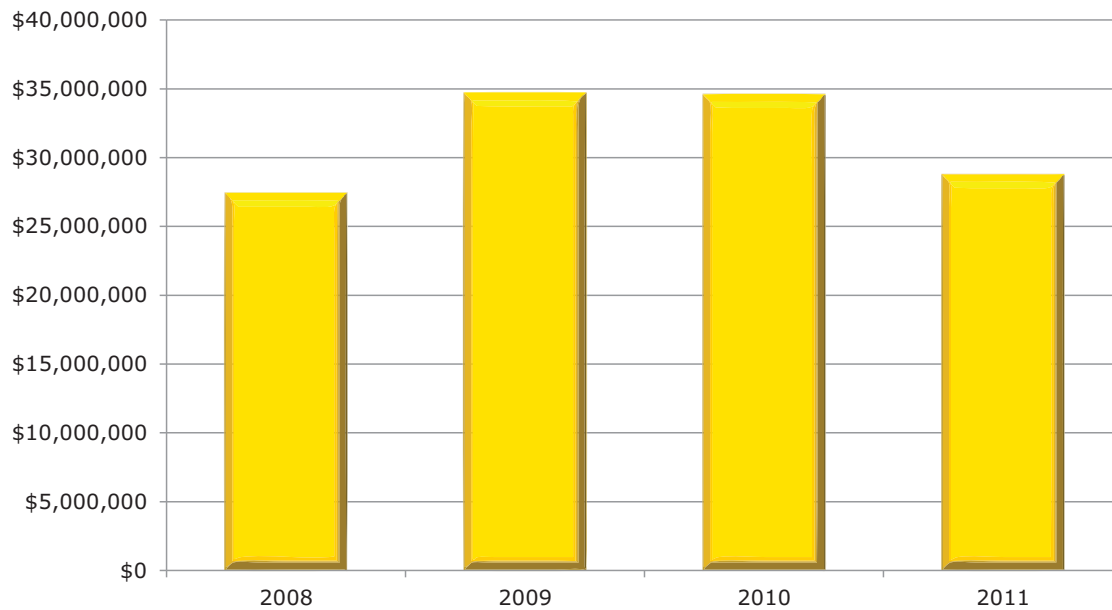
### Net Debt



Source: City of Kamloops, Finance and Information Technology.

Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

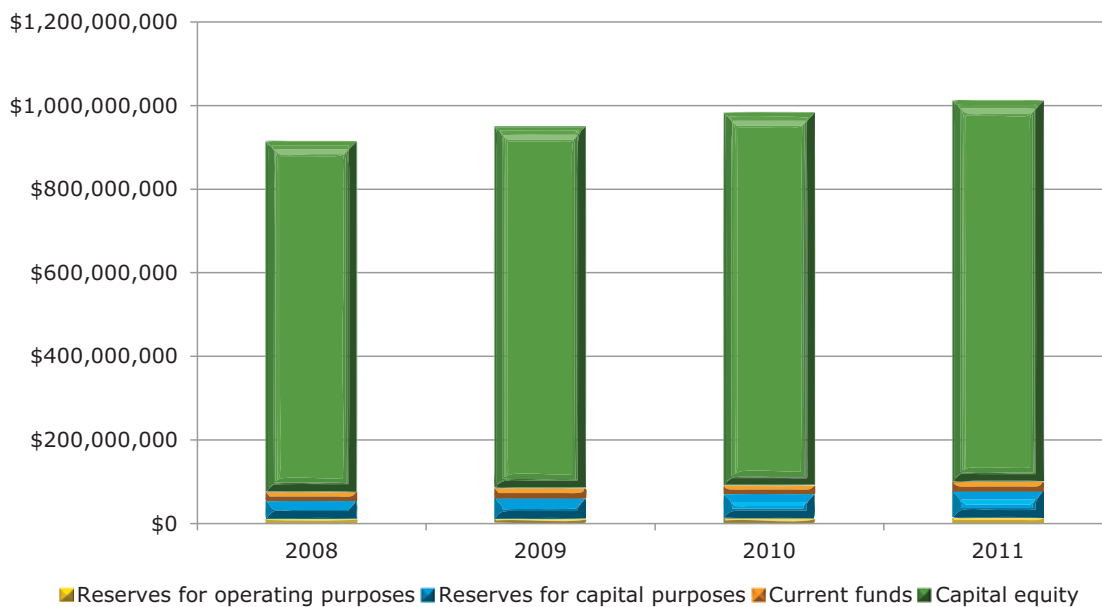
## Annual Surplus



Source: City of Kamloops, Finance and Information Technology.

Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

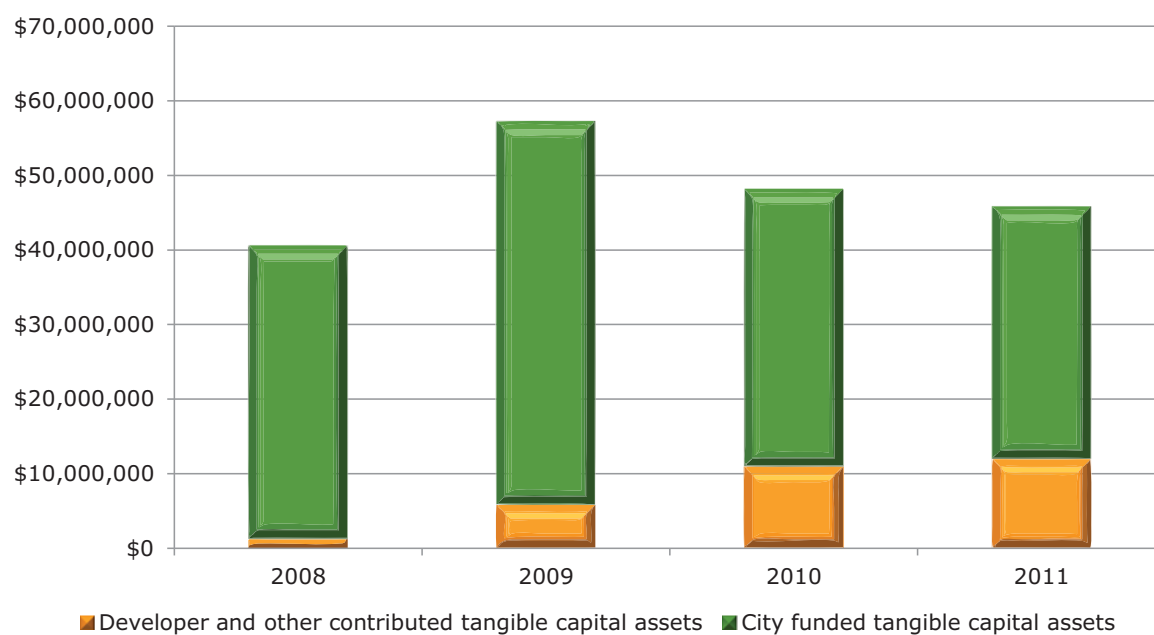
## Accumulated Surplus



Source: City of Kamloops, Finance and Information Technology.

Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

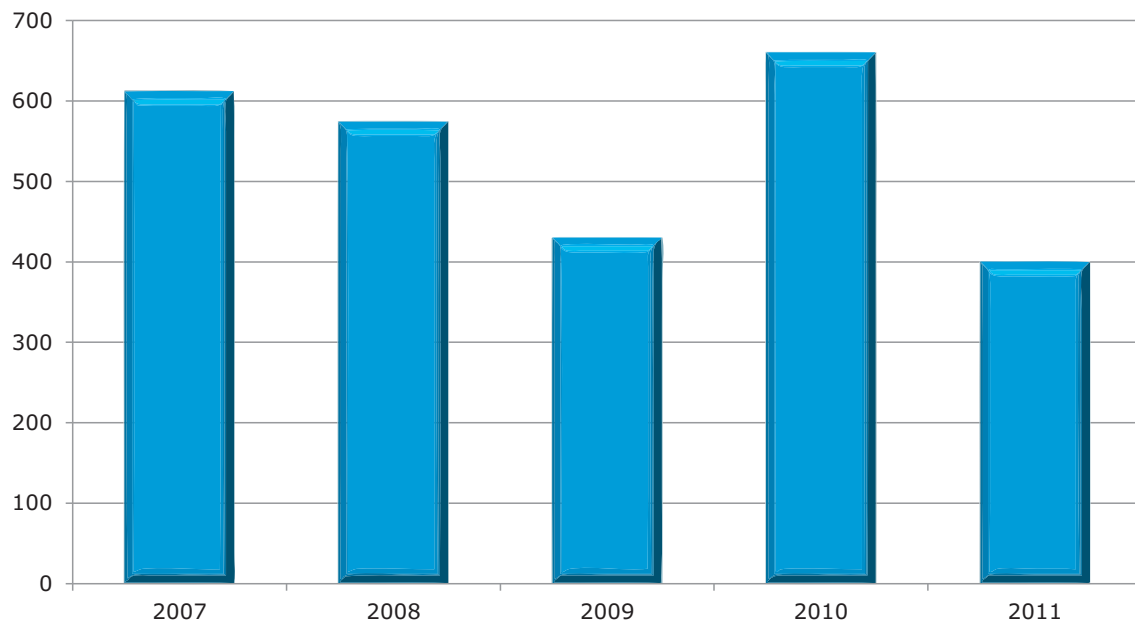
## Acquisition of Tangible Capital Assets



Source: City of Kamloops, Finance and Information Technology.

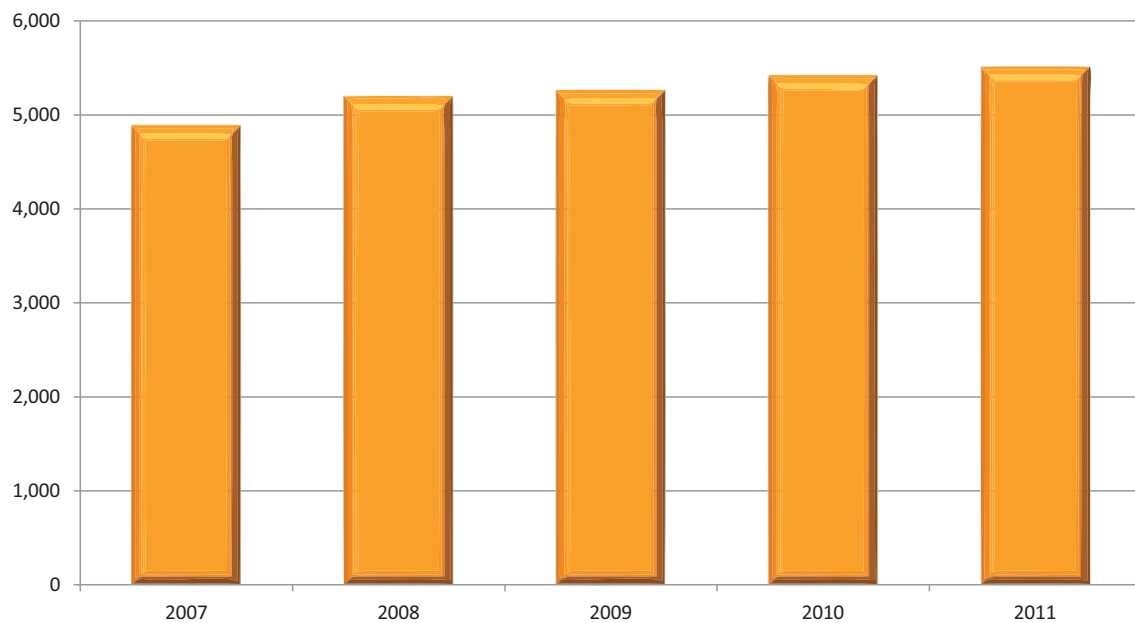
Note: Due to new reporting requirements adopted in 2009, only four years of comparative statistics from financial statements are available.

## New Housing Starts



Source: City of Kamloops, Development and Engineering Services

## Number of Business Licenses Issued

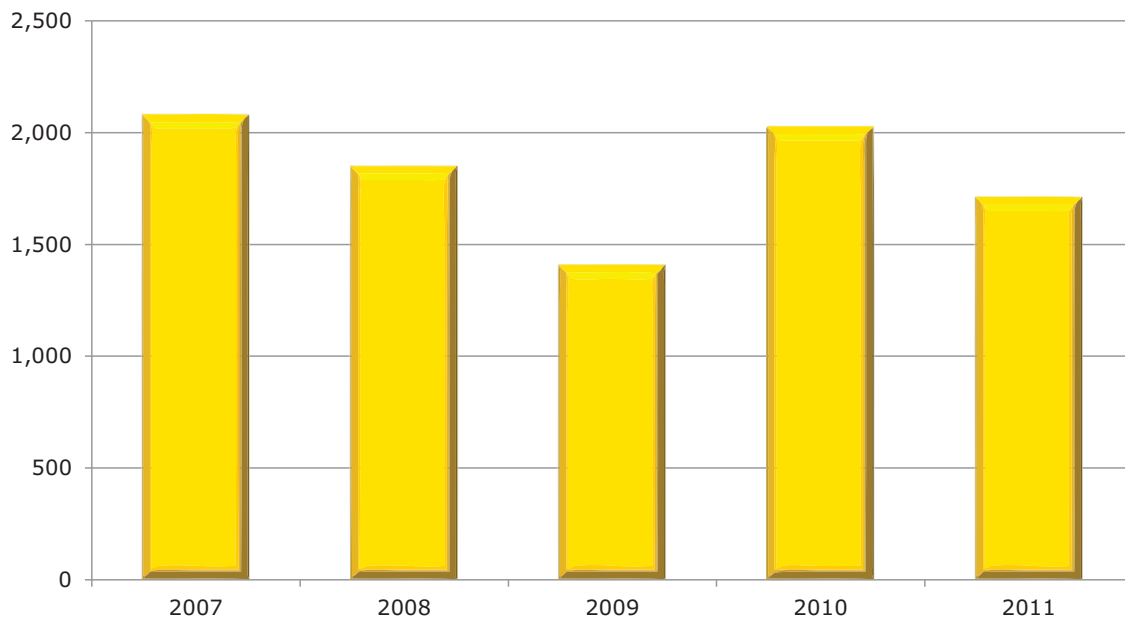


Source: City of Kamloops, Development and Engineering Services



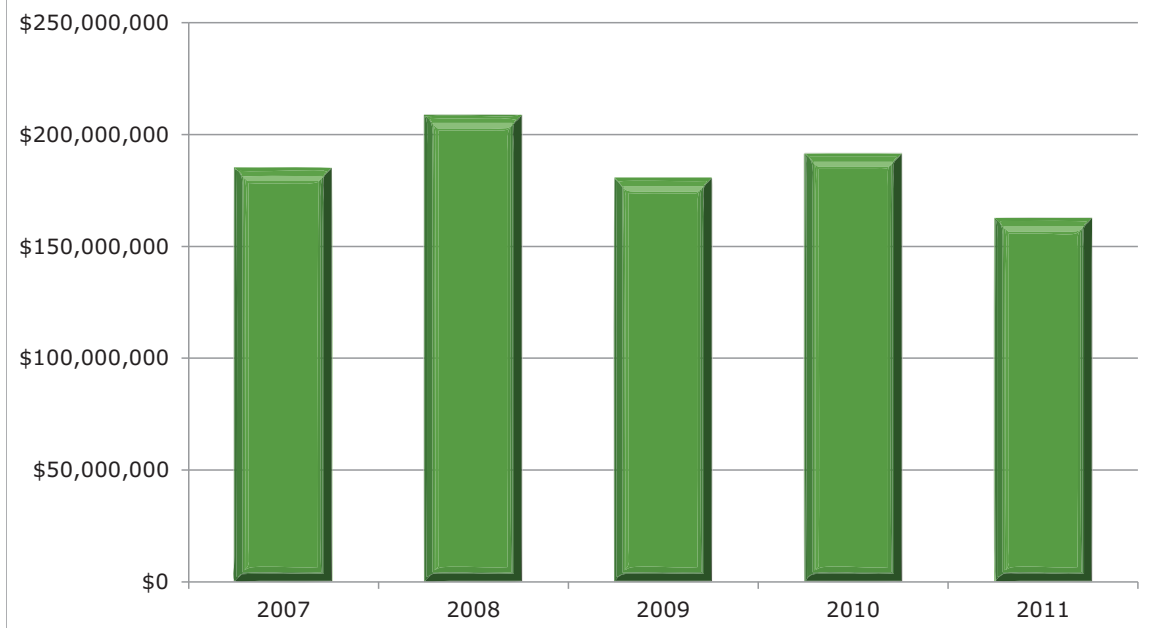
## City of Kamloops 2011

### Number of Building Permits Issued



Source: City of Kamloops, Development and Engineering Services

### Value of Building Permits Issued

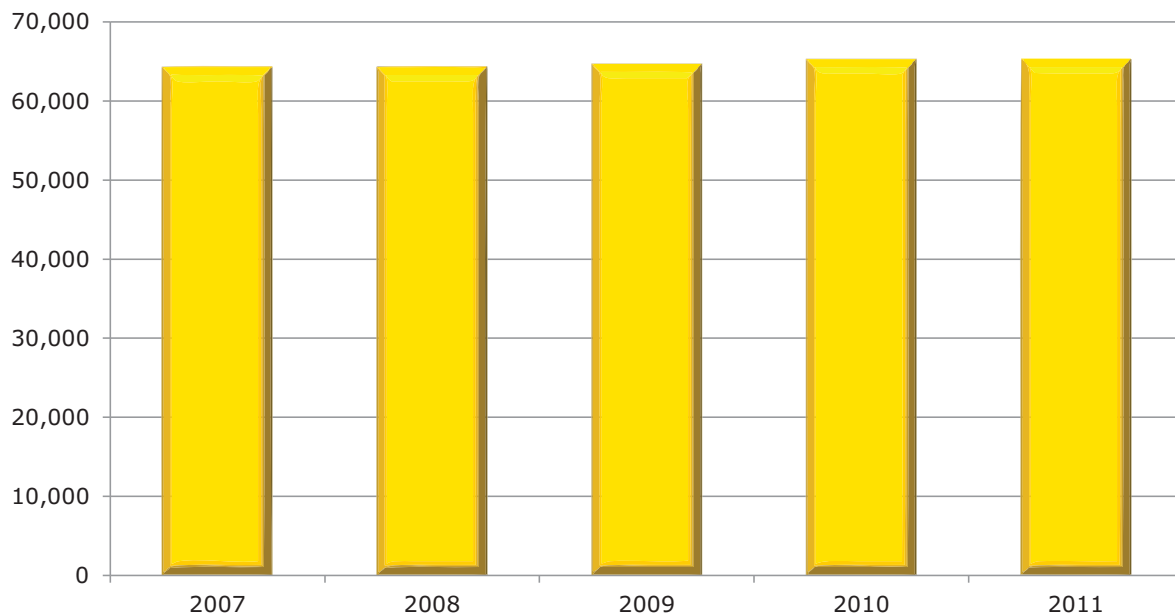


Source: City of Kamloops, Development and Engineering Services

Major Activity	3Q 2011	4Q 2011	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Planning and Development Division</b>												
Rezoning Applications	8	11	31	35	54	47	34	43	33	50	30	31
Development Variance Applications	3	8	27	24	31	38	36	31	34	30	31	23
Development Permit Applications	5	14	48	31	38	48	50	37	27	24	19	13
Board of Variance Applications	5	0	5	4	21	18	24	14	24	20	31	26
Preliminary Proposals	0	1	1	1	8	6	21	12	16	13	14	18
Inter-government Referrals	0	0	1	4	3	6	3	5	1	2	3	7
Liquor Licence Applications	2	5	12	12	6	8	8	4	12	22	5	10
ALR Application	0	1	3	1	1	3	3	4	3	4	2	3
Temporary Use Permits	3	0	10	5	3	6	1	5	2	1	3	2
Land Use Contract Applications	0	0	0	0	0	1	0	0	1	2	0	4
Sign Permit Applications	47	32	142	108	108	114	102	95	65	55	74	74
Zoning Information Requests	13	18	64	41	75	65	80	68	77	58	45	50
New Businesses	200	169	788	819	734	779	714	675	671	579	619	610
Total Business Licences	5,487	5,463	5,512	5,421	5,263	5,199	4,886	4,717	4,612	4,536	4,432	4,312
<b>Subdivision Development Division</b>												
Subdivision Applications	11	5	37	59	47	75	75	78	71	81	56	36
Subdivision Lots Created	79	53	193	185	64	364	328	293	409	257	162	17
Strata Lots Created	29	134	178	142	106	224	190	395	146	74	16	42
Total New Lots Created	108	187	371	327	170	588	518	688	555	331	178	59
<b>Building Inspection Division</b>												
Building Information Requests	449	288	1,617	1,609	1,731	1,629	2,090	1,577	1,636	1,284	1,165	776
Building Permits	466	416	1,710	2,026	1,408	1,850	2,080	2,255	1,884	1,487	1,251	1,142

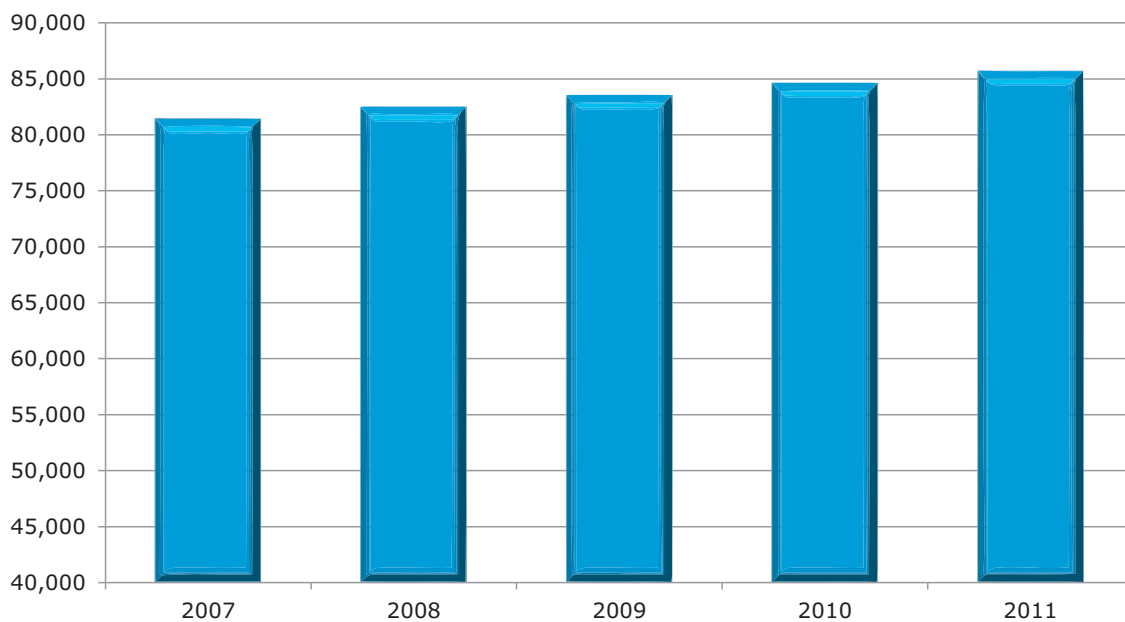
## City of Kamloops 2011

### Number of Voters on Voters List



Source: City of Kamloops, Community and Corporate Affairs.

### Population Estimates



Source: City of Kamloops, Development and Engineering Services and the 2006 and 2011 Census.

# Principal Corporate Taxpayers

Registered Owner	Primary Property	Taxes Levied
Domtar Inc	Industrial	\$5,465,894
British Columbia Buildings Corporation	Miscellaneous	\$1,169,530
Aberdeen Kamloops Mall Ltd.	Shopping Centre	\$1,131,971
Trans Mountain Pipeline	Utility	\$965,913
BC Hydro	Utility	\$893,959
Kamloops Holdings Inc.	Shopping Centre/Retail	\$814,762
FortisBC Energy Inc/BC Gas Inc Inland Gas	Utility	\$673,835
First Happy Trails Developments	Shopping Centre/Retail	\$607,961
Tolko Industries Ltd.	Industrial	\$549,897
Lafarge Canada Inc.	Industrial	\$535,471

Includes general municipal property value taxes, 1% utility taxes, and grants in lieu of taxes; does not include special levies, utilities, or taxes levied by other taxing authorities.

# Permissive Tax Exemptions – 2011

Every year, the City of Kamloops receives applications from non-profit organizations that own land and qualify for tax exemption under the requirements of provincial legislation. In 2011, the following non-profit organizations qualified.

Registered Owner	Exempt Amount of City Property Taxes
495862 BC & Desert Gardens Centre	\$14,612.50
Barnhartvale Community Association	\$2,037.57
BC SPCA	\$14,441.53
Big Brothers of Kamloops	\$6,636.22
Canadian Mental Health	\$1,575.56
Canadian Mental Health	\$4,944.87
Chamber of Commerce	\$18,667.14
Children's Circle Childcare Society	\$1,832.60
Heffley Creek Community Assoc.	\$2,677.01
Interior Community Services	\$27,093.28
Interior Indian Friendship Society	\$17,600.86
Kamloops Aids Society	\$7,299.84
Kamloops Cadet Society	\$4,596.58
Kamloops Christian Hostel	\$1,790.71
Kamloops Christian School	\$42,586.29
Kamloops Curling Club	\$14,051.25
Kamloops and District Elizabeth Fry Society	\$5,690.30
Kamloops Food Bank	\$7,176.24
Kamloops Gun Club & Sugarloaf Ranch	\$1,974.82
Kamloops Heritage Railway Society	\$6,713.08
Kamloops Hospice Society	\$10,053.12
Kamloops Kiwanis House Society	\$10,224.96
Kamloops Lawn Bowling Association	\$2,800.81
Kamloops Society for Alcohol & Drug Serv.	\$5,769.12
Kamloops Society for Community Living	\$19,039.24



Registered Owner	Exempt Amount of City Property Taxes
Kamloops Symphony Society	\$7,317.59
New Life Mission	\$28,039.85
Norkam Seniors Society	\$9,994.95
Pine Tree Riding Club	\$4,336.17
Rosehill Farmers Market	\$2,239.80
St John Society	\$9,326.18
Thompson Nicola Family Resource Centre	\$17,011.78
Wildlife Park Society of BC	\$295.76
Wildlife Park Society	\$20,188.63
YM-YWCA	\$60,947.73
<b>Total Non-profit Tax Exemptions</b>	<b>\$411,583.94</b>

Council adopted permissive tax by-laws to exempt the following heritage properties from property taxes in 2011.

	Exempt Amount of City Property Taxes
CN Station	\$23,781.02
Plaza Hotel	\$34,866.02
St. Andrews on the Square	\$12,400.42
<b>Total Heritage Tax Exemptions</b>	<b>\$71,047.46</b>

Provincial legislation (the *Community Charter*) statutorily exempts the building and the land on which the building stands for places of worship, specific seniors' housing, hospitals, and private schools. Council may, by by-law, permissively exempt the land surrounding the building. In 2011, Council adopted by-laws to exempt the following surrounding lands.

	Permissive Exemption of City Property Taxes
Places of Worship	\$197,453.85
Seniors' Housing	\$29,485.92
Hospitals	\$29,325.13
Private Schools	\$2,240.92
<b>Total Permissive Surrounding Statutory Land Tax Exemptions</b>	<b>\$258,505.82</b>
<b>Total Permissive Tax Exemptions - Overall</b>	<b>\$741,137.22</b>



# Tournament Capital Grants 2011

	Year	Grant Amount	Month	Participants	No. Days	Partic Days	Economic Impact
<b>Regional</b>							
Kamloops Tennis Club - Sunshine Open	2011	\$140	July	70	3	210	\$26,250
<b>TOTAL REGIONAL GRANTS</b>		<b>\$140</b>					
<b>Provincial</b>							
BC Seniors Curling Mens/Womens	2011	\$500	February	128	7	896	\$112,000
Provincial Youth Dart Playdowns	2011	\$325	February	65	4	260	\$32,500
Provincial Cross Country Ski	2011	\$700	March	350	3	1,050	\$131,250
Provincial Bowling	2011	\$514	March	257	2	514	\$64,250
Provincial Youth Darts	2011	\$175	March	35	3	105	\$13,125
Provincial Girls Basketball	2011	\$500	March	230	4	920	\$115,000
Provincial Boys Basketball	2011	\$500	March	230	4	920	\$115,000
BC Judo Championships	2011	\$500	March	130	2	260	\$32,500
Race the Ranch Provincial DownHill #1	2011	\$700	April	350	3	1,050	\$131,250
ITF of BC Provincial Tae Kwon Do	2011	\$500	April	150	2	300	\$37,500
BC Hockey Provincial Male Cup	2011	\$0	May	200	3	600	\$75,000
BC High School Badminton	2011	\$556	May	278	3	834	\$104,250
McArthur Island BMX Provincials	2011	\$500	May	180	2	360	\$45,000
Kamloops Collegiate Baseball	2011	\$500	May	90	3	270	\$33,750
CMAF Provincial Championships - Viani's	2011	\$500	May	130	2	260	\$32,500
BC Orienteering Championships	2011	\$500	May	125	3	375	\$46,875
Provincial W Makers	2011	\$500	May	80	2	160	\$20,000
Race the Ranch Provincial X Country #1	2011	\$500	May	180	3	540	\$67,500
Team BC Provincial Kayaks	2011	\$190	June	38	3	114	\$14,250
BC High School AAA Soccer	2011	\$0	June	100	3	300	\$37,500
Provincial Jr B Lacrosse	2011	\$500	July	120	3	360	\$45,000
BC Ball Hockey Provincials	2011	\$0	July	120	3	360	\$45,000
Provincial Squirt C Fastball	2011	\$552	July	276	3	828	\$103,500
BC Golf Assn BC Jr Girls	2011	\$250	July	50	4	200	\$25,000

	Year	Grant Amount	Month	Participants	No. Days	Partic Days	Economic Impact
BC Golf Assn BC Amateur	2011	\$500	July	125	6	750	\$93,750
Kamloops Track & Field	2011	\$544	July	272	3	816	\$102,000
BC Jr Provincial Baseball - Sun Devils	2011	\$500	July	90	3	270	\$33,750
Kamloops Tennis Provincial Festival	2011	\$400	June	100	3	300	\$37,500
Kamloops Minor Baseball Midget AAA	2011	\$500	July	155	3	465	\$58,125
KSC Autumn Leaves Figure Skating	2011	\$0	October	300	3	900	\$112,500
Cactus Cup Cycling	2011	\$500	October	175	2	350	\$43,750
Kamloops Community Football 9 Man 2011	2011	\$500	November	200	2	400	\$50,000
High School A Soccer Provincials	2011	\$0	November	80	3	240	\$30,000
<b>TOTAL PROVINCIAL GRANTS</b>		<b>\$11,881</b>					
<b>Western Canadian</b>							
W. Cdn Age Class Wrestling Tournament	2011	\$1,500	January	750	3	2,250	\$281,250
Kamloops Classics Westerns Swim	2011	\$1,000	February	441	6	2,646	\$330,750
Western Canada Summer Games	2011	\$0	August	2,500	5	12,500	\$1,562,500
<b>TOTAL WESTERN CANADIAN GRANTS</b>		<b>\$2,500</b>					
<b>National</b>							
KTFC Canadian Indoor Masters	2011	\$1,500	March	200	3	600	\$75,000
Sun Peaks Alpine Club	2011	\$1,500	April	75	4	300	\$37,500
Canadian Golf Tour	2011	\$1,500	June	156	4	624	\$78,000
Canadian Disc Golf Championships	2011	\$1,500	June	140	3	420	\$52,500
Kamloops International Baseball Tourn	2011	\$1,500	July	200	5	1,000	\$125,000
Wakeboard Nationals	2011	\$1,500	August	125	4	500	\$62,500
TRU Athletics - Cross Country	2011	\$1,500	October	170	4	680	\$85,000
<b>TOTAL NATIONAL GRANTS</b>		<b>\$10,500</b>					
<b>Invitational</b>							
KMHA Midget Tier 2	2011	\$280	January	140	3	420	\$52,500
KMHA Midget Tier 3	2011	\$280	January	140	3	420	\$52,500
KMHA PeeWee Tier 3	2011	\$360	January	180	3	540	\$67,500
KMHA Bantam Tier 2	2011	\$280	January	140	3	420	\$52,500
KMHA Bantam Rec 1	2011	\$320	January	160	3	480	\$60,000
KMHA PeeWee Rec 1	2011	\$320	January	160	3	480	\$60,000
Kamloops Senior Hockey	2011	\$240	January	120	3	360	\$45,000
KMHA Bantam Rec 2	2011	\$320	February	160	3	480	\$60,000
KMHA PeeWee Rec 2	2011	\$280	February	140	3	420	\$52,500
KMHA Midget Rec 2	2011	\$240	February	120	3	360	\$45,000

## City of Kamloops 2011

	Year	Grant Amount	Month	Participants	No. Days	Partic Days	Economic Impact
KMHA Atom Rec 1 Hockey	2011	\$200	February	100	3	300	\$37,500
Kamloops Classics Valentine Meet	2011	\$318	February	159	3	477	\$59,625
KTFC Indoor Van Ryswuk Track Meet	2011	\$470	February	235	3	705	\$88,125
KMHA Atom Rec 2	2011	\$160	March	80	3	240	\$30,000
SKSS Titans Meltdown Soccer	2011	\$400	March	200	2	400	\$50,000
KTSA Archery	2011	\$240	March	120	3	360	\$45,000
Mini Masters Women's Hockey	2011	\$360	March	180	3	540	\$67,500
Kam Rec Old Timers Hockey	2011	\$600	March	300	3	900	\$112,500
Dirt 4 Life North Face Trail Run	2011	\$170	March	85	2	170	\$21,250
Rugbyfest	2011	\$0	April	600	2	1,200	\$150,000
KIBIHT	2011	\$0	April	500	4	2,000	\$250,000
KTFC Battle of the Borders	2011	\$298	April	149	1	149	\$18,625
KIB Youth Hockey	2011	\$750	April	375	3	1,125	\$140,625
Kolle Development Ice Pirates Hockey	2011	\$1,000	April	500	3	1,500	\$187,500
Kolle Development Ice Pirates Hockey	2011	\$662	April	331	3	993	\$124,125
Kamloops Wolves Spring Howler	2011	\$320	April	160	3	480	\$60,000
Pacific Storm Water Polo	2011	\$400	April	200	3	600	\$75,000
Kamloops Sr Mens Slo Pitch	2011	\$120	April	60	2	120	\$15,000
KYSA May Cup	2011	\$1,500	May	2,500	3	7,500	\$937,500
KATTS Gymnastics	2011	\$196	May	98	2	196	\$24,500
Kam Invit Slo Pitch Tournament	2011	\$300	May	150	4	600	\$75,000
Kamloops Track & Field Cent May Meet	2011	\$300	May	150	3	450	\$56,250
DFO Hockey/Golf Tournament	2011	\$400	May	200	3	600	\$75,000
BC Lions Training Camp	2011	\$0	June	100	22	2,200	\$275,000
Kamloops Sr Mens Slo Pitch	2011	\$210	June	105	2	210	\$26,250
Kamloops Classic June Meet	2011	\$950	June	475	3	1,425	\$178,125
KMB Tournament Capital Invitational	2011	\$360	July	180	4	720	\$90,000
Kamloops Basketball Academy	2011	\$880	July	440	3	1,320	\$165,000
Punjab Sport Society Soccer Tournament	2011	\$1,300	August	650	3	1,950	\$243,750
Kamloops Ultimate Desert Luau	2011	\$0	August	300	2	600	\$75,000
Kamloops Invitational Soccer	2011	\$1,500	August	1,530	4	6,120	\$765,000
BC Strongest Man	2011	\$500	August	60	2	120	\$15,000
Kamloops Highland Games	2011	\$2,000	August	120	2	240	\$30,000
Harley Davidson Rally	2011	\$0	August	1,500	4	6,000	\$750,000
2011 Coors Senior Mens Slo Pitch	2011	\$262	September	131	3	393	\$49,125

	Year	Grant Amount	Month	Participants	No. Days	Partic Days	Economic Impact
Dirt 4 Life Trail Run #4	2011	\$250	September	125	2	250	\$31,250
BC Motocross Assn Pro Am	2011	\$320	September	160	3	480	\$60,000
Kamloops Open Darts	2011	\$0	September	60	3	180	\$22,500
Kamloops Walk in the Park	2011	\$130	September	65	2	130	\$16,250
Kamloops Long Blades	2011	\$108	October	54	2	108	\$13,500
Kamloops Minor Hockey Midget Tier 1	2011	\$360	October	180	4	720	\$90,000
Kamloops Minor Hockey PeeWee Tier 1	2011	\$360	October	180	3	540	\$67,500
TRU Baseball Thanksgiving	2011	\$0	October	100	3	300	\$37,500
Strauss Crown of Curling	2011	\$0	November	120	3	360	\$45,000
KMHA Female Midget AAA	2011	\$280	November	140	3	420	\$52,500
KMHA Bantam Tier 1	2011	\$360	November	180	4	720	\$90,000
KMHA Bantam Tier 3	2011	\$320	November	160	3	480	\$60,000
KMHA Atom Development 1	2011	\$240	November	120	3	360	\$45,000
KMHA Atom Development 2	2011	\$240	November	120	3	360	\$45,000
KMHA Female Midget Rec	2011	\$280	November	140	3	420	\$52,500
KMHA Female Bantam Tier 1	2011	\$360	December	180	3	540	\$67,500
Kamloops Classic Swimming	2011	\$950	December	475	3	1,425	\$178,125
KMHA Midget Rec 1	2011	\$280	December	140	3	420	\$52,500
KMHA PeeWee Tier 2	2011	\$360	December	180	3	540	\$67,500
SKSS Big Kahuna Basketball	2011	\$0	December	300	3	900	\$112,500
<b>TOTAL INVITATIONAL GRANTS</b>		<b>\$25,244</b>					

<b>TOTALS</b>		<b>\$50,265</b>		<b>27,878</b>		<b>94,993</b>	<b>\$11,847,875</b>
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## Annual Report photography credits



<b>Cover</b>	<i>Riverside Park looking west:</i> credit Peter Olsen Photography
<b>Page 2</b>	<i>River City view:</i> credit Peter Olsen Photography
<b>Page 4</b>	<i>Fun along the Rivers Trail:</i> credit Darla Madsen
	<i>Dragon Boat practice:</i> credit City of Kamloops
<b>Page 5</b>	<i>Tournament Capital Ranch Grand Opening:</i> credit City of Kamloops
<b>Page 11</b>	Clockwise from top left, <i>City staff "Snow Angels":</i> credit City of Kamloops <i>Aerial of Tournament Capital Centre:</i> credit City of Kamloops <i>Tournament Capital Ranch:</i> credit City of Kamloops <i>Kamloops City Council:</i> credit City of Kamloops <i>Taking transit:</i> credit Peter Olsen Photography <i>Downtown view:</i> credit Peter Olsen Photography
<b>Page 13</b>	<i>Western Canada Summer Games Beach Volleyball:</i> credit Peter Olsen Photography
<b>Page 15</b>	<i>Kamloops trail walk in Kenna Cartwright Park:</i> credit Peter Olsen Photography
<b>Page 17</b>	<i>Community garden,</i> credit Peter Olsen Photography
<b>Page 19</b>	<i>Strolling through market,</i> Peter Olsen Photography
<b>Page 20</b>	<i>Park stroll:</i> credit Peter Olsen Photography
<b>Page 21</b>	<i>BC Lions training camp:</i> credit City of Kamloops <i>Vital volunteers:</i> credit City of Kamloops
<b>Page 23</b>	<i>TRU House of Learning:</i> credit Peter Olsen Photography
<b>Page 25</b>	<i>Scenic view of City Hall:</i> credit Peter Olsen Photography
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<b>Page 123</b>	<i>Kamloops Daily News Boogie the Bridge:</i> credit Peter Olsen
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